Q3’26 Earnings Presentation

November 10, 2026



Disclaimer

Forward-Looking Statements
This presentation and the related conference call contain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All statements, other than statements of historical fact, that address activities, events or developments that we or our management intend, expect, project, believe or anticipate will or may occur in the future are forward-looking statements, including statements regarding our fourth quarter 2026 and full year 2026 outlook, our financial targets, our capital allocation and deleveraging plans, the expected benefits of the ADI Spin-Off, operational efficiency improvement, and the development, launch and adoption of new products and capabilities. Although we believe forward-looking statements are based upon reasonable assumptions, such statements involve known and unknown risks and uncertainties, which may cause the actual results or performance of Resideo Technologies, Inc. ("Resideo" or the "Company") to differ materially from such forward-looking statements.

Such risks and uncertainties include, but are not limited to, our ability to achieve our outlook regarding the fourth quarter 2026 and full year 2026 and longer term financial targets; the ability of Resideo to drive increased customer value and financial returns and enhance strategic and operational capabilities, including through our product offerings, services, ability to compete, and manage any expected OEM Security impacts; risks and uncertainties relating to tariffs that have been or may be imposed by the United States and other governments including the timing, amount and recoverability of tariff refunds or claims in relation to refunds; risks related to our ability to achieve some or all of the expected benefits of the ADI Spin-Off, our dependence on transition services, the commercial product purchase agreement and other arrangements with ADI, our dependence on a select group of large customers, and changes to our capital structure, leverage and liquidity resulting from the ADI Spin-Off; our ability to repay outstanding debt obligations on the timing we anticipate or at all; macroeconomic conditions, including housing market fluctuations, interest rates, inflation, repair and remodeling and construction activity, costs of raw materials and components, and fuel and shipping costs; our ability to implement pricing actions; seasonal fluctuations and weather conditions affecting demand for our products; ability to successfully execute restructuring and productivity initiatives; and the other risks described under the headings "Risk Factors" and "Cautionary Statement Concerning Forward-Looking Statements" in our Annual Report on Form 10-K for the year ended December 31, 2025, our subsequent Quarterly Reports on Form 10-Q, and other periodic filings we make from time to time with the Securities and Exchange Commission. Forward-looking statements are not guarantees of future performance, and actual results, developments, and business decisions may differ from those envisaged by our forward-looking statements. Except as required by law, we undertake no obligation to update such statements to reflect events or circumstances arising after the date of this presentation and we caution investors not to place undue reliance on any such forward-looking statements. The financial targets presented herein reflect certain estimates and assumptions of management as of the date hereof and any forward-looking statements made herein speak only as of the date hereof. These are not guidance or projections for a particular period and there can be no assurance that these targets will be achieved or are indicative of the future performance of Resideo. Actual results may vary, and such variance may be material.

Basis of Presentation
On August 3, 2026, Resideo completed the separation of its former ADI Global Distribution segment (the "ADI Spin-Off"). This presentation contains certain financial information that reflects management's estimates of the stand-alone costs, expenses, and operating results of the Company as if it was operating as a separate, independent company for all periods presented. Because this information is based on estimates and assumptions made by management, it is inherently uncertain, and actual results may differ materially from those presented herein. For the periods presented, revenue and cost of goods sold have been recast to reflect intercompany sales prior to the ADI Spin-Off from Resideo's Products & Solutions segment to ADI Global Distribution ("ADI") as third-party sales. FY23 gross margins are further adjusted for the disposition of the Genesis business.

Use of Non-GAAP and Standalone Supplemental Financial Measures
This presentation includes certain "Non-GAAP financial measures" as defined under the Securities Exchange Act of 1934 and in accordance with regulations issued thereunder, including Adjusted EBITDA, Adjusted Net Income, and Adjusted Diluted EPS, as well as other supplemental financial measures we denote as "Standalone" measures, including Standalone Adjusted EBITDA, Standalone Adjusted Net Income and Standalone Adjusted Diluted EPS, which are presented as if the ADI Spin-Off had occurred and Resideo was operating as a separate, independent company for all periods presented. Management believes the use of such non-GAAP and supplemental financial measures assists investors and our management in understanding the ongoing operating performance of the Company by presenting financial results between periods on a more comparable basis. Such non-GAAP and supplemental financial measures should not be construed as an alternative to reported results determined in accordance with U.S. GAAP. Readers should also consider the limitations associated with these non-GAAP and supplemental financial measures, including the potential lack of comparability of these measures from one company to another.

We have provided reconciliations of these non-GAAP and supplemental financial measures to the most directly comparable U.S. GAAP financial measures in the Appendix to this presentation. A reconciliation of the non-GAAP and supplemental financial measures included as part of the outlook and medium-term financial targets provided herein is not included in this presentation due to the number of variables in the projected range as part of such outlook and medium-term financial targets and because we are currently unable to quantify accurately without unreasonable efforts certain amounts that would be required to be included in the U.S. GAAP measure or the individual adjustments for such reconciliation, including the timing and amount of restructuring, impairment and extinguishment costs, business separation costs, litigation settlements, and other non-recurring items and the related tax effects. In addition, we believe such reconciliation would imply a degree of precision that would be confusing or misleading to investors. Amounts presented in this presentation may not sum due to rounding.

Market, Industry and Other Information
This presentation includes market, industry and other statistical data, as well as estimates and forecasts, from internal research and third-party publications, surveys and studies. Such information involves numerous assumptions and limitations, and you should not place undue weight on these data or estimates. Information contained herein obtained from third-party sources and has not been independently verified. The Company makes no representation or warranty, express or implied, as to the accuracy or completeness of such information.

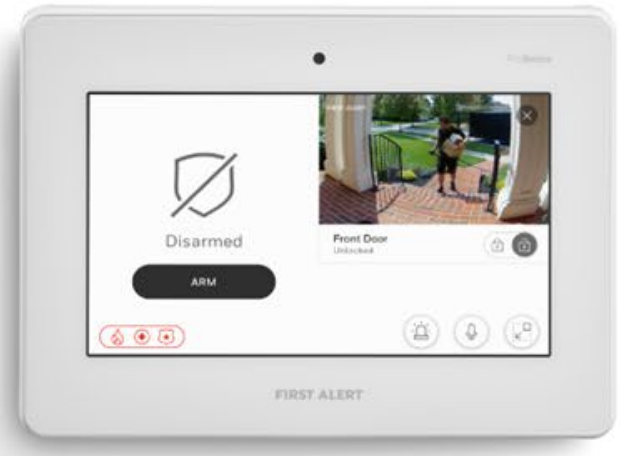
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Agenda

1. Resideo at a Glance
2. Q3’ 26 Financial Update
3. Appendix

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Resideo at a Glance









Resideo at a Glance – Q3’26

Key Highlights

Revenue growth of **3%** YoY
(**6%** YoY growth excluding OEM Security)

Gross margin of 40.4%
14th consecutive qtr. of expansion;
400+ bps cumulative improvement

Standalone Adjusted EBITDA of **$154M**
21.2% of total revenue

Paid down **$1.1B** of gross debt

Strategic Priorities

- ACCELERATE DEVELOPMENT OF DIFFERENTIATED SOLUTIONS
- FOCUS ON THE PROS
- GEOGRAPHIC, CHANNEL, AND CATEGORY EXPANSION
- LEVERAGE SCALE TO PROVIDE SUPERIOR VALUE

NOTES: Standalone Adjusted EBITDA is a supplemental financial measure which is presented as if the ADI Spin-Off had occurred and Resideo was operating as a separate, independent company for the period presented. See the Appendix to this document and the Financial Data Workbook at investor.resideo.com for a reconciliation to the most directly comparable GAAP measure and additional information.

