

Notice of Annual Meeting of Unitholders to be held on June 6, 2018

and Management Information Circular



NOTICE IS HEREBY GIVEN THAT the Annual Meeting (the "Meeting") of the holders (the "Unitholders") of units (the "Units") and special voting units (the "Special Voting Units") of Canadian Apartment Properties Real Estate Investment Trust ("CAPREIT") will be held at One King West Hotel & Residence, 1 King Street West, Toronto, Ontario, M5H 1A1 on June 6, 2018 at 4:30 p.m. (Toronto time) for the following purposes:

- 1. to receive the audited consolidated financial statements of CAPREIT for the financial year ended December 31, 2017, together with the auditors' report thereon;
- 2. to elect the trustees of CAPREIT;
- 3. to re-appoint the auditor of CAPREIT and authorize the trustees to fix the remuneration to be paid to the auditor;
- 4. to consider and, if thought advisable, to approve a non-binding advisory say-on-pay resolution accepting CAPREIT's approach to executive compensation, as more fully described in the annexed Management Information Circular; and
- 5. to transact such further or other business as may properly come before the Meeting or any adjournments or postponements thereof.

Accompanying this Notice of the Meeting are a copy of the Management Information Circular and form of proxy. If you are a new Unitholder or a non-registered Unitholder who did not elect to receive CAPREIT's annual report, you can view the annual report on our website at www.capreit.net. If you wish a hard copy of this report, please contact us at ir@capreit.net or (416) 861-9404.

If you are unable to attend the Meeting in person, kindly sign and return the enclosed form of proxy and deposit it with Computershare Investor Services Inc., Proxy Department, 100 University Avenue, 8th Floor, Toronto, Ontario M5J 2Y1, or to the head office of CAPREIT, 11 Church Street, Suite 401, Toronto, Ontario M5E 1W1, not later than 4:30 p.m. (Toronto time) on June 4, 2018 or, if the Meeting is adjourned or postponed, prior to 4:30 p.m. (Toronto time) on the second business day before any adjournment or postponement of the Meeting.

DATED at Toronto, Ontario this 11th day of April, 2018.

BY ORDER OF THE BOARD OF TRUSTEES OF CANADIAN APARTMENT PROPERTIES REAL ESTATE INVESTMENT TRUST

(Signed) DAVID EHRLICH
President and Chief Executive Officer

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## SOLICITATION OF PROXIES

This management information circular (the "Circular") is furnished in connection with the solicitation by and on behalf of the management of Canadian Apartment Properties Real Estate Investment Trust ("CAPREIT") of proxies to be used at the annual meeting (the "Meeting") of the holders (the "Unitholders") of the units (the "Units") and the holders (the "Special Unitholders") of the special voting units (the "Special Voting Units") of CAPREIT, which are not holders (the "Preferred Unitholders", and together with the Unitholders and Special Unitholders, the "Trust Unitholders") of preferred units (the "Preferred Units", and together with the Units and the Special Voting Units, the "Trust Units") of CAPREIT, to be held on the 6th day of June, 2018, at the time and place and for the purposes set forth in the notice of meeting (the "Notice of Meeting") accompanying this Circular and at any adjournment(s) or postponement(s) thereof. It is expected that the solicitation will be primarily by mail. The costs of the solicitation will be borne by CAPREIT. All information in this Circular is given as of April 11, 2018 unless otherwise indicated.

## APPOINTMENT OF PROXIES

A form of proxy is enclosed and, if it is not your intention to be present in person at the Meeting, you are asked to complete and return the form of proxy in the envelope provided. The proxy must be executed by the Unitholder or the attorney of such Unitholder, duly authorized in writing. Proxies to be used at the Meeting must be deposited with Computershare Investor Services Inc., Proxy Department, 100 University Avenue, 8th Floor, Toronto, Ontario M5J 2Y1, or the head office of CAPREIT, 11 Church Street, Suite 401, Toronto, Ontario M5E 1W1, not later than 4:30 p.m. (Toronto time) on June 4, 2018 or, if the Meeting is adjourned or postponed, prior to 4:30 p.m. (Toronto time) on the second business day before any adjournment(s) or postponement(s) of the Meeting.

The persons designated in the enclosed form of proxy are trustees and executive officers of CAPREIT. Each Unitholder has the right to appoint a person (who need not be a Unitholder), other than the person specified in the enclosed form of proxy, to attend and act on his or her behalf at the Meeting or any adjournment(s) or postponement(s) thereof. Such right may be exercised by striking out the names of the specified persons and inserting the name of the Unitholder's nominee in the space provided or by completing another appropriate form of proxy and, in either case, delivering the form of proxy to CAPREIT prior to the holding of the Meeting.

# **Non-Registered Unitholders**

Only registered Unitholders, or the persons they appoint as their proxies, are entitled to attend and vote at the Meeting. Most Unitholders are "non-registered" Unitholders because the Units they own are not registered in their names, but are instead registered in the name of the brokerage firm, bank or trust company through which they purchased their Units. More particularly, a person is not a registered Unitholder in respect of Units which are held on behalf of that person (the "Non-Registered Unitholder") but which are registered either:

- (a) in the name of an intermediary (an "Intermediary") that the Non-Registered Unitholder deals with in respect of the Units (Intermediaries include, among others, banks, trust companies, securities dealers or brokers and trustees or administrators of self-administered RRSPs, RRIFs, RESPs and similar plans); or
- (b) in the name of a clearing agency (such as The Canadian Depository for Securities Limited) of which the Intermediary is a participant.

In accordance with the requirements of National Instrument 54-101 - Communication with Beneficial Owners of Securities of a Reporting Issuer of the Canadian Securities Administrators, CAPREIT has distributed copies of the Notice of Meeting, this Circular and the form of proxy (collectively, the "Meeting Materials") to the clearing agencies and Intermediaries for onward distribution to Non-Registered Unitholders.

Intermediaries are required to forward the Meeting Materials to Non-Registered Unitholders unless a Non-Registered Unitholder has waived the right to receive them. Very often, Intermediaries will use service companies to forward the Meeting Materials to only registered Unitholders. Generally, Non-Registered Unitholders who have not waived the right to receive Meeting Materials will either:

- (a) be given (typically by a facsimile, stamped signature) a form of proxy which has already been signed by the Intermediary, which is restricted as to the number of Units beneficially owned by the Non-Registered Unitholder but which is otherwise not completed. Because the Intermediary has already signed the form of proxy, this form of proxy is not required to be signed by the Non-Registered Unitholder when submitting the proxy. In this case, the Non-Registered Unitholder who wishes to submit a proxy should otherwise properly complete the form of proxy and deliver it to CAPREIT c/o Computershare Investor Services Inc. as provided above; or
- (b) more typically, be given a voting instruction form which is not signed by the Intermediary, and which, when properly completed and signed by the Non-Registered Unitholder and returned to the Intermediary or its designated service company, will constitute voting instructions (often called a "proxy authorization form") which the Intermediary must follow. Typically, the proxy authorization form will consist of a one page pre-printed form. Sometimes, instead of the one page pre-printed form, the proxy authorization form will consist of a regularly printed proxy form accompanied by a page of instructions which contains a removable label containing a bar code and other information. In order for the form of proxy to validly constitute a proxy authorization form, the Non-Registered Unitholder must remove the label from the instructions and affix it to the form of proxy, properly complete and sign the form of proxy and return it to the Intermediary or its service company in accordance with the instructions of the Intermediary or its service company.

In either case, the purpose of these procedures is to permit Non-Registered Unitholders to direct the voting of the Units which they beneficially own. Should a Non-Registered Unitholder who receives one of the above forms wish to vote at the Meeting in person, the Non-Registered Unitholder should strike out the names of the designated proxyholders and insert the Non-Registered Unitholder's name in the blank space provided. In either case, Non-Registered Unitholders should carefully follow the instructions

of their Intermediary, including those regarding when and where the proxy or proxy authorization form is to be delivered.

A Unitholder executing the enclosed form of proxy may revoke it by depositing an instrument in writing executed by such Unitholder or by his or her attorney authorized in writing (i) at the registered office of CAPREIT, 11 Church Street, Suite 401, Toronto, Ontario M5E 1W1, at any time up to and including the last business day preceding the day of the Meeting, or any adjournment(s) or postponement(s) thereof, at which the proxy is to be used or (ii) with the Chair of the Meeting on the day of the Meeting or any adjournment(s) or postponement(s) thereof. Only registered Unitholders have the right to revoke a proxy. Non-Registered Unitholders who wish to change their vote must, at least seven (7) days before the Meeting, arrange for their respective Intermediaries to revoke the proxy on their behalf.

# **EXERCISE OF DISCRETION BY PROXIES**

The Units and Special Voting Units represented by any proxy received by management will be voted or withheld from voting by the persons named in the enclosed form of proxy in accordance with the direction of the Unitholder appointing them. In the absence of any direction to the contrary, it is intended that the Units and Special Voting Units represented by proxies received by management will be voted on any ballot "for": (i) the election of the trustees; (ii) the re-appointment of the auditor of CAPREIT; and (iii) a non-binding advisory say-on-pay resolution accepting CAPREIT's approach to executive compensation, all as described in this Circular.

The enclosed form of proxy confers discretionary authority upon the persons named therein with respect to matters not specifically mentioned in the Notice of Meeting but which may properly come before the Meeting or any adjournment(s) or postponement(s) thereof and with respect to amendments to or variations of matters identified in the Notice of Meeting. As at April 11, 2018, management knows of no such amendments, variations or other matters to come before the Meeting other than the matters referred to in the Notice of Meeting and routine matters incidental to the conduct of the Meeting. If any further or other business is properly brought before the Meeting, it is intended that the persons appointed as proxy will vote on such other business in such manner as such persons then consider to be proper.

# AUTHORIZED CAPITAL, VOTING UNITS AND PRINCIPAL HOLDERS THEREOF

The authorized capital of CAPREIT consists of an unlimited number of Units, an unlimited number of Special Voting Units and 25,840,600 Preferred Units. As at April 11, 2018, 143,868,026 Units, 130,655 Special Voting Units and no Preferred Units were issued and outstanding. CAPREIT Limited Partnership ("CAPLP"), a subsidiary of CAPREIT, has 130,655 Class B Units issued and outstanding, which are exchangeable into 130,655 Units on a one-for-one basis pursuant to the terms of an exchange agreement dated July 9, 2007 among CAPREIT, CAPLP and Ridge Pine Park Inc. (predecessor-in-interest to Rice Development Corp.), the initial holder of the issued Class B Units. Accordingly, throughout this Circular whenever reference is made to the outstanding Units, such reference assumes that the 130,655 Units issuable on the exchange of the CAPLP Class B Units have been so issued.

A holder of Units is entitled to one (1) vote in respect of each matter to be voted upon at the Meeting for each Unit registered in his or her name as at the close of business on May 2, 2018 (the "Record Date").

Only Unitholders of record on the books of CAPREIT as of the close of business on the Record Date are entitled to receive notice of and vote at the Meeting.

Subject to the restrictions set forth in CAPREIT's amended and restated declaration of trust, dated May 24, 2017 (the "**Declaration of Trust**"), each holder of Special Voting Units is entitled to a number of votes at all meetings of Unitholders or in respect of any written resolution of Unitholders equal to the number of Units into which the Exchangeable Securities (as defined in the Declaration of Trust) to which such Special Voting Units relate are, directly or indirectly, exchangeable or convertible (other than in respect of Exchangeable Securities which have been so exchanged, converted or cancelled).

To the knowledge of the trustees and officers of CAPREIT, as at April 11, 2018, no person or company beneficially owns, or controls or directs, directly or indirectly, Trust Units carrying more than ten percent (10%) of the voting rights attached to any class of voting securities of CAPREIT.

# **QUORUM**

The quorum at the Meeting or any adjournment thereof shall consist of at least two (2) individuals present in person, each of whom is a holder of Units or Special Voting Units or a proxyholder representing a holder of Units or Special Voting Units, and who hold or represent by proxy not less than twenty-five percent (25%) of the total number of outstanding Units and Special Voting Units.

## NON-IFRS FINANCIAL MEASURES

In this Circular, CAPREIT discloses and discusses certain financial measures not recognized under International Financial Reporting Standards as set out in Part I of the CPA Canada Handbook ("IFRS") and that do not have standard meanings prescribed by IFRS. These include stabilized net rental income ("Stabilized NOI"), Net Rental Revenue Run-Rate, Funds From Operations ("FFO"), Normalized Funds From Operations ("NFFO") and Adjusted Cash Flow From Operations ("ACFO") and applicable per Unit amounts and payout ratios (collectively the "non-IFRS measures"). These non-IFRS measures are further defined and discussed below. Since Stabilized NOI, Net Rental Revenue Run-Rate, FFO, NFFO and ACFO are not measures determined under IFRS, they may not be comparable to similarly titled measures reported by other issuers. CAPREIT has presented such non-IFRS measures because management believes these non-IFRS measures are relevant measures of the ability of CAPREIT to earn revenue and to evaluate CAPREIT's performance and cash flows. These non-IFRS measures should not be construed as alternatives to net income (loss) or cash flows from operating activities determined in accordance with IFRS as indicators of CAPREIT's performance or sustainability of CAPREIT's distributions.

# MATTERS REQUIRING UNITHOLDER APPROVAL

## 1. Election of Trustees

CAPREIT's Declaration of Trust provides for a flexible number of trustees, subject to a minimum of seven (7) and a maximum of eleven (11). Unitholders have authorized the board of trustees (the "Board") to increase or decrease, from time to time, the number of trustees within the limits prescribed by the Declaration of Trust, provided that the trustees may not appoint an additional trustee if, after such

appointment, the total number of trustees would be greater than one and one-third  $(1^{1/3})$  times the number of trustees in office immediately following the last annual meeting of Unitholders.

The number of trustees is currently fixed at eight (8). It is intended that on any resolution or ballot that may be called for relating to the election of the trustees, the Units and Special Voting Units represented by proxies in favour of management nominees will be voted in favour of the election, separately, of each of Harold Burke, Gina Cody, David Ehrlich, Paul Harris, Jamie Schwartz, Michael Stein, Stanley Swartzman and Elaine Todres as a trustee of CAPREIT, unless a Unitholder has specified in his or her proxy that his or her Units or Special Voting Units are to be withheld from voting on the election of trustees. Management does not contemplate that any of the proposed nominees will be unable to serve as a trustee, but if that should occur for any reason prior to the Meeting, it is intended that discretionary authority shall be exercised to vote the Units or Special Voting Units represented by such proxies for the election of such other person or persons as trustees nominated in accordance with the Declaration of Trust and the best judgment of the management nominees. CAPREIT has been informed by each nominee that he is willing to stand for election and to serve as a trustee.

The trustees have adopted a policy that entitles each Unitholder to vote for each nominee on an individual basis. The trustees have also adopted a majority voting policy to require a trustee's resignation as a trustee to the Board when the trustee receives more "withheld" votes than "for" votes in an uncontested election of trustees at a general meeting of Unitholders, such as the Meeting. The Governance and Nominating Committee will consider such a resignation and recommend to the Board whether to accept it. In its deliberations, the Governance and Nominating Committee may consider any stated reasons as to why Unitholders "withheld" votes from the election of the relevant trustee, the effect such resignation may have on CAPREIT's ability to comply with its Declaration of Trust or applicable securities law requirements, applicable regulations or commercial agreements regarding the composition of the Board, and any other factors that the members of the Governance and Nominating Committee consider relevant. The other trustees would be expected to take into account the decision of the Governance and Nominating Committee and either accept or reject the resignation. The Board shall act on the Governance and Nominating Committee's recommendation within 90 days after the applicable Unitholders' meeting, and CAPREIT shall issue a press release either announcing the resignation or explaining why the Board had not accepted the resignation. The trustee who tendered the resignation would not be part of the decision-making process. The Board must accept the resignation, except in exceptional circumstances.

If a resignation is accepted, the Board may leave the resulting vacancy unfilled until the next annual general meeting of Unitholders. Alternatively, it may fill the vacancy in accordance with CAPREIT's Declaration of Trust.

The current term of office of the trustees of CAPREIT will expire at the close of the Meeting. It is proposed that each of the persons whose name appears below be elected as a trustee of CAPREIT to serve until the close of the next annual meeting of Unitholders or until his successor is elected or appointed.

The following table sets forth the name and residence of each of the nominees, whether each nominee is an "independent" trustee (as that term is defined in National Instrument 52-110 — Audit Committees ("NI 52-110") for the purposes of the audit committee (the "Audit Committee"), and as that term is defined in National Instrument 58-101 – Disclosure of Corporate Governance Practices ("NI 58-101") for all other purposes), their respective principal occupations during the last five (5) years, the nature and extent of their experience in the real estate industry and their current public board memberships, the year each of

them became a trustee, and information as to voting and other securities of CAPREIT beneficially owned, or controlled or directed, directly or indirectly, by each of them as at April 11, 2018.

In addition, the following table summarizes the expertise possessed by each nominee trustee. The areas of expertise outlined below are considered in assessing candidates during the nomination process. Such areas of expertise are referred to in identifying any skills gaps. The emphasis placed on any particular area of expertise may change as part of the ongoing assessment of the composition of the Board.

Toronto, Ontario, Canada Trustee since 2010 Independent

#### Committees:

**Audit Committee** 

#### Areas of Expertise:

Management Experience
Board Experience
Legal/Tax
Real Estate
Corporate Governance
Financial Acumen
Capital Markets
International Business
Experience
Enterprise Risk Management
Client Engagement

### HAROLD BURKE

Harold Burke, CPA, CA, ICD.D (Age: 71) is a Senior Vice President at DREAM Asset Management Corporation (formerly Dundee Realty Corporation), an integrated real estate asset manager and developer, which he joined in July 2008. Mr. Burke has more than 30 years of professional practice in the tax area at PricewaterhouseCoopers LLP, its predecessor, Coopers & Lybrand LLP, and another major Canadian accounting firm. Mr. Burke is recognized as a specialist in the area of real estate-related financial services as well as in domestic and taxation issues. While senior international a partner PricewaterhouseCoopers LLP, Mr. Burke advised a diverse domestic and foreign clientele many of which were public, private and institutional, on a variety of matters including mergers and acquisitions, capital markets financing and investment structuring. He is a Chartered Professional Accountant and holds the Institute of Corporate Directors, Institute-Certified Director Designation, ICD.D.

Units, Deferred Units <sup>(1)</sup> and RURs <sup>(2)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly, as of April 11, 2018 <sup>(3)</sup>		Voting Results at the 2017 Annual and Special Meeting of Unitholders	
# \$ %		<b>Votes For:</b> 99.74%	
26,488	983,764	0.02%	<b>Votes Withheld:</b> 0.26%

Toronto, Ontario, Canada Trustee since 2017 Independent

#### **Committees:**

Audit Committee
Investment Committee

## Areas of Expertise:

Enterprise Leadership
Management Experience
Board Experience
Real Estate
Human Resources
Corporate Governance
Financial Acumen
Government Relations
Capital Markets
International Business
Experience
Enterprise Risk Management
Client Engagement

## **GINA CODY**

Dr. Gina Parvaneh Cody (Age: 61) holds a Masters and a Doctorate in Building Engineering from Concordia University. Dr. Cody has more than 30 years of professional practice in the private sector as a professional engineer, corporate executive and principal of an engineering firm. Dr. Cody has provided professional engineering services to some of Canada's largest REITs, financial institutions, builders and developers. Prior to her retirement, Dr. Cody was the executive chair and principal of CCI Group Inc., a Toronto based national engineering company. Dr. Cody also served the Professional Engineers of Ontario for over 15 years as a member of the Discipline Committee and for over 8 years as a member and subsequently chair of the Professional Practice Committee. Dr. Cody was a commissioner with the Ontario Ministry of Housing, member and chair of a number of technical committees for the Canadian Standards Association (CSA), director with the Canadian Condominium Institute and provided engineering support to the Canadian International Development Agency (CIDA). Dr. Cody is currently a member of the Board of Governors and the Governance Committee and Chair of the Real Estate Planning Committee and Industrial Advisory Council of Concordia University.

Units, Deferred Units <sup>(1)</sup> and RURs <sup>(2)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly, as of April 11, 2018 <sup>(3)</sup>		Voting Results at the 2017 Annual and Special Meeting of Unitholders	
#	\$	%	Votes For: 99.83%
21,312	791,528	0.01%	Votes Withheld: 0.17%

Toronto, Ontario, Canada Trustee since 2013 Non-Independent

Committees:

None

#### **Areas of Expertise:**

Enterprise Leadership
Management Experience
Board Experience
Legal/Tax
Real Estate
Corporate Governance
Financial Acumen
Government Relations
Capital Markets
International Business
Experience
Client Engagement

#### DAVID EHRLICH

David Ehrlich (Age: 67) has been the President and Chief Executive Officer of CAPREIT since November 1, 2017. He is an Executive Director of Irish Residential Properties REIT plc ("IRES REIT"), a real estate investment trust with investments in multi-unit residential properties in Ireland, and previously served as its Chief Executive Officer, since April 2014. Mr. Ehrlich is also a director of European Commercial Real Estate Trust, a TSX listed real estate investment trust with investments in commercial real estate in Europe. Until his appointment as President and Chief Executive Officer of CAPREIT, he was also employed by CAPREIT in connection with the services provided by CAPREIT and its Irish subsidiary, IRES Fund Management Limited ("IRES Fund Management"), to IRES REIT. Prior to this, Mr. Ehrlich was a senior partner in the Toronto office of the law firm Stikeman Elliott LLP where he was a member of both the corporate and real estate groups until December 2013. During his career of over 30 years, his practice was focused on real estate and structured finance, including public real estate securities. Mr. Ehrlich has been actively involved with real estate investment trusts since their inception in Canada, acting for both issuers and underwriters in numerous transactions. He has also been involved with some of Canada's largest REIT merger and acquisition transactions.

Units, Deferred Units <sup>(1)</sup> and RURs <sup>(2)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly, as of April 11, 2018 <sup>(3)</sup>		Voting Results at the 2017 Annual and Special Meeting of Unitholders		
#	\$	\$ % <b>Votes For:</b> 95.		
61,989	2,302,271	0.04%	Votes Withheld: 4.77%	

Montreal, Quebec, Canada Trustee since 1998 Independent

#### Committees:

Governance and Nominating Committee Audit Committee Human Resources and Compensation Committee

#### Areas of Expertise:

Enterprise Leadership
Management Experience
Board Experience
Legal/Tax
Real Estate
Human Resources
Corporate Governance
Financial Acumen
Government Relations
Capital Markets
International Business
Experience
Client Engagement

## **PAUL HARRIS**

Paul Harris (Age: 66) is a Corporate Director. He was a senior partner in the law firm of Davies Ward Phillips & Vineberg LLP from 1984 until his retirement in December, 2016. Mr. Harris is currently Chairman of the Board of the Montréal Alouettes Football Club, a Governor of the Canadian Football League and a non-voting member of the Board of Directors of Plusgrade, L.P., a global travel technology company based in New York and Montréal. Mr. Harris was a director of Primetech Electronics and the Jewish General Hospital Foundation.

Units, Deferred Units <sup>(1)</sup> and RURs <sup>(2)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly, as of April 11, 2018 <sup>(3)</sup>		Voting Results at the 2017 Annual and Special Meeting of Unitholders	
#	\$ %		<b>Votes For:</b> 95.20%
<b>117,468</b> 4,362,762 0.08%		Votes Withheld: 4.80%	

Toronto, Ontario, Canada Trustee since 2018 Independent

#### **Committees:**

**Investment Committee** 

#### **Areas of Expertise:**

Enterprise Leadership
Management Experience
Real Estate
Human Resources
Corporate Governance
Financial Acumen
Government Relations
Capital Markets
International Business
Experience
Enterprise Risk Management
Client Engagement

## **JAMIE SCHWARTZ**

Jamie Schwartz (Age: 42) is a Director in the Large Cap Corporate Securities Banking Group with TD Inc. Mr. Schwartz has over 20 years of experience working in the banking, real estate and hospitality industries. Since 2011, Mr. Schwartz has worked for TD Securities in Toronto and New York, with responsibility for structuring and managing corporate debt. Before that, Mr. Jamie Schwartz worked in TD's commercial mortgage group, providing mortgage financing for all classes of real estate assets across Canada. Before joining TD Securities, Mr. Schwartz was Vice President at HVS Consulting and Valuation, a global consulting organization, where he spent almost 10 years providing real estate strategic advisory services to the hospitality industry.

