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Leading in Residential Controls & Sensing

These materials are forward-looking business plans subject to modification based on many factors, including changing economic and business conditions. Unless otherwise noted, the plans and proposals described herein are not final and may be modified or even abandoned at any time. No final decision will be taken with respect to such plans or proposals without prior satisfaction of any applicable requirements with respect to informing, consulting or negotiating with employees or their representatives.

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Forward-Looking Statements

Forward-Looking Statements

This presentation and the related conference call contain “forward-looking statements,” including, but not limited to, those regarding the anticipated separation of Resideo Technologies’ Products & Solutions and ADI Global Distribution businesses into two independent publicly traded companies, the expected timeline for completing the transaction, the strategic rationale and potential benefits of the separation, the anticipated financial and operational performance of each company following the separation, expected leadership transitions, future capital allocation priorities, growth initiatives, market positioning, and other future events or developments. All statements, other than statements of fact, that address activities, events or developments that we or our management intend, expect, project, believe or anticipate will or may occur in the future are forward-looking statements. Although we believe forward-looking statements are based upon reasonable assumptions, such statements involve known and unknown risks and uncertainties, which may cause the actual results or performance of Resideo Technologies, Inc. ("Resideo“ or the “Company”) to differ materially from such forward-looking statements including the possibility that the conditions to the separation may not be obtained or satisfied within the expected timeframe or at all; that the separation may not be completed on the anticipated terms or timing or may not occur at all; that the separation may not achieve the intended strategic, operational, or financial benefits for Resideo its businesses, or its shareholders; that Resideo may experience operational or other disruptions as a result of the separation, including those relating to information technology systems, business processes, internal controls, customer and vendor relationships, and workforce alignment. Each separated company’s ability to succeed as an independent enterprise will depend on numerous factors, including the execution of their respective strategies and plans, access to capital markets, the competitive landscape, and general business and economic conditions. Other risks and uncertainties include, but are not limited to, (1) our ability to recognize the expected savings from, and the timing and impact of, our existing and anticipated cost reduction actions, and our ability to optimize our portfolio and operational footprint, (2) the amount of our obligations and nature of our contractual restrictions pursuant to, and disputes that have or may hereafter arise under the agreements we entered into with Honeywell in connection with the spin-off of Resideo from Honeywell, (3) the ability of the Company to drive increased customer value and financial returns and enhance strategic and operational capabilities, (4) risks and uncertainties relating to tariffs that have been or may be imposed by the United States and other governments, (5) risks related to our anticipated separation of Resideo Technologies’ Products & Solutions and ADI Global Distribution businesses into two independent publicly traded companies, including the timing thereof and that we may experience operational or other disruptions as a result of the separation and the planning therefor, and (6) the other risks described under the headings “Risk Factors” and “Cautionary Statement Concerning Forward-Looking Statements” in our Annual Report on Form 10-K for the year ended December 31, 2025 and other periodic filings we make from time to time with the Securities and Exchange Commission. Forward-looking statements are not guarantees of future performance, and actual results, developments, and business decisions may differ from those envisaged by our forward-looking statements. Except as required by law, we undertake no obligation to update such statements to reflect events or circumstances arising after the date of this press release and we caution investors not to place undue reliance on any such forward-looking statements.

The targets presented herein reflect certain estimates and assumptions of management as of the date hereof and any forward-looking statements made herein speak only as of the date hereof. These are not projections and there can be no assurance that these targets are indicative of the future performance of Resideo. Actual results may vary, and such variance may be material.

Basis of Presentation

This presentation contains certain financial information that reflects management's estimates of the stand-alone costs, expenses, and operating results of the Company as if it were operating as a separate, independent Company. Because this information is based on estimates and assumptions made by management, it is inherently uncertain, and actual results may differ materially from those presented herein. For the fiscal years ended December 31, 2023, 2024 and 2025, management has presented Adjusted Revenue, which adjusts reported revenue for intercompany sales from Resideo Technologies' Products & Solutions segment to ADI Global Distribution as if they had been third-party sales. FY23 revenue is further adjusted for the disposition of the Genesis business. See the reconciliation of Adjusted Revenue, which is a non-GAAP metric, to reported revenue in the Appendix to these slides.

Use of Non-GAAP Measures

This presentation includes certain non-GAAP financial measures, including Adjusted Revenue, Adjusted Gross Margin, Adjusted Gross Margin %, Standalone Adjusted EBITDA, Standalone Adjusted EBITDA margin, and Adjusted Capex, as defined under the Securities Exchange Act of 1934 and in accordance with Regulation G thereunder. Management believes the use of such non-GAAP financial measures assists investors in understanding the ongoing operating performance of the Company by presenting financial results between periods on a more comparable basis. Such non-GAAP financial measures should not be construed as an alternative to reported results determined in accordance with U.S. GAAP. Readers should also consider the limitations associated with these non-GAAP financial measures, including the potential lack of comparability of these measures from one company to another.

We have included reconciliations of these non-GAAP financial measures to the most directly comparable financial measures calculated and provided in accordance with U.S. GAAP in the Appendix to these slides.

Market, Industry and Other Information

This presentation includes market, industry and other statistical data, as well as estimates and forecasts, from internal research and third-party publications, surveys and studies. Such information involves numerous assumptions and limitations, and you should not place undue weight on these data or estimates. Information contained herein obtained from third-party sources and has not been independently verified. The Company makes no representation or warranty, express or implied, as to the accuracy or completeness of such information.

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We are creating two leading companies

REZI
LISTED
NYSE

Spin Distribution

REZI shareholders as of the record date will receive 1 share of ADIG common stock for every 2 shares of REZI common stock owned

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NYSE: REZI

A Leading Manufacturer of Building Products Focused on Residential Controls and Sensing Solutions

- **$2.9B** FY2025 Standalone Adj. Revenue
- **$581M** FY2025 Standalone Adj. EBITDA
- **20.3%** FY2025 Standalone Adj. EBITDA Margin

ADI

NYSE: ADIG

Leading Specialty Distributor of Low-Voltage Products, Including Security and Audio-Visual Solutions

- **$4.8B** FY2025 Standalone Revenue
- **$295M** FY2025 Standalone Adj. EBITDA
- **6.2%** FY2025 Standalone Adj. EBITDA Margin

Note: Adjusted Revenue for Resideo is a non-GAAP financial measure in which intercompany sales from the Products & Solutions business to ADI in historical periods have been adjusted to recognize them as if they had been third party sales. Standalone Adjusted EBTIDA is a non-GAAP financial measure which has been adjusted for estimated costs required to operate each company on a standalone basis. See the non-GAAP reconciliations in the Appendix for additional details.

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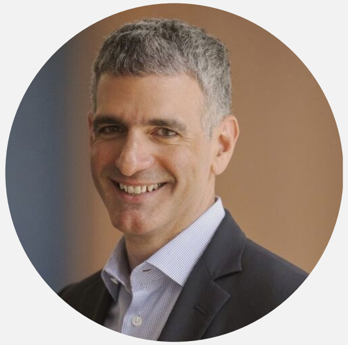
Resideo’s Board brings continuity of governance and stewardship

Andrew Teich
Chairman of the Board



Andrew Campelli
Director

Paul Deninger
Director

Brian Kushner, Ph.D.
Director

Jack Lazar
Director

Nina Richardson
Director

John Stroup
Director

Tom Surran
Director

Sharon Wienbar
Director

Kareem Yusuf
Director

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We are focused and ready for the future

AGENDA		PRESENTERS
01	**Our Winning Strategy**	Tom Surran President & CEO
02	**Our Differentiated Offering**	Scott Ziffra SVP, Engineering
03	**Why We Win**	Scott Harkins SVP, Sales & Marketing
04	**Supply Chain Excellence**	Pat Murray SVP, Integrated Supply Chain & IT
05	**Financial Conviction**	Tom Surran President & CEO
06	**Group Q&A**	Resideo Leadership

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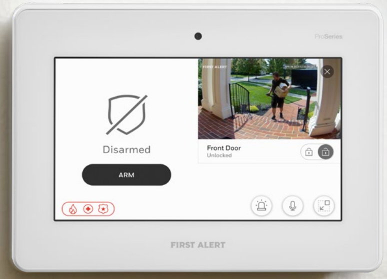
01



Our Winning Strategy

Tom Surran
President & CEO

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We win as a team of teams

President & CEO
Tom Surran

SVP, Integrated Supply Chain & IT
Pat Murray

SVP, Engineering
Scott Ziffra

SVP, General Counsel & Corporate Secretary
Joshua Foster

SVP, Sales & Marketing
Scott Harkins

SVP, Strategy & Business Operations
Amit Mehta

We provide the **sensing and controls** that allow homes to achieve their fundamental purpose of providing Comfort and Protection

COMFORT

PROTECTION

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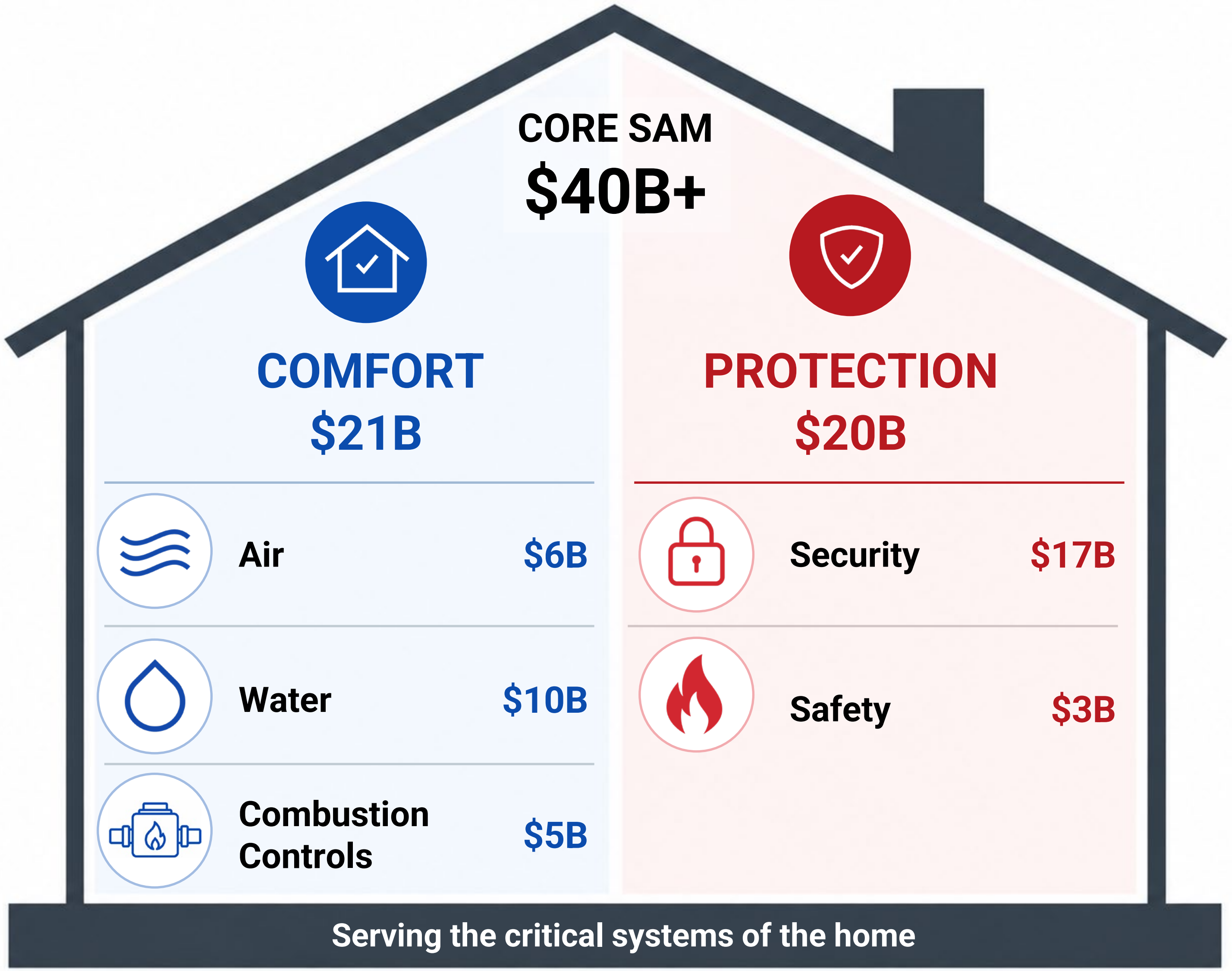
There are significant opportunities for profitable growth

CORE SAM[1]

$40B+

TAM[2]

$100B+



Source(s): Third party research, [1]Core SAM reflects the serviceable addressable market for the core product categories Resideo competes in — excluding adjacent and expansion categories — across North America and Europe; figures rounded to nearest $1B (Third party research, 2026). [2]TAM (total addressable market) includes the core SAM base and extends it to near-core and adjacent product categories as well as additional geographies in North America, Europe, Latin America, the Middle East/Africa & Rest of E. Europe (Third party research and management estimates, 2026)