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We provide the **sensing and controls** that allow homes to achieve their fundamental purpose of providing Comfort and Protection

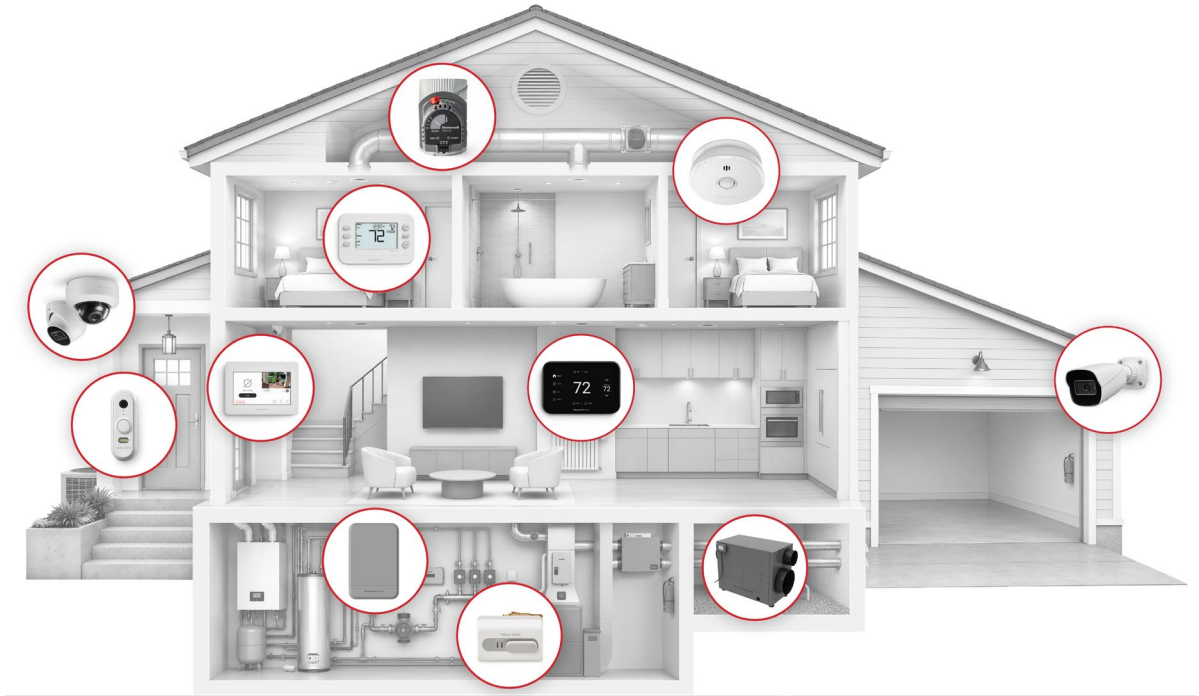
COMFORT PROTECTION



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Our portfolio and platform are essential to all homes

- Heating & Cooling
- Electrical / Energy Management
- Plumbing / Water Management
- Security / Life Safety



The Resideo Ecosystem

We are building an ecosystem that brings homes together — coordinating and delivering intelligence across systems for greater performance, efficiency and peace of mind

Built on FORTIQ™

Redlink™ Plus	Our communication protocol – reliable, secure, optimized for the home
Common Data Model	A shared language for devices & systems to work together
FORTIQ™ Platform	Robust, scalable, secure foundation built for high availability and uptime

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Resideo continues to be recognized and admired as a leading product manufacturer, partner, and employer























reddot winner 2026





















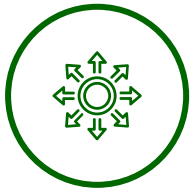


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resideo

We are taking positive steps toward achieving our medium-term financial targets

GROWTH



Market Growth,
Pricing and New Products

PROFITABILITY



Margin Expansion Through
Mix, Delivery, and
Cost Discipline

FREE CASH FLOW



Strong FCF Conversion
From Capex-light Model

CAPITAL ALLOCATION



Deleveraging While
Reinvesting For Growth

Targeted Outcomes				
	4-5% Revenue[1,4] CAGR Through 2030 Target	**23–25%** Adjusted EBITDA[4] Margin (43–45% Gross Margin 2030 Target)	**92%+** Adjusted EBITDA less Capex Conversion 2030 Target[2,3,4]	**<2.0x** Net Leverage Target Within ~24 Months Post-Spin[4]

Driving sustainable value creation for shareholders

NOTES:
[1] Revenue and cost of goods sold for the period prior to the ADI Spin-Off has been recast to reflect historical intercompany sales from the Products & Solutions segment to ADI as third-party sales.
[2] Conversion calculated as (Adjusted EBITDA less Capex) / Adjusted EBITDA. [3] Free cash flow defined as Adjusted EBITDA less Capex. [4] Forward looking target. Results may vary, see slide 2 for more information.

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Q3’26 Financial Update



Q3’26 Financial Highlights

$727M
Revenue
(+3% YoY)

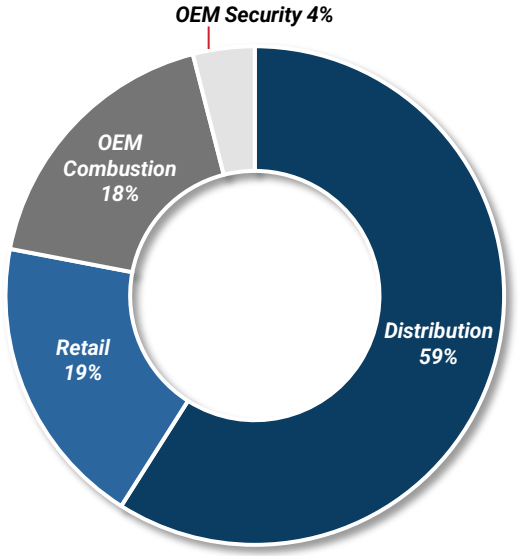
40.4%
Gross Margin
(14th consecutive quarter of YoY expansion)

$154M
Standalone Adj. EBITDA
(+5% YoY)