Units, Deferred Units <sup>(1)</sup> and RURs <sup>(2)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly, as of April 11, 2018 <sup>(3)</sup>		Voting Results at the 2017 Annual and Special Meeting of Unitholders	
# \$ %		Votes For: N/A	
175 6,500 0.0001%		0.0001%	Votes Withheld: N/A

Toronto, Ontario, Canada Trustee since 1997 Independent

Committees:

None

#### **Areas of Expertise:**

Enterprise Leadership
Management Experience
Board Experience
Real Estate
Human Resources
Corporate Governance
Financial Acumen
Capital Markets
International Business
Experience
Enterprise Risk Management
Client Engagement

## **MICHAEL STEIN**

Michael Stein (Age: 67) is the Chair of CAPREIT. Mr. Stein has been Chairman and Chief Executive Officer of MPI Group Inc., a company engaged in real estate investment and development, since 1994. Mr. Stein also held the position of Chairman and Chief Executive Officer of MICC Properties Inc., a company engaged in real estate investment and development from 1987 to 2000. Mr. Stein is a director of FirstService Corporation (TSX/NASDAQ), a director of McEwen Mining Inc. (TSX/NYSE) and Chairman of the board of directors of Cliffside Capital Ltd. (TSX-V). In 2012, Mr. Stein was appointed to the Board of Directors of City Financial Investment Company Limited, a United Kingdom FCA-regulated asset management company that is also registered as an Investment Adviser firm with the SEC. Between 2000 and 2006, Mr. Stein was a member of the Board of Directors of Goldcorp Inc., a public natural resource company the shares of which are listed on the TSX and New York Stock Exchange. Between 1978 and 1987, Mr. Stein held progressively senior positions, ultimately holding the position of Executive Vice President responsible for operations, with The Mortgage Insurance Co. of Canada. Mr. Stein is a graduate engineer and holds a master of business administration in finance and international business from Columbia University in New York.

Units, Deferred Units <sup>(1)</sup> and RURs <sup>(2)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly, as of April 11, 2018 <sup>(3)</sup>		Voting Results at the 2017 Annual and Special Meeting of Unitholders
# \$ %		<b>Votes For:</b> 93.49%
<b>622,036</b> 23,102,417 0.43%		Votes Withheld: 6.51%

Toronto, Ontario, Canada Trustee since 1997 Independent

#### Committees:

Governance and Nominating Committee Investment Committee Human Resources and Compensation Committee

#### Areas of Expertise:

Enterprise Leadership
Management Experience
Board Experience
Real Estate
Human Resources
Corporate Governance
Financial Acumen
Government Relations
Capital Markets
International Business
Experience
Enterprise Risk Management
Client Engagement

## STANLEY SWARTZMAN

Stanley Swartzman (Age: 78) is the Lead Trustee of CAPREIT and a Corporate Director. Mr. Swartzman is the former Vice President, Real Estate and Store Planning, of Sears Canada, a national retailer. Prior to that, Mr. Swartzman was Executive Vice President of Loblaw Properties Limited, the company responsible for all Canadian real estate and development matters for Loblaw Companies Limited, from 1997 to 1999. From 1983 to 1996, Mr. Swartzman was President of IPCF Properties Inc., the company which was previously responsible for real estate and development matters for Loblaw Companies Limited in Ontario and Eastern Canada. Mr. Swartzman formerly served as a director of GT Canada Capital Corporation and was the Chairman of its investment committee, and as a director of Centre Fund Corporation and served on its audit committee.

Units, Deferred Units <sup>(1)</sup> and RURs <sup>(2)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly, as of April 11, 2018 <sup>(3)</sup>		Voting Results at the 2017 Annual and Special Meeting of Unitholders	
#	\$	%	Votes For: 94.13%
145,133	5,390,240	0.10%	Votes Withheld: 5.87%

# Toronto, Ontario, Canada Trustee since 2013 Independent

#### Committees:

Governance and Nominating Committee Human Resources and Compensation Committee

#### Areas of Expertise:

Enterprise Leadership
Management Experience
Board Experience
Human Resources
Corporate Governance
Government Relations
Enterprise Risk Management
Client Engagement

## **ELAINE TODRES**

Elaine Todres (Age: 68) is the Chief Executive Officer of Todres Leadership Counsel, a boutique consultancy practice specializing in strategy, leadership, organizational transformation, and governance. Dr. Todres has had a distinguished career in government, the not-forprofit sector and the volunteer world. After having completed a doctorate in Political Science at the University of Pittsburgh, Dr. Todres joined the civil service of Ontario where she ultimately served as a Deputy Minister for ten years. Her portfolios ranged from human resources and the Civil Service Commission, culture and cultural industries, telecommunications, tourism, solicitor general, the corrections system and emergency response. In 1997, Dr. Todres became the President of the Baycrest Centre Foundation where she stayed for three years, completing a capital campaign for the new Apotex Centre -Jewish Home for the Aged. Dr. Todres has served on many community and hospital boards, including as chair of Women's College Hospital Foundation. Between August, 2005 and February, 2014, Dr. Todres served as a director of The Northern Trust Company, Canada. Dr. Todres holds the ICD.D designation.

Units, Deferred Units <sup>(1)</sup> and RURs <sup>(2)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly, as of April 11, 2018 <sup>(3)</sup>		Voting Results at the 2017 Annual and Special Meeting of Unitholders	
#	\$	\$ % <b>Votes For:</b> 99.84%	
<b>31,318</b> 1,163,151 0.02%		Votes Withheld: 0.16%	

#### Notes:

- (1) Deferred Units (as defined below) are issued under the DUP (as defined below); see "Deferred Unit Plan".
- (2) RURs (as defined below) are issued under the RUR Plan (as defined below), and vest on the third anniversary of the grant date; see "Significant Terms of Executive Employment Agreements".
- Individual trustees have furnished information as to Units, Deferred Units and, in the case of Mr. Ehrlich, RURs, beneficially owned, or controlled or directed, directly or indirectly, by him. The column entitled "#" indicates the number of such interests beneficially owned, controlled or directed, directly or indirectly by each nominee; the column entitled "\$" indicates the estimated market value of such interests beneficially owned, or controlled or directed, directly or indirectly, by each nominee, as determined by multiplying the number of such interests beneficially owned, or controlled or directed, directly or indirectly, by each nominee by the closing price of the Units on the Toronto Stock Exchange (the "TSX") on April 11, 2018; and the column entitled "%" indicates as a percentage of the issued and outstanding Units of CAPREIT, the number of the interests beneficially owned, or controlled or directed, directly or indirectly, by each nominee. The number of Units includes LTIP (as defined below; see "Long-Term Incentive Plan"). Percentages represent, as a percentage of the aggregate of the issued and outstanding Units and Special Voting Units of CAPREIT, the number of Units beneficially owned, or controlled or directed, directly or indirectly, by each trustee.

## **Corporate Cease Trade Orders or Bankruptcies**

To the knowledge of CAPREIT, none of the persons proposed for election as trustees (a) are, as at the date hereof, or have been, within the 10 years before the date of this Circular, a director, trustee, chief executive officer or chief financial officer of any company that, (i) was subject to a cease trade order, an order similar to a cease trade order or an order that denied the relevant company access to any exemption under securities legislation that was in effect for a period of more than 30 consecutive days (an "Order") that was issued while the person was acting in the capacity as director, trustee, chief executive officer or chief financial officer; or (ii) was subject to an Order that was issued after the person ceased to be a director, trustee, chief executive officer or chief financial officer and which resulted from an event that occurred while that person was acting in the capacity as director, trustee, chief executive officer or chief financial officer, (b) are, as at the date of this Circular, or have been within 10 years before the date of this Circular, a director, trustee or executive officer of any company that, while that person was acting in that capacity, or within a year of that person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets, or (c) have, within the 10 years before the date of this Circular, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold the assets of that person.

## **Penalties and Sanctions**

To the knowledge of CAPREIT, none of the persons proposed for election as trustee of CAPREIT nor any personal holding company owned or controlled by any of them (i) has been subject to any penalties or sanctions imposed by a court relating to securities legislation or by a securities regulatory authority or has entered into a settlement agreement with a securities regulatory authority, or (ii) has been subject to any other penalties or sanctions imposed by a court or regulatory body that would likely be considered important to a reasonable securityholder in deciding whether to vote for a proposed trustee.

## **Personal Bankruptcies**

To the knowledge of CAPREIT, in the last 10 years, none of the persons proposed for election as trustees of CAPREIT nor any personal holding company owned or controlled by any of them, has become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, has become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold their assets or the assets of their holding companies.

# 2. Appointment of Auditor

In the course of undertaking an annual review of the performance of CAPREIT's external auditor PricewaterhouseCoopers LLP, Chartered Professional Accountants ("PwC") for the year ended December 31, 2017, the Audit Committee sought and received detailed information from senior management of CAPREIT covering key factors of audit quality, including: (i) independence, objectivity and professional skepticism; (ii) quality of the engagement team; and (iii) quality of communications and interactions between PwC and CAPREIT.

Based on its review and discussion of the information provided, and its own experience with, and observations of, PwC's work, the Audit Committee concluded that this information could be relied upon

to support the Audit Committee's recommendation that PwC continue to be retained as CAPREIT's external auditor and that it be appointed as such for 2018.

As a result of the foregoing, the Board proposes to nominate PwC, the present auditor of CAPREIT, as the auditor of CAPREIT to hold office until the close of the next annual meeting of the Unitholders and to authorize the trustees to fix the remuneration of the auditor. The persons named in the enclosed form of proxy intend to vote at the Meeting in favour of this resolution, unless the Unitholder has specified in the form of proxy that such Unitholder's Units or Special Voting Units are to be withheld from voting on the resolution.

# 3. Say-On-Pay Non-Binding Advisory Vote

## **Background**

The Board believes that Unitholders should have the opportunity to fully understand the objectives, philosophy and principles the Board has used in its approach to executive compensation decisions. Detailed disclosure of CAPREIT's executive compensation program can be found in this Circular under the heading "Compensation Discussion & Analysis".

The Board has decided that Unitholders should have the opportunity to vote on CAPREIT's approach to executive compensation. This non-binding advisory vote ("Say-on-Pay") forms an important part of the ongoing process of engagement between Unitholders and the Board on executive compensation. CAPREIT will disclose the results of the vote as part of its report on voting results for the Meeting.

## Objective

Say-on-Pay gives Unitholders a formal opportunity to consider the disclosed philosophy and objectives of the executive compensation policies and provide their views through an annual non-binding advisory vote. In addition, CAPREIT is committed to ensuring that it communicates effectively and responsibly with Unitholders, other interested parties and the public. CAPREIT offers Unitholders several ways to communicate directly with the independent trustees through the Chair of the Board, including by email c/o CAPREIT Investor Relations at ir@capreit.net. Emails addressed to the Chair of the Board received from Unitholders and expressing an interest to communicate directly with the independent trustees via the Chair will be provided to them.

## **Approval Required**

At the Meeting, Unitholders will be asked to consider, and if thought advisable, approve the following advisory resolution (the "Say-on-Pay Resolution") accepting CAPREIT's approach to executive compensation as disclosed in this Circular:

"BE IT RESOLVED that on an advisory basis, and not to diminish the role and responsibilities of the Board, the Unitholders accept the Board's approach to executive compensation disclosed CAPREIT's management information circular dated April 11, 2018 under the heading "Compensation Discussion & Analysis."

Approval of the Say-on-Pay Resolution will require that it be passed by a majority of the votes cast by Unitholders thereon in person and by proxy. As this is an advisory vote, the results will not be binding upon the Board. However, the Board will take the results of the vote into account, as appropriate, when

considering future compensation policies and decisions and in determining whether there is a need to increase their engagement with Unitholders on compensation and related matters. In addition, pursuant to the corporate governance guidelines published by independent proxy-voting advisory firms, in the event that the Say-on-Pay Resolution does not receive sufficient support of at least 70% of the votes cast, the Board will consult with Unitholders to understand their concerns and will review CAPREIT's approach to compensation in the context of those concerns. The Board will prepare a report based on such consultation and review and explain any resulting changes made or to be made to executive compensation or an explanation of why no changes will be made. CAPREIT will disclose the Board's report within six months of the Meeting and in any event, not later than the next management information circular.

Unitholders who intend to vote against the Say-on-Pay Resolution or have concerns with CAPREIT's approach to executive compensation are encouraged to contact the Board to discuss their concerns in advance of the Meeting.

The persons named in the enclosed form of proxy intend to vote at the Meeting in favour of this resolution, unless the Unitholder has specified in the form of proxy that such Unitholder's Units or Special Voting Units are to be voted against the resolution.

# **COMPENSATION DISCUSSION & ANALYSIS**

# Year in Review/Executive Summary

On November 1, 2017, CAPREIT announced that David Ehrlich had been appointed President and Chief Executive Officer. The appointment followed the loss of the CAPREIT's founder and President and Chief Executive Officer, Thomas Schwartz, who passed away on August 15, 2017. In conjunction with assuming this role, Mr. Ehrlich stepped down as Chief Executive Officer of IRES REIT but remains on the board of IRES REIT as the nominee of IRES Fund Management, IRES REIT's investment manager.

CAPREIT continued to achieve its key financial and strategic objectives throughout 2017. 2017 was a year of significant acquisitions, during which CAPREIT completed the acquisition of 404 residential suites in 6 properties across Canada and acquired 1,520 residential suites in The Netherlands. CAPREIT sold 81 residential suites in Saskatoon and Vancouver. The acquisitions completed in 2017 have strengthened the portfolio geographically. In addition, effective March, 2017, CAPREIT increased monthly cash distributions to \$0.1067 per Unit monthly (\$1.28 per Unit annually), compared to \$0.1042 per Unit monthly (\$1.25 per Unit annually), previously. While the trustees use NFFO as the key measure for performance-based compensation, the trustees also recognize the significant achievements of CAPREIT's key objectives in 2017 including:

## **Portfolio Performance**

- Operating Revenues Annual operating revenues increased by 7.0% to \$638.8 million, compared to December 31, 2016, due to the contributions from acquisitions, increased average monthly rents on the stabilized residential suite portfolio and continuing high stable occupancies.
- Average Monthly Rents Average monthly rents for properties owned prior to December 31, 2016 increased by 3.7% to \$1,040 as at December 31, 2017 compared to \$1,003 from last year. As

at December 31, 2017, overall occupancy increased to 98.8% compared to 98.6% for December 31, 2016.

- Net Operating Income Annual NOI increased by 7.2% to \$393.3 million for the year ended December 31, 2017 compared to last year. On a stabilized portfolio basis, Stabilized NOI increased by 2.9% to \$364.6 million for the year ended December 31, 2017 compared to last year. NOI is a key indicator of operating performance in the real estate industry and of CAPREIT's performance. NOI is comprised of all rental revenues generated at the property level, less (i) related direct costs such as utilities, realty taxes, insurance, repairs and maintenance and on-site wages and salaries, and (ii) an appropriate allocation of overhead costs.
- NOI margin on a stabilized portfolio basis was 61.2% compared to 61.5% last year.

# **Operating Performance**

• Normalized Funds From Operations — NFFO for the year ended December 31, 2017 increased by 8.1% to \$250.5 million compared to \$231.8 million in 2016, generating a stronger NFFO payout ratio of 70.3% compared to 70.9% in 2016. NFFO is an important measure of CAPREIT's operating performance. Management considers NFFO to be a better year-over-year comparator of performance than FFO as it adjusts for non-recurring or unusual items and provides a better indicator of CAPREIT's long-term operating performance. NFFO is calculated by excluding from FFO the effects of certain non-recurring items, including amortization of losses on certain hedging instruments previously settled and paid, mortgage prepayment penalties, offset by the write-off of fair value adjustments on assumed mortgages that were refinanced early, large acquisition research costs relating to transactions that were not completed, and significant severance and other employee costs.

# Liquidity and Leverage

- Debt to Gross Book Value Total debt to gross book value as at December 31, 2017 was conservative at 43.57% compared to 44.31% as at December 31, 2016.
- Debt Financings and Mortgage Renewals CAPREIT achieved its debt financing and mortgage refinancing targets for 2017. Mortgage refinancings (excluding acquisition financings) totaled \$211.1 million in 2017, consisting of renewals of existing mortgages of \$266.6 million and additional top up financings of \$197.9 million. New financings (excluding acquisition financings) were completed at a weighted average stated interest rate of 1.82%, which is below the weighted average interest rate for the mortgages that matured in 2016.
- Interest and Debt Coverage Improved interest coverage and debt service coverage ratios of 3.19 and 1.63 times, respectively, were achieved in 2017 compared to 3.09 and 1.63 times, respectively in 2016.

# The Human Resources and Compensation Committee

The Declaration of Trust requires the creation of a Human Resources and Compensation Committee (the "Human Resources and Compensation Committee"), consisting of at least three (3) trustees, to review the compensation offered to trustees and officers of CAPREIT. All of the members of the Human Resources and Compensation Committee are unrelated and "independent" (as that term is defined in NI

58-101). As of April 11, 2018, the Human Resources and Compensation Committee of CAPREIT consisted of the following trustees: Stanley Swartzman, Paul Harris and Elaine Todres. Elaine Todres serves as Chair of the Human Resources and Compensation Committee.

The Human Resources and Compensation Committee assists the Board in fulfilling its governance responsibilities for CAPREIT's human resources and compensation principles and policies. As part of its mandate, the Human Resources and Compensation Committee reviews CAPREIT's compensation principles and policies annually and reports to the Board on CAPREIT's executive officer and trustee compensation. The Human Resources and Compensation Committee has specific responsibilities relating to: structuring and reviewing compensation plans; the administration of CAPREIT's compensation plans; and reviewing CAPREIT's human resources strategic framework and disclosure relating to compensation. For more information on the responsibilities, powers and operations of the Human Resources and Compensation Committee, please see below "Statement of Governance Practices - Committees of Trustees - Human Resources and Compensation Committee" and "Statement of Governance Practices - Position Descriptions - Human Resources and Compensation Committee".

In 2017, the Human Resources and Compensation Committee:

- reviewed the performance of CAPREIT executives and senior management relative to CAPREIT's annual and long-term objectives and relative to its executive compensation comparator group;
- reviewed and made recommendations to the Board on the compensation of trustees and of the President and Chief Executive Officer, Chief Financial Officer, Chief Operating Officer and certain other senior executives;
- reviewed the succession plan for certain of CAPREIT's senior executives. CAPREIT has a formal process for reviewing and approving succession plans for the President and Chief Executive Officer and other members of senior management. The President and Chief Executive Officer is responsible for the development of succession plans for other senior management. The Human Resources and Compensation Committee and the Board reviewed and approved the plans in 2017, and continue to review and monitor the candidates identified, ensuring the management and development of their skills, experience and preparedness, and continue to identify any talent gaps and develop and implement strategies to fill any such gaps. The Human Resources and Compensation Committee and the President and Chief Executive Officer discuss the performance of his direct reports annually, and discuss the qualifications required for senior management positions, and the competencies and development considerations for potential successor candidates. These plans provide for succession in both the ordinary course, as well as in the event of an emergency which would require immediate replacement of the President and Chief Executive Officer or other officers of CAPREIT; and
- oversaw the implementation of a company-wide performance and compensation management program; and,
- provided thought and oversight regarding CAPREIT's long-term human resources strategic plan.

The Human Resources and Compensation Committee meets at least four (4) times per year, or more frequently as required. The Chair reports to the Board on the Human Resources and Compensation Committee's operations at each regularly scheduled Board meeting. The Human Resources and

Compensation Committee also reviewed and approved the Compensation Discussion & Analysis included in this Circular. For the purposes of this Circular, the named executive officers (as that term is defined in Form 51-102F6 — *Statement of Executive Compensation* ("**NI 51-102F6**")) include Messrs. Ehrlich, Tom Schwartz, Cryer and Kenney (each, an "**NEO**" and together, the "**NEOs**").

To better align the interests of management of CAPREIT with the interests of Unitholders, the compensation paid to the NEOs consists of a base salary supplemented by such performance-based incentives as may be determined by the Board. The base salary and the parameters for the performance-based incentives (as determined by the Board from time to time) paid to Messrs. Ehrlich, Schwartz, Cryer and Kenney are governed by the terms of their employment agreements dated (i) January 1, 2005 in the case of Mr. Schwartz, (ii) November 1, 2017 in the case of Mr. Ehrlich; and (iii) March 26, 2018 in the case of Messrs. Kenney and Cryer, each as may be amended from time to time (the "Executive Contracts"), as more fully described under "Significant Terms of Executive Employment Agreements".

The Human Resources and Compensation Committee is directly involved in the negotiation and settlement of the terms of the Executive Contracts. In determining the appropriate terms of the Executive Contracts, the Human Resources and Compensation Committee considers the following objectives:

- (i) retaining executives who are critical to the success of CAPREIT and the enhancement of Unitholder value;
- (ii) providing fair and competitive compensation; and
- (iii) balancing the interests of management and Unitholders of CAPREIT.

The Human Resources and Compensation Committee is granted unrestricted access to information about CAPREIT that is necessary or desirable to fulfill its duties and all trustees, officers and employees are directed to cooperate as requested by its members. The Human Resources and Compensation Committee has the authority to retain, at CAPREIT's expense, independent compensation consultants or other advisors to assist the Human Resources and Compensation Committee in fulfilling its duties and responsibilities, including the sole authority to retain and to approve any such firm's fees and other retention terms without the prior approval of the Board.

CAPREIT's executives and senior management are precluded from attending Human Resources and Compensation Committee meetings when their compensation is being deliberated.

In addition to their experience as members of the Human Resources and Compensation Committee of CAPREIT, each of the committee members has direct experience that is relevant to their responsibilities in executive compensation as follows:

(1) Dr. Todres has over 30 years of experience in governance and human resources in both the public and private sectors. As president of Todres Leadership Counsel, Dr. Todres consults regularly to boards and senior management on matters relating to governance and human resources strategy. Dr. Todres' was Deputy Minister of Human Resources and was the Chair of the Civil Service Commission for the Government of Ontario, where she was responsible for all human resources practices, including compensation, policy, pension bargaining and talent management for a workforce of approximately 150,000 employees;

- (2) Mr. Harris has over 40 years of experience as a corporate lawyer, including responsibility for advising clients, including public boards and special committees of boards, on various matters pertaining to governance. In addition, as a former member of the compensation committee at a major law firm, Mr. Harris was involved in advising on, and recommending, compensation for members of his firm. Mr. Harris is also the chairman of the board, and served as interim president of, a professional sports organization and was responsible for oversight of, and establishing, compensation for the non-players of this organization; and
- (3) Mr. Swartzman has over 40 years of business experience, including serving as president of IPCF Properties Inc., where Mr. Swartzman was responsible for oversight of, and establishing compensation for, over 250 employees. Mr. Swartzman continued to have responsibility for such human resources and compensation functions in his role as Executive Vice President of Loblaw Properties Limited. In addition, Mr. Swartzman has served on the compensation and governance committee of the board of directors of Centre Fund Corporation.

As part of their role, each member has had access to relevant information regarding compensation, governance and applicable market practices, including access to independent compensation consultants and other experts from time to time, to give them the tools required to make decisions relating to the suitability of CAPREIT's compensation policies and practices.

# Compensation Policy/Objectives of CAPREIT's Executive Compensation Program

The Human Resources and Compensation Committee from time to time retains and receives the benefit of the advice of independent and qualified executive compensation consultants in connection with its negotiation of the Executive Contracts.

The executive compensation programs (as more fully described below), in the Human Resources and Compensation Committee's view, provide executives with an appropriate and competitively balanced mix of guaranteed cash (base salary), and performance-based (short-term cash-based and long-term equity-based) incentive compensation. CAPREIT's compensation programs are designed to achieve the following objectives:

- attract, retain and motivate highly qualified executive officers, while at the same time promoting a greater alignment of interests between such executive officers and CAPREIT's Unitholders;
- provide a reward for the achievement of CAPREIT's annual and long-term strategic and financial and non-financial objectives;
- provide competitive compensation aligned with those companies in which CAPREIT competes with for talent;
- differentiate compensation to provide recognition and reward individual executive officer's performance, responsibilities, experience, skill, value and contribution to CAPREIT; and
- discourage excessive risk-taking behavior that could have a material adverse effect on CAPREIT.