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Residential market tailwinds benefit Resideo

REPAIR AND REMODEL[1]

~80%

RECORD HOMEOWNER EQUITY ENABLES UPGRADE SPENDING
Average mortgage-holding homeowner has approx. ~$300k in equity[2]

AGING HOUSING STOCK – driving demand for retrofits and upgrades
Median age of owner-occupied housing ≥40 years[3]

CLIMATE AND SAFETY CONCERNS ARE INFLUENCING GROWING RETROFIT SPEND[4]

NEW CONSTRUCTION[1]

~20%

PERSISTENT HOUSING SUPPLY SHORTAGE
Deficit **up to 4.7 million** despite pandemic construction surge[5]

PENT-UP DEMAND
Over 8 million homes being shared with non-relatives[6]

U.S. HOUSING STARTS
Current build rate of 1.3M/yr is well under equilibrium – expected to average 1.6M/yr from 2024-2033[7]

Source(s): Company management estimates, Resideo filings; [1]As of 2024, Company management estimates utilized to derive ~80/~20 Repair & Remodel vs. New Construction split – existing home installed base, Source (U.S. Census Bureau, 2024) & new construction, Source (U.S. Congressional Budget Office, September 2024); [2]As of Q425, Source (Cotality, March 2026); [3]As of 2024, Source (NAHB, March 2026); [4]As of 2025, Source (U.S. FHFA, December 2024; Harvard JCHS, March 2025); [5]As of March 2025, revised in March 2026, Source (U.S. Chamber of Commerce, March 2026); [6]As of July 2025, Source (Zillow, July 2025); [7]As of September 2024, Source (U.S. Congressional Budget Office, September 2024)

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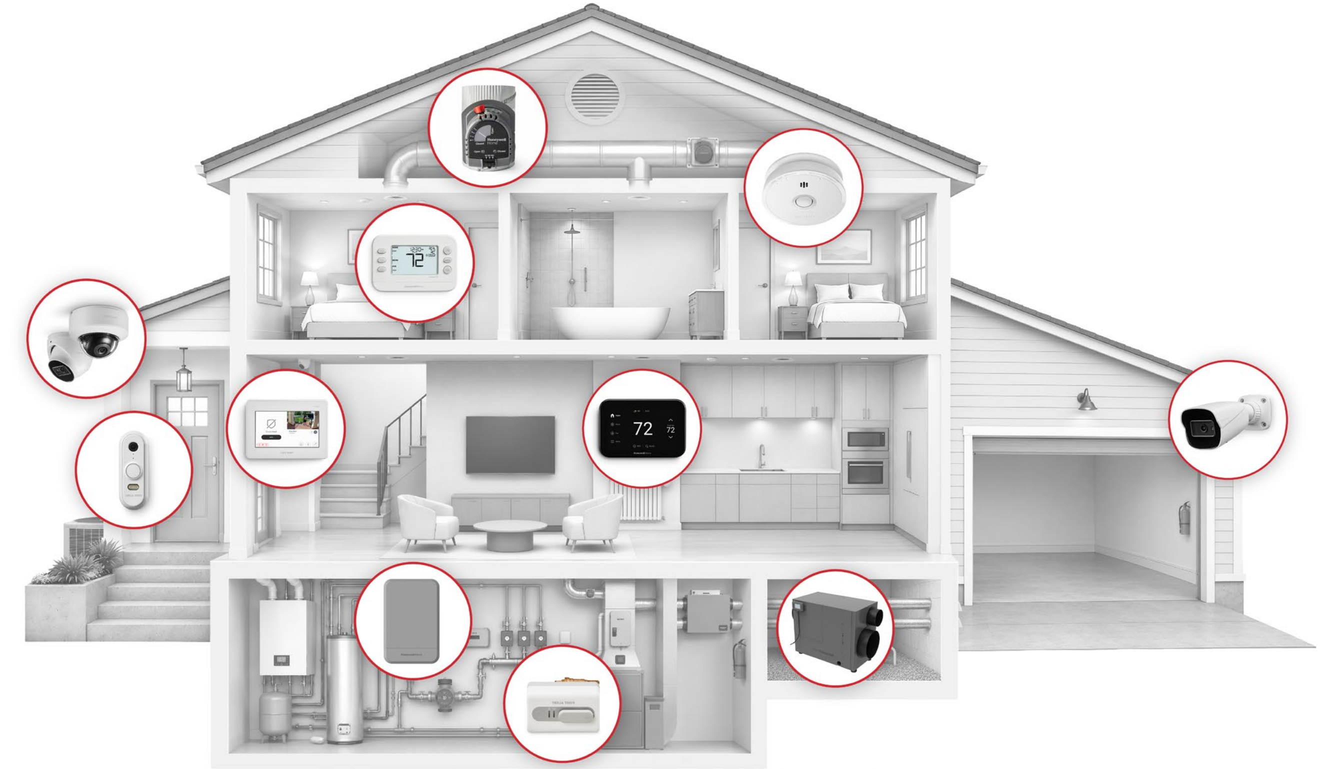
Our portfolio and platform are essential to all homes

A SYSTEM OF SYSTEMS

- Heating & Cooling
- Electrical / Energy Management
- Plumbing / Water Management
- Security / Life Safety



The Resideo Ecosystem

We are building an ecosystem that brings homes together — coordinating and delivering intelligence across systems for greater performance, efficiency and peace of mind

BUILT ON FORTIQ™

- ***Redlink™ Plus*** — Our communication protocol – reliable, secure, optimized for the home
- ***Common Data Model*** — A shared language for devices & systems to work together
- ***FORTIQ™ Platform*** — Robust, scalable, secure foundation built for high availability and uptime

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We have built domain expertise through a history of innovation

THERMOSTATS

From 1885...

...to Today

SMOKE DETECTORS

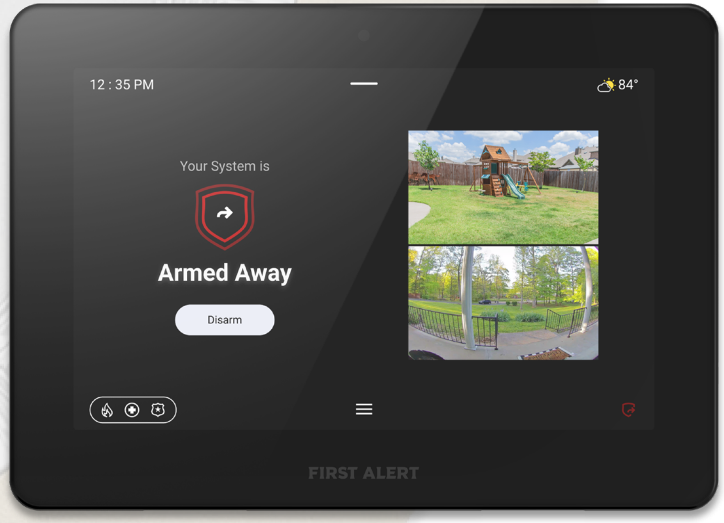
From 1964...

...to Today

SECURITY SYSTEMS

From 1929...

...to Today



Homeowners and Pros trust our brands

PRIMARY BRANDS

Honeywell Home

#1
NORTH AMERICA RESIDENTIAL THERMOSTATS[1]

≥50
NPS SCORE[3]

FIRST ALERT®

#1
NORTH AMERICA RESIDENTIAL FIRE SAFETY HARDWARE[2]

≥55
NPS SCORE[3]

PRO SUPPORT BRANDS

Braukmann

BRK®

ADEMCO

Source(s): Company management estimates, Resideo filings; [1]#1 by estimated segment revenue share of the North America residential thermostat segment; Resideo share based on internal revenue data and primary market-participant interviews, with competitor shares estimated from public company disclosures and primary interviews (Third party research, 2026). [2]#1 by estimated segment revenue share of the North America residential fire safety hardware segment; Resideo share based on internal revenue data, with competitor shares estimated from primary market-participant interviews (Third party research, 2026). [3]Net Promoter Score (NPS), internally calculated from the Honeywell Home and First Alert Brand Health Trackers; results based on the responses of 2,964 (Honeywell Home) and 2,968 (First Alert) U.S. adult homeowners ages 18+, collected on an ongoing monthly basis, January 2024–May 2026

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Pros bet their business on Resideo

100K+

Pro installers, dealers, OEMs and distributors globally[1]

RELATIONSHIP WITH THE PRO IS A MOAT

- PURPOSE BUILT / EASY TO INSTALL
- PRO TRAINING RESOURCES
- CHANNELS ALL FEEDING THE PRO
- REVENUE GENERATION / LEADS
- COMPLETE SOLUTIONS FOR THE PRO

Source: [1]Company management estimates, Resideo 2025 10-K filing

Our scale supports durable, long-term profitability

150M+
HOMES AND BUSINESSES[1]

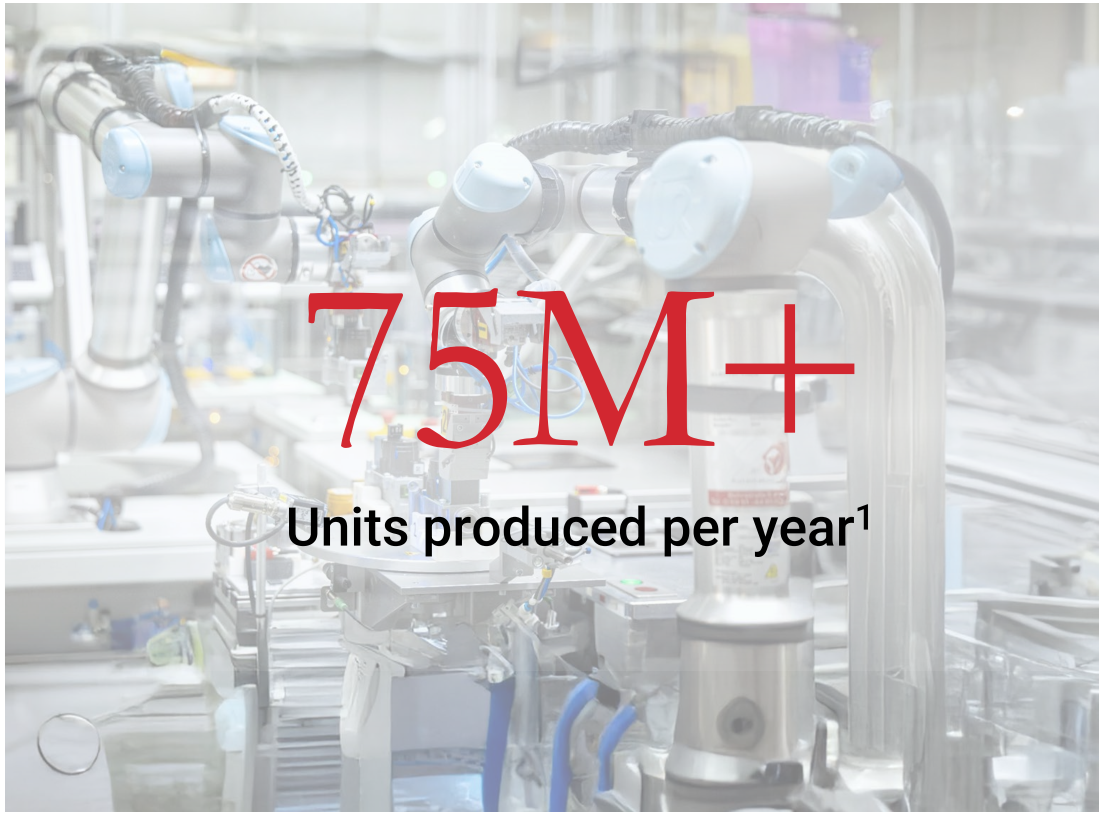
~15M
THERMOSTATS PER YEAR[2]

~24M
SMOKE ALARMS PER YEAR[2]

100K+
GLOBAL PRO INSTALLERS[1]

Source(s): [1]Company management estimates, Resideo filings; [2]Approximate annual unit volumes for thermostats based on fiscal year 2024 , per Company financial records [3]Approximate annual unit volumes for smoke alarms based on fiscal year 2025, per Company financial records

In-house manufacturing combined with our scale delivers superior value



75M+

Units produced per year[1]

VERTICAL INTEGRATION / DOMAIN KNOWLEDGE
is a differentiator in our products

DELIVER VALUE AND QUALITY EFFICIENTLY –
continuously improving through the Resideo Operating System

Source: Company management estimates, Resideo filings; [1]Approximate annual manufactured unit volumes based on fiscal year 2025, per Company records

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We are ready to execute as a standalone company

RESIDEO'S FOUR STRATEGIC PILLARS

ACCELERATE
Development Of Differentiated Solutions

FOCUS
On The Pros

EXPAND
Geographically

LEVERAGE
Scale To Provide Superior Value

RECENT PERFORMANCE REFLECTS OUR DURABLE BUSINESS

CONSECUTIVE 12-QUARTER ADJ. GROSS MARGIN EXPANSION[1]

+360 bps CUMULATIVE BASIS POINT IMPROVEMENT

FREE CASH FLOW CONVERSION[2]

85%+ IN EACH OF THE LAST THREE FISCAL YEARS

Source(s): Company management estimates. [1]Cumulative Adjusted Gross Margin expansion from FY23 to LTM Q1 26, on a pro forma standalone basis excluding Genesis. Adjusted Gross Margin % is a non-GAAP financial measure comprised of reported Gross Profit divided by Adjusted Revenue. See the non-GAAP reconciliations in the Appendix to these slides for additional details. [2]Free cash flow conversion for fiscal years 2023, 2024, and 2025. Free Cash Flow and Free Cash Flow Conversion are non-GAAP financial measures. See the non-GAAP reconciliations in the Appendix to these slides for additional details.