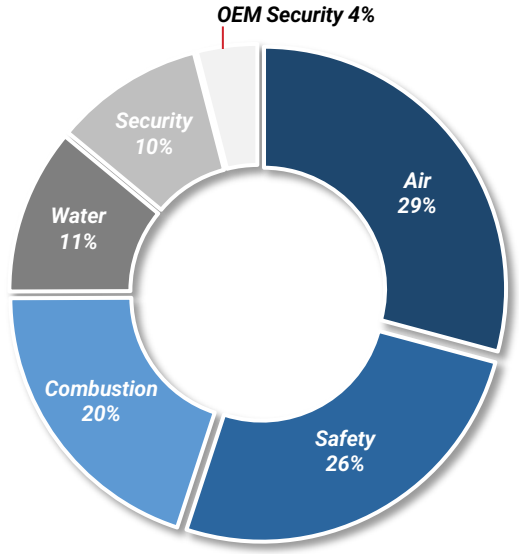
21.2%
Standalone Adj. EBITDA Margin
(+40 bps YoY)

$0.52
Standalone Adj. EPS
(+8% YoY)

Revenue by Channel



Revenue by Product



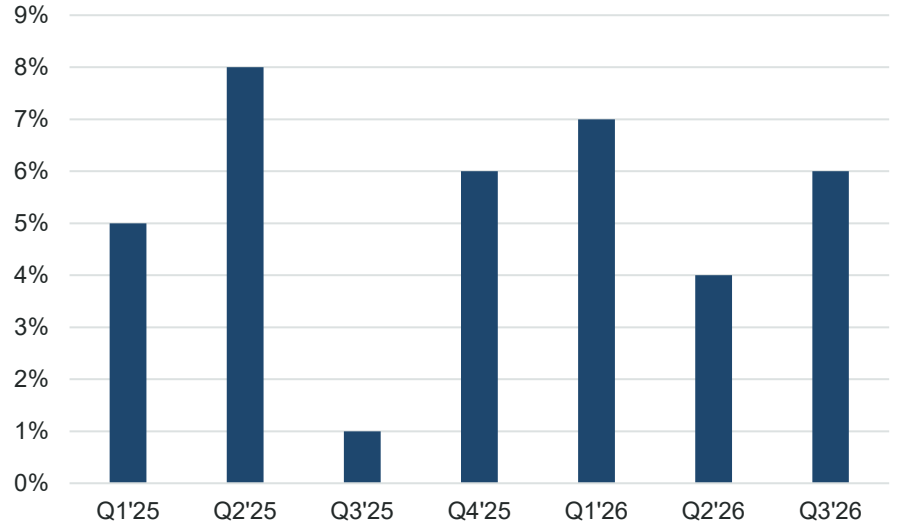
NOTES: Standalone Adjusted EBITDA is a supplemental financial measure which is presented as if the ADI Spin-Off had occurred and Resideo was operating as a separate, independent company for the period presented. See the Appendix to this document and the Financial Data Workbook at investor.resideo.com for a reconciliation to the most directly comparable GAAP measure and additional information.

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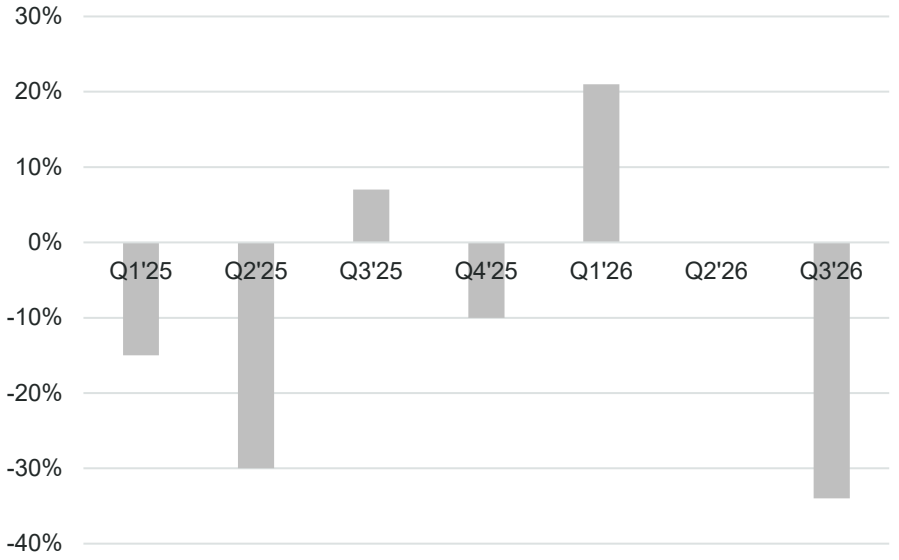
Over the last seven quarters, average total revenue growth in the Core channels is over 5%

Quarterly YoY revenue growth (%)

Core Channels (Distribution + Retail + OEM Combustion)



Non-Core Channel (OEM Security)



Total YoY Revenue Growth	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26	Q3'26
	3%	4%	2%	5%	8%	4%	3%

NOTE: Revenue has been recast to reflect intercompany sales from Resideo to ADI prior to the ADI Spin-off as third-party sales. See the Financial Data Workbook at investor.resideo.com for additional information.