Short and long-term incentive awards are determined by the achievement of annual specified non-financial performance objectives and the ability of CAPREIT to meet targeted financial performance levels established for each financial year. These incentive awards are paid in cash or, if the NEO is eligible and elects to participate in the long-term equity incentive compensation plans of CAPREIT, a combination of both.

The following discussion of executive compensation pertains to the NEOs.

# **Elements of Executive Compensation**

The elements of executive compensation and their associated reward structure are described in the table below:

Compensation Element	How it is Paid	What it is Designed to Reward
Base Salary	Cash	<ul> <li>Determined by assessment of the executive's performance</li> <li>Rewards skills, knowledge and experience</li> <li>Reflects the level of responsibility and the expected contribution of the executive</li> </ul>
Annual Incentive (Bonus)	Cash (following financial year end)	<ul> <li>Rewards financial and strategic achievement as set out in CAPREIT's annual business plan</li> <li>Rewards individual contribution to CAPREIT's overall performance, as well as the achievement of company-wide and departmental objectives</li> <li>Award is generally based on how CAPREIT, its employees and the executive performed against pre-determined objectives</li> </ul>
RUR Plan	RURs exercisable for Units upon vesting	<ul> <li>Rewards contribution to the long-term performance of CAPREIT</li> <li>Rewards individual contribution to CAPREIT's overall performance, as well as the achievement of company-wide and departmental objectives</li> <li>Aligns participants' interests with Unitholders and provides additional incentive for participants to increase Unitholder value by increasing long-term equity participation</li> <li>Award is generally based on how CAPREIT, its employees and the participant performed against pre-determined objectives</li> </ul>
Unit Option Plan <sup>(1)</sup>	Options to acquire Units at a set price	<ul> <li>Rewards contribution to the long-term performance of CAPREIT</li> <li>Aligns participants' interests with Unitholders and provides additional incentive for participants to increase Unitholder value by increasing long-term equity participation</li> <li>Award is based on how CAPREIT and each respective participant performed against pre- determined objectives</li> </ul>
Other Elements of Compen	nsation	
Executive RRSP	Cash	<ul> <li>Executive RRSP (excluding President and Chief Executive Officer who does no participate)</li> <li>Award equal to a maximum of 5% of the respective executive's base salary, subject to RRSP limits</li> <li>Award is intended to provide a portion of the respective executive's retirement savings</li> </ul>
Perquisites	Cash	<ul> <li>Automobile allowance</li> <li>Other health benefits consistent with those of all other employees and comparable to peer organizations</li> </ul>
EUPP	Units	<ul> <li>A participant is entitled to acquire a number of Units up to a maximum of 10% of his or her respective annual salary through payroll deductions</li> <li>Participants receive an additional amount equal to 20% of the Units purchased pursuant to the EUPP, which amount is automatically paid in the form of additional Units at the time of the purchase of Units</li> </ul>

#### Note:

(1) Since 2002, no options have been awarded under the Unit Option Plan (as defined below) other than pursuant to Mr. Tom Schwartz's employment agreement. The trustees' current policy is not to award any options under the Unit Option Plan.

# **Unit Ownership Requirement**

As part of CAPREIT's objective to align the interests of trustees and senior executives of CAPREIT with Unitholders, in November, 2006, the Board instituted a requirement that all trustees, including the President and Chief Executive Officer of CAPREIT, acquire, over a maximum period of three (3) years, such number of Units (which may include Deferred Units and RURs) having a value equal to three (3) times his or her annual compensation. The President and Chief Executive Officer and the current trustees of CAPREIT have met, exceeded or are in the process of meeting this ownership requirement.

While executive officers of CAPREIT, other than the President and Chief Executive Officer, are not subject to these requirements, to further align the interests of management of CAPREIT with those of Unitholders, CAPREIT strongly encourages its officers and employees to invest in CAPREIT on a go forward basis.

The following table summarizes the number of Units, Deferred Units and RURs beneficially owned, or controlled or directed, directly or indirectly, as of April 11, 2018, by each NEO of CAPREIT, the dollar value of such interests, the percentage of such interests as a percentage of CAPREIT's issued and outstanding Units and each NEO's Unit ownership as a multiple of his base salary.

Name of Executive Officer	Number of Units, Deferred Units and RURs <sup>(1)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly <sup>(2)</sup>	Dollar Value of Units, Deferred Units and RURs <sup>(1)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly <sup>(3)</sup> (\$)	Units, Deferred Units s and RURs <sup>(1)</sup> Beneficially Owned, or Controlled or Directed, Directly or Indirectly, as a Percentage of Outstanding Units <sup>(4)</sup> (%)	Actual Multiple of Base Salary	Meet or Exceeded Suggested Ownership Guidelines? (5)
DAVID EHRLICH President and Chief Executive Officer <sup>(6)</sup>	Units: 6,040 RURs: 31,571 Deferred Units: 24,378 Total: 67,989	Units: \$224,326 RURs: \$1,172,547 Deferred Units: \$905,398 Total: \$2,302,271	Units: 0.004%% RURs: 0.022% % Deferred Units: 0.017% Total:0.04%%	3.3times	Yes
SCOTT CRYER Chief Financial Officer	Units: 7,546 RURs: 71,526 Total: 79,072	Units: \$280,258 RURs: \$2,656,476 Total: \$2,936,734	Units: 0.005% RURs: 0.05 % Total: 0.05%	9.2 times	Yes
MARK KENNEY Chief Operating Officer	Units: 158,521 RURs: 180,178 Total: 338,699	Units: \$5,887,470 RURs: \$6,691,811 Total: \$12,579,281	Units: 0.11% RURs: 0.12% Total: 0.23%	28.2 times	Yes
TOTAL	479,760	17,818,286	0.32%		

#### Notes:

- (1) RURs vest on the third anniversary of the grant date.
- (2) Individual executive officers have furnished information as to Units, Deferred Units and RURs beneficially owned, or controlled or directed, directly or indirectly, by them. See "Outstanding Unit-based Awards and Option-based Awards".
- (3) Dollar amounts represent the estimated market value of Units, Deferred Units and RURs (vested or unvested) beneficially owned, or controlled or directed, directly or indirectly by each NEO, as determined by multiplying the number of Units beneficially owned, or controlled or directed, directly or indirectly, by such NEO as of April 11, 2018 by the closing price of the Units on the TSX on such date
- (4) Percentages represent, as a percentage of the aggregate of the issued and outstanding Units, the number of interests beneficially owned, or controlled or directly, and Special Voting Units of CAPREIT.

- (5) Executive officers of CAPREIT, other than the President and Chief Executive Officer, are not required to own or acquire such number of Units or RURs having a value equal to 3 times their annual compensation as is required by trustees; however, CAPREIT strongly encourages its officers and employees to invest in CAPREIT on a go forward basis.
- (6) Mr. Ehrlich was appointed as President and Chief Executive Officer on November 1, 2017.

# **Targeted Pay Positioning and Mix**

CAPREIT's executive compensation mix (the proportion of base salary, short and long-term incentive awards) is designed to reflect the relative impact of the executive's role on CAPREIT's performance and considers how the compensation mix aligns with long-term Unitholder value creation.

In determining the target mix of compensation, the Human Resources and Compensation Committee considered market compensation data prepared by its independent compensation consultant to ensure that CAPREIT's NEO compensation mix is competitive with comparator organizations and appropriate in light of CAPREIT's business strategy.

## **Annual Performance Awards**

The maximum annual incentive compensation (bonus) level for the President and Chief Executive Officer, Chief Financial Officer and Chief Operating Officer is one hundred twenty percent (120%) of base salary. Due to the commencement of his appointment as of November 1, 2017, David Ehrlich was not eligible for annual incentive compensation for 2017.

In light of the achievements of CAPREIT as set out in the section entitled "Year In Review/Executive Summary" and the strong executive performance reviews (in which executives achieved their individual functional, company-wide and departmental objectives, as applicable), CAPREIT paid out annual incentives to the NEOs.

Annual incentive compensation for all NEOs for the 2017 financial year was determined based upon financial and non-financial measures based on sixty percent (60%) financial and forty percent (40%) non-financial.

Performance Measurement Category	Specific Measures	
Financial	NFFO per Unit	
Non-Financial	Human Resources and Compensation Committee/President and Chief Executive Officer assessment of NEO performance and individual objectives	
	Company-wide objectives regarding employee engagement	
	Individual and departmental objectives regarding team collaboration	

## Financial Component

The financial component for all NEOs' compensation is based on the financial performance of CAPREIT, as measured by the actual percentage growth in the retrospective three-year average NFFO per Unit achieved against a pre-determined scale based on targets set by the Human Resources and Compensation

Committee. For 2017, the financial component was weighted at sixty percent (60%) of the annual incentive compensation potential for all NEOs.

For the year ended 2017, the Human Resources and Compensation Committee set the payout scale for the financial component of the annual incentive compensation potential for all NEOs as follows:

Three-Year Average NFFO per Unit Growth (% against Target)	Annual Incentive Compensation Payout <sup>(1)</sup> (%)
4.0% and Higher	120%
2.0 to 3.99%	110% - 119%
0.0 to 1.99%	100% - 109%
-0.01 to -1.0%	90% - 99%
-1.01 to -2.0%	80% - 89%
-2.01 to -3.0%	70% - 79%
-3.01 to -4.0%	60% - 69%
-4.01% and Below	0%

#### Note:

(1) This represents the percentage payout of the component of the annual incentive bonus determined by financial measures (sixty percent (60%)).

The financial component of the annual incentive compensation potential for all NEOs is graduated between zero percent (0%) to a maximum of one hundred twenty percent (120%), based on a three-year retrospective average NFFO per Unit growth against annual targets set by the Board. As set out in the chart above, payment of annual incentive compensation for achieving the financial component is based on a range of growth rate of NFFO per Unit against these targets, from minus four percent (-4.0%) to four percent (4.0%), with a growth rate below minus four percent (-4.0%) resulting in no annual incentive compensation based on the financial measure being payable to the NEOs.

The measure of the growth rate against the three-year retrospective average NFFO per Unit thresholds are weighted at fifty percent (50%) for the results of the most recently completed financial year and twenty-five percent (25%) for the results of each of the two previously completed financial years. The Human Resources and Compensation Committee believes that linking a three-year outlook to the financial component averages out external market fluctuations and encourages NEOs to consider both the short and long-term implications of their decisions and actions creating greater long-term alignment with Unitholders' interests.

The NFFO per Unit growth measured against the target set by the Board for the 2015, 2016 and 2017 years is as follows:

	Target NFFO per Unit	Actual NFFO per Unit	Actual Above Target
2015	\$1.67	\$1.69	1.32%

2016	\$1.74	\$1.77	1.84%
2017	\$1.78	1.84	3.43%
Weighted Average Growth Rate	N/A	N/A	2.50%%

For the year ended 2017, CAPREIT achieved a three-year average NFFO per Unit growth, weighted as described above, equal to 2.50% above the targets set by the Board for the relevant three-year period. This over-achievement translated into payment to the NEOs for the financial component of the annual incentive compensation plan in an amount equal to **one hundred and twelve and a half percent (112.5%)** of the amount payable (one hundred percent (100%)) where the target growth rates are achieved (but not exceeded).

CAPREIT calculates NFFO by excluding from FFO certain non-recurring items in order to facilitate better comparability to the prior year. NFFO is a non-IFRS measure which CAPREIT believes is a relevant evaluator of its operating performance. NFFO is calculated by excluding from FFO the effects of certain non-recurring items, including amortization of losses on certain hedging instruments previously settled and paid, mortgage prepayment penalties, offset by write-off of fair value adjustments on assumed mortgages that were refinanced early, large acquisition research costs relating to transactions that were no completed, and significant severance and other employee costs.

## Non-Financial Components

#### **Personal Performance**

One of the non-financial components for all NEOs is based on performance against specific personal goals and objectives established for each of the NEOs at the beginning of the year, based on the President and Chief Executive Officer's recommendations and subject to the trustees' approval. For 2017, the personal performance assessment for the President and Chief Executive Officer, the Chief Financial Officer and the Chief Operating Officer was weighted at twenty percent (20%) of the annual incentive compensation potential.

The following goals and objectives were used to determine the personal performance non-financial incentive component for each NEO in 2017:

NEO	Personal Performance Goals and Objectives	
DAVID EHRLICH President and Chief Executive Officer	• None. <sup>(1)</sup>	
THOMAS SCHWARTZ Former President and Chief Executive Officer	<ul> <li>Continue to develop, implement and lead programs for leadership development for all CAPREIT staff.</li> <li>Work with the Chief Operating Officer in developing a succession plan and a succession culture within the Operations Group.</li> <li>Explore CAPREIT's future executive and operational structure to reflect growth and strategy in the next 5 years.</li> <li>Continue to develop and improve the executive team culture.</li> </ul>	

SCOTT CRYER Chief Financial Officer	<ul> <li>Increase engagement with executive team and core Accounting and Finance function.</li> <li>Increase exposure to strategic vision/initiatives of company including operational exposure and focus.</li> <li>Drive better asset management at all levels of organization to transform organizational culture from property manager to asset manager.</li> </ul>
MARK KENNEY Chief Operating Officer	<ul> <li>Continue to focus on executive leadership and executive presence throughout the organization.</li> <li>Continue to focus on succession planning within the Operations Department.</li> </ul>

#### Notes:

(1) As David Ehrlich was appointed as President and Chief Executive Officer as of November 1, 2017, he did not have goals for 2017 and was not eligible for annual incentive compensation for 2017.

At the end of the year, each NEO's personal performance is assessed by the President and Chief Executive Officer, in the case of the Chief Financial Officer and Chief Operating Officer, and the Board, in the case of the President and Chief Executive Officer. Personal performance is measured against seven qualitative descriptions ranging from exceptional to improvement required and the personal performance nonfinancial component for all NEOs (other than David Ehrlich who, in 2017, was not eligible for a performance-based bonus) payable as follows in 2017:

Personal Performance Assessment	Annual Incentive Compensation Payout $^{(1)}$ $(\%)$
Exceptional	120%
Outperformance	115%
Exceeds Expectations	110%
Meeting Expectations	100%
Meeting Most Expectations	75%
Progressing	50%
Improvement Required	0%

#### Note:

(1) This represents the percentage payout of the annual incentive bonus determined by personal measures (twenty percent (20%)) for each of the NEOs.

## **Employee Engagement**

One of the non-financial measures for 2017 for the NEOs is based on the employee engagement score achieved for the previous financial year. CAPREIT strongly believes that consistently working toward creating an engaged workforce is key to a successful organization. As a result, CAPREIT has been supporting and measuring employee engagement since 2010 through an annual survey conducted by AON Hewitt. For 2017, the employee engagement score was weighted at ten percent (10%) of the annual incentive compensation potential for the NEOs.

The result of the annual employee engagement survey conducted by AON Hewitt was used to determine the employee engagement non-financial component for the NEOs in 2017 as follows:

Employee Engagement Score	Annual Incentive Compensation Payout $^{(1)}$ $(\%)$
90% and Higher	120%
80 to 89.99%	110%
75 to 79.99%	100%
70 to 74.99%	50%
69.99% and Below	0%

#### Note:

(1) This represents the percentage payout of the annual incentive bonus determined by employee engagement scores (ten percent (10%)) for each of the NEOs.

The employee engagement score element of the non-financial component of the annual incentive compensation potential for the NEOs is graduated between fifty percent (50%) to a maximum of one hundred twenty percent (120%) based upon an employee engagement score of seventy percent (70%) and ninety percent (90%), respectively, with an employee engagement score below seventy percent (70%) resulting in no employee engagement component of the annual incentive compensation potential being payable to the NEOs.

#### **Team Collaboration**

One of the non-financial components for 2017 for the NEOs is based on the team collaboration assessment achieved for the previous financial year. Team collaboration refers to the inter-departmental support and collaboration each executive team member provides to one another as a senior leader of CAPREIT. The Human Resources and Compensation Committee believes that the long-term success of CAPREIT has been built through teamwork and wishes to maintain team collaboration through the annual incentive compensation program. For 2017, the team collaboration assessment was weighted at ten percent (10%) of the annual incentive compensation potential for the NEOs.

At the end of year, the President and Chief Executive Officer's team collaboration is assessed by the Board and the Chief Operating Officer's and the Chief Financial Officer's team collaboration is assessed by the President and Chief Executive Officer. Team collaboration is measured against seven qualitative descriptions ranging from exemplary to poor collaboration, and the team collaboration non-financial component for the NEOs was paid out as follows in respect of the year ended 2017:

Team Collaboration Assessment	Annual Incentive Compensation Payout <sup>(1)</sup> (%)
1	120%
2.	110%
3	100%

4	90%
5	75%
6	50%
7	25%

#### Note:

(1) This represents the percentage payout of the component of the annual incentive bonus determined by the team collaboration assessment (ten percent (10%)) for each of the NEOs.

## Calculation of Financial and Non-Financial Components

The Human Resources and Compensation Committee arrives at a formulaic award for each NEO, by calculating each of the financial and non-financial performance measures independently, with the ability of each measure to over or under achieved, subject to an overall maximum annual incentive compensation level of one hundred twenty percent (120%), and then may, in consultation with the President and Chief Executive Officer, use its discretion to increase or decrease the payout for certain NEOs, as deemed appropriate.

# **Long-Term Incentive Awards**

Long-term incentive awards for NEOs are granted annually at the discretion of the Human Resources and Compensation Committee which determines the individual award based on the NEOs' personal performance, the achievement of company-wide and departmental objectives and the achievement of CAPREIT's targeted financial performance levels established by the Human Resources and Compensation Committee and are governed by the terms of their Executive Contracts. Please refer to the section entitled "Significant Terms of Executive Employment Agreements" for the details of the NEO long-term incentive award arrangements.

With regard to long-term compensation awards made in respect of the year ended 2017, grants of RURs were awarded based on the same financial and non-financial performance measures as described above under the heading "Annual Incentive Awards". As David Ehrlich was appointed as President and Chief Executive Officer as of November 1, 2017, he did not receive long-term incentive compensation (as an NEO) for 2017. For the year ended 2017, the Chief Operating Officer and Chief Financial Officer were awarded RURs equal to the value of the annual incentive cash award paid to each NEO.

The table below shows all RURs granted to the NEOs in respect of the 2017 financial year:

Name	Number of RURs	Total Value (\$)	Last Day of Grant Period
THOMAS SCHWARTZ Former President and Chief Executive Officer <sup>(5)</sup>	8,842(2)	283,200(3)	February 28, 2020
DAVID EHRLICH President and Chief Executive Officer (4)	12,838 17,958	466,667 <sup>(1)</sup> 575,000 <sup>(3)</sup>	February 27, 2021 February 28, 2020

Name	Number of RURs	Total Value (\$)	Last Day of Grant Period
SCOTT CRYER	8,355	303,704 <sup>(1)</sup>	February 27, 2021
Chief Financial Officer	1,214 <sup>(2)</sup>	38,875 <sup>(3)</sup>	February 28, 2020
MARK KENNEY	13,764	500,320 <sup>(1)</sup>	February 27, 2021
Chief Operating Officer	4,418 <sup>(2)</sup>	141,500 <sup>(3)</sup>	February 28, 2020

#### Notes:

- (1) Based on a per Unit price of \$36.35 determined in accordance with the RUR Plan. Amounts are rounded to the nearest whole RUR.
- (2) Represents additional RURs granted under the RUR Plan to Mr. Schwartz, Mr. Cryer and Mr. Kenney in consideration of their agreement to extend the settlement date of RURs granted to each of them in February 2014 and February 2011.
- (3) Based on a per Unit price of \$32.03 determined in accordance with the RUR Plan. Amounts are rounded to the nearest whole RUR.
- (4) Represents RURs earned as an employee of CAPREIT prior to Mr. Ehrlich's appointment as President and Chief Executive Officer on November 1, 2017. Mr. Ehrlich was not granted any RURs for 2017 in his capacity as President and Chief Executive Officer.
- (5) Mr. Schwartz passed away on August 15, 2017 and did not have any RURs granted in 2018 for 2017.

The Human Resources and Compensation Committee determines the performance criteria upon which the RURs vest at the time such RURs are granted.

# **Senior Executive Compensation Claw-Back Policy**

In February, 2012, the Board adopted a senior executive compensation claw-back policy for awards made under CAPREIT's annual incentive compensation and RUR Plan. Under this policy, which applies to the NEOs, the Board may, pursuant to an agreement with the NEO, require reimbursement of all or a portion of the annual incentive compensation and compensation received under the RUR Plan by the executive(s) in situations where:

- the amount of incentive compensation received by the executive officer was calculated based upon, or contingent on, the achievement of certain financial results that were subsequently the subject of or affected by a restatement of all or a portion of CAPREIT's financial statements;
- the executive officer engaged in gross negligence, intentional misconduct or fraud that caused or partially caused the need for the restatement; and
- the incentive compensation payment received would have been lower had the financial results been properly reported.

Each NEO is bound by the senior executive compensation claw-back policy based on the terms of their respective Executive Contract, which are further described below. See "Significant Terms of Executive Employment Agreements".

# New Actions/Decisions or Policies

In 2017, in accordance with the RUR Plan, the Human Resources and Compensation Committee extended the settlement date by 3 years of (i) RURs granted in 2014 (the "2014 RUR Grant"), and (ii) RURs granted in 2011 (the "2011 RUR Grant"), which had been previously extended for 3 years in consideration of a grant of RURs in the amount of 20% of the 2011 RUR Grant (such grant, together with the 2011 RUR Grant and the 2014 RUR Grant, the "Prior RUR Grant"), in each case with the consent of the participants, for purposes of further aligning the long-term interests of participants and Unitholders by facilitating the continued holding of the Prior RUR Grant. In consideration of their long-term commitment to CAPREIT, additional RURs were granted to those participants who agreed to extend the settlement date of the Prior

RUR Grant from February 2017 to February 2020 equal to twenty percent (20%) of the original value of their respective 2014 RUR Grant and 2011 RUR Grant.

Other than the foregoing, CAPREIT did not take any new actions, or make any decisions or policies after the recently completed fiscal year that could affect the understanding of the NEOs' compensation for the most recently completed fiscal year. CAPREIT does not intend on making any significant changes to its compensation policies and practices in the next financial year.

# **Risk Analysis**

The Board has the overall responsibility for the oversight of CAPREIT's risk management policies and practices. The Human Resources and Compensation Committee provides oversight of, and makes recommendations to the Board with respect to, risk management and mitigation in connection with its review and approval of CAPREIT's compensation policies and practices. On an annual basis or more frequently as required, the Human Resources and Compensation Committee, in conjunction with the Board, reviews CAPREIT's compensation policies and practices to determine whether they may encourage excessive or inappropriate risk that would be reasonability likely to have a material adverse effect on CAPREIT. The trustees discuss risks associated with short-term decisions that may be made by the NEOs and the possibility of such decisions having an effect on results which inform the performance-based elements of NEO compensation. CAPREIT's compensation program is designed to motivate and reward executives who take appropriate business risks in support of CAPREIT's goals.

The trustees established compensation practices which mitigate such risks by: (i) benchmarking performance-based compensation against NFFO, as it adjusts for non-recurring or unusual items that can affect short-term results, and is a better indicator of CAPREIT's long-term financial condition; (ii) tying both the short-term incentive (cash) bonus and long-term incentive (equity) bonus, to CAPREIT's financial performance and to the NEO's individual performance, as well as company-wide and departmental objectives; (iii) by capping the maximum amount of incentive bonus a NEO may receive, subject only to the Human Resources and Compensation Committee's discretion; and (iv) by adopting the claw-back policy (described above) for the NEO's who have Executive Contracts.

In considering the implications of the risks associated with CAPREIT's compensation policies and practices, the Human Resources and Compensation Committee has not identified risks arising from CAPREIT's compensation policies and practices that are reasonably likely to have a material adverse effect on CAPREIT.

Pursuant to CAPREIT's Insider Trading Policy, all Reporting Insiders (as defined under applicable securities laws), which includes the trustees and NEOs, are not permitted to enter into any transaction that has the effect of offsetting the economic value of any direct or indirect interest of such Reporting Insider in securities of CAPREIT. This includes the purchase of financial instruments such as prepaid variable forward contracts, equity swaps, collars or units of exchange funds that are designed to hedge or offset a decrease in the market value of equity securities granted to such Reporting Insiders as compensation or otherwise held directly or indirectly by such Reporting Insiders.