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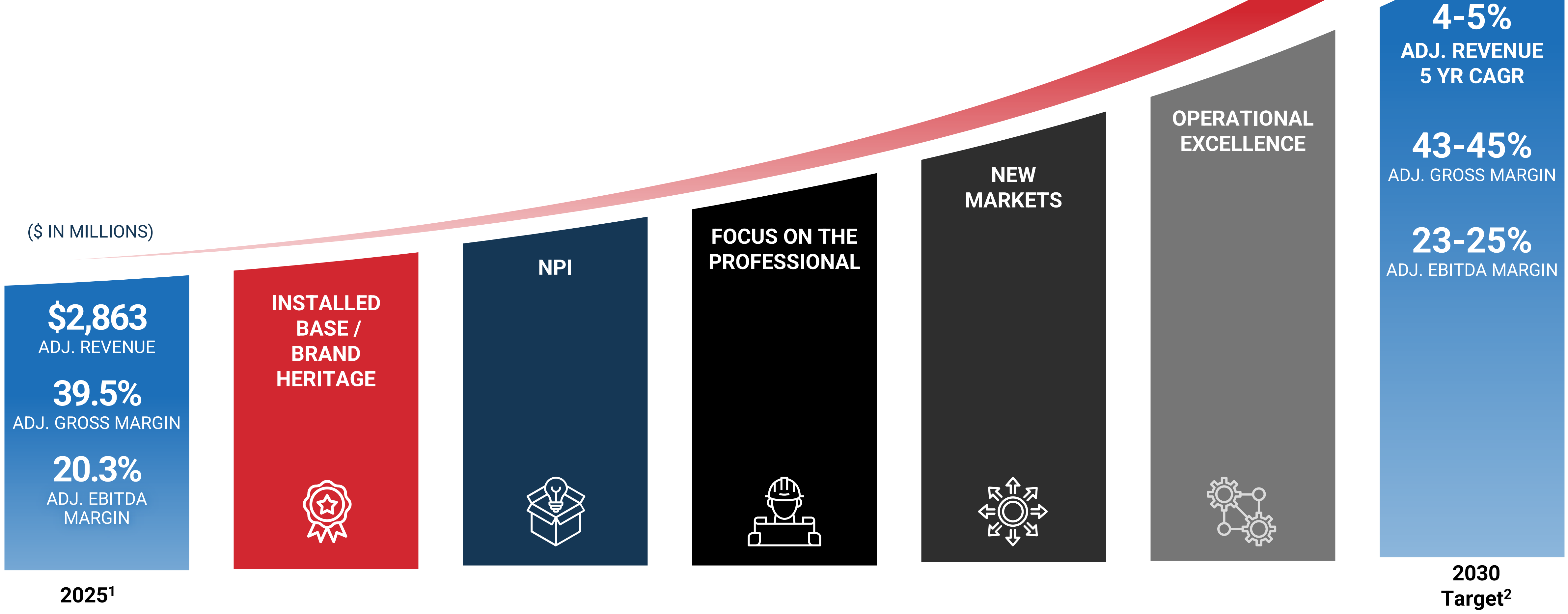
Resideo is poised to drive above market growth and sustained margin expansion



[1]Adjusted Revenue is a non-GAAP financial measure in which intercompany sales from the Products & Solutions business to ADI in the historical periods have been adjusted to recognize them as if they had been third-party sales. Adjusted Gross Margin % is a non-GAAP financial measure comprised of reported Gross Profit divided by Adjusted Revenue. Standalone Adjusted EBITDA is a non-GAAP metric which equals Adjusted EBITDA as reported for the Products & Solutions segment of Resideo, further adjusted for the estimated costs required to operate the post-Spinoff Company on a standalone basis as well as adjustments for profit in inventory on intercompany sales to ADI. Standalone Adjusted EBITDA margin equals Standalone Adjusted EBITDA divided by Adjusted Revenue. See the non-GAAP reconciliations in the Appendix to these slides for additional details.

[2]Forward looking target. Results may vary, see slide 2 for more information.

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Resideo is primed for profitable growth

UNIQUE FOOTPRINT IN THE HOME

with comprehensive portfolio managing critical systems in the home

HIGHLY DURABLE DEMAND

through repair and replacement and new construction

STRONG COMPETITIVE POSITION

based on domain expertise, trusted brands and deep customer relationships

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A Resideo Home:

The Most Important Place in the World.

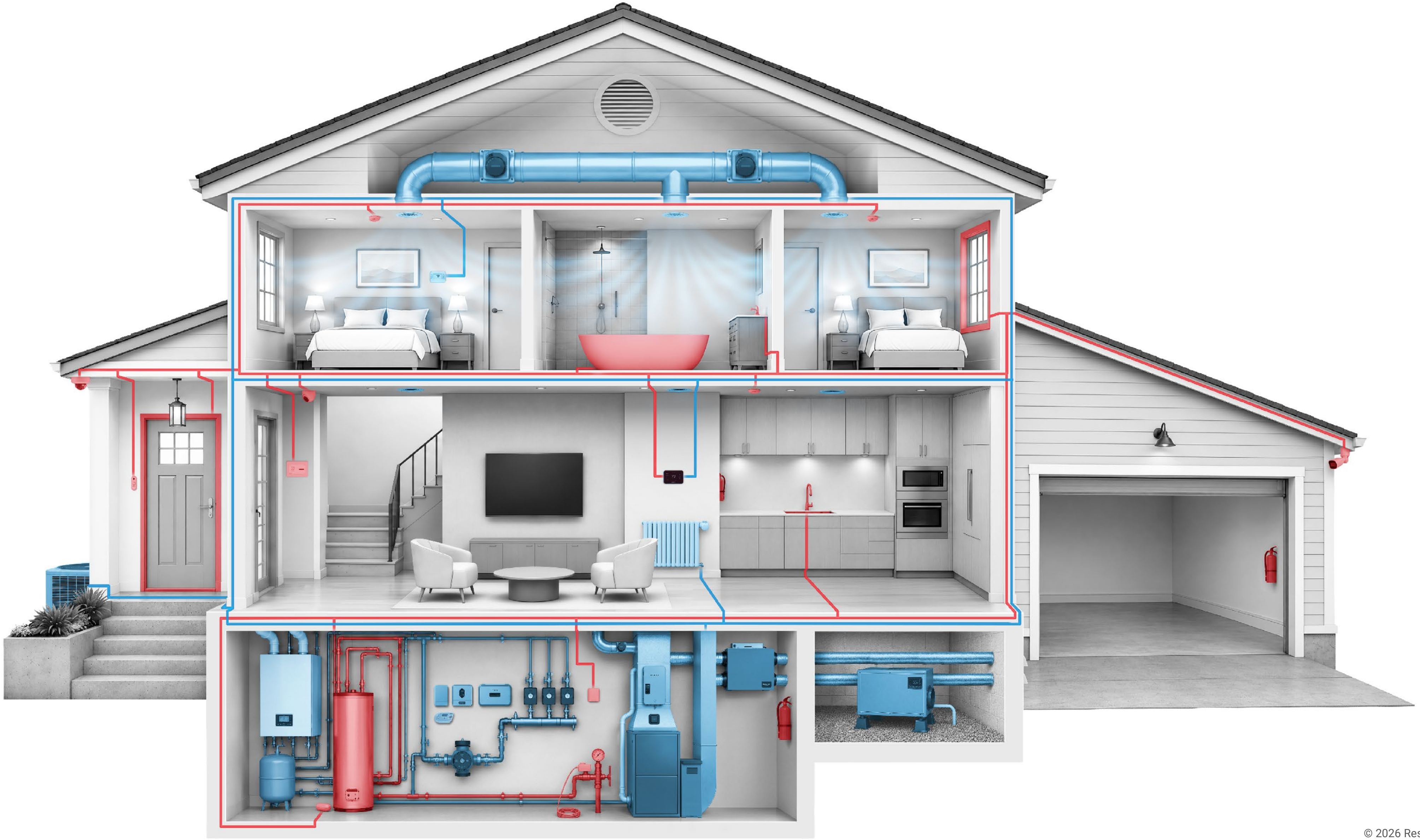
02

Our Differentiated Offering

Scott Ziffra

SVP, Engineering

Homes are a complex system of systems



Our products are engineered to adapt to the complexity of today's home

ROOTED IN BUILDING SCIENCE EXPERTISE

WHOLE-HOME SYSTEM INTERDEPENDENCY

CODES & REGULATION

BUILDING HEALTH AND WELLNESS

EFFICIENCY

ENVIRONMENT

PRECISION CONTROL

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Our best-in-class products are built to win

AWARDS AND ACCOLADES[1]

Source(s): Company management estimates, Resideo filings; [1]Awards/recognitions by Resideo product: iF Design Award 2026 & Red Dot Design Award 2026 (Honeywell Home ElitePro thermostat); IoT Breakthrough 2026 (Honeywell Home heating/cooling; First Alert camera); TWICE VIP Award 2025 (First Alert CX4 Camera Series; First Alert app); Security Solutions Award 2025 (First Alert VISTA H Series); Green Builder Sustainable Product of the Year 2026 (Honeywell Home dehumidifier). Editorial picks (reflect a point in time); Tom's Guide best smart thermostat 2026 (Honeywell Home X8S); CNET best carbon monoxide detector 2026 (First Alert SC5); Wirecutter best basic smoke alarm 2025 (First Alert SM500V); PCMag best smart water leak detector 2026 (First Alert L1). Note: Product images include items not yet commercially available — a general market security panel (expected customer availability Q2 2027) and a new smoke/CO platform (expected Q2 2026)

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Redlink™ Plus is among the highest performance connectivity protocols in the market

Source: Company management estimates, Resideo filings; Based on Resideo open-field testing of Redlink™ Plus vs. leading competing residential security RF systems; Redlink™ Plus showed the longest measured range and highest RF link budget of those tested. Actual in-home performance varies by environment

Our platform delivers an intelligent ecosystem

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FORTIQ™

OUR PLATFORM

- COMMON DATA MODEL
- INTELLIGENCE LAYER – AI / ANALYTICS / INSIGHTS
- PARTNER CONNECTIONS / INTEROPERABILITY

Delivering comfort requires a whole home approach

Comfort products are engineered and professionally installed to control highly complex systems