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Revenue by Core Channels

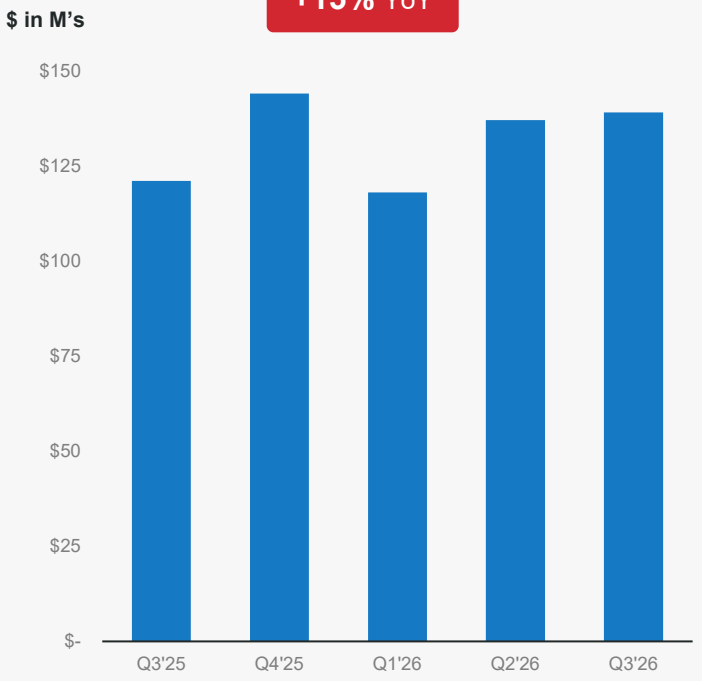
Distribution

+3% YoY



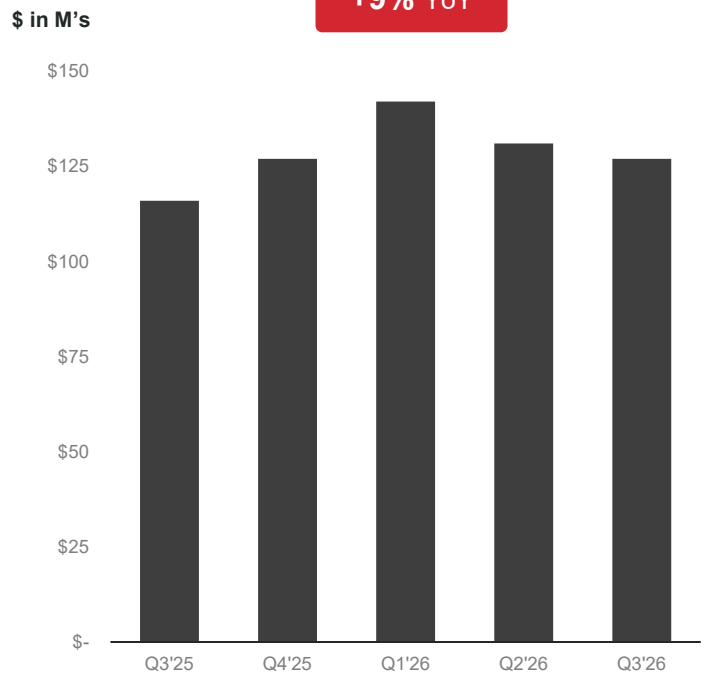
Retail

+15% YoY



OEM Combustion

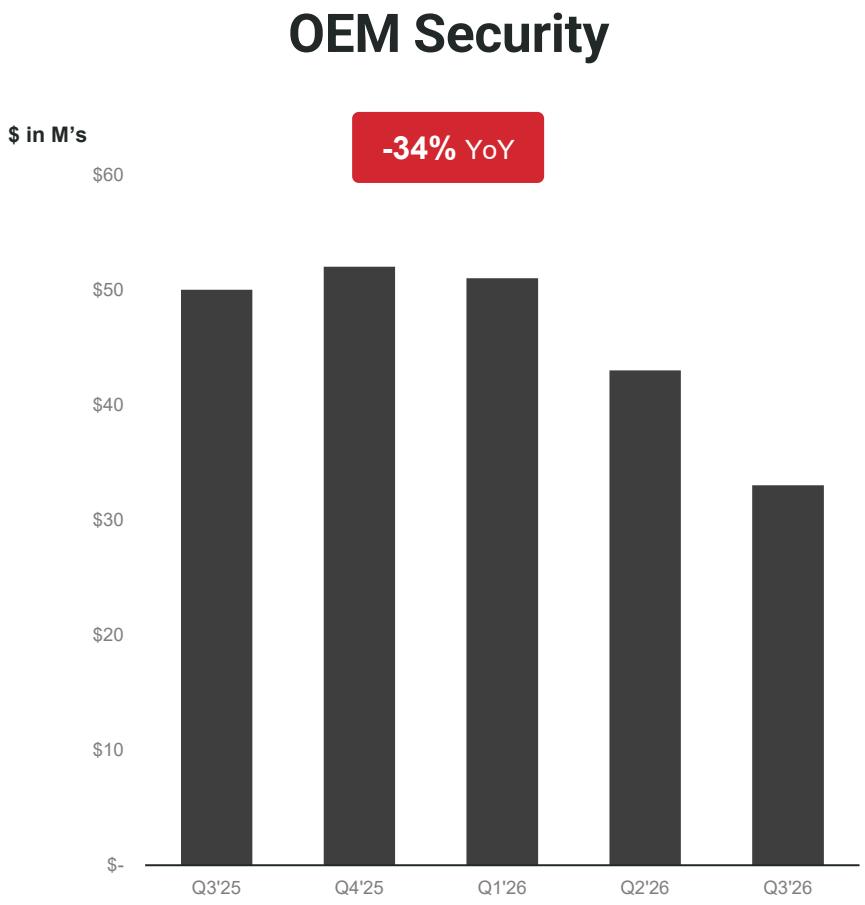
+9% YoY



NOTE: See the Financial Data Workbook at investor.resideo.com for additional information.

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OEM Security Revenue (Non-Core Channel and Product)



NOTE: See the Financial Data Workbook at investor.resideo.com for additional information.

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Revenue by Core Product Categories

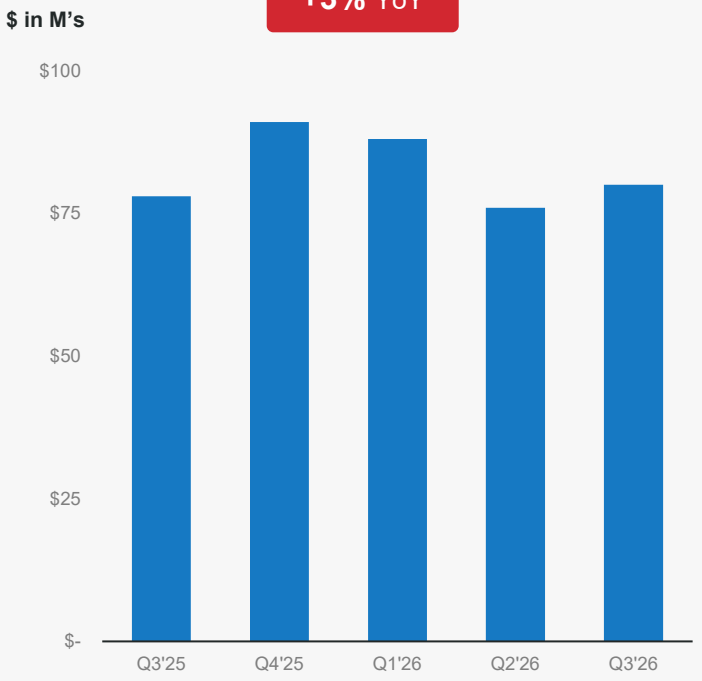
Air

+6% YoY



Water

+3% YoY



Combustion

+4% YoY



NOTE: See the Financial Data Workbook at investor.resideo.com for additional information.

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Revenue by Core Product Categories

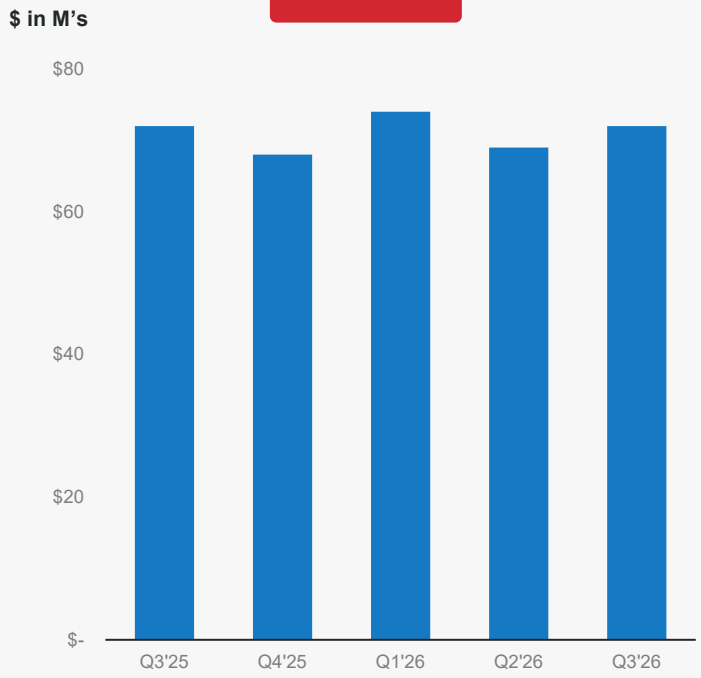
Safety

+13% YoY



Security

Flat YoY



NOTE: See the Financial Data Workbook at investor.resideo.com for additional information.