In addition, in the view of the Human Resources and Compensation Committee, the structure and nature of trustees and executive compensation, including the manner in which Unit-based awards are granted, vested and paid-out under the applicable long-term incentive plans, is designed to reduce the need to

hedge or offset any potential decrease in the price of CAPREIT's Units and is adequate to ensure that the interests of the trustees and NEOs are adequately aligned with those of CAPREIT generally.

# **Engagement of Independent Compensation Consultant**

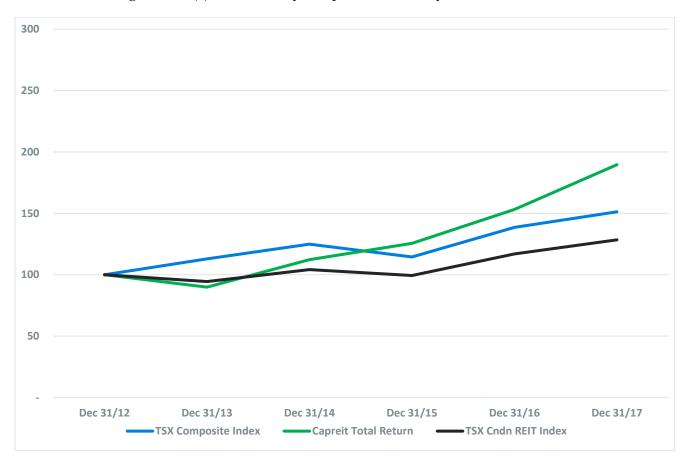
Since 2014, CAPREIT has engaged Accompass to advise on various executive and company-wide matters relating to compensation and benefits. In 2017, Accompass did not provide advice on executive compensation, but did advise on (i) a review and renewal of CAPREIT's benefit plans; (ii) an internal communication plan regarding the EUPP; and (iii) a market compensation analysis and band structure for non-executive compensation.

# **Summary of Fees to Accompass**

Nature of Fees	2017	2016
<b>Executive Compensation-Related Fees</b>	<b>\$-</b>	\$11,300
All Other Fees	\$33,900	\$51,980
TOTAL	\$33,900	\$63,280

# Performance Graph

The following graph compares the total cumulative Unitholder return for \$100 invested in Units on December 31, 2012 with the cumulative total return of the TSX Composite Index and the TSX Canadian REIT Index during the five (5) most recently completed financial years of CAPREIT.



The aggregate total compensation for the NEOs and the total compensation of the NEOs as a percentage of NFFO for the five (5) years ended December 31, 2017 and as a percentage of market capitalization for the five (5) years ended December 31, 2017 are shown below:

	2013	2014	2015	2016	2017
		\$ thou	ısands		
Total Compensation of the NEOs <sup>(1)</sup>	\$5,031	\$7,450	\$6,265	\$6,091	\$4,290
NFFO	\$159,375	\$183,353	\$200,027	\$231,808	\$250,474
Total Compensation of the NEOs as a percentage of NFFO	3.16%	4.06%	3.13%	2.63%	1.71%
Total Compensation of the NEOs as a percentage of market capitalization (as at December 31 of each year)	0.21%	0.26%	0.18%	0.14%	0.08%

## Note:

(1) Total compensation is calculated in the same manner as in the Summary Compensation Table and includes the NEOs for each respective year.

Compensation for CAPREIT's NEOs is not linked directly to Total Unitholders Return ("TUR"), and as such does not necessarily move in line with relative TUR performance. In addition, TUR performance does not always adequately reflect CAPREIT's investment or operating strategy or the achievement by CAPREIT of its objectives, which include maintaining a strong balance sheet; maintaining sustainable and predictable distributions to Unitholders; a conservative financing strategy; and a long-term approach to real estate investment. It is the view of CAPREIT that compensation delivered to the NEOs versus performance, as measured by NFFO, is a more meaningful illustration of CAPREIT's pay for performance policy than TUR. As a result, CAPREIT's NEO compensation is heavily linked to the success of CAPREIT's generation of NFFO for Unitholders.

# **SUMMARY COMPENSATION TABLE**

The following table sets forth a summary of the compensation earned by each NEO of CAPREIT in 2017. For comparison purposes, the compensation information from 2015 and 2016 for each NEO is set out below in the summary compensation table.

				Option-		ncentive Plan sation (\$)			
	Year	Salary (\$)	Unit-based Awards (\$)	based Awards (\$)	Annual Incentive Plans (\$)	Long-Term Incentive Plans (\$)	Pension Value (\$)	All Other Compensation (\$)	Total Compensation (\$)
DAVID EHRLICH <sup>(1)</sup> President and Chief Executive Officer	2017	115,769	466,667 <sup>(3)</sup>	-	-	-	-	2,862 <sup>(11)</sup>	585,298
	2016		725,000 <sup>(4)</sup>						
	2015		\$150,000(4)						
THOMAS	2017	535,459	283,200 <sup>(3)</sup>		512,131 <sup>(8)</sup>	-	-	12,674 <sup>(11</sup>	1,060,264
SCHWARTZ <sup>(2)</sup> Former President and Chief	2016	803,100	1,127,100 <sup>(4)</sup>	626,300 <sup>(6)</sup>	913,400 <sup>(9)</sup>	-	-	20,927 <sup>(12)</sup>	3,490,827
Executive Officer	2015	787,590	925,590 <sup>(5)</sup>	1,100,150 <sup>(7)</sup>	787,590 <sup>(10)</sup>	-	-	21,320 <sup>(13)</sup> 108,018 <sup>(14)</sup>	3,730,258
SCOTT CRYER	2017	312,000	342,588 <sup>(3)</sup>	-	303,690 <sup>(8)</sup>	-	-	45,658 <sup>(11</sup>	1,003,913
Chief Financial Officer	2016	305,908	375,002 <sup>(4)</sup>	-	341,802 <sup>(9)</sup>	-	-	46,006 <sup>(12)</sup>	1,068,718
	2015	300,000	323,125 <sup>(5)</sup>	-	300,000(10)	-	-	43,151 <sup>(13)</sup> 37,681 <sup>(14)</sup>	1,003,957
MARK KENNEY Chief Operating Officer	2017	442,503	641,768 <sup>(3)</sup>		500,310 <sup>(8)</sup>	-	-	55,938 <sup>(11</sup>	1,640,561
	2016	429,001	575,614 <sup>(4)</sup>	-	471,614 <sup>(9)</sup>	-	-	55,631 <sup>(12)</sup>	1,531,860
	2015	420,716	484,716 <sup>(5)</sup>	-	420,716 <sup>(10)</sup>	-	-	55,807 <sup>(13)</sup> 50,241 <sup>(14)</sup>	1,432,196

#### Notes:

- (1) Mr. Ehrlich is a trustee and was appointed as the President and Chief Executive Officer of CAPREIT on November 1, 2017. From January 1, 2017 to November 1, 2017, Mr. Ehrlich was employed by CAPREIT in connection with the services provided by CAPREIT and IRES Fund Management to IRES REIT. Mr. Ehrlich does not receive compensation for his services as trustee in 2017.
- (2) Mr. Schwartz was the former President and Chief Executive Officer of CAPREIT and a trustee. Mr. Schwartz did not receive compensation for his services as trustee.
- (3) Represents 8,355 RURs issued to Mr. Cryer; 13,764 RURs issued to Mr. Kenney; in each case on February 27, 2018; and 12,838 RURs issued to Mr. Ehrlich on February 27, 2018, not as a NEO, but in his capacity as an employee of CAPREIT before he was appointed as President and Chief Executive Officer. In accordance with the RUR Plan, the grant date fair value of the Units is based on the weighted average price of the Units on the TSX for the five trading days prior to grant of \$36.35. The accounting fair value for financial statement purposes is determined based on the closing prices of the Units on the TSX on the date of grant of \$35.35. Represents also an additional 8,842 RURs issued to Mr. Schwartz for value of \$283,200, an additional 1,214 RURs issued to Mr. Cryer for value of \$38,884 and an additional 4,417 RURs issued to Mr. Kenney for a value of \$141,477 on February 28, 2017. These additional RURs were granted to Mr. Schwartz, Mr. Cryer and Mr. Kenney as they agreed to extend the settlement date of the 2014 RUR Grant and 2011 RUR Grant. The accounting fair value for financial statement purposes is determined based on the closing prices of the Units on the TSX on the date of grant of \$35.15. See "Compensation Discussion & Analysis New Actions/Decisions or Policies".
- (4) Represents 28,526 RURs issued to Mr. Schwartz; 10,675 RURs issued to Mr. Cryer; 14,729 RURs issued to Mr. Kenney; in each case on February 27, 2017; and 17,958 RURs issued to Mr. Ehrlich on February 27, 2017, in his capacity as an employee of CAPREIT before he was appointed as President and Chief Executive Officer. Also represents 4,926 Deferred Units issued to Mr. Ehrlich in 2016 in his

capacity as trustee prior to becoming an employee of CAPREIT on January 1, 2017. In accordance with the RUR Plan, the grant date fair value of the Units is based on the weighted average price of the Units on the TSX for the five trading days prior to grant of \$32.02. The accounting fair value for financial statement purposes is determined based on the closing prices of the Units on the TSX on the date of grant of \$32.20. Represents also an additional 7,372 RURs issued to Mr. Schwartz for value of \$213,700, an additional 1,145 RURs issued to Mr. Cryer for value of \$33,200 and an additional 3,587 RURs issued to Mr. Kenney for a value of \$104,000 on February 29, 2016. These additional RURs were granted to Mr. Schwartz, Mr. Cryer and Mr. Kenney as they agreed to extend the settlement date of the 2013 RUR Grant and 2010 RUR Grant. The accounting fair value for financial statement purposes is determined based on the closing prices of the Units on the TSX on the date of grant of \$28.67.

- (5) Represents 5,355 Deferred Units issues to Mr. Ehrlich in his capacity as trustee in 2015. Represents 27,557 RURs issued to Mr. Schwartz; 10,497 RURs issued to Mr. Cryer; 14,721 RURs issued to Mr. Kenney; in each case on February 16, 2016. In accordance with the RUR Plan, the grant date fair value of the Units is based on the weighted average price of the Units on the TSX for the five trading days prior to grant of \$28.58. The accounting fair value for financial statement purposes is determined based on the closing prices of the Units on the TSX on the date of grant of \$28.73. Represents also an additional 4,880 RURs issued to Mr. Schwartz for value of \$138,000, an additional 818 RURs issued to Mr. Cryer for value of \$23,125, and an additional 2,263 RURs issued to Mr. Kenney for a value of \$64,000 on February 27, 2015. These additional RURs were granted to Mr. Schwartz, Mr. Cryer and Mr. Kenney as they agreed to extend the settlement date of the 2012 RUR Grant. The accounting fair value for financial statement purposes is determined based on the closing prices of the Units on the TSX on the date of grant of \$28.31.
- (6) On August 3, 2016 in connection with an equity offering, 153,780 options were granted to Mr. Schwartz at an exercise of price of \$32.40. The options expire on August 3, 2026. The amount represents the grant date fair value of the options using the Black-Scholes option pricing model. Key assumptions used in the valuation were a distribution yield of 3.89%, a risk-free rate of 1.10% and a volatility of 22.83%. Due to the passing of Mr. Schwartz on August 15, 2017, the options expiry date is revised to August 15, 2018.
- (7) On May 25, 2015 in connection with an equity offering, 166,650 options were granted to Mr. Schwartz at an exercise of price of \$29.00. The options expire on May 25, 2025. The amount represents the grant date fair value of the options using the Black-Scholes option pricing model. Key assumptions used in the valuation were a distribution yield of 4.24%, a risk-free rate of 1.33% and a volatility of 19.54%. On October 9, 2015 in connection with an equity offering, 261,600 options were granted to Mr. Schwartz at an exercise price of \$28.70. The options expire on October 9, 2025. The amount represents the grant date fair value of the options using the Black-Scholes option pricing model. Key assumptions used in the valuation were a distribution yield of 4.34%, a risk-free rate of 1.52% and a volatility of 19.34%. Due to the passing of Mr. Schwartz on August 15, 2017, the options expiry date is revised to August 15, 2018.
- (8) This bonus was earned in respect of the 2017 financial year and paid in February, 2018.
- (9) This bonus was earned in respect of the 2016 financial year and paid in February, 2017.
- (10) This bonus was earned in respect of the 2015 financial year and paid 85% in December, 2015 and 15% in February 2016.
- (11) Represents the total value of perquisites, including annual car allowance of \$18,000 for Mr. Ehrlich (prorated from November 1, 2017). Represents the total value of perquisites including car allowance of \$18,000 for Mr. Schwartz (prorated to August 15, 2017). Represents the total value of perquisites including car allowance of \$18,000 and Executive RRSP contribution of \$15,300 for Mr. Cryer. Represents total value of perquisites, including car allowance of \$18,000, and Executive RRSP contribution of \$21,457 for Mr. Kenney. This also includes the taxable portion of the additional Units received by each NEO, as applicable, from CAPREIT pursuant to the 20% match under the EUPP and insurance premiums paid by CAPREIT in respect of life insurance for each NEO, which amounts for 2016 were immaterial.
- (12) Represents the total value of perquisites, including car allowance of \$18,000 for Mr. Schwartz. Represents the total value of perquisites including car allowance of \$18,000 and Executive RRSP contribution of \$15,000 for Mr. Cryer. Represents total value of perquisites, including car allowance of \$18,000, and Executive RRSP contribution of \$21,036 for Mr. Kenney. This also includes the taxable portion of the additional Units received by each NEO, as applicable, from CAPREIT pursuant to the 20% match under the EUPP and insurance premiums paid by CAPREIT in respect of life insurance for each NEO, which amounts for 2016 were immaterial.
- (13) Represents the total value of perquisites, including car allowance of \$18,000 for Mr. Schwartz. Represents the total value of perquisites including car allowance of \$18,000 and Executive RRSP contribution of \$15,000 for Mr. Cryer. Represents total value of perquisites, including car allowance of \$18,000, and Executive RRSP contribution of \$21,036 for Mr. Kenney. This also includes the taxable portion of the additional Units received by each NEO, as applicable, from CAPREIT pursuant to the 20% match under the EUPP and insurance premiums paid by CAPREIT in respect of life insurance for each NEO, which amounts for 2015 were immaterial.
- On March 26, 2015 in connection with the secondary equity offering of IRES REIT in March 2015, options of IRES REIT at an exercise price of €1.005 were granted as follows: 1,075,000 options to Mr. Schwartz; 375,000 options to Mr. Cryer and 500,000 options to Mr. Kenney. One third of the options vest each year for 3 years, and the options expire on March 25, 2022. The amounts represent the grant date fair value of the options using the Black-Scholes option pricing model. Key assumptions used in the valuation were a distribution yield of 5%, a risk-free rate of 0.44% and a volatility of 20.2%. The NEOs were granted these options in relation to their role, with IRES Fund Management Limited, CAPREIT's Irish subsidiary, which acts as investment manager and property manager to IRES REIT. The amounts granted are in euros (as the functional currency of IRES REIT is the euro), which have been converted into Canadian dollars for the purpose of this table, using the exchange rate on the grant date of March 26, 2015, of €1.00 = C\$1.3616.

## **Narrative Discussion**

# Significant Terms of Executive Employment Agreements

The Executive Contracts for the NEOs provide for annual review of base salaries. All capitalized terms used in this section and not otherwise defined shall have the meanings ascribed thereto in the Executive Contracts.

Long-term incentive awards for NEOs are governed by the terms of their Executive Contracts. The Human Resources and Compensation Committee bases its determinations with respect to bonus entitlements and eligibility under CAPREIT's long-term incentive plans on the achievement of targeted annual performance levels. See "Annual Performance Awards" and "Elements of Executive Compensation".

The Executive Contracts of Messrs. Cryer and Kenney are for an indefinite term. Mr. Ehrlich's Executive Contract is for a two (2) year term.

With respect to Messrs. Kenney and Cryer, CAPREIT may terminate the Executive Contracts without cause by giving written notice to such effect to the executive, and providing the executive with a working notice period, or pay in lieu thereof, in any combination, of thirty (30) months. During the such notice period, the executive shall receive an amount equal to the base salary paid to the executive, plus the average annual bonus awarded to the executive in respect of the two (2) calendar years preceding the date of notice (pro-rated to take into account partial periods).

With respect to Mr. Ehrlich, CAPREIT may terminate his Executive Contract without cause by giving written notice to such effect to the executive, and providing the executive with a working notice period, or pay in lieu thereof, in any combination, for the remaining term of his Executive Contract. During such notice period, Mr. Ehrlich will receive the amount payable to him as base salary (the "Termination Salary Amount"), plus a payment equal to (i) if notice of termination is given in 2018, \$3,200,000 (together with the Termination Salary Amount, the "2018 Termination Payment"); or (ii) if notice of termination is given in 2019, \$1,600,000 (together with the Termination Salary Amount, the "2019 Termination Payment").

In lieu of such notice, CAPREIT can elect to immediately terminate the Executive Contracts upon payment to the executive of a lump sum equal to the total of the payments required to be paid upon termination with notice, as described above. At the option of the executive, any lump sum payment payable may be paid in instalments until the full amount is paid.

Under Mr. Kenney's Executive Contract, in the event that Mr. Kenney delivers a notice of resignation, on or after the fifth anniversary of his Executive Contract, he will be entitled to receive an amount equal to the sum of (i) two (2) times his base salary paid or payable for the twelve (12) month period preceding the effective date of termination, plus (ii) a bonus equal to the sum of the annual bonus awarded to Mr. Kenney in respect of the two (2) calendar years preceding the date such notice of resignation was delivered. Any RURs or long-term incentives/equity granted to Mr. Kenney or successor incentive plans that may be introduced by CAPREIT from time to time, but not yet vested, shall be accelerated and vest upon such election, without restrictions.

As well, in the event of a "change of control" of CAPREIT, each NEO may elect to terminate his respective Executive Contract, for any reason, exercisable for a period of, with respect to Mr. Ehrlich,

sixty (60) days, and with respect to Messrs. Cryer and Kenney, six (6) months following the date of the change of control, which termination shall be effective thirty (30) days after the date that such executive serves notice of such election. In such event, the NEOs are entitled to receive (a) with respect to Mr. Ehrlich, the 2018 Termination Payment or the 2019 Termination Payment, as applicable, and maintenance of benefits to the end of the term of his Executive Contract; and (b) with respect to Messrs. Cryer and Kenney, an amount equal to three (3) times the sum of: (i) base salary paid to the executive during the previous twelve (12) months, plus (ii) the average bonus awarded to the executive in respect of the previous two (2) years, and maintenance of benefits for a period of thirty-six (36) months from the date of termination. A "change of control" is broadly defined to contemplate the circumstances where a person or group of persons acting jointly or in concert acquire beneficial ownership or control of more than fifty percent (50%) of the outstanding Units or votes attaching thereto and includes the acquisition by a person or group of persons acting jointly or in concert of all of the assets of CAPREIT or its subsidiaries.

Each of the aforementioned Executive Contracts contains certain customary non-competition, non-solicitation and confidentiality provisions in favour of CAPREIT.

# Executive Registered Retirement Savings Plan

CAPREIT has established an Executive Registered Retirement Savings Plan (the "ERRSP") for key senior management, excluding the President and Chief Executive Officer. The ERRSP contributions for the year are equal to five percent (5%) of the executive's base salary, subject to applicable *Income Tax Act* (Canada) limitations. However, there are no guarantees that contributions will be made in any particular year or that any contributions which are made will equal any specific amount. Without limiting the generality of the foregoing, the making of contributions or the level thereof in any given year may depend on CAPREIT's and/or individual, company-wide or departmental performance in that year.

The ERRSP is intended to assist participants in generating long-term capital appreciation for the executives' retirement income and, as such, is not designed to provide short-term compensation. Accordingly, in the event that while still employed by CAPREIT, an executive withdraws any assets from his or her ERRSP account, CAPREIT will make no further contributions to the ERRSP on the executive's behalf. A resumption of ERRSP contributions on the executive's behalf in such circumstances will only be possible if there is a specific subsequent decision to such effect by the President and Chief Executive Officer of CAPREIT.

# **INCENTIVE PLAN AWARDS**

# **Outstanding Unit-based Awards and Option-based Awards**

The following table sets forth a summary of the Unit-based awards and Option-based awards for each NEO outstanding as at December 31, 2017.

	Option Based Awards					Unit Bas	Unit Based Awards	
Name	Number of Securities Underlying Unexercised Options (#)	Option Exercise Price (\$)	Option Expiration Date	Value of Unexercised In-The-Money Options <sup>(1)</sup> (\$)	Number of Units That Have Not Vested <sup>(2)</sup> (#)	Market or Payout Value of Unit-Based Awards That Have Not Vested <sup>(1)(2)</sup> (\$)	Market or Payout Value of Vested Unit- Based Awards Not Paid Out or Distributed(1)(3) (\$)	
DAVID EHRLICH President and Chief Executive Officer	-	-	-	-	18,528	691,465	\$901,651	
SCOTT CRYER Chief Financial Officer	-	-	-	-	35,588	1,328,144	971,178	
MARK KENNEY Chief Operating Officer	-	-	-	-	58,927	2,199,156	3,879,899	

#### Notes:

- (1) Value based on the closing price of Units on the TSX on December 31, 2017.
- (2) Represents RURs which vest on the third anniversary of the grant date, and with respect to Mr. Ehrlich, Deferred Units issued prior to January 1, 2017, which vest immediately.

# Incentive Plan Awards - Value Vested or Earned During the Year

Name	Option-Based Awards - Value Vested During the Year (\$)	Unit-Based Awards - Value Vested During the Year <sup>(3)</sup> (\$)	Non-Equity Incentive Plan Compensation - Value Earned During the Year (\$)
<b>DAVID EHRLICH</b> President and Chief Executive Officer <sup>(1)</sup>	-	30,267	-
THOMAS SCHWARTZ Former President and Chief Executive Officer <sup>(2)</sup>	-	5,883,693	512,131
SCOTT CRYER Chief Financial Officer	-	310,344	303,690
MARK KENNEY Chief Operating Officer	-	897,746	500,310

- (1) Mr. Ehrlich was appointed as President and Chief Executive Officer on November 1, 2017.
- (2) Mr. Schwartz passed away on August 15, 2017.
- (3) Represents the 9,650 and 27,915 RUR grant units which vested on February 28, 2017 for Mr. Cryer and Mr. Kenney, respectively. Also represents the 54,297 RUR Grant Units which vested on February 28, 2017 and the 122,086 RUR Grant Units which vested on August 15, 20117 for Mr. Schwartz. Also represents the vesting of 896 DUP distribution Units earned on grants earned by Mr. Ehrlich prior to January 1, 2017.

# **Narrative Discussion**

## **Equity Based Incentive Plans**

The following table provides a brief description of CAPREIT'S RUR Plan, which is its key long-term equity incentive plan. A more fulsome description of each of CAPREIT's equity incentive plans follows.

Compensation Component	Incentive Type	Applies To	Period	Other Provisions
RUR Plan	RURs exercisable for Units upon vesting.	Officers and employees of CAPREIT as well as any affiliate (as such term is defined in the <i>Securities Act</i> (Ontario)) of CAPREIT that may be designated.	Subject to certain exceptions, RURs (and Distribution RURs (as defined below)) vest in the entirety on the third anniversary of each grant date. Participants may be entitled to defer settlement of vested RURs (and Distribution RURs). Unvested RURs and Distribution RURs accrued thereon are forfeited in the event of termination for cause.	On each distribution date, CAPREIT accumulates and accrues for the benefit of participants such number of Distribution RURs economically equivalent to the aggregate value of the distribution that the participant would have received had the participant held the Units represented by all such RURs and Distribution RURs at the distribution date. If a participant ceases to be employed by reason of retirement or termination without cause on a date prior to vesting such unvested RURs, and any Distribution RURs credited in respect thereof, shall vest on a pro rata basis after the first anniversary of the grant date based on the number of years since the original grant. In the event of death or disability of a participant or if there is a change of control, vesting may be accelerated.
				The Human Resources and Compensation Committee retains the discretionary authority to accelerate vesting.