Control

Thermostats

Zoning

Hydronics

Conditioning

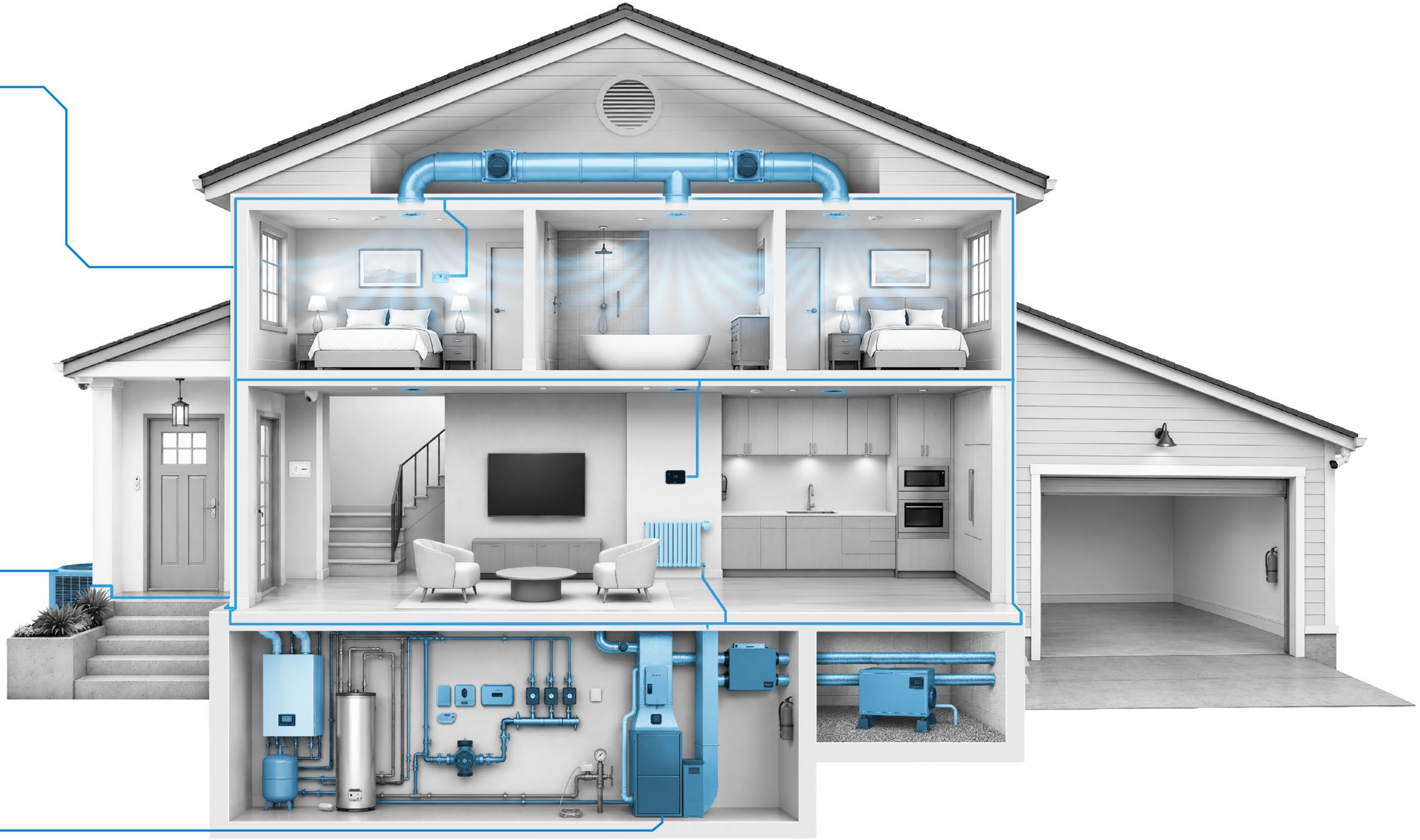
Dehumidification

Humidification

Air Quality

Filtration

Ventilation



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As leaders in thermostats, we have the right to win the entire system

DEVELOP CATEGORY BREADTH

Premium (ElitePro)

Mid-Tier *(Upcoming)*[1]

Value (FocusPro)

EXPAND INTO PRO-BACKED ADJACENCIES

Dehumidification

Humidification *(Q1 2027)*[2]

Zoning

Ventilation

LEVERAGE SCALE

40+ Product Models

5 Unique Families

Source(s): Company management estimates, Resideo filings; Portfolio breadth reflects 40+ Resideo legacy thermostat models consolidated onto 5 core product platform families (internal product-line SKU mapping).
[1]Mid-tier thermostat: in development. [2]Humidification product: expected customer availability Q1 2027 (target). Forward-looking availability dates are targets and subject to change

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Protection requires a comprehensive ecosystem

Our Protection portfolio creates an integrated security and safety network throughout the home

Security

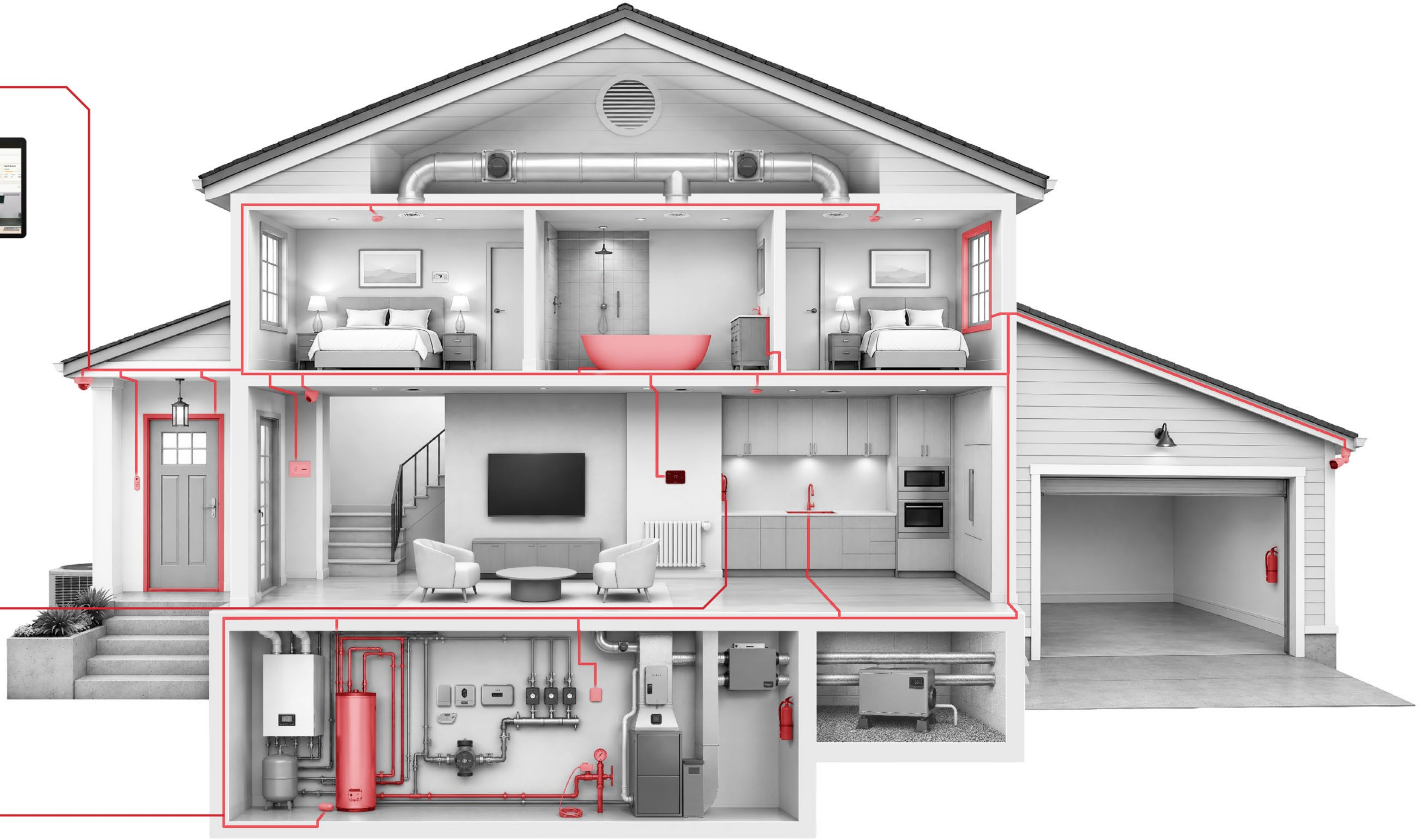
Panels & sensors | Video cameras | Monitoring

Safety

Smoke & CO alarms | Gas alarms | Extinguishers

Leak Detection

Leak detection | Leak detection & shutoff

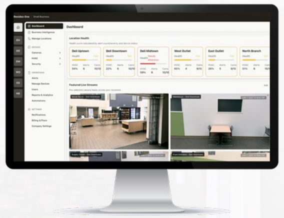


Our new security and safety platforms are a competitive advantage

DELIVER FULLY INTEGRATED WHOLE HOME PROTECTION

Next Gen Intrusion and Monitoring

Intrusion



Monitoring

Broaden Ecosystem

Video

Access Control[1]

Leak Detection

LEVERAGE SCALE

12 Product Models

1 Global Platform

Source(s): Company management estimates, Resideo filings; [1]Access control offering provided via Resideo's integration partnership with ProdataKey (PDK) on the Total Connect® 2.0 platform. Note: Product images include items not yet commercially available — a general market security panel expected customer availability Q2 2027 (target), and a new smoke/CO platform expected Q2 2026 (target). Forward-looking availability dates are targets and subject to change

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Our software and applications provide seamless experiences

Our solutions are purpose-built for Pros

WE CREATE INTEGRATED, TECH-DRIVEN SOLUTIONS

SOFTWARE LAYER HIGHLIGHTS OUR FORTIQ™ INTEGRATION

OUR SPECIALIZED PRODUCTS AND SYSTEMIC SOLUTIONS GIVE PROS A COMPETITIVE EDGE

ONE-STOP SHOP FOR PROS

The industry recognizes our quality standards

BRAND EQUITY

The most-trusted names in comfort and safety

#1

MOST-TRUSTED

Thermostat[1]

Fire safety brand[2]

CUSTOMER EXPERIENCE

Best in class

★★★★★

4.8

First Alert App rating[3]

RELIABILITY WHEN IT COUNTS

Proven at scale

>99.999%

ALARM DELIVERY UPTIME[4]

Life safety reliability when it matters most

TRUSTED BY MAJOR PARTNERS

Contractors, builders, distributors, and retailers across every channel depend on us to protect their reputations

Source(s): Company management estimates, Resideo filings; [1]#1 most-trusted thermostat brand (Honeywell Home), Brand Trust Survey, May 2026 — online survey of 2,000 U.S. homeowners ages 18+, nationally representative; [2]#1 most-trusted fire safety brand (First Alert), Brand Trust Survey, May 2026 — online survey of 2,000 U.S. homeowners ages 18+, nationally representative; [3]First Alert by Resideo mobile app: 4.8 out of 5 (22K ratings), Apple App Store (iOS), as of June 26, 2026. Note: App store ratings are dynamic and may change over time; [4]AlarmNet platform-level alarm delivery uptime since June 1, 2025 (internal monitoring). Note: Delivery to any given device or central station is also dependent on dual-path device connectivity (broadband + cellular), central-station redundancy, and third-party carrier, ISP, and power conditions outside Resideo's control. Reflects historical performance and is not a guarantee of future uptime

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Foundational investments are accelerating our new product roadmap

~5%
R&D / ADJ. REVENUE[1]
+130bps increase since FY 2024

+1,000
ENGINEERS[2]
working together to accelerate NPI

>$100M
INVESTMENT[3]
To strengthen our platform

~2,800
PATENTS[4]
active & pending worldwide

NPI ENGINE IS DELIVERING

30% **FASTER NPI[5]**
vs. prior-generation cycles

~3x **INCREASE IN NPI REVENUE[6]**
2023 vs. 2025

Source(s): Company management estimates, Resideo filings; [1]R&D expense as a percentage of TTM Adjusted Revenue as of April 4, 2026 compared to 2024. Adjusted Revenue is a non-GAAP metric; see the non-GAAP reconciliations in the Appendix to these slides for additional information. [2]Over 1,000 engineers supporting the P&S business as of December 31, 2025 (Company census records, 2026). [3]Reflects cumulative platform investment over FY'23-FY'25, (Company financial records, 2026). [4]Approximately 2,800 active and pending patents worldwide held, per Company IP portfolio records (FY'25). [5]Reduction in average new product introduction (NPI) cycle time (development Stage 3) for 2025–2026 product programs versus 2021–2024 prior-generation programs (Company analysis, 2026). [6]NPI revenue defined as the aggregate sales of new products over a three-year period from launch, figure reflects growth in periods ended FY'23 vs. FY'25 (Company financial records, 2026).