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Condensed Summary Balance Sheet

$ in millions	October 3, 2026 (Post-Spin Continuing Operations)	July 4, 2026 (Pre-Spin Consolidated)
Cash and cash equivalents	$229	$549
Accounts receivable, net	$507	$1,214
Inventories, net	$393	$1,392
Gross debt[1]	$2,118	$3,622

NOTE: [1]Gross debt at July 4, 2026 includes $400M of ADIG notes that conveyed to ADIG on August 3, 2026 at the completion of the ADI Spin-Off.

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Resideo 2026 Outlook

$ in Millions

Full Year 2026 Outlook	
Revenue	$2,927 - $2,947
Standalone Adjusted EBITDA[1]	$614 - $624
Standalone Adjusted EPS[1]	$1.92 - $1.98
Cash From Operations	At least $165

Q4'26 Outlook	
Revenue	$710 - $730
Adjusted EBITDA	$145 - $155
Adjusted EPS	$0.42 - $0.48

NOTE:
[1] Standalone Adjusted EBITDA and Standalone Adjusted EPS represent supplemental financial measures presented as if the ADI Spin-Off had occurred prior to the period presented and Resideo was operating as a separate, independent company for the period presented. See Slide 2 for additional information.

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Appendix

Condensed Consolidated Balance Sheets (Unaudited)

In millions, except par value

ASSETS	October 3, 2026	December 31, 2025
Current assets:		
Cash and cash equivalents	$229	$537
Accounts receivable, net	507	414
Inventory	393	318
Other current assets	110	116
Current assets of discontinued operations	—	1,973
Total current assets	**1,239**	**3,358**
Property, plant and equipment, net	336	340
Goodwill	2,026	2,036
Intangible assets, net	341	347
Other assets	198	257
Non-current assets of discontinued operations	—	2,095
Total assets	**$4,140**	**$8,433**

LIABILITIES AND STOCKHOLDERS' EQUITY	October 3, 2026	December 31, 2025
Current liabilities:		
Accounts payable	$491	$414
Accrued liabilities	379	430
Current liabilities of discontinued operations	—	911
Total current liabilities	**870**	**1,755**
Long-term debt	2,074	3,167
Non-current obligations payable under the Honeywell Tax Matters Agreement	—	88
Other long-term liabilities	249	257
Non-current liabilities of discontinued operations	—	249
Total liabilities	**3,193**	**5,516**
Stockholders' equity:		
Preferred stock, $0.001 par value: 100 shares authorized, 0.35 shares issued and outstanding, and $350 liquidation preference at October 3, 2026 and 0.5 shares issued and outstanding, and $500 liquidation preference at December 31, 2025	337	482
Common stock, $0.001 par value: 700 shares authorized, 161 and 152 shares issued and outstanding at October 3, 2026, respectively, and 158 and 150 shares issued and outstanding at December 31, 2025, respectively	—	—
Additional paid-in capital	2,352	2,391
Retained (deficit) earnings	(1,413)	345
Accumulated other comprehensive loss	(146)	(157)
Treasury stock at cost	(183)	(144)
Total stockholders' equity	**947**	**2,917**
Total liabilities and stockholders' equity	**$4,140**	**$8,433**

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Condensed Consolidated Statements of Operations (Unaudited)

	Three Months Ended		Nine Months Ended	
(in millions, except per share data)	October 3, 2026	September 27, 2025	October 3, 2026	September 27, 2025
Revenue	$727	$703	$2,217	$2,108
Cost of goods sold	433	419	1,325	1,270
Gross profit	**294**	**284**	**892**	**838**
Operating expenses:				
Research and development expenses	37	33	110	91
Selling, general and administrative expenses	159	135	445	403
Intangible asset amortization	6	7	19	21
Restructuring, impairment and extinguishment costs	20	3	43	4
Total operating expenses	**222**	**178**	**617**	**519**
Operating income	**72**	**106**	**275**	**319**
Indemnification Agreement expense [1]	—	—	—	972
Other expense (income), net [2]	3	6	(80)	23
Interest expense, net	31	30	97	81
Income (loss) from continuing operations before taxes	**38**	**70**	**258**	**(757)**
Provision (benefit) for income taxes	7	(20)	88	(22)
Income (loss) from continuing operations, net of taxes	**31**	**90**	**170**	**(735)**
Income (loss) from discontinued operations, net of taxes	(9)	66	(13)	72
Net income (loss)	**22**	**156**	**157**	**(663)**
Less: preferred stock dividends	7	9	24	26
Less: undistributed income allocated to preferred stockholders	2	16	15	—
Net income (loss) available to common stockholders	**$13**	**$131**	**$118**	**$(689)**
Income (loss) from continuing operations, net of taxes, available to common stockholders	$22	$75	$135	$(753)
Income (loss) from discontinued operations, net of taxes, available to common stockholders	(9)	56	(17)	64
Net income (loss) available to common stockholders	**$13**	**$131**	**$118**	**$(689)**

	Three Months Ended		Nine Months Ended	
(in millions, except per share data)	October 3, 2026	September 27, 2025	October 3, 2026	September 27, 2025
Income (loss) from continuing operations, net of taxes	**$31**	**$90**	**$170**	**$(735)**
Less: preferred stock dividends	6	6	18	18
Less: undistributed income allocated to preferred stockholders	3	9	17	—
Income (loss) from continuing operations, net of taxes, available to common stockholders	**$22**	**$75**	**$135**	**$(753)**
Income (loss) from discontinued operations, net of taxes	**$(9)**	**$66**	**$(13)**	**$72**
Less: preferred stock dividends	1	3	6	8
Less: undistributed (loss) income allocated to preferred stockholders	(1)	7	(2)	—
Income (loss) from discontinued operations, net of taxes, available to common stockholders	**$(9)**	**$56**	**$(17)**	**$64**
Net income (loss) available to common stockholders	**$13**	**$131**	**$118**	**$(689)**
Earnings (loss) per common share:				
Basic earnings (loss) per share from continuing operations	$0.14	$0.50	$0.89	$(5.05)
Basic earnings (loss) per share from discontinued operations	(0.06)	0.38	(0.11)	0.43
Basic earnings (loss) per share attributable to common shareholders	**$0.08**	**$0.88**	**$0.78**	**$(4.62)**
Diluted earnings (loss) per share from continuing operations	$0.14	$0.49	$0.88	$(5.05)
Diluted earnings (loss) per share from discontinued operations	(0.06)	0.36	(0.11)	0.43
Diluted earnings (loss) per share attributable to common shareholders	**$0.08**	**$0.85**	**$0.77**	**$(4.62)**
Weighted average common shares outstanding:				
Basic	152	149	151	149
Diluted	154	154	154	149

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Condensed Consolidated Statements of Operations Notes (Unaudited)

(1) Represents the expense incurred pursuant to the Indemnification Agreement, which, prior to its termination, we paid our regularly scheduled payments of $70 million during 2025.