# **Description of Equity Based Incentive Plans**

## **Active Plans**

## RUR Plan

CAPREIT has established the restricted unit rights plan (the "RUR Plan") as the primary plan through which long-term incentive compensation will be awarded. The Human Resources and Compensation Committee of the Board may award restricted unit rights ("RURs") under the RUR Plan, subject to the attainment of specified performance objectives to certain officers and key employees (collectively the "Participants"). The purpose of the RUR Plan is to provide its Participants with additional incentive and to further align the interest of its Participants with Unitholders through the use of RURs which, upon vesting, are exercisable for Units (each RUR is exercisable for one (1) Unit).

Participants are awarded a cash amount under the RUR Plan, which is then converted to RURs based on the volume weighted average price of all Units traded on the TSX for the five (5) immediately preceding trading days.

Under no circumstances shall RURs be considered Units or entitle a participant to any Unitholder rights, including, without limitation, voting rights, distribution entitlements or rights on liquidation.

The maximum number of Units issuable to Insiders (as such term is defined in the RUR Plan) under the RUR Plan, or when combined with any other Unit incentive compensation plans, at any time, may not exceed ten percent (10%) of the Units issued and outstanding. The maximum number of Units which may be issued to Insiders under the RUR Plan, or when combined with any other Unit incentive compensation plans, within any one (1) year period, may not exceed ten percent (10%) of the Units issued and outstanding.

The RURs earn notional distributions in respect of each distribution paid on RURs commencing from the grant date. Such notional distributions are used to calculate additional RURs ("Distribution RURs"), which are accrued for the benefit of the Participants. The Distribution RURs are credited to the Participants only when the underlying RURs upon which the Distribution RURs are earned become vested. Subject to certain exceptions, RURs granted under the RUR Plan (and Distribution RURs accrued thereon) vest in their entirety on the third anniversary of each grant date. Unvested RURs (and Distribution RURs accrued thereon) are fully forfeitable unless and until such RURs become vested. If a Participant is terminated for cause or resigns, unvested RURs (and Distribution RURs) accrued thereon will be forfeited.

In the event of a change of control, subject to the terms of any employment agreement, if a participant who is an officer of CAPREIT is terminated without cause during the two (2) year period following the change of control, vesting of all unvested RURs (and Distribution RURs accrued thereon) is accelerated. In the event of a change of control, if the acquirer does not provide a substituted plan or adopt the RUR Plan, vesting of unvested RURs is accelerated. There is no automatic acceleration of vesting of unvested RURs under the RUR Plan simply arising because of the change of control. A "change of control" is broadly defined to contemplate the circumstances where a person or group of persons acting jointly or in concert acquire beneficial ownership or control of more than fifty percent (50%) of the outstanding Units or votes attaching thereto or of all or substantially all of the assets of CAPREIT or its subsidiaries, and includes a takeover.

Other than as provided in the RUR Plan, the rights or interests of a Participant under the RUR Plan may not be assigned or transferred in any way, except to the extent that certain rights may pass to a beneficiary or legal representative upon the death of such participant, by will or by the laws of succession and distribution or otherwise required by law.

The trustees may, from time to time, subject to applicable securities laws and requisite regulatory or other approvals, amend, suspend or terminate the RUR Plan, in whole or in part, without Unitholder or participant approval, except in certain circumstances, which are substantially similar to those listed in the LTIP, as described below; except that the RUR Plan further provides that Unitholder approval is required to modify the amendment provision of the RUR Plan itself. The trustees may amend the RUR Plan without Unitholder approval, including but not limited to: (i) amendments of a housekeeping nature; (ii) the addition or change to the vesting provisions of a RUR or the RUR Plan; (iii) a change to the termination provisions of a RUR or the RUR Plan; (iv) amendments to reflect changes to applicable

securities law; and (iv) amendments to ensure RURs granted under the RUR Plan will comply with any provisions respecting income tax and other laws in force in any country or jurisdiction to which a participant may from time to time be subject. However, if any such amendment materially adversely affects the rights of a participant with respect to a grant of RURs, that participant's written consent is required.

As at April 11, 2018, 585,465 RURs have been issued and are outstanding under the RUR Plan to Participants; the Units issuable under such grants constitute 0.62% of CAPREIT's currently outstanding Units.

Units issued or issuable under the RUR Plan are included in the 9,500,000 limit on the number of Units issuable under the RUR Plan, Unit Option Plan, EUPP and DUP.

## **Unit Option Plan**

CAPREIT adopted a unit option plan (the "Unit Option Plan") on May 21, 1997. Participation in the Unit Option Plan is restricted to: (i) trustees, officers and employees of CAPREIT, (ii) persons or companies engaged to provide ongoing management or consulting services for CAPREIT, and (iii) personal holding companies or family trusts of any persons referred to in (i) and (ii), all as approved by the Human Resources and Compensation Committee. The Human Resources and Compensation Committee has the power and authority to determine when options shall be granted, the number of Units subject to each option and the vesting of options. Options have a maximum term of ten (10) years and are exercisable at a price equal to the closing price of the Units on the TSX on the last trading day on which the Units traded prior to the date of the grant. No participant shall hold options entitling him or her to acquire more than five percent (5%) of the aggregate number of Units, on a non-diluted basis, outstanding from time to time. In the event of termination of employment, retirement, disability or death, any option granted may be exercised only before the earlier of the termination of the option and one (1) calendar year from the date of the termination of employment, retirement, disability or death and only in respect of Units which were available for purchase at the date of such termination of employment, retirement, disability or death; the right to purchase Units which have not yet become available for purchase shall cease immediately. Non-executive trustees shall not hold options entitling the non-executive trustee to acquire, together with all Units issuable to non-executive trustees under the incentive plans (including any Units underlying options granted pursuant to the Unit Option Plan), more than one-half percent (0.5%) of the aggregate number of Units, on a non-diluted basis, outstanding from time to time. The Unit Option Plan can be amended by the Board, subject to applicable law, without Unitholder approval, except in certain limited circumstances, which are substantially similar to those listed in the LTIP, as described below; except that Unitholder approval is not required to amend the provision of the Unit Option Plan relating to exercise price. Also, in the case of options previously granted, Unitholder approval is required: (i) to reduce the exercise price of an option, except in limited circumstances; (ii) to cancel or reissue options, except in limited circumstances; (iii) to extend the term of an option beyond the original expiry date, except in limited circumstances; and (iv) to extend the expiry date of an option beyond ten (10) years from its grant date, except in limited circumstances. Examples of the types of amendments that the trustees could make without Unitholder approval, include, but are not limited to: (i) amendments of a housekeeping nature; (ii) amendments to reflect changes to applicable securities law; and (iii) amendments to ensure options granted under the Unit Option Plan will comply with any provisions respecting income tax and other laws in force in any country or jurisdiction to which a participant may from time to time be subject.

Options may be exercised by the participant or his or her Personal Holding Company or Family Trust (as such terms are defined in the Unit Option Plan) and, upon the participant's death, the legal representative of his or her estate or any other person who acquires his or her rights in respect of an option by bequest or inheritance. A person exercising an option may subscribe for Units only in his or her own name, in the name of his or her Personal Holding Company or Family Trust or in his or her capacity as a legal representative.

In the event of a change of control, as described in the Unit Option Plan, a participant shall be entitled to exercise his or her options with respect to all Units subject to the options and not yet purchased thereunder, regardless of whether such Units have otherwise become available for purchase, and shall be entitled to tender such Units into an offer made to purchase 50% or more of the outstanding Units.

224,250 options were exercised by the NEOs during the 2017 financial year. As at April 11, 2018, 3,008,900 options have been exercised and 800,312 remain outstanding and unexercised as at such date (representing, in the aggregate, approximately 2.65% of the number of outstanding Units as of such date) and no options have been cancelled. All participants under the Unit Option Plan must pre-disclose securities transactions.

Units issuable under the Unit Option Plan are included in the 9,500,000 limit on the number of Units issuable under the RUR Plan, Unit Option Plan, EUPP and DUP.

## Employee Unit Purchase Plan

CAPREIT has adopted an employee unit purchase plan (the "EUPP") that is available to certain full-time employees and senior officers of CAPREIT. The purpose of the EUPP is to advance the interests of CAPREIT and Unitholders by facilitating and encouraging employees and senior officers of CAPREIT and its subsidiaries to purchase Units. Under the terms of the EUPP, each participant is entitled to acquire a number of Units up to a maximum of ten percent (10%) of his or her respective annual salary from payroll deductions. A participant may not assign, transfer or dispose of his or her interest in the EUPP. Units issuable under the EUPP will be issued at the weighted average trading price of the Units on the TSX for the five (5) trading days immediately preceding the date of issue.

In addition, all participants receive an additional number of Units equal to twenty percent (20%) of the Units purchased pursuant to the EUPP, which amount is automatically paid in the form of additional Units at the time of purchase of Units.

No Units of CAPREIT shall be issued under the EUPP if such issuance would result in the majority of the Units to be allocated under the EUPP being or becoming issuable to Insiders (as such term is defined in the EUPP) or if the EUPP, together with all other previously established or proposed Unit incentive compensation plans, could result, at any time in: (i) the issuance to Insiders, within a one (1) year period, of a number of Units exceeding ten percent (10%) of the outstanding issue; (ii) the issuance to Insiders, at any time, of a number of Units exceeding ten percent (10%) of the outstanding issue; or (iii) the number of Units which may be issued or reserved for issuance, within a one (1) year period, under the EUPP and any other Unit incentive compensation plans to any single employee exceeding five percent (5%) of the outstanding issue.

Disentitlement under the EUPP occurs where a participant voluntarily retires or resigns or is terminated before "Normal Retirement" (means retirement coincident with or the next day following such

participant attaining the age of sixty-five (65), or such earlier time as agreed to). Further, if at the end of any calendar year, a participant has not contributed his or her portion of his or her salary during the calendar year, the participant may be required to terminate his or her participation in the EUPP and all funds and Units held on behalf of such participant under the EUPP will be withdrawn. Upon the death or permanent disability of a participant, or in the event of a participant's Normal Retirement, such participant immediately ceases to be eligible to participate in the EUPP.

In the event of a change of control, as described in the EUPP, the Board may determine the manner in which all Units subject to the terms of the EUPP shall be treated.

The EUPP can be amended by the Board, subject to applicable law, without Unitholder approval, except in certain limited circumstances, which are substantially similar to those listed in the LTIP, as described above; except that Unitholder approval is not required to amend the provision of the EUPP relating to purchase price. Examples of the types of amendments that the trustees could make without Unitholder approval, include, but are not limited to: (i) amendments of a housekeeping nature; (ii) amendments to reflect changes to applicable securities law; and (iii) amendments to ensure that Units granted under the EUPP will comply with any provisions respecting income tax and other laws in force in any country or jurisdiction to which a participant may from time to time be subject.

As at April 11, 2018, 332,375 Units have been issued and are outstanding under the EUPP, constituting 0.23% of CAPREIT's currently outstanding Units.

Units issuable under the EUPP are included in the 9,500,000 limit on the number of Units issuable under the RUR Plan, Unit Option Plan, EUPP and DUP.

Deferred Unit Plan

Please refer to "Trustee Compensation - Deferred Unit Plan" for a description of CAPREIT's DUP.

## **Terminated Plans**

Long-Term Incentive Plan

CAPREIT established a long-term incentive plan (the "LTIP"), which was available to certain trustees, officers and employees of CAPREIT. The objective of the LTIP was to encourage increased long-term equity participation in CAPREIT by such individuals. On April 4, 2014, the LTIP was terminated by the trustees of CAPREIT, although awards previously granted under the LTIP remain outstanding. The terms of the LTIP continue in effect as long as any awards pursuant to the LTIP remain outstanding.

As per the terms of the LTIP, the purchase price of the Units is established on the basis of the weighted average trading price of the Units on the TSX for the five (5) trading days preceding the date of the issue. If LTIP Units are subject to vesting provisions, they will vest, together with any distributions accrued thereon, in accordance with and at such times as set forth in the vesting provisions applicable to such Units.

Participants are required to pay interest at a ten (10) year fixed rate based on CAPREIT's fixed borrowing rate for long-term mortgage financing (4.48% for awards granted in 2009 and 4.65% for awards granted for 2008), and are required to apply cash distributions received by them on these Units towards the

payment of interest and remaining instalments. Participants may pre-pay any remaining instalments at their discretion.

The instalment receipts are non-recourse to the participants and are secured by the Units as well as the distributions on the Units. If a participant fails to pay interest and/or principal, CAPREIT may elect to re-acquire or sell the pledged Units in satisfaction of the outstanding amounts.

The LTIP provides that upon a change of control, as defined in the LTIP, a participant may elect that the unvested portion of any LTIP Units held by the Custodian, as defined in the LTIP, for the benefit of such participant shall vest immediately. Subject to the foregoing, in connection with a proposed change of control, the Board may (without the consent of participants) take such steps with respect to outstanding LTIP Units and instalment receipts (including, without limitation, accelerating any remaining instalment payments in respect of such LTIP Units) and make such amendments to the LTIP (subject to the limitations contained in amendment provisions) as the Board deems necessary or advisable in connection with the change of control.

In specified circumstances, including death, Disability (as defined in the LTIP) or termination for cause, the payment of all remaining instalments owing shall be accelerated so as to become due and payable, as more fully described in the LTIP. If the employment of a participant is terminated other than (a) for cause, (b) as a result of death or Disability or (c) by the voluntary resignation or retirement of the participant, the payment of all remaining instalments owing shall be accelerated so as to become due and payable on the earlier of (i) 180 calendar days following such termination and (ii) the date on which such payments would otherwise be payable.

The LTIP provides restrictions on a participant's ability to transfer instalment receipts or Units registered in the name of the Custodian. The LTIP can be amended by the Board, in accordance with applicable legislation and subject to any required regulatory approval, without Unitholder approval, except in certain limited circumstances: (i) amendments to increase the number of Units reserved for issuance or a change from a fixed maximum number of Units to a fixed maximum percentage; (ii) amendments to extend eligibility to participate in the LTIP; (iii) amendments to permit the transfer or assignment of rights and interests acquired under the LTIP other than in accordance with the provisions of the LTIP; (iv) amendments that modify the provision of the LTIP relating to the price of Units; and (v) amendments required to be approved by Unitholders under applicable law. Examples of the types of amendments that the trustees could make without Unitholder approval, include, but are not limited to: (a) amendments of a housekeeping nature; (b) amendments to reflect changes to applicable securities law; and (c) amendments to ensure LTIP Units granted under the LTIP will comply with any provisions respecting income tax and other laws in force in any country or jurisdiction to which a participant may from time to time be subject.

On August 21, 2007, a total of 672,084 Units originally issued to CAPREIT's then President and Chief Executive Officer and then Chief Financial Officer and Secretary under the LTIP, were transferred to the SELTIP.

As of April 11, 2018, a total of 470,683 Units have been issued and are outstanding under the LTIP (representing approximately 0.33% of the issued and outstanding Units at such date).

Upon adoption of the RUR Plan by Unitholders in 2010, the trustees' suspended the granting of awards under the LTIP. No LTIP awards have been made since 2009.

## Senior Executive Long-Term Incentive Plan

CAPREIT established a senior executive long-term incentive plan (the "SELTIP") that was available to the President and Chief Executive Officer and Chief Financial Officer of CAPREIT and such other persons as the Compensation and Governance Committee (the predecessor to the Human Resources and Compensation Committee) of CAPREIT then constituted may from time to time direct. The SELTIP was intended to facilitate long-term ownership of Units by such individuals, to provide them with additional incentives by increasing their interest, as owners, in CAPREIT, and encourage such individuals to remain with CAPREIT. On April 4, 2014, the SELTIP was terminated by the trustees of CAPREIT, although awards previously granted under the SELTIP remain outstanding. The terms of the SELTIP continue in effect as long as any awards pursuant to the SELTIP remain outstanding.

As per the terms of the SELTIP, the purchase price of the Units is established on the basis of the weighted average trading price of the Units on the TSX for the five (5) trading days preceding the date of the issue.

Participants are required to pay interest at a thirty (30) year fixed rate based on CAPREIT's fixed borrowing rate for long-term mortgage financing (4.96% for awards granted to date) and are required to apply cash distributions received by them on these Units toward the payment of interest and principal instalments until the tenth anniversary of issuance. Following the tenth anniversary, cash distributions shall be applied to pay interest only and any excess shall be distributed to the SELTIP participants. SELTIP participants may pre-pay any remaining instalments at their discretion. The instalment receipts are non-recourse to the participants and are secured by the Units as well as the distributions on the Units. If a participant fails to pay interest and/or principal, CAPREIT may elect to reacquire or sell the Units in satisfaction of the outstanding amounts.

The SELTIP provides that upon a change of control, as defined in the SELTIP, a participant may elect that the unvested portion of any SELTIP Units held by the Custodian, as defined in the SELTIP, for the benefit of such participant shall vest immediately. Subject to the foregoing, in connection with a proposed change of control, the Board may (without the consent of participants) take such steps with respect to outstanding SELTIP Units and instalment receipts (including, without limitation, accelerating any remaining instalment payments in respect of such SELTIP Units) and make such amendments to the SELTIP (subject to the limitations contained in amendment provisions) as the Board deems necessary or advisable in connection with the change of control.

In specified circumstances, including death, disability or termination for cause, the payment of all remaining instalments owing shall be accelerated so as to become due and payable, as more fully described in the SELTIP. If the employment of a participant is terminated other than (a) for cause, (b) as a result of death or Disability or (c) by the voluntary resignation or retirement of the participant, the payment of all remaining instalments owing shall be accelerated so as to become due and payable on the earlier of (i) 180 calendar days following such termination and (ii) the date on which such payments would otherwise be payable.

The SELTIP provides restrictions on a participant's ability to transfer instalment receipts or Units registered in the name of the Custodian. The SELTIP can be amended by the Board, in accordance with applicable legislation and subject to any required regulatory approval, without Unitholder approval, except in certain limited circumstances, which are substantially similar to those listed in the LTIP, as described above. Examples of the types of amendments that the trustees could make without Unitholder approval, include, but are not limited to: (i) amendments of a housekeeping nature; (ii) amendments to

reflect changes to applicable securities law; and (iii) amendments to ensure SELTIP Units granted under the SELTIP will comply with any provisions respecting income tax and other laws in force in any country or jurisdiction to which a participant may from time to time be subject.

As of April 11, 2018, a total of 554,715 Units have been issued and are outstanding under the SELTIP (representing approximately 0.39% of the issued and outstanding Units at such date).

Upon adoption of the RUR Plan in 2010, the trustees suspended the granting of awards under the SELTIP. No SELTIP awards have been made since 2009.

## PENSION PLAN BENEFITS

CAPREIT has not established a defined benefit plan or a defined contribution plan.

## TERMINATION AND CHANGE OF CONTROL BENEFITS

The following table provides a brief description of CAPREIT's termination provisions by compensation program as they relate to the NEOs.

Plan	Death, Retirement or Resignation	Termination With Cause	Termination Without Cause	Termination Without Cause Following a Change-In-Control
Base Salary	No longer eligible effective date of death, retirement or resignation. For Mr. Kenney's retirement benefit, see "Compensation Discussion and Analysis – Elements of Executive Compensation").	No longer eligible effective date of termination.	Eligible for severance or lump sum severance payment (for amounts, see "Significant Terms of Executive Employment Agreements").	Eligible for severance or lump sum severance payment (for amounts, see "Significant Terms of Executive Employment Agreements").
Annual Incentive (Bonus)	Receive pro-rated payment based on proportion of financial year completed as of the date of death or retirement.	No longer eligible effective date of termination.	Eligible for severance or lump sum severance payment (for amounts, see "Significant Terms of Executive Employment Agreements").	Eligible for severance or lump sum severance payment (for amounts, see "Significant Terms of Executive Employment Agreements").

Plan	Death, Retirement or Resignation	Termination With Cause	Termination Without Cause	Termination Without Cause Following a Change-In-Control
RUR Plan	In the event of death, vesting of RURs may be accelerated; in the event of retirement, pro rata vesting of RURs occurs subsequent to the first anniversary of the grant date; in the event of resignation, no vesting of unvested RURs occurs. The Board or the Human Resources and Compensation Committee, as applicable, retains discretion to accelerate vesting.	No vesting of unvested RURs occurs. The Board or the Human Resources and Compensation Committee, as applicable, retains discretion to accelerate vesting.	Pro rata vesting of RURs occurs subsequent to the first anniversary of the grant date. The Board or the Human Resources and Compensation Committee, as applicable, retains discretion to accelerate vesting.	There is no automatic acceleration of vesting of unvested RURs under the RUR Plan simply arising because of the change of control. In the event of a change of control, if the acquirer does not provide a substituted plan or adopt the RUR Plan, vesting of unvested RURs is accelerated. Under the terms of Messrs. Cryer and Kenney's employment agreements, if such executive elects to terminate his employment within six (6) months of a change of control, vesting of RURs are accelerated.
Unit Option Plan		rticipant may be exercised onl late of such event. No defined	y before the earlier of the term I incremental benefit.	ination of the option and
LTIP(1)	Subject to the discretion of the Board, in the event of death, payment of remaining instalments shall be accelerated; subject to the discretion of the Board, in the event of voluntary resignation or retirement, payment of instalments shall be accelerated.	Subject to the discretion of the Board, payment of remaining instalments shall be accelerated.	Subject to the discretion of the Board, payment of remaining instalments shall be accelerated.	Subject to the Instalment Receipt Agreement or any employment agreement, a participate may elect that the unvested portion of any Units beneficially owned under the LTIP shall vest immediately, subject to the completion of the change of control.
SELTIP <sup>(1)</sup>	Subject to the discretion of the Board, in the event of death, payment of remaining instalments shall be accelerated; subject to the discretion of the Board, in the event of voluntary resignation or retirement, payment of instalments shall remain due and payable on date on which they would otherwise be payable.	Subject to the discretion of the Board, payment of remaining instalments shall be accelerated.	Subject to the discretion of the Board, payment of remaining instalments shall be accelerated.	Subject to the Instalment Receipt Agreement or any employment agreement, a participant may elect that the unvested portion of any Units beneficially owned under the SELTIP shall vest immediately, subject to the completion of the change of control.
Benefits	No longer eligible effective date of death, retirement, or resignation.	No longer eligible effective date of termination.	Eligible for severance or lump sum severance payment (for amounts, see "Significant Terms of Executive Employment Agreements").	Eligible for severance or lump sum severance payment (for amounts, see "Significant Terms of Executive Employment Agreements").

Plan	Death, Retirement or Resignation	Termination With Cause	Termination Without Cause	Termination Without Cause Following a Change-In-Control
Perquisites	No longer eligible effective date of death, retirement or resignation.	No longer eligible effective date of termination.	Eligible for severance or lump sum severance payment (for amounts, see "Significant Terms of Executive Employment Agreements").	Eligible for severance or lump sum severance payment (for amounts, see "Significant Terms of Executive Employment Agreements").

(1) On April 4, 2014, the trustees terminated the LTIP and SELTIP. However, awards previously granted under these plans remain outstanding as at April 11, 2018.

The following table provides details pertaining to the estimated incremental payments from CAPREIT to each of the NEOs under each of the termination scenarios, assuming termination on December 31, 2017.

Name	Death or Retirement (\$)	Termination With Cause (\$)	Termination Without Cause (\$) <sup>(1)</sup>	Termination Without Cause Following a Change-In-Control (\$) <sup>(1)</sup>
DAVID EHRLICH President and Chief Executive Officer	700,000	Nil	3,200,000 plus balance of contract	3,200,000 plus balance of contract
SCOTT CRYER Chief Financial Officer	312,000	Nil	1,666,120	1,999,344
MARK KENNEY Chief Operating Officer	442,503	Nil	2,402,963	2,883,555

#### Note:

(1) Includes benefits premiums and car allowance.

Each of the Executive Contracts provides defined termination provisions. Please refer to the section entitled "Significant Terms of Executive Employment Agreements" for the details of the NEO termination provisions.

Each of the Executive Contracts contains certain customary non-competition, non-solicitation and confidentiality provisions in favour of CAPREIT.