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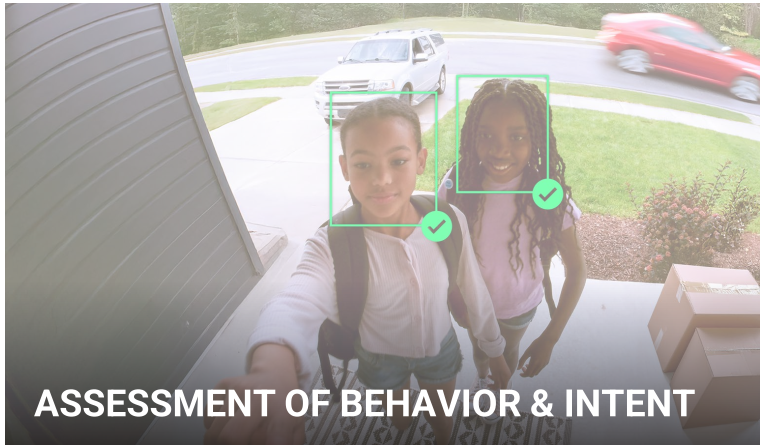
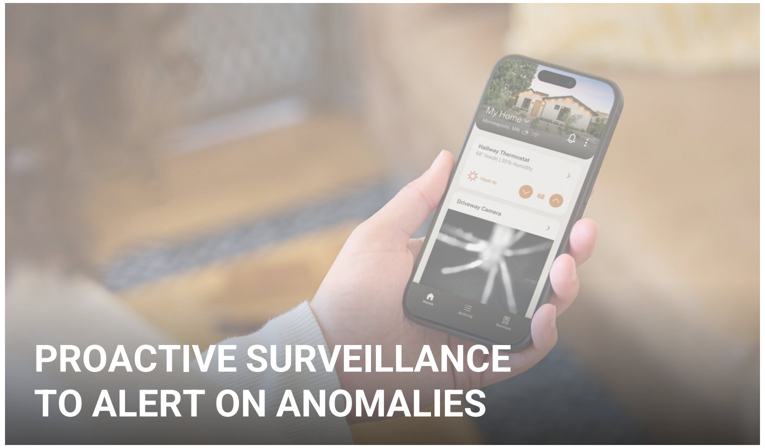
AI unlocks new value and insights for homeowners, Pros, and Resideo

CONNECTED HOME

COORDINATED & CONTEXTUAL HOME

COGNITIVE HOME





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Pro-IQ™ Predict monitors the HVAC needs of your home in real-time

HVAC EQUIPMENT AND HOME MONITORED FOR ANOMALIES

DETECT ISSUES BEFORE THEY CAUSE FAILURES

PROS SHIFT REPAIRS FROM REACTIVE TO PROACTIVE

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Resideo's ecosystem makes your home smarter

BEST-OF-BREED SOLUTIONS
Safety, security, HVAC, water, and controls

COMMON CONNECTIVITY
Redlink™ Plus and standardized protocols

FORTIQ PLATFORM
Cloud services, automation, alerts, and deep data integrations

AI AND ADVANCED ANALYTICS
AI becomes the "brain" coordinating subsystems, delivering unified outcomes

RESIDEO'S PRODUCTS ARE CENTRAL TO HOME MANAGEMENT

OUR ECOSYSTEM TURNS DATA INTO INTELLIGENCE

A HOME THAT KNOWS, ANTICIPATES AND REACTS

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Our portfolio delivers a distinct competitive advantage

01	02	03	04	05
PORTFOLIO BUILT ON DOMAIN EXPERTISE	UNMATCHED BUILDING SCIENCE EXPERTISE	SUPER-CHARGED INNOVATION	QUALITY AND RELIABILITY DRIVE RETENTION	VISION FOR FUTURE – COGNITIVE HOME

resideo

Hear directly from the Pros who bet their business on Resideo

HVAC CONTRACTOR • SECURITY DEALER • PLUMBING PRO • NATIONAL INSTALLER

03

Why We Win

Scott Harkins

SVP, Sales and Marketing

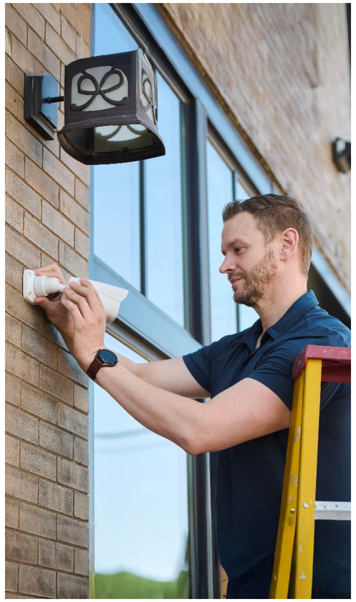
Our mission has always been to serve the Pro

WHO WE SERVE – 100K+ PROS

HVAC TECHNICIANS

PLUMBERS

ELECTRICIANS



SECURITY DEALERS

WE ARE WHERE THE PROS SHOP

17,000+
DISTRIBUTOR LOCATIONS ACROSS HVAC & ELECTRICAL

9,000+
OUTLETS ACROSS EMEA

7,500+
RETAIL OUTLETS
(North America)

200+
SECURITY OUTLETS
(EMEA & Americas)

Source: Company management estimates, Resideo filings; location counts based on internal point-of-sale and third-party data as of July 1, 2026

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Our brand strength is a revenue multiplier

Leading brands

that Pros and Homeowners know and trust

Honeywell Home
COMFORT & CONTROLS

FIRST ALERT
FIRE & LIFE SAFETY

BRK THE PROFESSIONAL STANDARD
PROFESSIONAL SAFETY

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HOME ECOSYSTEM

Our trusted brands create…

SPECIFICATION-PULL

SELL-THROUGH PREMIUM

PRICING POWER

CHANNEL LOYALTY

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We have a multi-channel distribution moat

CHANNEL	% OF ADJ. REVENUE[1]	PRODUCT	REPRESENTATIVE PARTNERS
HVAC & PLUMBING	38%	Air, Water, Safety	FERGUSON, Johnstone, WOLSELEY, VGH International, watsco
SECURITY	11%	Security, Safety	ADI, USAA PERKS
RETAIL	17%	Safety, Air	LOWE'S, amazon, ACE Hardware
ELECTRICAL	10%	Safety, Security, Air	sonepar, City Electric Supply, HD Supply, Winsupply
OEM	22%	Combustion, Security	Bradford White Water Heaters, ADT, AO Smith, Rheem

CHANNEL-TO-PRODUCT IMPLICATIONS

Balanced channel mix supports resilient demand across end-markets

Product overlap within channels expands cross-sell and wallet share

Strategic partners deepen reach and reinforce market access

[1]Reflects LTM Q1 '26 Adjusted Revenue before FX by primary distribution channel; excludes "Other" immaterial revenue streams representing ~2% of total revenue. Adjusted Revenue is a non-GAAP financial measure in which intercompany sales from the Products & Solutions business to ADI have been adjusted to recognize them as if they had been third-party sales. See the non-GAAP reconciliations in the Appendix to these slides as well as the Basis of Presentation disclaimer on slide 2 for additional details.

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Our sales strategy is built on three growth pillars

01 COMMERCIAL GROWTH DRIVERS

- EXPAND WALLET SHARE
- COMPETITIVE CONVERSIONS
- DEMAND GENERATION

02 EXPANSION STRATEGIES

- GEOGRAPHIC EXPANSION
- CATEGORY EXPANSION

03 MACRO GROWTH

- BUILDING SCIENCE TRENDS
- REPLACEMENT CYCLES
- HOUSING MARKET

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Growth is driven through loyal Pro relationships

01

EXPANDING WALLET SHARE

Deepen relationships and grow share of wallet with our existing customers

02

COMPETITIVE CONVERSIONS

Win conversions and find new customers in attractive markets

03

DEMAND GENERATION

Generate demand and get our products specified by Pros

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Resideo has opportunities for strategic expansion

GEOGRAPHIC EXPANSION

EUROPE

AUSTRALIA & NEW ZEALAND

- Extend existing products into additional served markets
- Expand HVAC in Europe and Water in N. America
- Examples: Europe, Australia & New Zealand

EXPANSION STRATEGIES

CATEGORY & CHANNEL EXPANSION

INSURANCE

SMB & LIGHT COMMERCIAL

PROPERTY MANAGEMENT

- Broaden participation in light commercial and SMB
- Platforms to expand into property management tech and insurance
- Pro-IQ™ Services expansion across contractor network

We are poised to capitalize on macro trend improvements

HOUSING MARKET

REPLACEMENT CYCLES

BUILDING SCIENCE TRENDS

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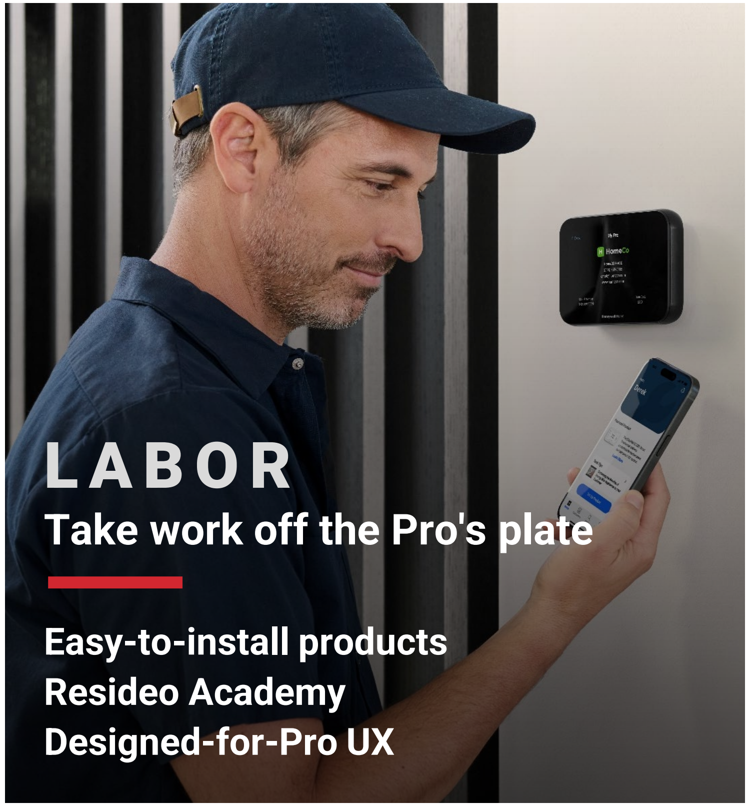
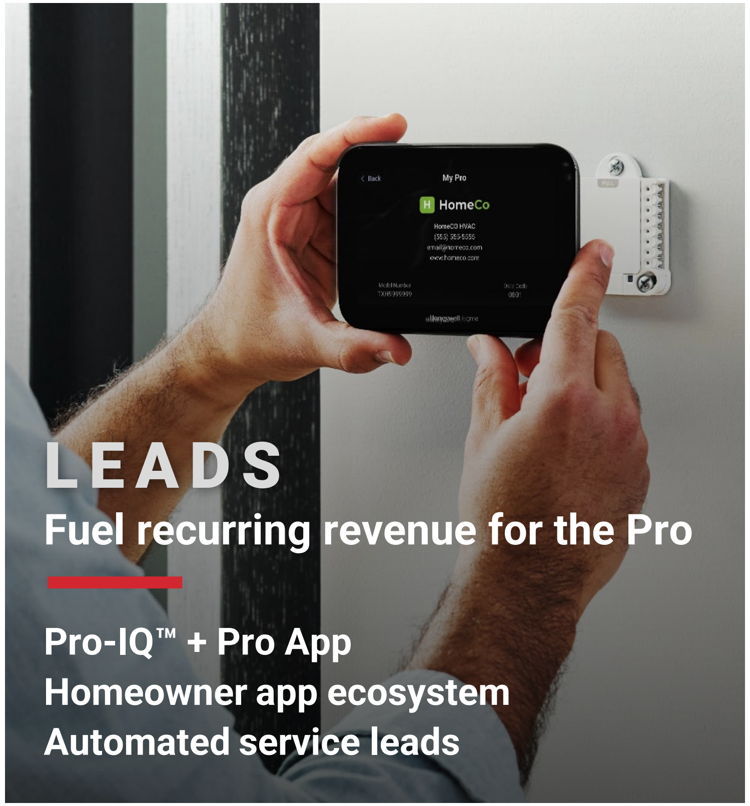
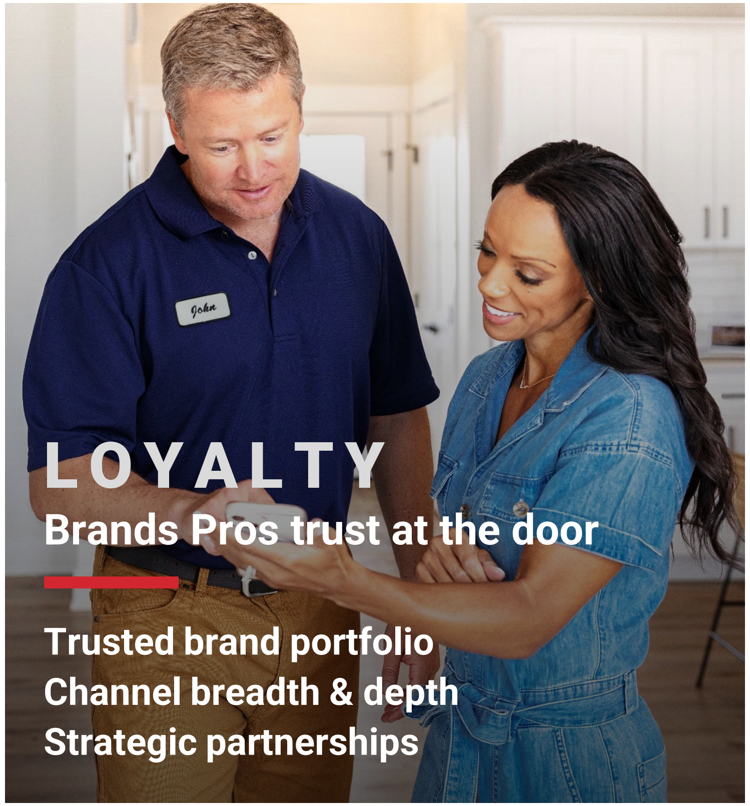
Our software enables Pros to run more profitable businesses







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Our professional and channel relationships are a distinct competitive advantage