(2) For the nine months ended October 3, 2026, Other expense (income), net, primarily represents the $77 million gain recognized pursuant to the termination of the Honeywell Tax Matters Agreement.

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Condensed Consolidated Statements of Cash Flows (Unaudited)

(in millions)	Three Months Ended		Nine Months Ended	
	Oct 3, 2026	Sep 27, 2025	Oct 3, 2026	Sep 27, 2025
Cash Flows From Operating Activities:				
Net income (loss)	$22	$156	$157	$(663)
Income (loss) from discontinued operations, net of taxes	(9)	66	(13)	72
Income (loss) from continuing operations, net of taxes	**31**	**90**	**170**	**(735)**
Adjustments to reconcile net income (loss) from continuing operations to net cash from operating activities:				
Depreciation and amortization	21	21	64	60
Restructuring, impairment and extinguishment costs	20	3	43	4
Stock-based compensation expense	10	10	30	30
Deferred income taxes	—	—	44	(26)
Other, net	1	(11)	—	(2)
Changes in assets and liabilities:				
Accounts receivable, net	(48)	(18)	(102)	(9)
Inventory	(59)	(7)	(80)	(9)
Other current assets	(3)	1	5	(14)
Accounts payable	71	(1)	75	(30)
Accrued liabilities	(4)	(99)	(53)	(9)
Non-current obligations payable under the Honeywell Tax Matters Agreement	—	—	(88)	—
Non-current obligations payable under the Indemnification Agreement	—	(1,625)	—	(723)
Other non-current, net	(7)	47	3	7
Net cash provided by (used in) continuing operations operating activities	**33**	**(1,589)**	**111**	**(1,456)**
Net cash (used in) provided by discontinued operations operating activities	(32)	18	(107)	20
Net cash provided by (used in) operating activities	**1**	**(1,571)**	**4**	**(1,436)**

(in millions)	Three Months Ended		Nine Months Ended	
	Oct 3, 2026	Sep 27, 2025	Oct 3, 2026	Sep 27, 2025
Cash Flows From Investing Activities:				
Capital expenditures	(22)	(13)	(62)	(43)
Other investing activities, net	—	—	10	—
Net cash used in continuing operations investing activities	**(22)**	**(13)**	**(52)**	**(43)**
Net cash used in discontinued operations investing activities	(5)	(15)	(30)	(36)
Net cash used in investing activities	**(27)**	**(28)**	**(82)**	**(79)**
Cash Flows From Financing Activities:				
Proceeds from issuance of long-term debt	—	1,198	—	1,198
Repayments of long-term debt	(1,100)	—	(1,109)	(3)
Payments of debt facility issuance and modification costs	—	(1)	—	(23)
Acquisition of treasury stock to cover stock award tax withholding	(6)	(7)	(39)	—
Preferred stock dividend payments	(8)	(6)	(20)	(18)
Cash dividend received from ADI in connection with the ADI Spin-Off	900	—	900	—
Cash paid to ADI in connection with the ADI Spin-Off	(20)	—	(20)	—
Other financing activities, net	1	11	3	13
Net cash (used in) provided by continuing operations financing activities	**(233)**	**1,195**	**(285)**	**1,167**
Net cash used in discontinued operations financing activities	(454)	(3)	(60)	(8)
Net cash (used in) provided by financing activities	**(687)**	**1,192**	**(345)**	**1,159**
Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash	(6)	(1)	(9)	9
Net decrease in cash, cash equivalents and restricted cash	**(719)**	**(408)**	**(432)**	**(347)**
Cash, cash equivalents and restricted cash at beginning of period	949	754	662	693
Less: cash, cash equivalents and restricted cash of discontinued operations	—	93	—	93
Cash, cash equivalents and restricted cash of continuing operations at end of period	**$230**	**$253**	**$230**	**$253**

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Adjusted Net Income and Adjusted Diluted EPS (Unaudited)

Non-GAAP financial measures and reconciliations

	Three Months Ended		Nine Months Ended	
(in millions, except per share data)	**October 3, 2026**	**September 27, 2025**	**October 3, 2026**	**September 27, 2025**
GAAP Net income (loss) from continuing operations	**$31**	**$90**	**$170**	**$(735)**
Less: preferred stock dividends	6	6	18	18
Less: undistributed income allocated to preferred stockholders	3	9	17	—
GAAP Net income (loss) from continuing operations available to common stockholders	**$22**	**$75**	**$135**	**$(753)**
Indemnification Agreement expense [1]	—	—	—	972
One-time tax impact of Indemnification Agreement	—	(34)	—	(78)
Termination of Honeywell Tax Matters Agreement [2]	—	—	(33)	—
Intangible asset amortization	6	7	19	21
Business separation costs	30	—	30	—
Restructuring, impairment and extinguishment costs	20	3	43	4
Stock-based compensation expense	10	10	30	30
Litigation settlement	—	—	18	—
Undistributed income allocated to preferred stockholders	3	9	17	—
Other [3]	4	6	(1)	24
Tax effect of applicable non-GAAP adjustments [4]	(15)	(7)	(32)	(20)
Adjusted Net income	**$80**	**$69**	**$226**	**$200**
Non-recurring standalone adjustments, net of taxes [5]	—	5	5	14
Standalone Adjusted Net Income From Continuing Operations	**$80**	**$74**	**$231**	**$214**

	Three Months Ended		Nine Months Ended	
(in millions, except per share data)	**October 3, 2026**	**September 27, 2025**	**October 3, 2026**	**September 27, 2025**
Net income (loss) from continuing operations available to common shareholders per diluted common share	**$0.14**	**$0.49**	**$0.88**	**$(4.99)**
Indemnification Agreement expense [1]	—	—	—	6.44
One-time tax impact of Indemnification Agreement	—	(0.22)	—	(0.52)
Termination of Honeywell Tax Matters Agreement [2]	—	—	(0.21)	—
Intangible asset amortization	0.04	0.05	0.12	0.14
Business separation costs	0.19	—	0.19	—
Restructuring, impairment and extinguishment costs	0.13	0.02	0.28	0.03
Stock-based compensation expense	0.06	0.06	0.19	0.20
Litigation settlement	—	—	0.12	—
Undistributed income allocated to preferred stockholders	0.02	0.06	0.11	—
Other [3]	0.03	0.04	(0.01)	0.16
Tax effect of applicable non-GAAP adjustments [4]	(0.09)	(0.05)	(0.21)	(0.13)
Adjusted Diluted Earnings Per Share	**$0.52**	**$0.45**	**$1.46**	**$1.33**
Non-recurring standalone adjustments, net of taxes [5]	—	0.03	0.04	0.09
Standalone Adjusted Diluted Earnings Per Share	**$0.52**	**$0.48**	**$1.50**	**$1.42**

[1] Refer to the Unaudited Consolidated Statements of Operations herein.