# TRUSTEE COMPENSATION

# **Trustee Compensation Table for 2017**

Name	Fees Earned (\$)	Unit-Based Awards <sup>(1)</sup> (\$)	Option- Based Awards (\$)	Non-Equity Incentive Plan Compensation (\$)	Pension Value (\$)	All Other Compensation (\$)	Total (\$)
HAROLD BURKE	92,500		-	-	-	-	92,500
DAVID EHRLICH <sup>(2)</sup>	-	-	-	-	-	-	-
PAUL HARRIS	-	150,000	-	-	-	-	150,000

Name	Fees Earned (\$)	Unit-Based Awards <sup>(1)</sup> (\$)	Option- Based Awards (\$)	Non-Equity Incentive Plan Compensation (\$)	Pension Value (\$)	All Other Compensation (\$)	Total (\$)
EDWIN HAWKEN <sup>(4)</sup>	-	59,350	-	-	-	-	59,350
THOMAS SCHWARTZ <sup>(3)</sup>	-	-	-	-	-	-	-
DAVID SLOAN(5)	-	100,137	-	-	-	-	100,137
MICHAEL STEIN	30,000-	150,000	-	-	-	-	180,000
STANLEY SWARTZMAN	50,000-	150,000	-	-	<del>-</del>	-	200,000
GINA CODY <sup>(5)</sup>		90,650	I				90,650
ELAINE TODRES	17,500-	150,000	-	-	-	-	167,500
TOTAL	190,000	850,137	-	-	-	-	1,040,137

- (1) Represents 4,363 Deferred Units issued each to Messrs. Harris, Stein, Swartzman, and Dr. Todres, and 1,124, 2,230, and 2,594 Deferred Units to Messrs. Hawken, Sloan and Dr. Cody respectively. The number of Deferred Units issued is determined by dividing the dollar amount by the market price (as defined in the DUP) of the Units on the grant date.
- (2) As of January 1, 2017 until November 1, 2017, Mr. Ehrlich was employed by CAPREIT in connection with the services provided by CAPREIT and IRES Fund Management, to IRES REIT. As of November 1, 2017, Mr. Ehrlich is President and Chief Executive Officer of CAPREIT. As a result of his employment with CAPREIT, as of January 1, 2017, Mr. Ehrlich is no longer eligible to participate in the DUP, but was and continues to be eligible to participate in the RUR Plan. For more information on Mr. Ehrlich, see "Incentive Plan Awards". Mr. Ehrlich does not receive compensation for his services as trustee.
- (3) Mr. Schwartz was the former President and Chief Executive Officer of CAPREIT and a trustee. Mr. Schwartz did not receive compensation for his services as trustee and did not participate in the DUP.
- (4) Mr. Hawken ceased to be a trustee on May 24, 2017.
- (5) Mr. Sloan ceased to be a trustee on September 1, 2017.
- (6) Dr. Cody is a trustee since May 24, 2017.

# **Narrative Discussion**

The Human Resources and Compensation Committee reviews trustee compensation annually and recommends any modifications to trustee compensation to the Board for approval. The trustee compensation policy is to compensate trustees at the median of its peers.

During fiscal 2017, trustees received a flat annual retainer from CAPREIT per the schedule below. Certain trustees were also reimbursed for travel and miscellaneous expenses totaling, in the aggregate, \$100,920. Pursuant to the DUP, each non-executive trustee in 2017 was entitled to elect to receive up to one hundred percent (100%) of his Board compensation (equating to up to \$75,000), in the form of Deferred Units (as defined below), in lieu of cash, which such amount shall be matched by CAPREIT. As a result, if a non-executive trustee elected to receive one hundred percent (100%) of his Board compensation, such trustee's annual compensation for 2017 (including the impact of Deferred Units issued and matched by CAPREIT), would amount to \$150,000.

The following table provides a description of the 2017 trustee fee schedule.

Compensation Element	Compensation Value (\$)
Member Annual Retainer	\$75,000
Chair Annual Retainer (premium)	\$30,000
Lead Trustee (premium)	\$15,000
Audit Committee, Investment Committee, Human Resources and Compensation Committee, and Governance and Nominating Committee Chair (premium)	\$17,500

- (1) In 2018, the Member Annual Retainer fee will increase to \$85,000.
- (2) In 2018, the Chair Annual Retainer (premium) fee will increase to \$100,000.
- (3) In 2018, the Audit Committee, Investment Committee, Human Resources and Compensation Committee, and Governance and Nominating Committee Chair (premium) fee will increase to \$25,000.

Currently, CAPREIT does not have a retirement policy for trustees.

# **Unit Ownership Requirements**

On November 8, 2006, upon the recommendation of the Compensation and Governance Committee then constituted, the Board instituted a requirement that the trustees own or acquire, over a maximum period of three (3) years, such number of Units, including, following adoption of the DUP, Deferred Units, having a value equal to three (3) times their annual compensation.

The following table summarizes the number of Units and Deferred Units owned by each trustee as at April 11, 2018 and whether each trustee has met or exceeded the ownership guidelines established by the Board.

Name of Trustee	Number of Units Beneficially Owned, or Controlled or Directed, Directly or Indirectly <sup>(1)</sup> (#)	Number of Units allocated from DUP	Dollar Value of Units Beneficially Owned, or Controlled or Directed, Directly or Indirectly and including Deferred Units (\$)		Actual Multiple of Total Annual Compensation	Met or Exceeded Ownership Guidelines?
HAROLD BURKE	-	26,488	26,488	983,764	11.6 times annual retainer	Yes
GINA CODY	17,500	3,812	21,312	791,528	9.3 times annual retainer	Yes
DAVID EHRLICH(4)	37,611	24,378	61,989	2,302,271	3.3 times base salary	Yes
PAUL HARRIS	55,000	62,468	117,468	4,362,762	51.3 times annual retainer	Yes
JAMIE SCHWARTZ <sup>(5)</sup>	175	-	175	6,500	0.1 times annual retainer	N/A

Name of Trustee	Number of Units Beneficially Owned, or Controlled or Directed, Directly or Indirectly <sup>(1)</sup> (#)	Number of Units allocated from DUP	Total Number of Units, including Deferred Units	Dollar Value of Units Beneficially Owned, or Controlled or Directed, Directly or Indirectly and Deferred Units <sup>(2)</sup> (\$)	Actual Multiple of Total Annual Compensation	Met or Exceeded Ownership Guidelines?
MICHAEL STEIN	556,405	65,631	622,036	23,102,417	271.8 times annual retainer	Yes
STANLEY SWARTZMAN	87,550	57,583	145,133	5,390,240	63.4 times annual retainer	Yes
ELAINE TODRES	3,000	28,318	31,318	1,163,151	13.7 times annual retainer	Yes

- (1) Individual trustees have furnished information as to Units beneficially owned, or controlled or directed, directly or indirectly by them.
- (2) Dollar amounts represent the estimated market value of Units beneficially owned by each trustee, as determined by multiplying the number of Units beneficially owned by such trustee as of April 11, 2018 by the closing price of the Units on the TSX on such date.
- (3) Trustees are required to own or acquire such number of Units or Deferred Units (and RURs in the case of Mr. Ehrlich) having a value equal to 3 times their annual compensation.
- (4) As of January 1, 2017 until November 1, 2017, Mr. Ehrlich was employed by CAPREIT in connection with the services provided by CAPREIT and its Irish subsidiary, IRES Fund Management Limited, to IRES REIT. As of November 1, 2017, Mr. Ehrlich is President and Chief Executive Officer of CAPREIT. As a result of his employment with CAPREIT, as of January 1, 2017, Mr. Ehrlich is no longer eligible to participate in the DUP, but was and continues to be eligible to participate in the RUR Plan. For more information on Mr. Ehrlich, see "Incentive Plan Awards". Mr. Ehrlich does not receive compensation for his services as trustee as of January 1, 2017.
- (5) Mr. Schwartz joined the Board as of March 28, 2018. While, other than as disclosed above, Mr. Schwartz does not beneficially own or exercise control or direction over any Units, the estate of Thomas Schwartz and Marjorie Schwartz directly or indirectly, beneficially own or exercise control or direction over, an aggregate of 2,375,907 Units and options to acquire Units.

## **Deferred Unit Plan**

In 2008, CAPREIT established the deferred unit plan (the "**DUP**"). The purpose of the DUP is to promote a greater alignment of interests between the non-executive trustees of CAPREIT and the Unitholders of CAPREIT.

Each Eligible Person (a person who is, on the applicable Election Date (as defined in the plan), a non-executive trustee) may, subject to the conditions of the DUP, elect (in accordance with Section 5.02 of the DUP) to be a participant in the DUP. A participant may elect to be paid twenty-five percent (25%), fifty percent (50%), seventy-five percent (75%) or one hundred percent (100%) (the "Elected Percentage") of his Board compensation (such product being herein referred to as the "Elected Amount"), subject to an annual maximum Elected Percentage established by the Human Resources and Compensation Committee and approved by the Board, in the form of deferred Units ("Deferred Units"), in lieu of cash, provided that CAPREIT shall match the Elected Amount for each participant annually in the form of Deferred Units having a value on each Award Date (as defined in the plan) equal to the Market Value (as defined in the plan) on such dates. The maximum Elected Percentage for 2017 was one hundred percent (100%) of the participant's Board compensation in respect of 2017. Under the DUP, one (1) Deferred Unit shall be equivalent in value to one (1) Unit of CAPREIT. Fractional Deferred Units are permitted, but shall be rounded down to the nearest whole number of Units at the time of settlement.

Participants may not change their Elected Amount or terminate their DUP participation during the calendar year. Under no circumstances shall Deferred Units be considered Units or entitle a participant to any Unitholder rights, including, without limitation, voting rights, distribution entitlements or rights on liquidation. Each participant may elect to withdraw up to twenty percent (20%) of the Deferred Units credited to his Deferred Unit account and redeem them for Units at any one time or from time to time in any five-year period (a "Redemption Period"). The Redemption Period commences on the date the Deferred Units are first credited to a participant's Deferred Unit account and expires on the fifth anniversary thereof; with each subsequent Redemption Period occurring in five-year increments thereafter. In the event that a participant does not elect to withdraw up to a total of twenty percent (20%) of the Deferred Units credited to his Deferred Unit account and redeem them for Units during a Redemption Period, the remaining balance of up to twenty percent (20%) of the Deferred Units credited to his Deferred Unit account at the end of such Redemption Period shall be carried forward to the next Redemption Period. Upon issuance of such Units, the redeemed Deferred Units will be cancelled.

For the year ended December 31, 2017, the number of Deferred Units (including fractional Deferred Units) to be credited to a participant as of any particular Award Date (as defined in the plan) pursuant to the DUP are to be calculated by dividing: (i) the amount calculated by doubling the dollar amount of the participant's Elected Amount and dividing that product by four; by (ii) the Market Value (as defined in the plan) of a Unit on the Award Date (as defined in the plan).

Whenever cash distributions are paid on the Units, additional Deferred Units are credited to the participant's Deferred Unit account. The number of such additional Deferred Units are calculated by dividing: (i) the amount determined by multiplying: (a) the number of Deferred Units in such participant's Deferred Unit account on the record date for the payment of such distribution by (b) the distribution paid per Unit; by (ii) the Market Value (as defined in the plan) of a Unit on the distribution payment date for such distribution, in each case, with fractions computed to two (2) decimal places.

In no event may the rights or interests of a participant under the DUP be assigned, encumbered, pledged, transferred or alienated in any way, except to the extent that certain rights may pass to a beneficiary or legal representative upon death of a participant, by will or by the laws of succession and distribution.

The DUP may be amended by the Board, subject to applicable law, without Unitholder approval, except in certain limited circumstances, which are substantially similar to those listed in the LTIP, as described above; except that Unitholder approval is not required to amend the provisions of the DUP relating to the value of Deferred Units. Such amendments to the DUP that the trustees may make without Unitholder approval, include, but are not limited to: (i) minor changes of a house-keeping nature; (ii) amendment which, in the opinion of the trustees, are necessary or desirable to remove conflicts or inconsistencies in the DUP; (iii) amendments as the trustees in their discretion deem necessary or desirable as a result of changes in the taxation laws from time to time; and (iv) a change to or the addition of any vesting provisions of Deferred Units issued pursuant to the DUP. In 2016, the trustees made certain amendments to the DUP to change the vesting provisions of the Deferred Units issued pursuant to the DUP to: (a) permit a participant to elect to withdraw up to twenty percent (20%) of the Deferred Units credited to his Deferred Unit account at any one time or from time to time in any five-year period and (b) permit a participant to carry forward the remaining balance of up to twenty percent (20%) of the Deferred Units credited to his Deferred Unit account not redeemed at the end the five-year period to the next five-year period.

As of April 11, 2018, a total of 138,873 Units have been settled under the DUP (representing approximately 0.10% of the issued and outstanding Units at such date) and a further 268,678 Units are issuable under the DUP (representing approximately 0.19% of the issued and outstanding Units at such date).

The following table summarizes the number of Deferred Units allocated to each trustee under the DUP as at April 11, 2018 and the associated dollar value. Such Deferred Units are included in the 9,500,000 limit on Units which may be issued under the RUR Plan, Unit Option Plan, EUPP and DUP; provided, however, that: (i) at no time shall the number of Units reserved for issuance to insiders of CAPREIT pursuant to outstanding Deferred Units, together with the number of Units reserved for issuance to such persons pursuant to the other equity incentive plans, exceed ten percent (10%) of the then outstanding Units, as calculated immediately prior to the issuance in question; (ii) the number of Units issued to insiders of CAPREIT pursuant to outstanding Deferred Units together with the number of Units issued to such persons pursuant to the other equity incentive plans, within any one (1) year period, shall not exceed ten percent (10%) of the then outstanding Units; and (iii) no Eligible Person shall at any time be issued Deferred Units under the DUP which would result in the non-executive trustees collectively holding an aggregate number of Units issued or issuable pursuant to the equity incentive plans or pursuant to the exercise of options granted pursuant to CAPREIT's Unit Option Plan in excess of one-half percent (0.5%) of the aggregate number of Units, on a non-diluted basis, outstanding from time to time.

# **Deferred Unit Plan Summary**

Name of Trustee	Number of Deferred Units Allocated from Deferred Compensation (#) <sup>(1)</sup>	Number of Deferred Units Allocated from Distributions $(\#)^{(1)}$	Dollar Value of Deferred Units (\$) <sup>(2)</sup>
HAROLD BURKE	20,133	6,355	983,764
GINA CODY	3,770	42	141,578
DAVID EHRLICH(3)	21,386	2,992	905,399
PAUL HARRIS	49,706	12,762	2,320,062
JAMIE SCHWARTZ <sup>(4)</sup>	-	<del>-</del>	<del>-</del>
MICHAEL STEIN	51,751	13,880	2,437,535
STANLEY SWARTZMAN	44,251	13,332	2,138,633
ELAINE TODRES	25,555	2,763	1,051,731
TOTAL	216,552	52,126	9,978,702

## Notes:

- (1) Amounts are rounded to nearest whole Deferred Unit.
- (2) Dollar amounts represent the estimated market value of Deferred Units beneficially owned by each trustee, as determined by multiplying the number of Deferred Units beneficially owned by such trustee as of April 11, 2018 by the closing price of the Units on the TSX on such date.
- (3) As of January 1, 2017 until November 1, 2017, Mr. Ehrlich was employed by CAPREIT in connection with the services provided by CAPREIT and IRES Fund Management, to IRES REIT. As of November 1, 2017, Mr. Ehrlich is President and Chief Executive Officer of CAPREIT. As a result of his employment with CAPREIT, as of January 1, 2017, Mr. Ehrlich is no longer eligible to participate in the

DUP, but was and continues to be eligible to participate in the RUR Plan. For more information on Mr. Ehrlich, see "Incentive Plan Awards". Mr. Ehrlich does not receive compensation for his services as trustee as of January 1, 2017.

(4) Mr. Schwartz was appointed to the Board on March 28, 2018.

# Outstanding Unit-based Awards and Option-based Awards

The following table sets forth Deferred Units issued in previous years to trustees as of December 31, 2017.

	Unit-Based Awards						
Name	Number of Units That Have Not Vested (#)	Market or Payout Value of Unit-Based Awards That Have Not Vested (\$)	Market or Payout Value of Vested Unit-Based Awards Not Paid Out or Distributed <sup>(1)</sup> (\$)				
HAROLD BURKE	-	-	968,865				
GINA CODY	-	-	97,517				
DAVID EHRLICH(2)	-	-	901,651				
PAUL HARRIS	-	-	2,266,966				
JAMIE SCHWARTZ(3)	-	-	-				
MICHAEL STEIN	-	-	2,383,964				
STANLEY SWARTZMAN	-	-	2,086,300				
ELAINE TODRES	-	-	1,003,871				

#### Notes:

- (1) Value based on closing price of the Units on the TSX on December 31, 2017.
- As of January 1, 2017 until November 1, 2017, Mr. Ehrlich was employed by CAPREIT in connection with the services provided by CAPREIT and IRES Fund Management, to IRES REIT. As of November 1, 2017, Mr. Ehrlich is President and Chief Executive Officer of CAPREIT. As a result of his employment with CAPREIT, as of January 1, 2017, Mr. Ehrlich is no longer eligible to participate in the DUP, but was and continues to be eligible to participate in the RUR Plan. For more information on Mr. Ehrlich, see "Incentive Plan Awards". Mr. Ehrlich does not receive compensation for his services as trustee as of January 1, 2017.
- (3) Mr. Schwartz was appointed to the Board on March 28, 2018.

# Incentive Plan Awards - Value Vested or Earned During the Year

No LTIP Units held by trustees vested during the 2017 financial year.

# **Narrative Discussion**

The above-mentioned units were issued pursuant to CAPREIT's DUP (see "Deferred Unit Plan").

# **EQUITY COMPENSATION PLAN INFORMATION**

The following table sets out as at December 31, 2017 the number of Units to be issued upon exercise of outstanding options and rights, the weighted average exercise price of outstanding options and rights and the number of Units remaining available for future issuance under CAPREIT's Unit Option Plan.

Plan Category	Number of Units to be issued upon exercise of outstanding options and rights (#)	Weighted-average exercise price of outstanding options and rights (\$)	Number of Units remaining available for future issuance under Unit Option Plan (excluding securities reflected in first column) <sup>(1)</sup> (#)
Unit Option Plan	1,263,962	26.22	N/A
Equity Compensation Plans not approved by Unitholders	Nil	Nil	Nil
TOTAL	1,263,962	26.22	1,160,276

(1) The maximum number of Units remaining available for future issuance under the Unit Option Plan, RUR Plan and EUPP (all as more fully described under "Equity Based Incentive Plans") and the DUP (as more fully described under "Deferred Unit Plan"), as at April 11, 2018, was 941,857 Units (which represents approximately 0.65% of the issued and outstanding Units at such date).

# INDEBTEDNESS OF TRUSTEES AND EXECUTIVE OFFICERS

Since the creation of CAPREIT, there has been no indebtedness incurred to CAPREIT by any of its trustees or executive officers, other than pursuant to the LTIP and SELTIP.

# **Aggregate Indebtedness**

The following table sets forth information related to the aggregate indebtedness outstanding as at April 11, 2018 entered into in connection with purchases of Units and all other indebtedness of all executive officers, trustees, employees and former executive officers, trustees and employees of CAPREIT and its subsidiaries.

AGGREGATE INDEBTEDNESS								
Purpose	To CAPREIT or its subsidiaries	To Another Entity						
LTIP and SELTIP Purchases	10,284,972	<del>-</del>						
Other	_	_						

# Indebtedness of Trustees and Executive Officers under the LTIP and SELTIP in the Most Recently Completed Financial Year

## Indebtedness under the LTIP

The following table sets forth information related to indebtedness of all executive officers and trustees under the LTIP with respect to the 2017 financial year. No LTIP Units were issued in 2017.

Name and Principal Position	Involvement of CAPREIT or its Subsidiaries	Largest Amount Outstanding During 2017 (\$)	Amount Outstanding as at April 11, 2018 (\$)	Financially Assisted Securities Purchased During 2017 (#)	Security for Indebtedness	Amount Forgiven During 2017 (\$)
Securities Purchase Programs						
THOMAS SCHWARTZ Former President and Chief Executive Officer	Lender	5,419,953(2)	3,557,398 <sup>(2)</sup>	NIL	Non-recourse security are the Units and the distributions	NIL
MARK KENNEY Chief Operating Officer	Lender	-	-	NIL	Non-recourse security are the Units and the distributions	NIL
SUB-TOTAL:		5,419,953	3,557,398	NIL	I	NIL
PAUL HARRIS <sup>(1)</sup> Corporate Director	Lender	133,210	-	NIL	Non-recourse security are the Units and the distributions	NIL
EDWIN HAWKEN <sup>(4)</sup> Corporate Director	Lender	133,210(3)	-	NIL	Non-recourse security are the Units and the distributions	NIL
MICHAEL STEIN <sup>(1)</sup> Chair of CAPREIT and President and Chief Executive Officer of MPI Group Inc.	Lender	133,210(3)	-	NIL	Non-recourse security are the Units and the distributions	NIL
STANLEY SWARTZMAN <sup>(1)</sup> Corporate Director	Lender	133,210 <sup>(3)</sup>	-	NIL	Non-recourse security are the Units and the distributions	NIL
Securities Purchase Programs	l l		I	I	I	I
SUB-TOTAL	1	532,840	-	NIL	T	NIL
TOTAL		5,952,793	3,557,398	NIL		NIL

- (1)
- Proposed nominee for election as a trustee. Instalment receipts issued for 10-year terms on February 29, 2008 at 4.65%, March 10, 2009 at 4.48% and November 19, 2009 at 4.48%. Instalment receipts issued for 10-year terms on March 2, 2007 at 4.56%. Mr. Hawken ceased to be a trustee on May 24, 2017.
- (2) (3) (4)

# Indebtedness under the SELTIP

The following table sets forth information related to indebtedness of all executive officers and trustees under the SELTIP with respect to the 2017 financial year. No SELTIP Units were issued in 2017.

Name and Principal Position	Involvement of CAPREIT or its Subsidiaries	Largest Amount Outstanding During 2017 (\$)	Amount Outstanding as at April 11, 2018 (\$)	Financially Assisted Securities Purchased During 2017 (#)	Security for Indebtedness	Amount Forgiven During 2017 (\$)
Securities Purchase Programs						
THOMAS SCHWARTZ Former President and Chief Executive Officer	Lender	7,179,771 <sup>(1)</sup>	6,727,574 <sup>(1)</sup>	NIL	Non- recourse security are the Units and the distributions	NIL
TOTAL		7,179,771	6,727,574	NIL		NIL

## Notes:

<sup>(1)</sup> Instalment receipts issued on March 2, 2007 (converted from LTIP) and August 21, 2007 at 4.96% for 30-year terms.

# STATEMENT OF GOVERNANCE PRACTICES

## General

The Board strongly believes that sound corporate governance is essential to produce maximum benefits to those individuals and institutions that have invested in Units. Effective June 30, 2005, the CSA adopted National Policy 58-201 — Corporate Governance Guidelines (the "Policy") and NI 58-101 (together with the Policy, the "CSA Governance Rules"). The CSA Governance Rules have replaced the fourteen (14) corporate governance guidelines of the TSX and require that CAPREIT set out the mandated disclosure required under NI 58-101, with reference to the "best practices" set out in the Policy. In accordance with the CSA Governance Rules, the following is a summary of the governance practices of CAPREIT.

To comply with these various standards and achieve best practices, CAPREIT has adopted comprehensive corporate governance policies and procedures. CAPREIT's key policies and documents include the following:

- Code of Business Ethics and Conduct
- Whistle-blower Policy
- Audit Committee Charter
- Governance and Nominating Committee Charter
- Human Resources and Compensation Committee Charter
- Investment Committee Charter
- Disclosure Policy
- Insider Trading Policy
- Position descriptions for the Chair, Lead Trustee and Chair of each Board committee
- Diversity Policy
- Majority Voting Policy

The trustees of CAPREIT believe that CAPREIT's governance practices are substantially in compliance with the CSA Governance Rules.

## **Board of Trustees**

## Composition

The number of trustees is currently fixed at eight (8). As of April 11, 2018, the trustees were: Harold Burke, Gina Cody, David Ehrlich, Paul Harris, Jamie Schwartz, Michael Stein, Stanley Swartzman and Elaine Todres.

The skills matrix below summarizes the expertise possessed by each individual who is proposed for election as a trustee at the Meeting. The areas of expertise outlined in the skills matrix below are considered in assessing candidates during the nomination process. Such areas of expertise are referred to in identifying any skills gaps. The emphasis placed on any particular area of expertise may change as part of the ongoing assessment of the composition of the Board.