01

PRO PARTNERSHIP IS OUR STRUCTURAL MOAT

02

ICONIC BRANDS ARE A REVENUE MULTIPLIER

03

DISTRIBUTION REACH IS A DECADES-BUILT ADVANTAGE

04

UNDERLYING MACRO TAILWINDS COUPLED WITH KEY GROWTH VECTORS

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04

Supply Chain Excellence

Pat Murray

SVP, Integrated Supply Chain and IT

Foundational elements for value creation are in place

POST 2019

FRAGMENTED SYSTEMS

LEGACY PROCESSES

COMPLEXITY INHERITED

NOW

CUSTOMER SATISFACTION
with product delivery and service excellence

BEST IN CLASS
inventory turns

NPI AVERAGE DELIVERY CYCLE
time reduction of 20%+ in past 3 years[1]

Source: Company management estimates, Resideo filings; [1]Best in class Inventory Turns benchmarked against Gartner's Top 25 for 2025 Supply Chain Report

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Resideo's manufacturing footprint is an asset

SUPPLY-CHAIN CONTROL FROM COMPONENT TO FINISHED PRODUCT

VERTICAL INTEGRATION

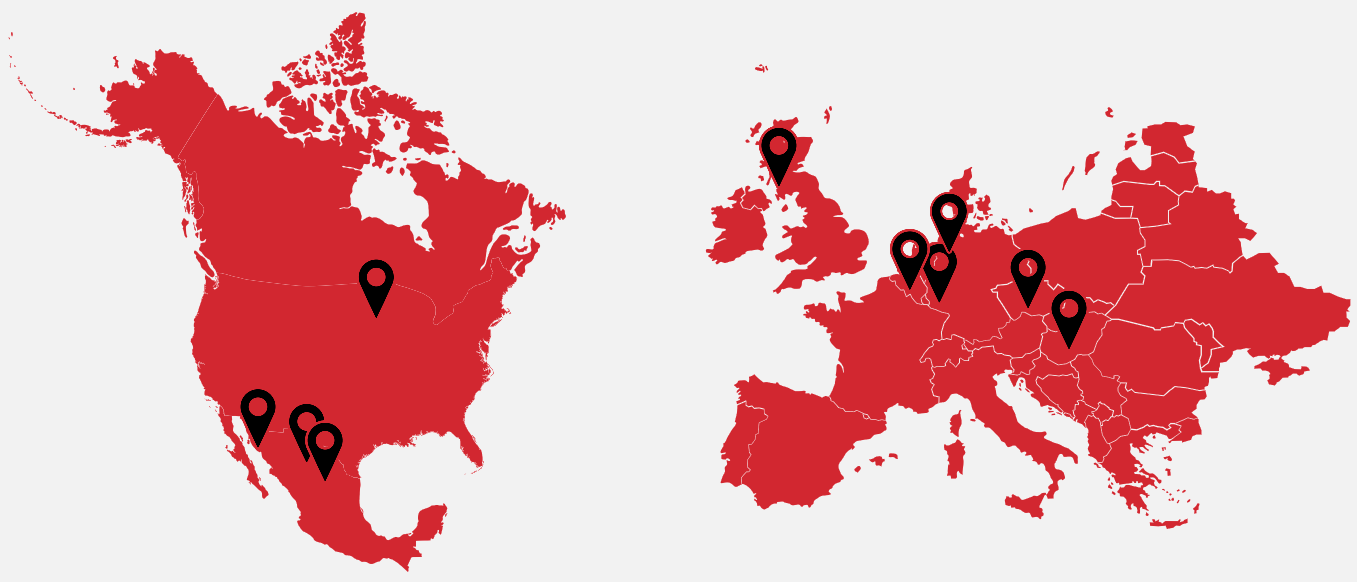
STRATEGIC SUPPLIER RELATIONSHIPS

QUALITY CONTROL, RESILIENCE, COST-EFFICIENCY

CORE COMPETENCIES

- Electronics/SMT/RF
- Complex Assembly & Test
- Wireless Protocol
- Casting & Machining
- Plastic Molding

NORTH AMERICA | **EUROPE**



11	75M+	8,000+
Manufacturing Sites[1]	Units Produced Per Year	Supply Chain Employees

Source(s): Company management estimates, Resideo filings; [1]Map graphic excludes APAC facility

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Our integrated supply chain of the future combines people with technology

OPERATIONAL EXCELLENCE PILLARS

A customer-first approach is our operating philosophy

OPERATIONAL EXCELLENCE DRIVES CHANNEL LOYALTY, CUSTOMER EXPERIENCE

- **Customer On Time To Request (“OTTR”)** (improved from ~80% in 2023 to ~90% in 2025)
- **World-class service performance**
- **Award-winning training and digital enablement ecosystem**

INVESTING FOR CONTINUOUS IMPROVEMENT

- **Completed global implementation** of end-to-end digital supply chain system
- **Standardizing global planning processes** to manage demand and supply planning
- **AI-enabled support** transforming service quality and insight generation
- **Lean, technology-enabled operations** improving productivity and scalability — workforce optimization combined with early AI integration into daily workflows

Source(s): Company management estimates

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Resideo delivers best-in-class quality

EXCEPTIONAL PRODUCT CONFORMANCE	BEST IN CLASS INBOUND QUALITY	MINIMAL DEFECT ESCAPES TO MARKET
0.78%	24	68
COPQ	SPPM	CPPM
Cost of Poor Quality (% of Net Sales)	**Supplier Defective Parts per Million**	**Customer Defective Parts per Million**
35%	42%	10%
YOY IMPROVEMENT	YOY IMPROVEMENT	YOY IMPROVEMENT

Source(s): Company management estimates, Resideo filings; Warranty Costs, SPPM, and CPPM figures as of FY25; YoY improvement represents change between FY24 and FY25

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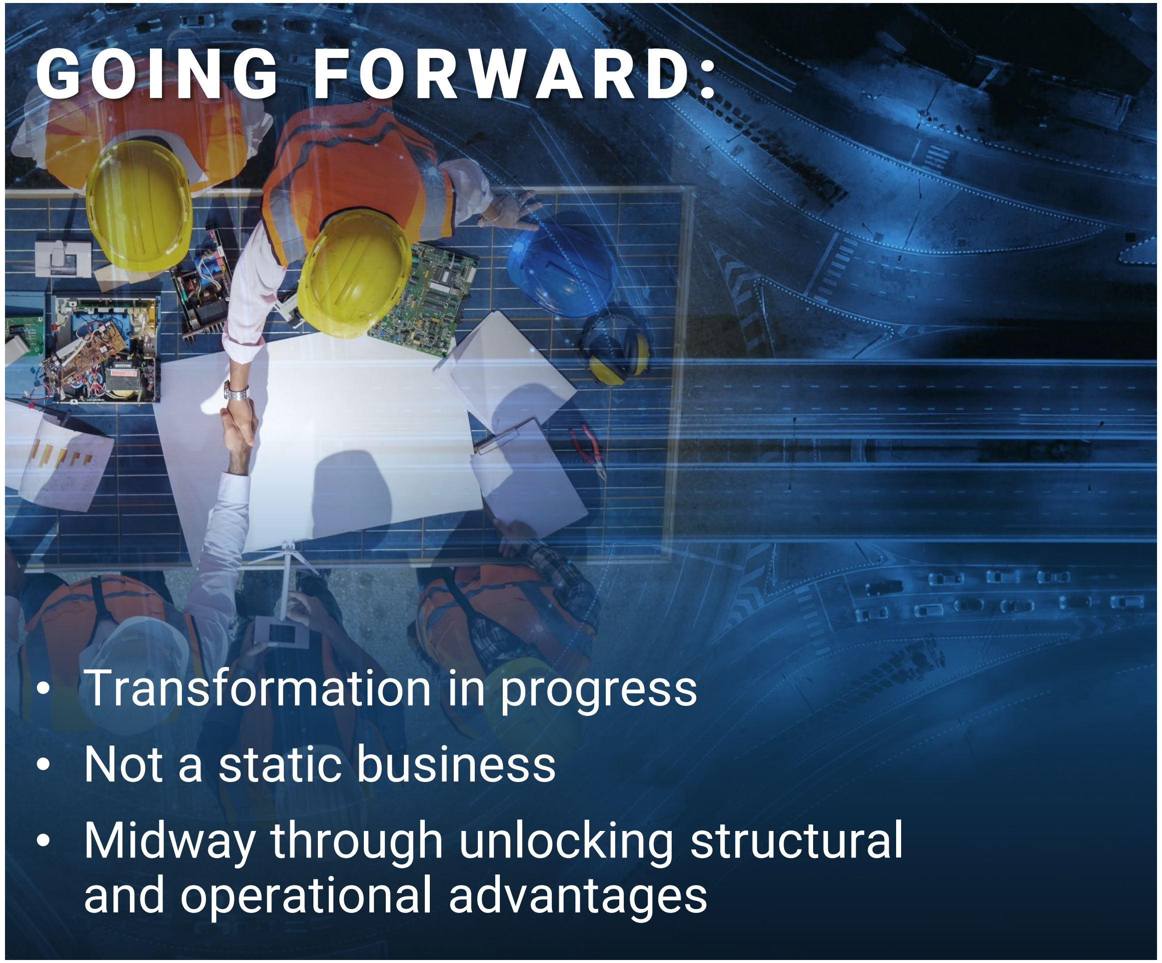
Our innovations enhance our integrated supply chain



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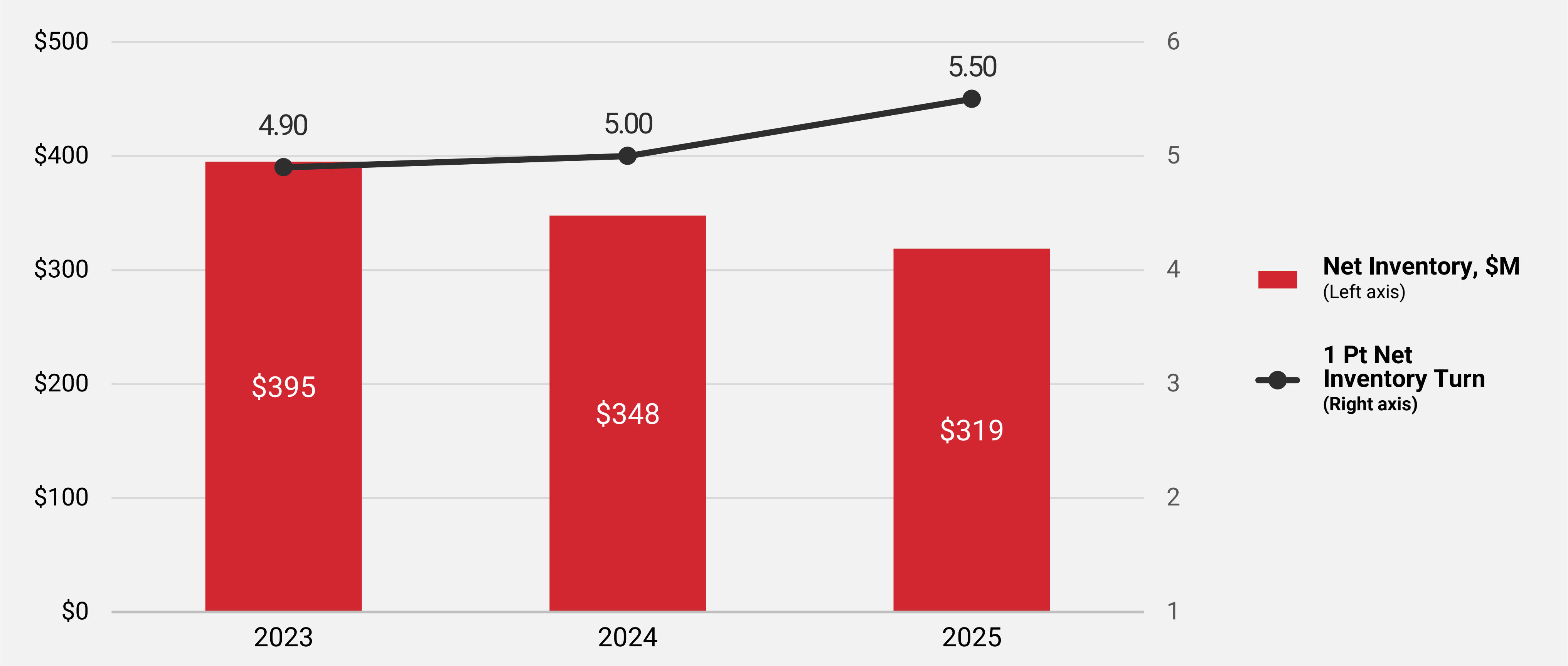
Resideo benchmarks against best-in-class inventory management

Inventory discipline helps drive cash flows, margin

P&S GLOBAL NET INVENTORY



Source(s): Company management estimates, Resideo filings; Inventory Balances and Turns represent values from Q4 for each fiscal year.