[2] We recognized a gain of $77 million in Other income and derecognized $44 million of deferred tax assets that were no longer realizable to Income tax expense in connection with the termination of the Honeywell Tax Matters Agreement.

[3] Other includes net periodic benefit costs, excluding service costs, foreign exchange transaction loss (income), gain on sale of assets, gain (loss) from divestiture, and miscellaneous other non-recurring, non-operating income and loss.

[4] We calculate the tax effect of relevant non-GAAP adjustments by applying a flat statutory tax rate of 25% for all non-deductible and taxable adjustments.

[5] Reflects methodology differences between continuing operations basis of accounting and Standalone results (e.g., executive compensation for certain executives who transferred to ADI as part of the separation or retired from Resideo is wholly retained in continuing operations). Standalone results are intended to present historical results as if the ADI Spin-Off had occurred at the beginning of 2025 and Resideo was operating as a separate, independent company for all periods presented.

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GAAP Net Income and Adjusted EBITDA (Unaudited)

	Three Months Ended		Nine Months Ended	
(in millions)	**October 3, 2026**	**September 27, 2025**	**October 3, 2026**	**September 27, 2025**
Revenue	**$727**	**$703**	**$2,217**	**$2,108**
GAAP Net income (loss) from continuing operations	**$31**	**$90**	**$170**	**$(735)**
GAAP Net income (loss) from continuing operations as a % of revenue	4.3 %	12.8 %	7.7 %	(34.9) %
Provision (benefit) for income taxes	7	(20)	88	(22)
GAAP Net income (loss) from continuing operations before taxes	**38**	**70**	**258**	**(757)**
Indemnification Agreement expense [1]	—	—	—	972
Termination of Honeywell Tax Matters Agreement [2]	—	—	(77)	—
Interest expense, net	31	30	97	81
Depreciation and amortization	21	21	64	60
Business separation costs	30	—	30	—
Stock-based compensation expense	10	10	30	30
Restructuring, impairment and extinguishment costs	20	3	43	4
Litigation settlement	—	—	18	—
Other [3]	4	6	(1)	24
Adjusted EBITDA	**$154**	**$140**	**$462**	**$414**
Non-recurring standalone adjustments [4]	—	6	7	19
Standalone Adjusted EBITDA	**$154**	**$146**	**$469**	**$433**
Standalone Adjusted EBITDA as a % of revenue	**21.2 %**	**20.8 %**	**21.2 %**	**20.5 %**

(1) Refer to the Unaudited Consolidated Statements of Operations herein.

(2) We recognized a gain of $77 million in Other income and derecognized $44 million of deferred tax assets that were no longer realizable to Income tax expense in connection with the termination of the Honeywell Tax Matters Agreement.

(3) Other includes net periodic benefit costs, excluding service costs, foreign exchange transaction loss (income), gain on sale of assets, gain (loss) from divestiture, and miscellaneous other non-recurring, non-operating income and loss.

(4) Reflects methodology differences between continuing operations basis of accounting and Standalone results (e.g., executive compensation for certain executives who transferred to ADI as part of the separation or retired from Resideo is wholly retained in continuing operations). Standalone results are intended to present historical results as if the ADI Spin-Off had occurred at the beginning of 2025 and Resideo was operating as a separate, independent company for all periods presented.

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Condensed Consolidated Statement of Operations (Unaudited)

For the Three Months Ended July 4, 2026

(in millions)	Resideo	ADI Discontinued Operations	Resideo Continuing Operations
Revenue	$1,981	$1,243	$738
Cost of gods sold	1,386	951	435
Gross profit	**595**	**292**	**303**
Operating expenses:			
Research and development expenses	48	12	36
Selling, general and administrative expenses	332	196	136
Intangible asset amortization	31	25	6
Restructuring, impairment and extinguishment costs	22	5	17
Business separation costs	31	31	—
Total operating expenses	**464**	**269**	**195**
Income from operations	**131**	**23**	**108**
Other expense (income), net	(81)	2	(83)
Interest expense, net	46	13	33
Net income before taxes	**166**	**8**	**158**
Provision for income taxes	69	7	62
Net income	**97**	**1**	**96**
Less: preferred stock dividends	8	2	6
Less: undistributed income allocated to preferred stockholders	10	—	10
Net income (loss) available to common stockholders	**$79**	**$(1)**	**$80**

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Condensed Consolidated Statement of Operations (Unaudited)

For the Three Months Ended April 4, 2026

(in millions)	Resideo	ADI Discontinued Operations	Resideo Continuing Operations
Revenue	$1,912	$1,160	$752
Cost of goods sold	1,361	904	457
Gross profit	**551**	**256**	**295**
Operating expenses:			
Research and development expenses	48	11	37
Selling, general and administrative expenses	340	190	150
Intangible asset amortization	31	24	7
Restructuring, impairment and extinguishment costs	6	—	6
Business separation costs	24	24	—
Total operating expenses	**449**	**249**	**200**
Income from operations	**102**	**7**	**95**
Interest expense, net	47	14	33
Net income (loss) before taxes	**55**	**(7)**	**62**
Provision (benefit) for income taxes	17	(2)	19
Net income (loss)	**38**	**(5)**	**43**
Less: preferred stock dividends	9	3	6
Less: undistributed income allocated to preferred stockholders	3	(1)	4
Net income (loss) available to common stockholders	**$26**	**$(7)**	**$33**

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Condensed Consolidated Statement of Operations (Unaudited)

For the Three Months Ended December 31, 2025

(in millions)	Resideo	ADI Discontinued Operations	Resideo Continuing Operations
Revenue	$1,895	$1,145	$750
Cost of goods sold	1,335	877	458
Gross profit	**560**	**268**	**292**
Operating expenses:			
Research and development expenses	47	10	37
Selling, general and administrative expenses	321	183	138
Intangible asset amortization	31	25	6
Restructuring, impairment and extinguishment costs	7	3	4
Business separation costs	14	14	—
Total operating expenses	**420**	**235**	**185**
Income from operations	**140**	**33**	**107**
Other income, net	(65)	(2)	(63)
Interest expense, net	49	16	33
Net income before taxes	**156**	**19**	**137**
Provision (benefit) for income taxes	20	(22)	42
Net income	**136**	**41**	**95**
Less: preferred stock dividends	9	3	6
Less: undistributed income allocated to preferred stockholders	14	4	10
Net income available to common stockholders	**$113**	**$34**	**$79**

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Condensed Consolidated Statement of Operations (Unaudited)

For the Three Months Ended September 27, 2025

(in millions)	Resideo	ADI Discontinued Operations	Resideo Continuing Operations
Revenue	$1,864	$1,161	$703
Cost of goods sold	1,308	889	419
Gross profit	**556**	**272**	**284**
Operating expenses:			
Research and development expenses	44	11	33
Selling, general and administrative expenses	320	185	135
Intangible asset amortization	31	24	7
Restructuring, impairment and extinguishment costs	3	—	3
Business separation costs	4	4	—
Total operating expenses	**402**	**224**	**178**
Income from operations	**154**	**48**	**106**
Other expense, net	7	1	6
Interest expense, net	37	7	30
Net income before taxes	**110**	**40**	**70**
Provision (benefit) for income taxes	(46)	(26)	(20)
Net income	**156**	**66**	**90**
Less: preferred stock dividends	9	3	6
Less: undistributed income allocated to preferred stockholders	16	7	9
Net income available to common stockholders	**$131**	**$56**	**$75**