Area of Expertise	Burke	Cody	Ehrlich	Harris	Schwartz	Stein	Swartzman	Todres
Enterprise Leadership		Х	Х	Х	Х	Х	Х	Х
Management Experience	X	Х	Х	Х	Х	X	Х	Х
Board Experience	X	Х	Х	Х		X	Х	Х
Legal/Tax	X		Х	Х			1	
Real Estate	X	Х	Х	Х	Х	Х	Х	
Human Resources		Х		Х	Х	Х	X	Х
Corporate Governance	X	Х	Х	Х	X	Х	X	Х
Financial Acumen	X	Х	Х	Х	Х	X	Х	
Government Relations		Х	Х	Х	Х		Х	Х
Capital Markets	X	Х	Х	Х	Х	X	Х	
International Business Experience	X	X	X	X	X	X	X	
Enterprise Risk Management	X	X			X	Х	X	Х
Client Engagement	Х	Х	Х	Х	X	Х	Х	Х

## **Independent and Non-Independent Trustees**

Pursuant to NI 52-110, an independent trustee is one who has no direct or indirect material relationship with CAPREIT which could, in the view of the Board, reasonably interfere with a trustee's independent judgment. The trustees have determined that seven (7) of the trustees, constituting a majority of the Board, will be independent under the CSA Governance Rules. David Ehrlich is considered not to be independent.

The trustees, at the recommendation of the Governance and Nominating Committee, appointed Stanley Swartzman as lead trustee (the "Lead Trustee"). The Lead Trustee is responsible for acting as the effective leader of the Board in circumstances where it is inappropriate for the Chair to act in that role and for ensuring that the Board's agenda will enable it to successfully carry out its duties. CAPREIT has determined that it no longer requires a Lead Trustee and, accordingly, this position will no longer exist following the Meeting.

## Interlocking Directorships, Director Overboarding and Other Board Memberships

The Board is conscious of governance principles and best practices relating to interlocking directorships (ie. where at least two trustees of CAPREIT sit together on at least one other public company board of directors) and director overboarding. While the Board has not adopted a formal policy restricting interlocking directorships or limiting the number of boards of other public companies of which its trustees may be members, it does believe disclosure of other board memberships is important. Given that

many of the trustees have a variety of business interests, trustees are required to disclose to the Board or any applicable committee thereof, any real or perceived conflict in relation to any matter or proposed matter to be considered and in such circumstances it is the policy of the trustees of CAPREIT that such trustees excuse themselves from all deliberations on such matters.

In its capacity as investment manager to IRES REIT, IRES Fund Management (a wholly-owned subsidiary of CAPREIT) has appointed Mr. Ehrlich as its nominee to be a director of IRES REIT. He is also a trustee and, as of November 1, 2017, President and Chief Executive Officer of CAPREIT. Prior to that he was Chief Executive Officer and a director of IRES REIT. From January 1, 2017, Mr. Ehrlich was also employed by CAPREIT in connection with the services provided by CAPREIT and IRES Fund Management to IRES REIT.

As of April 11, 2018, other than the interlocks with respect to IRES REIT, there are no common public board memberships involving the trustees of CAPREIT.

The following table sets out the names of each other reporting issuer, and the exchange upon which the securities of that reporting issuer are listed, for which each of the current trustees (and nominees for trustee) of CAPREIT who serves as a trustee or director as at April 11, 2018:

Name of Trustees	Name of Reporting Issuer of which Trustee is a director or trustee and position	Exchange
DAVID EHRLICH	<ul><li>IRES REIT, Director</li><li>European Commercial Real Estate Limited, Director</li></ul>	• ISE • TSXV
MICHAEL STEIN	<ul> <li>McEwen Mining Inc., Director</li> <li>Cliffside Capital Ltd., Director</li> <li>FirstService Corporation, Director</li> </ul>	<ul><li>TSX and New York Stock Exchange</li><li>TSX Venture Exchange</li><li>TSX and NASDAQ</li></ul>

As of April 11, 2018, the Governance and Nominating Committee has determined that (i) no interlocking board or committee membership existed that could be expected to impact the ability of interlocking trustees to act independently from each other, and (ii) the outside public company directorships held by CAPREIT's trustees do not adversely impact the ability of such trustees to devote sufficient time, effort and energy to CAPREIT in order to be effective representatives of Unitholders' interests.

## **Meetings of Trustees**

The following table shows meeting attendance records for all trustees in 2017.

Name of Trustee	Board	Audit Committee	Governance and Nominating Committee	Human Resources and Compensation Committee	Investment Committee
HAROLD BURKE	15/15	8/8	N/A	N/A	N/A
GINA CODY <sup>(1)</sup>	11/11	6/6	N/A	N/A	4/4
DAVID EHRLICH	14/15	N/A	N/A	N/A	N/A
PAUL HARRIS	15/15	8/8	4/4	4/4	N/A
EDWIN HAWKEN <sup>(2)</sup>	2/4	2/2	N/A	N/A	2/2

THOMAS SCHWARTZ(3)	5/9	N/A	N/A	N/A	N/A
DAVID SLOAN(4)	9/10	3/3	N/A	N/A	5/6
MICHAEL STEIN	15/15	N/A	N/A	N/A	N/A
STANLEY SWARTZMAN	15/15	N/A	4/4	4/4	6/6
ELAINE TODRES	15/15	N/A	4/4	4/4	N/A

<sup>&</sup>lt;sup>1</sup> Dr. Cody is a trustee since May 24, 2017

## **Meetings of Independent Trustees**

The independent trustees hold regularly-scheduled meetings without the attendance of non-independent trustees and management at the end of each meeting of the Board and at each meeting of the Audit Committee, Human Resources and Compensation Committee and Governance and Nominating Committee. The Chair of the Audit Committee, Human Resources and Compensation Committee and Governance and Nominating Committee conducts such committees' respective in camera sessions. For the Board, the Chair conducts the in camera sessions without the presence of management or non-independent trustees.

During 2017, the Audit Committee, Human Resources and Compensation Committee and Governance and Nominating Committee met as follows:

Meeting	Meetings Held	Meetings Held Without Management
Audit Committee	8	8
Human Resources and Compensation Committee	4	4
Governance and Nominating Committee	4	4

## **Declaration of Trust**

Pursuant to the Declaration of Trust, the Board has assumed responsibility for the stewardship of CAPREIT and has been granted the necessary powers to carry out its responsibilities. The trustees' responsibilities include:

- (i) the development and adoption of CAPREIT's strategic planning process;
- (ii) the identification of the principal risks associated with the business of CAPREIT and the implementation of appropriate systems to manage these risks;
- (iii) the appointment and evaluation of senior management;
- (iv) overseeing the communications policy of CAPREIT;
- (v) ensuring the integrity of CAPREIT's internal controls and management information systems;

<sup>&</sup>lt;sup>2</sup> Mr. Hawken ceased to be a Trustee on May 24, 2017

<sup>&</sup>lt;sup>3</sup> Mr. Schwartz passed away on August 15, 2017

<sup>&</sup>lt;sup>4</sup> Mr. Sloan ceased to be a trustee on September 1, 2017

- (vi) the creation of position descriptions for the Board and for the President and Chief Executive Officer;
- (vii) the implementation of structures and procedures which ensure the Board can function independently of management;
- (viii) implementing a process for assessing the effectiveness of the Board as a whole, the committees of the Board and the contribution of individual trustees;
- (ix) reviewing the adequacy and form of compensation of trustees and ensuring it realistically reflects the responsibilities and risks involved in being a trustee; and
- (x) assessing its responsibilities and performance under its mandate.

The Board approves strategic plans of CAPREIT (taking into account the risks and opportunities of CAPREIT's business) and makes major policy decisions. It devotes time at several meetings each year to review major strategic initiatives to ensure that the proposed actions are in accordance with Unitholder objectives. Prior to the beginning of each fiscal year, management presents its financial plan and its objectives for the upcoming year in the context of the approved strategic plan. On a quarterly basis, management reports to the Board on progress against CAPREIT's current year's goals and analyzes financial results against the financial plan.

## **Committees of Trustees**

To assist the trustees in fulfilling their governance responsibilities, the trustees have formed four (4) committees, each of which is composed of at least a majority of independent, unrelated trustees: the Audit Committee, Human Resources and Compensation Committee, the Governance and Nominating Committee and the investment committee (the "Investment Committee").

#### Audit Committee

The Declaration of Trust requires the creation of an Audit Committee, consisting of at least three (3) trustees, to review the consolidated financial statements of CAPREIT. The terms of reference for the Audit Committee require that all members be unrelated and financially literate (as defined in NI 52-110). All members of the Audit Committee are independent and financially literate, as those terms are defined in NI 52-110. As of April 11, 2018, the Audit Committee of CAPREIT consists of the following three (3) trustees: Harold Burke, Gina Cody and Paul Harris. Harold Burke serves as Chair of the Audit Committee.

For further information regarding the Audit Committee, please see Sections 14.2, 14.7 and Appendix "A" of CAPREIT's Annual Information Form dated March 27, 2018, which can be accessed on SEDAR under CAPREIT's profile at www.sedar.com.

The Audit Committee is responsible for monitoring CAPREIT's external auditor and ensuring that the external auditor is and remains independent of management.

The Audit Committee Charter is reviewed annually and its mandate and procedures are either confirmed by the Board or amended as a result of the information received by the Board in the annual evaluation of the Board and each committee's performance. See "Assessments".

During the year ended December 31, 2017, the Audit Committee met eight (8) times.

## Human Resources and Compensation Committee

The Declaration of Trust requires the creation of a Human Resources and Compensation Committee, consisting of at least three (3) trustees, to review the matters relating to human resources, including the compensation of trustees and officers of the CAPREIT. All of the members of the Human Resources and Compensation Committee must at all times be independent (as that term is defined in NI 58-101), and free from any relationship that, in the opinion of the Board of CAPREIT, would interfere with the exercise of his independent judgment as a member of the Human Resources and Compensation Committee and each of whom should be familiar with corporate governance practices.

The Human Resources and Compensation Committee has the primary functions of assisting the Board in fulfilling its human resources and compensation oversight responsibilities. The committee has specific responsibilities relating to: structuring and reviewing compensation plans; the administration of CAPREIT's compensation plans; and reviewing CAPREIT's human resources strategic framework and disclosure relating to compensation. For a more detailed discussion of the Human Resources and Compensation Committee's role in executive compensation, see the "Compensation Discussion & Analysis – Human Resources and Compensation Committee" discussion above.

As of April 11, 2018, the Human Resources and Compensation Committee of CAPREIT consists of the following three (3) trustees: Stanley Swartzman, Paul Harris and Elaine Todres. Elaine Todres serves as Chair of the Human Resources and Compensation Committee. The Human Resources and Compensation Committee is composed entirely of independent trustees.

The Human Resources and Compensation Committee Charter is reviewed annually and its mandate and procedures are either confirmed by the Board or amended as a result of the information received by the Board in the annual evaluation of the Board and each committee's performance. See "Assessments".

During the year ended December 31, 2017, the Human Resources and Compensation Committee met four (4) times.

## Governance and Nominating Committee

The Declaration of Trust requires the creation of a Governance and Nominating Committee, consisting of at least three (3) trustees, to review the governance of CAPREIT. All of the members of the Governance and Nominating Committee must at all times be independent (as that term is defined in NI 58-101), and free from any relationship that, in the opinion of the Board of CAPREIT, would interfere with the exercise of his independent judgment as a member of the Governance and Nominating Committee and each of whom should be familiar with corporate governance practices.

The Governance and Nominating Committee has the primary functions of assisting the Board in fulfilling its corporate governance oversight responsibilities. The committee has specific responsibilities relating to: reviewing CAPREIT's governance framework assessing the composition and performance of the

Board, its committees and individual trustees; and proposing new nominees for appointment to the Board, orienting new trustees and providing continuing education for existing trustees. For a more detailed discussion of the Governance and Nominating Committee's role in executive compensation, see the "Compensation Discussion & Analysis - Governance and Nominating Committee" discussion above.

As of April 11, 2018, the Governance and Nominating Committee of CAPREIT consists of the following three (3) trustees: Stanley Swartzman, Paul Harris and Elaine Todres. Stanley Swartzman serves as Chair of the Governance and Nominating Committee. The Governance and Nominating Committee is composed entirely of independent trustees.

The Governance and Nominating Committee Charter is reviewed annually and its mandate and procedures are either confirmed by the Board or amended as a result of the information received by the Board in the annual evaluation of the Board and each committee's performance. See "Assessments".

During the year ended December 31, 2017, the Governance and Nominating Committee, met four (4) times.

#### **Investment Committee**

The Declaration of Trust provides that the trustees shall appoint from among their number an Investment Committee consisting of at least three (3) trustees. A majority of the members of the Investment Committee must have had at least five (5) years of substantial experience in the real estate industry. In addition, a majority of the members of the Investment Committee must be independent trustees.

The duties of the Investment Committee are to review investment and disposition proposals of CAPREIT, subject to such authority as the trustees may delegate to the officers of CAPREIT, and to perform such other duties as the trustees may delegate to the Investment Committee pursuant to Article 8 of the Declaration of Trust.

As of April 11, 2018, the Investment Committee of CAPREIT consists of the following three (3) trustees: Stanley Swartzman, Gina Cody and Jamie Schwartz. Mr. Swartzman serves as Chair of the Investment Committee.

The Investment Committee Charter is reviewed annually and its mandate and procedures are either confirmed by the Board or amended as a result of the information received by the Board in the annual evaluation of the Board and each committee's performance. See "Assessments".

The Investment Committee met six (6) times during the year ended December 31, 2017.

# **Position Descriptions**

#### **Trustees**

As part of its responsibility for identifying and recommending candidates to the Board for election and re-election as trustees, the Governance and Nominating Committee has developed certain criteria to facilitate its review of the qualifications of candidates and existing direction. These outline the desired complement of trustees' skills and characteristics based on CAPREIT's current and anticipated needs

under the broad categories of enterprise leadership, management experience, board experience, legal/tax, real estate, human resources, corporate governance, financial acumen, government relations, capital markets, international business experience, enterprise risk management and client engagement. The Board reviews and, if required, updates these criteria annually to reflect its assessment of the current needs of the Board and the strategic priorities of CAPREIT. Part of this review entails a self-assessment by each existing trustee of his skills and qualifications. The Board then identifies any gaps, which assist the Governance and Nominating Committee in its search for new candidates. In considering the nomination of a trustee for re-election to the Board, the Governance and Nominating Committee looks at a number of factors including Board attendance, contribution and feedback from other trustees and, reviews and recommendations arising out of trustee effectiveness assessments and peer-review evaluations.

## The President and Chief Executive Officer

The Board has developed a written position description for the President and Chief Executive Officer of CAPREIT. The President and Chief Executive Officer, who is accountable to the Board for the effective overall management of CAPREIT, and for conformity with policies agreed upon by the Board, has full responsibility for the day-to-day operations of CAPREIT's business in accordance with its strategic plan and its operating and capital budgets as approved by the Board.

The mandate of the President and Chief Executive Officer sets out the President and Chief Executive Officer's key responsibilities. The primary accountabilities of the President and Chief Executive Officer are:

- fostering a corporate culture that promotes ethical practices and encourages individual integrity;
- maintaining a positive and ethical work climate that is conducive to attracting, retaining and motivating top-quality employees at all levels;
- developing a long-term strategy and vision for CAPREIT that enhances Unitholder value;
- developing an annual operating plan and financial budget that support CAPREIT's long-term strategy;
- strategy and implementation for major mergers, acquisitions and divestitures;
- ensuring that the day-to-day business affairs of CAPREIT are appropriately managed by developing and implementing processes that will ensure the achievement of CAPREIT's financial and operating goals and objectives;
- formulating and overseeing the implementation of major corporate policies;
- establishing a strong working relationship with the Board;
- keeping the Board aware of CAPREIT's performance and events affecting its business, including
  opportunities in the marketplace and adverse or positive developments;

- serving as the chief spokesperson for CAPREIT and establishing CAPREIT's communications framework and strategy;
- ensuring, in cooperation with the Board, that there is an effective succession plan in place for the President and Chief Executive Officer position;
- ensuring that CAPREIT has an effective management team below the level of the President and Chief Executive Officer, and has an active plan for its development and succession; and
- ensuring that there is clarity of objectives and focus for all employees and ensuring that there are clear and appropriate standards and measures of performance.

The mandate is reviewed by the Human Resources and Compensation Committee and considered by the Board for approval each year.

## Chair of Board

The Board has also developed a written position description for the Chair of the Board. The Chair, who is appointed by the Board on annual basis at the first meeting of the Board following the annual meeting of Unitholders each year, is responsible for the effective functioning of the Board, his primary responsibility being to facilitate the operations and deliberations of the Board and the satisfaction of the Board's responsibilities under his mandate. The Chair serves for a term expiring following the next annual meeting of Unitholders or until a successor is appointed or he resigns.

The mandate of the Chair of the Board sets out the Chair's key responsibilities. The Chair of the Board is required to establish procedures to govern the Board's work and ensuring the Board's full discharge of its duties, including:

- providing overall leadership to enhance the effectiveness and performance of the Board, the committees of the Board, and individual trustees of the Board;
- fostering ethical and responsible decision making by the Board, the committees of the Board and individual trustees of the Board;
- collaborating with the President and Chief Executive Officer and other members of management, where appropriate, to develop the agenda for Board meetings;
- providing appropriate information from management to enable the Board and committees to exercise their accountabilities;
- ensuring that items requiring Board/committee approval are appropriately tabled;
- ensuring that the duties and responsibilities of the committees of the Board are carried out in accordance with the charters of such committees;
- assisting the committees of the Board in bringing their recommendations forward to the Board for consideration;

- ensuring proper flow of information to the Board and reviewing adequacy and timing of documentary materials in support of management's proposals;
- creating a cooperative atmosphere where individual trustees of the Board are encouraged to
  openly discuss, debate and question matters requiring their attention in a constructive and
  productive fashion;
- ensuring that the independent trustees of the Board meet in a separate in camera session, as deemed necessary or advisable by the Board;
- ensuring that external advisors retained or to be retained by the Board are appropriately qualified and independent; and
- ensuring that the Board has access to members of senior management as may be required by the Board.

The Chair of the Board is also mandated to ensure the Board meets according to its regular schedule and otherwise as required; chair every Board meeting and encourage free and open discussion at meetings; chair every meeting of Unitholders and respond such questions as are put to the Chair of the Board of trustees at any such meeting; receive notices and materials for all committee meetings and attend all such meetings whenever possible; together with the Governance and Nominating Committee, identify guidelines for the selection of, and evaluation of performance of, the trustees; act as liaison between the Board and management; and carry out other duties as requested by the Board as a whole, depending on need and circumstances.

The mandate of the Chair is reviewed and considered by the Board for approval each year.

## Board Committee Chairs and Lead Trustee

Position descriptions for the Chairs of the Audit Committee, the Human Resources and Compensation Committee, the Governance and Nominating Committee and the Investment Committee, as well as for the Lead Trustee, have also been approved by the respective committees and the Board, which set out their key responsibilities. Each Chair will work with its respective committee, and in the case of the Lead Trustee, with the Board, and management to ensure to the greatest extent possible effective functioning of the committee or board.

#### Audit Committee

The Chair of the Audit Committee is appointed by the Board on annual basis at the first meeting of the Board following the annual meeting of Unitholders each year. The Chair serves for a term expiring following the next annual meeting of Unitholders or until a successor is appointed or the Chair resigns, provided if there is a vacancy in such office, the Audit Committee shall appoint one of its members to fill the vacancy until such time as it is filled by the Board.

The Charter of the Audit Committee and the position description for the Chair sets out the Chair's key responsibilities. The Chair, being responsible for the effective functioning of the Audit Committee, is required to establish procedures to govern the Audit Committee's work and works with the Audit

Committee and management to ensure, to the greatest extent possible, the Audit Committee's full discharge of its duties, including:

- collaborating with the President and Chief Executive Officer and other members of management, where appropriate, to develop the agenda for Audit Committee meetings;
- obtaining appropriate information from management to enable the Audit Committee to exercise their duties;
- working with the Audit Committee and management to ensure, to the greatest extent possible, that all items requiring Audit Committee approval or Audit Committee recommendations to the Board are appropriately tabled;
- working with the Audit Committee and management to ensure, to the greatest extent possible, proper flow of information to the Audit Committee and reviewing adequacy and timing of required documentary materials;
- working with the Audit Committee and management to ensure, to the greatest extent possible, that external advisors retained or to be retained by the Audit Committee are appropriately qualified and independent;
- working with the Audit Committee and management to ensure, to the greatest extent possible, that the Audit Committee has access to such members of senior management as may be required;
- working with the Audit Committee and management to ensure, to the greatest extent possible, an open and frank relationship between the Committee and the internal and external auditors;
- supporting the independence of the external auditor from management; and
- supervising the activities of, and working with, CAPREIT's Director, Internal Audit.

The Chair of the Audit Committee is also mandated to discuss as necessary with the Chair of the Governance and Nominating Committee the skills, experience and talents required for the Audit Committee on an ongoing basis; chair every meeting of the Audit Committee and encourage a free and open discussion at the meetings; report to the Board on behalf of the Audit Committee; attend every meeting of Unitholders and respond to such questions from Unitholders as may be put to the Chair of the Audit Committee; and carry out other duties as requested by the Board, depending on need and circumstances.

The mandate of the Chair is reviewed and considered by the Board for approval each year.

For further information regarding the Audit Committee, please see Sections 14.2, 14.7 and Appendix "A" of CAPREIT's Annual Information Form dated March 27, 2018, which can be accessed on SEDAR under CAPREIT's profile at www.sedar.com.

### Human Resources and Compensation Committee

The Chair of the Human Resources and Compensation Committee is elected by the Board on an annual basis at the first meeting of the Board following the annual meeting of Unitholders. Unless a Chair is elected by the full Board, the members of the Human Resources and Compensation Committee may designate a Chair by majority vote of the full committee membership.

The Chair serves for a term expiring following the next annual meeting of Unitholders or until a successor is appointed or the Chair resigns.

The Charter of the Human Resources and Compensation Committee and the position description for the Chair sets out the Chair's key responsibilities. The Chair, being responsible for the effective functioning of the Human Resources and Compensation Committee, is required to establish procedures to govern the Human Resources and Compensation Committee's work and ensure the Human Resources and Compensation Committee's full discharge of its duties, including:

- providing leadership to enable the Human Resources and Compensation Committee to effectively carry out its duties and responsibilities as described in the charter of the Human Resources and Compensation Committee, and as may otherwise be appropriate;
- collaborating with the President and Chief Executive Officer and other members of management, where appropriate, to develop the agenda for Human Resources and Compensation Committee meetings;
- providing appropriate information from management to enable the Human Resources and Compensation Committee to exercise their accountabilities;
- ensuring the Human Resources and Compensation Committee meets as necessary or appropriate to fulfill its mandate;
- ensuring that all items requiring Human Resources and Compensation Committee approval or Human Resources and Compensation Committee recommendations to the Board are appropriately tabled;
- ensuring proper flow of information to the Human Resources and Compensation Committee and reviewing adequacy and timing of documentary materials in support of management's proposals;
- overseeing the assessment of the performance of the Human Resources and Compensation Committee;
- ensuring that external advisors retained or to be retained by the Human Resources and Compensation Committee are appropriately qualified and independent; and
- ensuring that the Human Resources and Compensation Committee has access to such members of senior management as may be required by the Board.

The mandate of the Chair is reviewed and considered by the Board for approval each year.

#### Governance and Nominating Committee

The Chair of the Governance and Nominating Committee is elected by the Board on an annual basis at the first meeting of the Board following the annual meeting of Unitholders. Unless a Chair is elected by the full Board, the members of the Governance and Nominating Committee may designate a Chair by majority vote of the full committee membership.

The Chair serves for a term expiring following the next annual meeting of Unitholders or until a successor is appointed or the Chair resigns.

The Charter of the Governance and Nominating Committee and the position description for the Chair sets out the Chair's key responsibilities. The Chair, being responsible for the effective functioning of the Governance and Nominating Committee, is required to establish procedures to govern the Governance and Nominating Committee's work and ensure the Governance and Nominating Committee's full discharge of its duties, including:

- providing leadership to enable the Governance and Nominating Committee to effectively carry out its duties and responsibilities as described in the charter of the Governance and Nominating Committee, and as may otherwise be appropriate;
- collaborating with the President and Chief Executive Officer and other members of management, where appropriate, to develop the agenda for Governance and Nominating Committee meetings;
- providing appropriate information from management to enable the Governance and Nominating Committee to exercise their accountabilities;
- ensuring the Governance and Nominating Committee meets as necessary or appropriate to fulfill its mandate;
- ensuring that all items requiring Governance and Nominating Committee approval or Governance and Nominating Committee recommendations to the Board are appropriately tabled:
- ensuring proper flow of information to the Governance and Nominating Committee and reviewing adequacy and timing of documentary materials in support of management's proposals;
- overseeing the assessment of the performance of the Governance and Nominating Committee;
- ensuring that external advisors retained or to be retained by the Governance and Nominating Committee are appropriately qualified and independent; and
- ensuring that the Governance and Nominating Committee has access to such members of senior management as may be required by the Board.