We are building the factory of the future

Investing in robotics automation technology and engineers to expand capabilities

- “Cobots" designed / manufactured in our facility
- Deployed at half lead-time / half the cost of the industry
- 39 specialized automation & technology engineers
- ~75% of design reusability across automations
- Automation utilizing AI for optimized quality

MEASURABLE IMPACTS

200+	$53M+	3YR	$17M
PROJECTS	CAPEX[1]	PAYBACK	SAVINGS

~4x

INCREASE IN COBOTS DEPLOYED SINCE 2020

[1]Capex represents spend between FY 2020 – 2025.

Our commitment to safety and sustainability reflects our high standards

WE USE TECHNOLOGY TO SUPPORT PEOPLE, SOCIETY, AND THE PLANET THROUGH:

- SUSTAINABLE INNOVATION
- OPERATIONAL RESPONSIBILITY
- OUR COMMUNITIES
- GOVERNANCE AND ACCOUNTABILITY

BRONZE | Top 35%
ecovadis
Sustainability Rating
JAN 2026

82[ND]
PERCENTILE

COMMITMENT TO CLIMATE

Our products enabled

~2,441

TONS OF CARBON SAVINGS ACROSS OUR FACILITIES[1]

SAFETY

2025 TCIR of

0.14

SIGNIFICANTLY BELOW THE INDUSTRY BENCHMARK OF LIKE-BUSINESSES (NAICS 33599)

WORLD-CLASS ISO STANDARDS

11

MANUFACTURING SITES WITH ISO 14001 CERTIFICATION

9

SITES CERTIFIED TO ISO 45001 (OCCUPATIONAL HEALTH AND SAFETY)

5

SITES CERTIFIED TO ISO 50001 (ENERGY EFFICIENCY)

Source(s): EcoVadis rating is for Resideo Technologies, Inc. including ADI. Resideo intends to maintain or improve the Sustainability Rating post-Spin. [1]Carbon savings represents change between FY2024 and FY2025.

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Resideo's integrated supply chain is a competitive advantage

01

TRACK RECORD OF OPERATIONAL IMPROVEMENT

02

DIVERSIFIED AND VERTICALLY INTEGRATED

03

DISCIPLINED INVENTORY MANAGEMENT

04

MARGIN GROWTH THROUGH AUTOMATION

05

FOCUS ON SAFETY AND SUSTAINABILITY

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05

Financial Conviction

Tom Surran

President & CEO

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A pure play products company creates a stronger financial profile

	RESIDEO PRE-SPIN 2025 (as Reported[1])	RESIDEO POST-SPIN 2025 (Standalone Adjusted)
Adjusted Revenue	$7.5B	$2.9B[2]
Adjusted Gross Margin	29.4%	39.5%
Standalone Adjusted EBITDA	$833M	$581M[3]
Standalone Adj. EBITDA Margin	11.1%	20.3%[3]
Standalone Adj. EBITDA less Adj. Capex	$717M	$519M
Standalone Adj. EBITDA less Adj. Capex Conversion	86.1%	89.3%[4]

[1]All amounts for Resideo pre-Spin 2025 are sourced from Resideo filings and shown on an as-reported basis. [2]In the Post-Spin period, 2025 Adjusted Revenue is a non-GAAP financial measure in which intercompany sales from the Products & Solutions business to ADI have been adjusted to recognize them as if they had been third-party sales. See the non-GAAP reconciliations in the Appendix to these slides as well as the Basis of Presentation disclaimer on slide 2 for additional information. [3] In the Post-Spin period, Standalone Adjusted EBITDA is a non-GAAP financial measure that equals Adjusted EBITDA as reported in 2025 for the Products & Solutions segment, burdened by estimated costs required to operate the Company on a standalone basis and further adjusted for impacts of profit in inventory. See the non-GAAP reconciliation in the Appendix to these slides for additional information. [4]Adjusted Capex is a non-GAAP financial measure. See the non-GAAP reconciliation in the Appendix to these slides for additional information.

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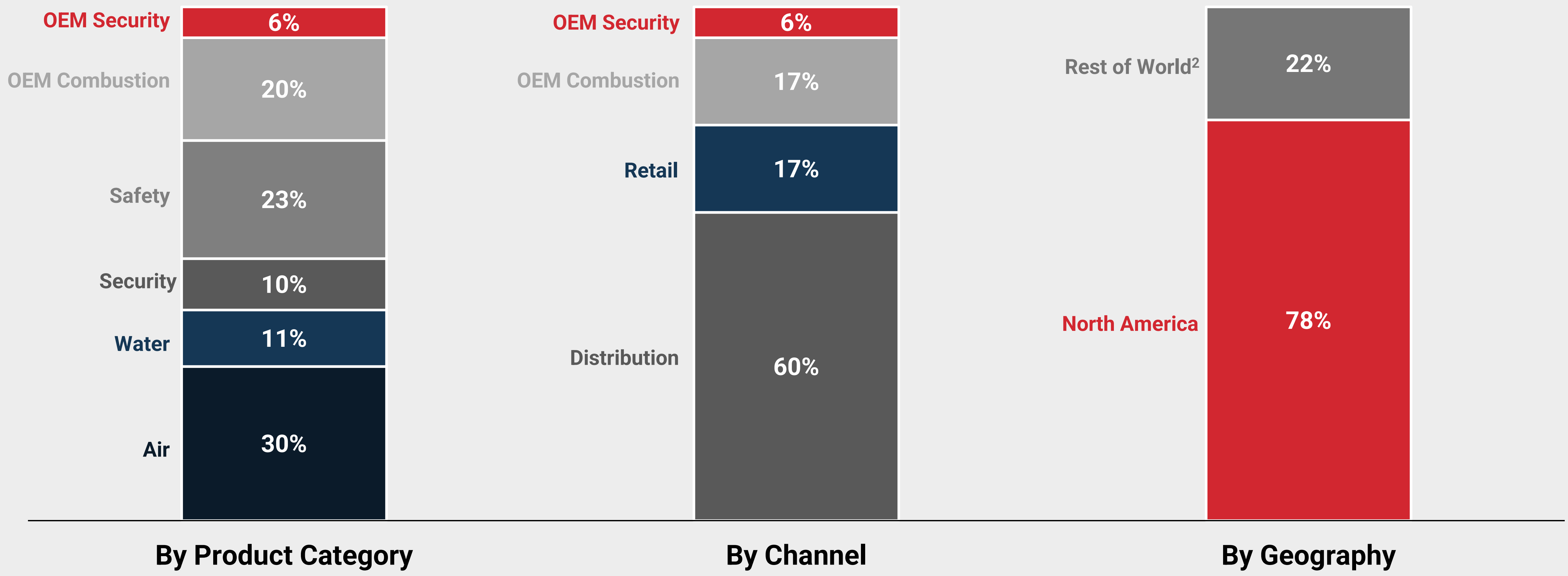
Our comprehensive portfolio provides a strong foundation for growth

2025 ADJUSTED REVENUE[1] MIX



[1] Adjusted Revenue is a non-GAAP financial measure in which intercompany sales from the Products & Solutions business to ADI have been adjusted to recognize them as if they had been third-party sales. See the non-GAAP reconciliations in the Appendix to these slides as well as the Basis of Presentation disclaimer on slide 2 for additional information; [2]Rest of World includes EMEA and APAC regions.

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Financial roadmap to 2030

	Standalone Adjusted FY 2025		2030 Target
1 Adjusted Revenue[1] CAGR	1.5% *2023-2025 Growth*		4-5%
2 Adjusted Gross Margin%[2]	39.5% *2025*	~+400bps →	43-45%
3 Standalone Adjusted EBITDA Margin%[3]	20.3% *2025*	~+400bps →	23-25%

KEY FINANCIAL PILLARS

- **4-5%** revenue CAGR driven by market growth, pricing and new product introductions
- **Margin expansion** through NPI, category and geographic expansion, and execution
- **Profitability** targeted to grow at **1.5x - 2.0x** the growth rate of revenue
- **Strong FCF conversion** from capex-light model

[1]Adjusted Revenue is a non-GAAP financial measure in which intercompany sales from the Products & Solutions business to ADI have been adjusted to recognize them as if they had been third-party sales. FY23 Adjusted Revenue is further adjusted for the disposition of the Genesis business. See the non-GAAP reconciliations in the Appendix to these slides as well as the Basis of Presentation disclaimer on slide 2 for additional details. [2]Adjusted Gross Margin % is a non-GAAP financial measure comprised of reported Gross Profit divided by Adjusted Revenue. See the non-GAAP reconciliations in the Appendix to these slides for additional details. [3]Standalone Adjusted EBITDA is a non-GAAP metric which equals Adjusted EBITDA as reported for the Products & Solutions segment of Resideo, further adjusted for the estimated costs required to operate the post-Spinoff Company on a standalone basis as well as adjustments for profit in inventory on intercompany sales to ADI. Standalone Adjusted EBITDA margin equals Standalone Adjusted EBITDA divided by Adjusted Revenue. See the non-GAAP reconciliations in the Appendix to these slides for additional details Forward looking target. Results may vary, see slide 2 for more information.

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A clear path to 4-5% revenue CAGR, with upside on an improved macro

4-5% ↑

Targeted Annualized Organic Net Sales CAGR

=

~2.0-2.5%

New Product Introductions

- **Growth With Existing Customers**
- **New Customer Wins**
- **Strategic Expansion Opportunities**

+

~1.0-1.25%

Pricing

- **Value-Based Pricing**
- **Mix / Product Premiumization**

+

~1.0-1.25%

Underlying Market Growth Driving Volume

- **Repair / Replacement Demand**
- **Replacement Cycles**

Note: All growth rates based on management estimates. Forward looking target. Results may vary, see slide 2 for more information.

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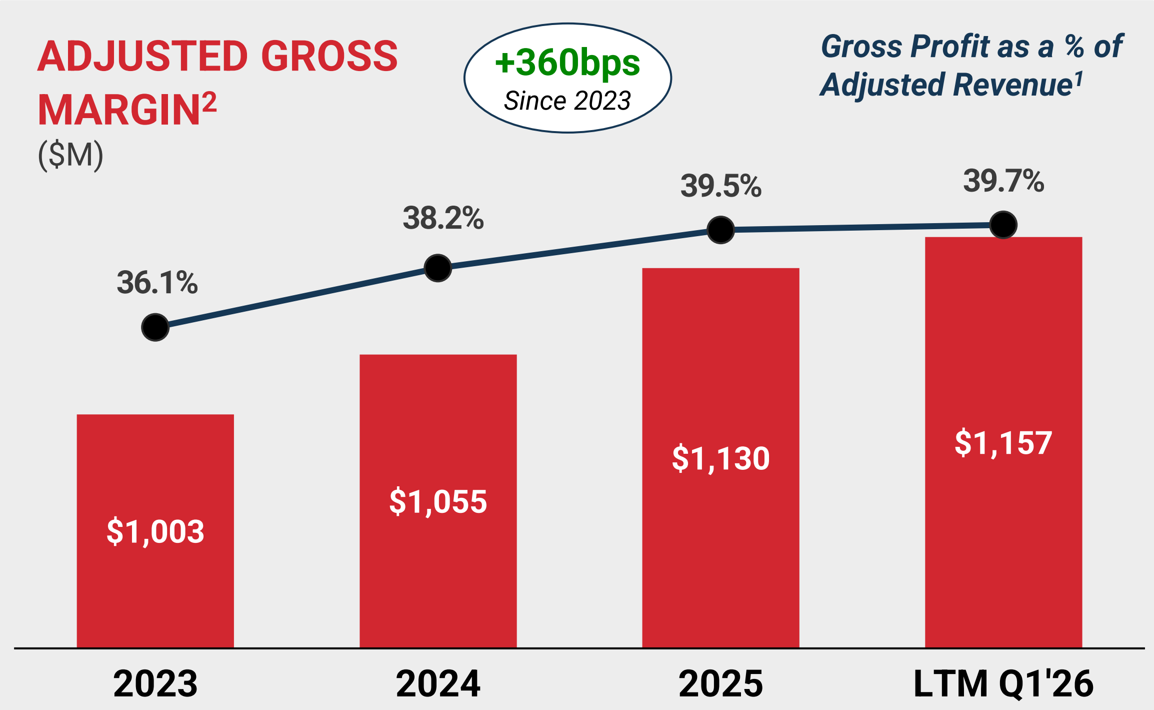
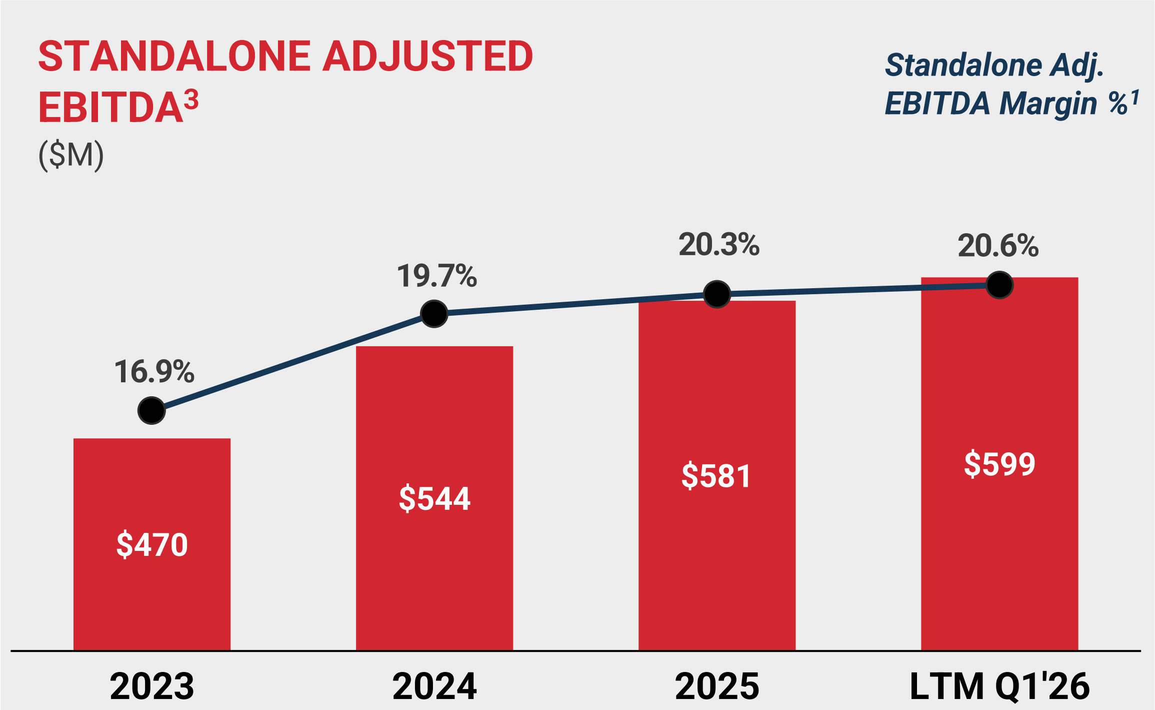
Track record of consistent margin expansion