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Condensed Consolidated Statement of Operations (Unaudited)

For the Three Months Ended June 28, 2025

(in millions)	Resideo	ADI Discontinued Operations	Resideo Continuing Operations
Revenue	$1,943	$1,233	$710
Cost of goods sold	1,374	949	425
Gross profit	**569**	**284**	**285**
Operating expenses:			
Research and development expenses	41	9	32
Selling, general and administrative expenses	319	183	136
Intangible asset amortization	30	23	7
Restructuring, impairment and extinguishment costs	2	1	1
Total operating expenses	**392**	**216**	**176**
Income from operations	**177**	**68**	**109**
Indemnification Agreement expense	882	—	882
Other expense (income), net	9	(2)	11
Interest expense, net	24	(1)	25
Net income (loss) before taxes	**(738)**	**71**	**(809)**
Provision for income taxes	87	83	4
Net loss	**(825)**	**(12)**	**(813)**
Less: preferred stock dividends	8	2	6
Net loss available to common stockholders	**$(833)**	**$(14)**	**$(819)**

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Condensed Consolidated Statement of Operations (Unaudited)

For the Three Months Ended March 29, 2025

(in millions)	Resideo	ADI Discontinued Operations	Resideo Continuing Operations
Revenue	$1,770	$1,075	$695
Cost of goods sold	1,259	833	426
Gross profit	**511**	**242**	**269**
Operating expenses:			
Research and development expenses	35	9	26
Selling, general and administrative expenses	306	174	132
Intangible asset amortization	30	23	7
Restructuring, impairment and extinguishment costs	4	4	—
Total operating expenses	**375**	**210**	**165**
Income from operations	**136**	**32**	**104**
Indemnification Agreement expense	90	—	90
Other expense, net	6	—	6
Interest expense, net	25	(1)	26
Net income (loss) before taxes	**15**	**33**	**(18)**
Provision (benefit) for income taxes	9	15	(6)
Net income (loss)	**6**	**18**	**(12)**
Less: preferred stock dividends	9	3	6
Net income (loss) available to common stockholders	**$(3)**	**$15**	**$(18)**

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Adjusted EBITDA by Quarter (Unaudited)

Non-GAAP financial measures and reconciliations

	For the Three Months Ended						
(in millions)	**March 29, 2025**	**June 28, 2025**	**September 27, 2025**	**December 31, 2025**	**April 4, 2026**	**July 4, 2026**	**October 3, 2026**
Net Income (loss) from continuing operations	**$(12)**	**$(813)**	**$90**	**$95**	**$43**	**$96**	**$31**
Provision (benefit) for income taxes	(6)	4	(20)	42	19	62	7
Interest expense, net	26	25	30	33	33	33	31
Depreciation and amortization	19	20	21	20	22	21	21
Stock-based compensation expense	11	9	10	10	10	10	10
Restructuring, impairment and extinguishment costs	—	1	3	4	6	17	20
Business separation costs	—	—	—	—	—	—	30
Litigation Settlement	—	—	—	—	18	—	—
Indemnification Agreement expense	90	882	—	—	—	—	—
Termination of Honeywell Tax Matters Agreement	—	—	—	—	—	(77)	—
Gain on sale of business	—	—	—	(52)	—	—	—
Other [1]	6	12	6	(10)	1	(6)	4
Adjusted EBITDA	**$134**	**$140**	**$140**	**$142**	**$152**	**$156**	**$154**
Non-recurring standalone adjustments [2]	5	8	6	6	6	1	—
Standalone Adjusted EBITDA	**$139**	**$148**	**$146**	**$148**	**$158**	**$157**	**$154**

(1) Other includes net periodic benefit costs, excluding service costs, foreign exchange transaction loss (income), gain on sale of assets, gain (loss) from divestiture, and miscellaneous other non-recurring, non-operating income and loss.

(2) Reflects methodology differences between continuing operations basis of accounting and Standalone results (e.g., executive compensation for certain executives who transferred to ADI as part of the separation or retired from Resideo is wholly retained in continuing operations). Standalone results are intended to present historical results as if the ADI Spin-Off had occurred at the beginning of 2025 and Resideo was operating as a separate, independent company for all periods presented.

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Adjusted Net Income and Adjusted Diluted EPS by Quarter (Unaudited)

Non-GAAP financial measures and reconciliations

	For the Three Months Ended						
(in millions)	**March 29, 2025**	**June 28, 2025**	**September 27, 2025**	**December 31, 2025**	**April 4, 2026**	**July 4, 2026**	**October 3, 2026**
Net income (loss) from continuing operations available to common stockholders	**$(18)**	**$(819)**	**$75**	**$79**	**$33**	**$80**	**$22**
Intangible asset amortization	7	7	7	6	7	6	6
Stock-based compensation expense	11	9	10	10	10	10	10
Restructuring, impairment and extinguishment costs	—	1	3	4	6	17	20
Business separation costs	—	—	—	—	—	—	30
Litigation Settlement	—	—	—	—	18	—	—
Indemnification Agreement expense	90	882	—	—	—	—	—
Tax impact of terminating the IRA	—	(44)	(34)	6	—	—	—
Termination of the Honeywell Tax Matters Agreement	—	—	—	—	—	(77)	—
Tax impact of terminating the Honeywell Tax Matters Agreement	—	—	—	—	—	44	—
Gain on sale of business	—	—	—	(52)	—	—	—
Tax impact of sale of business	—	—	—	14	—	—	—
Undistributed income allocated to preferred stockholders	—	—	9	10	4	10	3
Other [1]	6	12	6	(10)	1	(6)	4
Tax effect of applicable non-GAAP adjustments	(6)	(7)	(7)	(3)	(11)	(7)	(15)
Adjusted Net Income	**$90**	**$41**	**$69**	**$64**	**$68**	**$77**	**$80**
Non-recurring standalone adjustments, net of taxes [2]	4	6	5	5	5	1	—
Standalone Adjusted Net Income	**$94**	**$47**	**$74**	**$69**	**$73**	**$78**	**$80**
Diluted shares (in millions)	148	151	154	155	155	154	154
Standalone Adjusted Diluted Earnings Per Share	**$0.64**	**$0.31**	**$0.48**	**$0.45**	**$0.47**	**$0.51**	**$0.52**

(1) Other includes net periodic benefit costs, excluding service costs, foreign exchange transaction loss (income), gain on sale of assets, gain (loss) from divestiture, and miscellaneous other non-recurring, non-operating income and loss.

(2) Reflects methodology differences between continuing operations basis of accounting and Standalone results (e.g., executive compensation for certain executives who transferred to ADI as part of the separation or retired from Resideo is wholly retained in continuing operations). Standalone results are intended to present historical results as if the ADI Spin-Off had occurred at the beginning of 2025 and Resideo was operating as a separate, independent company for all periods presented.

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