The mandate of the Chair is reviewed and considered by the Board for approval each year.

#### **Investment Committee**

The Chair of the Investment Committee is appointed by the Board on an annual basis following the annual meeting of Unitholders each year or, in the event that the Board does not elect a Chair, the members of the Investment Committee may designate a Chair by majority vote of the full committee membership. The Chair serves for a term expiring following the next annual meeting of Unitholders or until a successor is appointed or the Chair resigns.

The Charter of the Investment Committee and the position description for the Chair set out the Chair's key responsibilities. The Chair, being responsible for the effective functioning of the Investment Committee, is required to establish procedures to govern the Investment Committee's work and ensure the Investment Committee's full discharge of duties, including:

- collaborating with the President and Chief Executive Officer and other members of management, where appropriate, to develop the agenda for committee meetings;
- providing appropriate information from management to enable the committee to exercise its accountabilities;
- ensuring that all items requiring committee approval or committee recommendations to the Board are appropriately tabled;
- ensuring proper flow of information to the committee and reviewing adequacy and timing of documentary materials; and
- ensuring that the committee has access to such members of senior management as may be required by the committee.

The Chair of the Investment Committee is also mandated to provide leadership to enable the Investment Committee to act effectively in carrying out its duties and responsibilities as described in the Investment Committee charter and as otherwise may be appropriate; ensure that there is an effective relationship between management and the members of the Investment Committee; ensure that external advisors retained by the Investment Committee are appropriately qualified and independent; encourage free and open discussion at meetings of the committee; report to the Board on behalf of the Investment Committee; attend every meeting of Unitholders and respond to such questions from Unitholders as may be put to the Chair of the Investment Committee; carry out other duties as requested by the Board, depending on need and circumstances; and ensure that the conduct of the Investment Committee provides adequate time for serious discussion of relevant issues.

The mandate of the Chair is reviewed and considered by the Board for approval each year.

#### Lead Trustee

The Lead Trustee of the Board of CAPREIT is an independent trustee who is designated by the Board. He or she shall hold office at the pleasure of the Board, until a successor shall have been designated or until the Lead Trustee resigns or is otherwise removed from the office by the Board.

The Lead Trustee is responsible for acting as the effective leader of the Board in circumstances where it is inappropriate for the Chair to act in that role and ensuring that the Board's agenda will enable it to successfully carry out its duties. The Lead Trustee's key role is to work with the Chair and ensure that the Board: (i) discharges its responsibilities, (ii) has structures and procedures in place to enable it to function independently of management, and (iii) clearly understands and respects the boundaries between the Board and management's responsibilities.

The Lead Trustee may vote at meetings of the Board and at all meetings of the committees of which he or she is a member, and may attend and participate in all meetings of the Board and at all meetings of the committees of which he or she is a member.

The Lead Trustee's responsibilities include working collaboratively with the chair of the Board and the Chief Executive Officer with respect to Board governance and Board processes and assisting the Chair in managing the Board by:

- providing independent leadership to enable the Board to effectively carry out its duties and responsibilities independently from the senior executives;
- providing advice, counsel and mentorship to the senior executives and fellow trustees;
- working to facilitate an effective relationship between senior executives and the trustees;
- recommending and chairing periodic special meetings of the independent trustees of the Board and assuming any responsibilities that the independent trustees may designate from time to time;
- chairing Board meetings and assuming the duties of the Chair when the Chair is not in attendance or when it is inappropriate for the Chair to act in such capacity;
- to the extent applicable, chairing the meetings of the independent trustees and preparing the agendas for such meetings;
- providing input to the Chair on the preparation of agendas for Board meetings;
- assisting the Chair in adopting procedures allowing the Board to conduct its work effectively and efficiently;
- facilitating the process of conducting trustee and Board evaluations;
- serving as Board ombudsman, so as to ensure that questions or comments of individual trustees are heard and addressed;
- ensuring the proper flow of information to the Board;
- ensuring that the independent trustees have the opportunity to meet separately without nonindependent trustees and senior executives present, as applicable and as required;

- being available, when appropriate and if requested, for consultation and direct communication
  with the unitholders for questions and discussions that are directed to the Lead Trustee or the
  independent trustees as a group;
- carrying out special assignments or any functions as requested by the Board or the independent trustees;
- regularly reviewing with the Governance and Nominating Committee the size and composition
  of the Board and its committees to favour effective decision-making; and
- recommending committee Chairs to the Board, in consultation with the Governance and Nominating Committee.

The Lead Trustee is also responsible for ensuring Board quality and continuity by meeting, from time to time, with the Governance and Nominating Committee to review Board, board committees, committee Chairs' and Board members' performance and to discuss nominees as trustees to be submitted to the Board for its approval. The Lead Trustee also acts as liaison between the Board and management.

The position description of the Lead Trustee is considered and reviewed by the Board for approval each year. CAPREIT has determined that it no longer requires a Lead Trustee, and accordingly, this position will no longer exist following the meeting.

## **Orientation and Continuing Education**

#### New Trustees

CAPREIT ensures that new trustees have a general understanding of both the business of CAPREIT and the roles and responsibilities of the Board and its committees.

New trustees are invited to meet with the Chair of the Board and the Chairs of the committees of the Board, as well as with each member of senior management. To further provide a comprehensive understanding of both the underlying principles governing CAPREIT's operations as well as the role of the Board and its committees, new trustees are provided with documents material to CAPREIT, including CAPREIT's Annual Information Form, Declaration of Trust, Management Information Circular, committee charters, business policies including the disclosure policy, as well as historical financial statements.

In addition, new trustees are invited to tour part of CAPREIT's portfolio with the President and Chief Executive Officer, in order to familiarize themselves with CAPREIT's operations, property management, and a segment of the property portfolio. This meeting also provides new trustees with an opportunity to ask any questions they may have on the nature and operations of the business, and on the implementation of CAPREIT's business strategy.

#### **Ongoing Education**

In addition, CAPREIT provides trustees with ongoing education and information sessions to ensure that they remain current with respect to CAPREIT's financial condition, operations, current trends and other

matters related to the advancement of the success of CAPREIT and the implementation of CAPREIT's long-term strategies.

- At each quarterly meeting of the Board, the President and Chief Executive Officer, Chief
  Operating Officer and Chief Financial Officer make a detailed presentation to the Board with
  respect to CAPREIT's operating performance and financial results. The President and Chief
  Executive Officer and the Chief Operating Officer also provide a comprehensive review of
  CAPREIT's current and foreseeable opportunities and challenges, market conditions and market
  trends.
- To educate the trustees on the operations of CAPREIT, members of CAPREIT's management make presentations to the Board on operational strategy and initiatives, including a review of the competitive environment for acquisitions, dispositions and development activity, local market trends, and CAPREIT's performance relative to its peers.
- To educate the trustees on the growth and development of CAPREIT employees, members of the human resources department meet with the Human Resources and Compensation Committee and the Board regularly to present on strategy and initiatives in leadership, education and training.
- Every year, the Board meets for a strategy session which may include members of management and/or industry experts.
- Internal education on topics affecting CAPREIT, including changes to applicable legislation, compensation disclosure requirements, governance practices, environmental regulations and accounting standards, are provided on an ongoing basis.
- Trustees participate in property tours with senior management on a periodic basis.

The table below illustrates the conferences, seminars and courses that CAPREIT's trustees attended in 2017 as part of continuing trustee education:

Topic/Event	Presented/Hosted By	Attended By
Tour of CAPREIT Properties located in Montreal	CAPREIT property management team	All Board Members
Update on Changes to Rent Control Legislation	Chief Operating Officer	All Board Members
Presentations on IT Developments	Chief Information Officer	All Board Members
Webinar on the use of non-GAAP measures by public issuers	CPA Canada	Harold Burke
Webinar on Anti-Base Erosion and Profit Shifting initiatives	The OECD	Harold Burke
Attendance at annual meeting and conference	The Institute of Corporate Directors	Elaine Todres

## **Board Oversight of Risk Management**

Pursuant to the Declaration of Trust, the Board is responsible for identifying the principal risks of the business and ensuring these risks are being appropriately managed. The Board regularly discusses with management CAPREIT's guidelines and policies with respect to risk assessment, risk management, and major strategic, financial and operational risk exposures, and the steps management has taken to monitor and control any exposure resulting from such risks.

To assist it in identifying the principal risks faced by CAPREIT, the Board and the Audit Committee receive regular presentations from management and its external advisors assessing principal risks and risk mitigation, including on the testing of the accuracy of CAPREIT's continuous disclosure documents. The following principal risks have been identified for consideration by the Board:

- economic conditions could adversely affect CAPREIT's financial performance;
- volatility of real property valuations and its impact on leverage;
- not being able to maintain the debt profile required by CAPREIT for operations;
- risk of non-compliance with CAPREIT's debt covenants;
- not being able to recover from a disruption in accordance with CAPREIT's disaster recovery plan;
- risk of non-compliance with SIFT legislation;
- information technology risks and management of the technology infrastructure for CAPREIT;
- risk related to system availability and security from third party incursions;
- risk related to managing the continued growth of CAPREIT;
- risks related to the interest rate environment;
- documentation of signing and approval processes;
- environmental, property level health and safety and condition risks and sustainability programs;
- foreign currency risk;
- risks related to changes in municipal laws, regulations, work orders and other potential municipal code violations;
- risk related to human capital and succession planning, including those related to the nonadherence to CAPREIT's Code of Business Ethics and Conduct;
- sustainability programs and corporate social responsibility reporting;
- risk related to management of personal and confidential information; and
- risk related to data governance and management.

#### **Nomination of Trustees**

CAPREIT has a Governance and Nominating Committee with nominating responsibilities. However, the full Board retains the discretion to select nominees and fill vacancies. The Governance and Nominating Committee is required, as necessary or appropriate, to establish qualifications for trustees and officers, and procedures for identifying possible nominees who meet these criteria. In doing so, it should consider the Diversity Policy, as well as desired competences and skills and the appropriate size of the Board, analyze the current skills and competences of the Board, the needs of the Board when vacancies arise on the Board and identify and recommend nominees who meet such needs. For the Governance and Nominating Committee to recommend an individual for Board membership, candidates should be assessed on their individual qualifications, diversity, experience and expertise and should exhibit the highest degree of integrity, professionalism, values and independent judgment. The Governance and

Nominating Committee believes that nominees for the Board should possess established skill sets, in particular with respect to management, leadership, governance, financial acumen, and real estate.

The Governance and Nominating Committee also has the responsibility of recommending the resignation or removal of trustees or officers where their current or past conduct is or has been improper or reasonably likely to adversely affect the assets of CAPREIT or its reputation.

The Governance and Nominating Committee is composed entirely of independent trustees.

### **Ethical Business Conduct**

Effective November 11, 2005, the Compensation and Governance Committee (the predecessor to the Governance and Nominating Committee) then constituted adopted a code of business ethics and conduct (the "Code of Business Ethics and Conduct"), as amended November 13, 2009, that applies to all employees, trustees and officers of CAPREIT.

The principles outlined in the Code of Business Ethics and Conduct are intended to:

- (i) establish a minimum standard of conduct by which all employees, trustees and officers are expected to abide;
- (ii) protect the business interests of CAPREIT and its employees, trustees and officers;
- (iii) maintain CAPREIT's reputation for integrity; and
- (iv) facilitate compliance by CAPREIT employees, trustees and officers with applicable legal and regulatory obligations.

The Code of Business Ethics and Conduct addresses honesty and integrity, following the law, conflicts of interest, workplace behaviour, confidentiality, privacy and protecting CAPREIT's assets, whistle-blower procedures, information security, disclosure controls and internal controls.

The Governance and Nominating Committee reviews the code annually as well as the process for administering the Code of Business Ethics and Conduct and compliance with the Code of Business Ethics and Conduct. The Governance and Nominating Committee monitors compliance with the Code of Business Ethics and Conduct primarily through the use of surveys sent to all employees of CAPREIT on an annual basis and reports from management. Any changes to the Code of Business Ethics and Conduct are considered by the Board for approval. The Code of Business Ethics and Conduct is available on SEDAR under CAPREIT's profile at www.sedar.com.

In addition, CAPREIT's Declaration of Trust requires that if a trustee or officer of CAPREIT is a party to a proposed or existing material contract or transaction with CAPREIT, or is a director or officer of, or has a material interest in, a person who is a party to a proposed or existing material contract or transaction with CAPREIT, that such trustee or officer promptly disclose such conflict of interest in writing to the trustees. Except in limited circumstances, a trustee who has a conflict of interest may not vote on any resolution to approve such a contract or transaction.

The trustees, as part of their mandate, are responsible for satisfying themselves as to the integrity of the Chief Executive Officer and other executives and that the Chief Executive Officer and other executives create a culture of integrity throughout CAPREIT's organization. Procedures have been put in place to ensure that the Code of Business Ethics and Conduct is communicated to all employees on at least an annual basis.

## Compensation

The Human Resources and Compensation Committee reviews and recommends for Board approval, CAPREIT's trustee compensation policy and practices. The Human Resources and Compensation Committee considers many factors, including whether compensation fairly reflects the responsibilities and risks involved. The Human Resources and Compensation Committee may retain an independent external consultant to provide data and advice to the Human Resources and Compensation Committee on the appropriateness of its trustee compensation policy and levels, particularly in light of the number of meetings and amount of time required to be spent by the trustees to fulfill their Board and committee obligations. See "Compensation Discussion & Analysis" above for further information.

#### Assessments

The Board evaluates and reviews its own performance and that of its committees and its trustees regularly. The Board delegated this function to the Governance and Nominating Committee which, under its Charter, is required to conduct an annual assessment of the effectiveness of the trustees and the Board as a whole, and the executive officers. The Governance and Nominating Committee may retain an external consultant to assist in conducting this assessment.

The assessment process for the 2017 financial year was completed in February, 2018. In connection with this assessment, the trustees participated in a review process overseen by the Governance and Nominating Committee to assess the performance of the Board (including the Chair of the Board) and its committees (including the chairs each of the committees), which included a trustee self-assessment and peer review evaluation. In consultation with the senior management of CAPREIT, the Chair of the Governance and Nominating Committee developed confidential questionnaires for the trustees to assist in reviewing their own and each other's performance, as well as the performance of the Board and its committees (including the Chair of the Board and the chairs of each of the committees), against their mandate and other criteria. The confidential questionnaires covered a range of dimensions such as board skills, board strategy, board integrity, board structure and board committees. The data obtained from the confidential questionnaires, and any individual interviews which the Chair of the Governance and Nominating Committee may conduct, were compiled, analyzed and scored by the Chair of the Governance and Nominating Committee, culminating in a formal report to the Governance and Nominating Committee and the full Board. The Chair of the Governance and Nominating Committee discussed the report with the trustees (at the February, 2018 meeting) and highlighted any improvement opportunities to facilitate the greater functioning of the Board and its committees. Overall, the results of the assessment process for the 2017 financial year indicated that the Board and its committees are functioning effectively and the Board and its committees were led by experienced trustees who dedicate the time required to properly fulfill their roles and responsibilities.

#### Trustee Term Limits and Other Mechanisms of Board Renewal

The Board has determined that while it is committed to fostering diversity among board members, it would be unduly restrictive to adopt specific trustee term limits or other mechanisms of board renewal at this time. The Board acknowledges the benefit of fresh viewpoints, however considers that industry and institutional knowledge along with commitment and expertise are vital to the successful functioning of the Board. The Board has found that having long-standing trustees who are knowledgeable about CAPREIT and its history contributes to a well-functioning board that oversees an organization that has seen tremendous growth over the years. The Board has implemented a comprehensive assessment process that evaluates the performance, skills and contribution of each trustee on an annual basis which the Board believes is preferable to term limits and other mechanisms of board renewal. See "Assessments".

## Policies Regarding the Representation of Women on the Board

CAPREIT has adopted a Diversity Policy in order to ensure that the Board is comprised of highly talented and experienced individuals, having regarding to the need to foster and promote diversity among board members. CAPREIT's Diversity Policy stipulates that a truly diverse Board will include and make good use of differences in skills, gender, qualities, regional and industry experience, geographic knowledge and location.

Pursuant to the terms of the Diversity Policy, the Governance and Nominating Committee shall, in considering candidates for nomination to the Board:

- consider individuals who are highly qualified, based on their talents, experience, functional
  expertise and personal skills, character and qualities having regard to CAPREIT's current and
  future plans and objectives, as well as anticipated regulatory and market developments;
- have due regard for the need to identify and promote individuals who are reflective of the
  diversity recognized in the Diversity Policy for nomination for election to the Board, including
  with regard to representation of women on the Board, ethnic diversity and geographic diversity,
  and in general with regard to succession planning for the Board; and
- if deemed appropriate in the circumstances, engage qualified independent external advisors to
  assist the Board in conducting its search for candidates that meet the Board's criteria regarding
  diversity recognized in the Diversity Policy.

CAPREIT ensures that the Diversity Policy is effectively implemented by:

- when required, engaging qualified external advisors to assist the Governance and Nominating Committee in conducting a search for candidates that meet the Board's skills and diversity criteria;
- annually reviewing the structure, size and composition of the Board, with a view to diversity
  issues and implementing measures designed to ensure that the nominee recruitment and
  identification processes are appropriate in terms of depth and scope to foster identification and

progression of diverse candidates, and to ensure that qualified female candidates are considered to fill any vacancy on the Board;

- the development and maintenance of a trustee skills matrix that identifies the skills and expertise required for the Board along with potential areas for growth and improvement;
- annually providing a summary of the implementation of the written policy to the Board; and
- reporting annually in CAPREIT's management information circular the measurable initiatives set by the policy and the progress towards achieving them.

The Diversity Policy was adopted in March 2015. CAPREIT will track the annual and cumulative progress of CAPREIT in achieving the objectives of the Diversity Policy in 2018 and beyond. The Governance and Nominating Committee will measure the effectiveness of the Diversity Policy on an annual basis by assessing whether the Board is composed of appropriately qualified people with a broad range of expertise relevant to CAPREIT's business.

A copy of CAPREIT's Diversity Policy is available on CAPREIT's website at www.capreit.net. CAPREIT reserves the right, at its absolute discretion, to change the Diversity Policy from time to time as it considers necessary.

## Consideration of the Representation of Women in the Trustee Identification and Selection Process

In identifying and nominating candidates for election or re-election to the Board, the Governance and Nominating Committee will consider, among other things, the level of representation of women on the Board. In considering candidates for nomination, the Governance and Nominating Committee takes into account the following factors:

- the competencies and skills the Board, as a whole, should possess;
- the competencies, skills and personal and other diverse qualities including gender, the existing trustees possess;
- the competencies, skills and personal and other diverse qualities including gender, required for new trustees in order to add value to CAPREIT in light of opportunities and risks facing CAPREIT; and
- the size of the Board, with a view to facilitating effective decision-making.

Selection of female candidates for appointment or nomination to the Board will be, in part, dependent upon having female candidates with the necessary skills, knowledge, independence and experience. The ultimate decision will be based on merit and contribution the chosen candidate will bring to the Board.

# Consideration of the Representation of Women in Executive Officer Appointments

In appointing executive officers to the management team, CAPREIT considers the level of representation of women in executive officer positions. In filling any executive officer appointments, CAPREIT takes into account the following factors:

- the competencies and skills the executive team, as a whole, should possess;
- the competencies, skills and personal and other diverse qualities the existing executive officers possess; and
- the competencies, skills and personal and other diverse qualities required for new executive officers in order to add value to CAPREIT in light of opportunities and risks facing CAPREIT.

## CAPREIT's Targets Regarding the Representation of Women on the Board and in Executive Officer Positions

CAPREIT has not adopted a target regarding women on CAPREIT's Board because CAPREIT does not believe that any trustee nominee should be chosen nor excluded solely or largely because of gender. In selecting a trustee nominee, the Governance and Nominating Committee focuses on skills, expertise and background that would complement the existing Board. Trustees will be recruited based on their ability and contributions.

CAPREIT has not adopted a target regarding women in executive officer positions because CAPREIT does not believe that any candidate for an executive officer position should be chosen nor excluded solely or largely because of gender. In selecting a candidate, CAPREIT considers the skills, expertise and background that would complement the existing management team. Executive officers will be recruited based on their ability and contributions.

#### Number of Women on the Board and in Executive Officer Positions

As of April 11, 2018, there are two women on CAPREIT's Board, representing 25% of the trustees. As of April 11, 2018, 4 of 13, or 30.1%, of the senior executive management (vice-president and above) of CAPREIT and CAPREIT's major subsidiaries (as that term is defined in National Instrument 55-104 - *Insider Reporting Requirements and Reporting Exemptions*) are women.

## INDEMNIFICATION OF TRUSTEES AND OFFICERS

CAPREIT indemnifies the trustees and officers against certain losses arising from claims against them for certain of their acts, errors or omissions as such. CAPREIT maintains liability insurance for its trustees and officers. The policy provides insurance for trustees and officers of CAPREIT in respect of certain losses arising from claims against them for certain of their acts, errors or omissions in their capacities as trustees or officers. CAPREIT is also insured against any loss arising out of any payment that it may be required or permitted by law to make to trustees or officers in respect of such claims. For the year ended December 31, 2017, the policy limit for such insurance coverage applicable to CAPREIT was \$40 million per occurrence with a \$75,000 deductible (\$125,000 for securities related claims) and \$40 million for

trustees and officers per occurrence with no deductible. The premium (excluding applicable taxes) paid by CAPREIT for the period ending December 31, 2017 was \$155,750.

# INTEREST OF CERTAIN PERSONS OR COMPANIES IN MATTERS TO BE ACTED UPON

Other than the election of trustees, none of the trustees or executive officers of CAPREIT who have been a trustee or executive officer since the commencement of CAPREIT's last financial year, nominees for election as trustees of CAPREIT, and no associate or affiliate of any of the foregoing, has any material interests, direct or indirect, by way of beneficial ownership of securities or otherwise, in any matter to be acted upon at the meeting.

# INTEREST OF INFORMED PERSONS IN MATERIAL TRANSACTIONS

For the year ended December 31, 2017, CAPREIT incurred a total rent expense for head office space, including operating costs, in the amount of \$1,069,000 payable to a company in which Mr. Tom Schwartz had an eighteen percent 18.0% beneficial interest.

## INFORMATION ON CAPREIT'S AUDITOR

PwC has been CAPREIT's auditor since the date of the initial public offering on May 21, 1997. For the year ended December 31, 2017, PwC has advised that they are independent with respect to CAPREIT within the meaning of the Rules of Professional Conduct of the Institute of Chartered Professional Accountants of Ontario.

For further information on auditor's fees, please see Section 20 of CAPREIT's Annual Information Form dated March 27, 2018, which can be accessed on SEDAR under CAPREIT's profile at www.sedar.com.

## **GENERAL**

The consolidated financial statements of CAPREIT for the financial year ended December 31, 2017, together with the report of the auditors thereon, will be presented to Unitholders at the Meeting for their consideration.

## ADDITIONAL INFORMATION

Additional information relating to CAPREIT is available on SEDAR under CAPREIT's profile at www.sedar.com. Unitholders may contact the Chief Financial Officer of CAPREIT at (416) 861-9404 to request copies of CAPREIT's consolidated financial statements and management's discussion and analysis.

Financial information is provided in CAPREIT's comparative consolidated financial statements and management's discussion and analysis for its most recently completed financial year which are available on SEDAR under CAPREIT's profile at www.sedar.com.

## **APPROVAL OF TRUSTEES**

The contents and the sending of this Circular have been approved by the trustees of CAPREIT.

DATED at Toronto this 11th day of April, 2018.

On behalf of the trustees of CANADIAN APARTMENT PROPERTIES REAL ESTATE INVESTMENT TRUST

(Signed) DAVID EHRLICH
President and Chief Executive Officer