12

Consecutive Quarters of Adjusted Gross Margin Expansion

+370bps

Adjusted EBITDA Margin Expansion Since 2023

[1]Adjusted Revenue is a non-GAAP financial measure in which intercompany sales from the Products & Solutions business to ADI have been adjusted to recognize them as if they had been third-party sales. FY23 Adjusted Revenue is further adjusted for the disposition of the Genesis business. EBITDA and Gross Margin as a percent of Adjusted Revenue. See the non-GAAP reconciliations in the Appendix to these slides as well as the Basis of Presentation disclaimer on slide 2 for additional details. [2]Adjusted Gross Margin % is a non-GAAP financial measure comprised of reported Gross Profit divided by Adjusted Revenue. See the non-GAAP reconciliations in the Appendix to these slides for additional details. [3]Standalone Adjusted EBITDA is a non-GAAP metric which equals Adjusted EBITDA as reported for the Products & Solutions segment of Resideo, further adjusted for the estimated costs required to operate the post-Spinoff Company on a standalone basis as well as adjustments for profit in inventory on intercompany sales to ADI. Standalone Adjusted EBITDA margin equals Standalone Adjusted EBITDA divided by Adjusted Revenue. See the non-GAAP reconciliations in the Appendix to these slides for additional details.

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Structural margin expansion driven by controllable levers

ADJUSTED GROSS MARGIN %[1]

PATH TO GROSS MARGIN EXPANSION

- Shift to higher-margin products
- Value-based pricing discipline
- Supply chain productivity
- Labor, overhead, and cost reductions

[1]Adjusted Gross Margin % is a non-GAAP financial measure which equals 2025 Gross Profit as reported by the Products & Solutions segment divided by Adjusted Revenue. Adjusted Revenue is a non-GAAP financial measure in which intercompany sales from the Products & Solutions business to ADI in the historical periods have been adjusted to recognize them as if they had been third-party sales. See the non-GAAP reconciliations in the Appendix to these slides and the Basis of Presentation disclaimer on slide 2 for additional details. Forward looking target. Results may vary, see slide 2 for more information.

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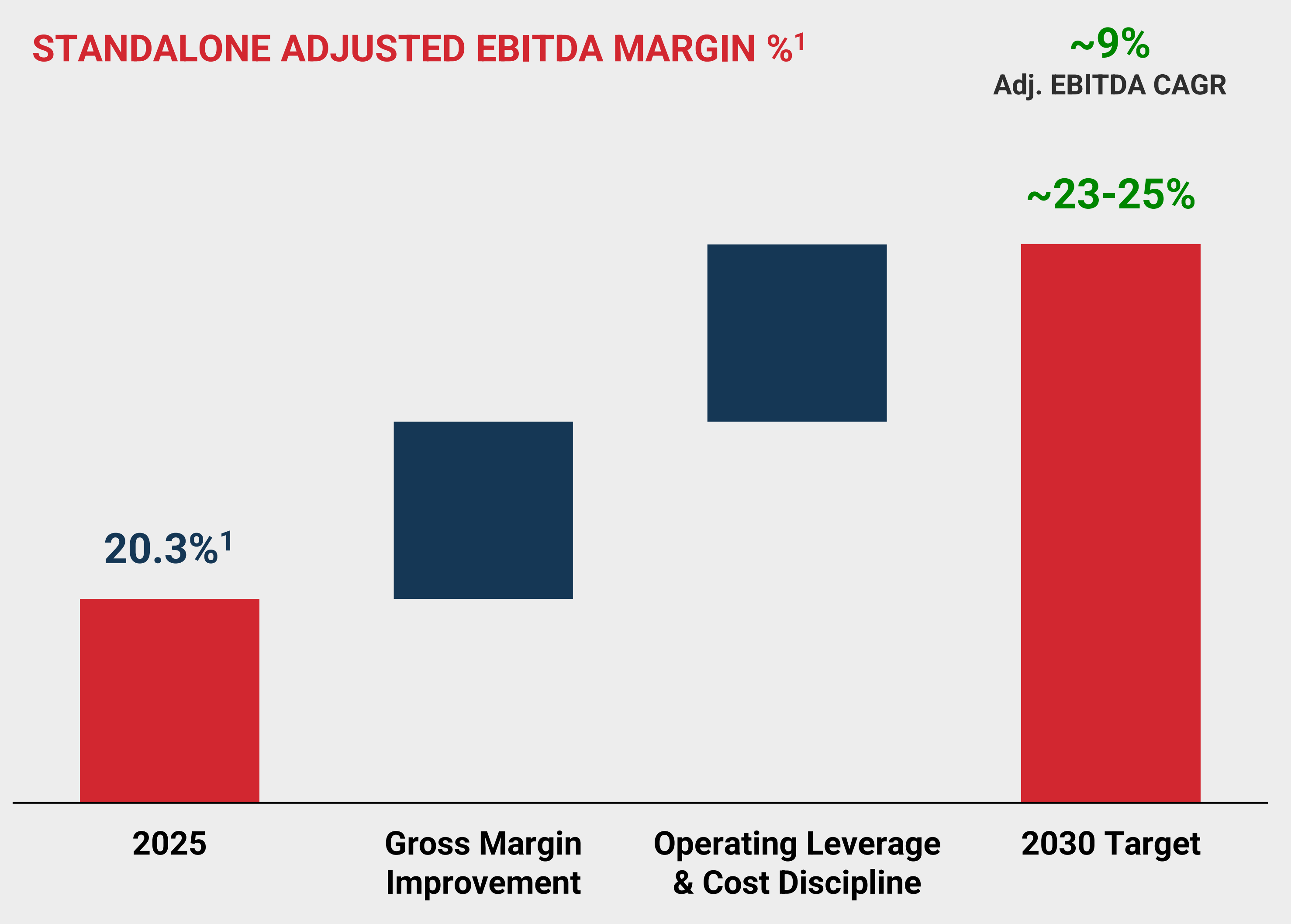
Operating efficiency drives Adjusted EBITDA margin expansion



PATH TO ADJUSTED EBITDA MARGIN EXPANSION

- Scale benefits from higher R&D output
- Fixed-cost leverage
- SG&A discipline and efficiency
- Standalone model optimization

[1] Standalone Adjusted EBITDA is a non-GAAP metric which, equals Adjusted EBITDA as reported for the Products & Solutions segment of Resideo, further adjusted for the estimated costs required to operate the post-Spinoff Company on a standalone basis as well as adjustments for profit in inventory on intercompany sales to ADI. Standalone Adjusted EBITDA Margin equals Standalone Adjusted EBITDA divided by Adjusted Revenue. See the non-GAAP reconciliations in the Appendix to these slides for additional details. Forward looking target. Results may vary, see slide 2 for more information.

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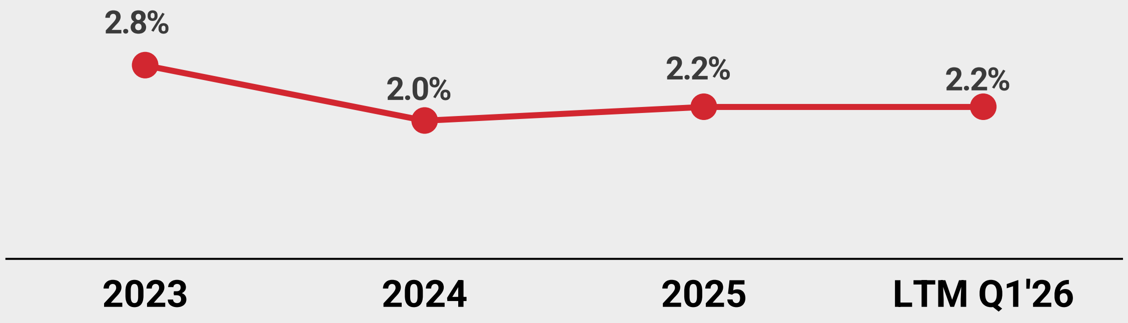
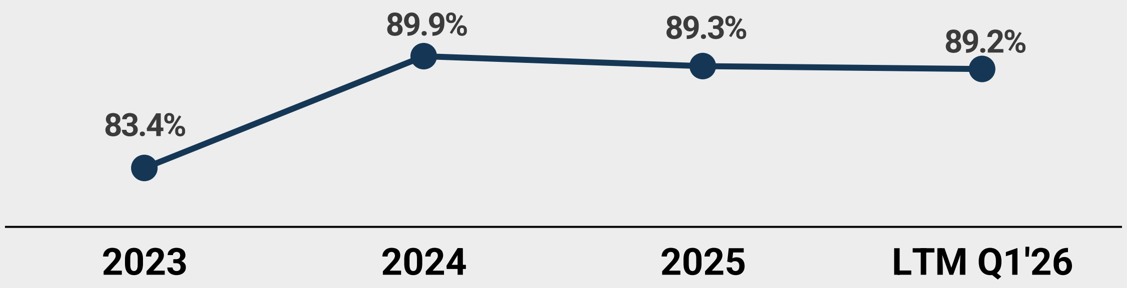
High cash conversion drives strong free cash flow

ADJUSTED CAPEX[1] AS A % OF ADJUSTED REVENUE[2]



~2.0%
of Adjusted Revenue
2030 Target

STANDALONE ADJ. EBITDA[3] LESS ADJ. CAPEX CONVERSION[4]



92%+
Conversion
2030 Target

High-Margin, Capex-Light Business Model Supports Durable Free Cash Flow Generation

[1] Adjusted Capex is a non-GAAP financial measure; see the reconciliation in the Appendix to these slides for additional information. [2] Adjusted Revenue is a non-GAAP financial measure in which intercompany sales from the Products & Solutions business to ADI have been adjusted to recognize them as if they had been third-party sales. FY23 Adjusted Revenue is further adjusted for the disposition of the Genesis business. See the non-GAAP reconciliations in the Appendix to these slides as well as the Basis of Presentation disclaimer on slide 2 for additional details. [3] Standalone Adjusted EBITDA is a non-GAAP metric which equals Adjusted EBITDA as reported for the Products & Solutions segment further adjusted for estimated costs required to operate the post-Spinoff Company on a standalone basis as well as adjustments for profit in inventory on intercompany sales to ADI. Standalone Adjusted EBITDA margin equals Standalone Adjusted EBITDA divided by Adjusted Revenue. See the non-GAAP reconciliations in the Appendix to these slides for additional details. [4] Conversion calculated as (Standalone Adjusted EBITDA less Adjusted Capex) / Standalone Adjusted EBITDA. Forward looking target. Results may vary, see slide 2 for more information.

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Healthy balance sheet supports a clear path to <2.0x net leverage

EXPECTED CAPITAL STRUCTURE AT SPIN

~$2.1B
Gross Debt

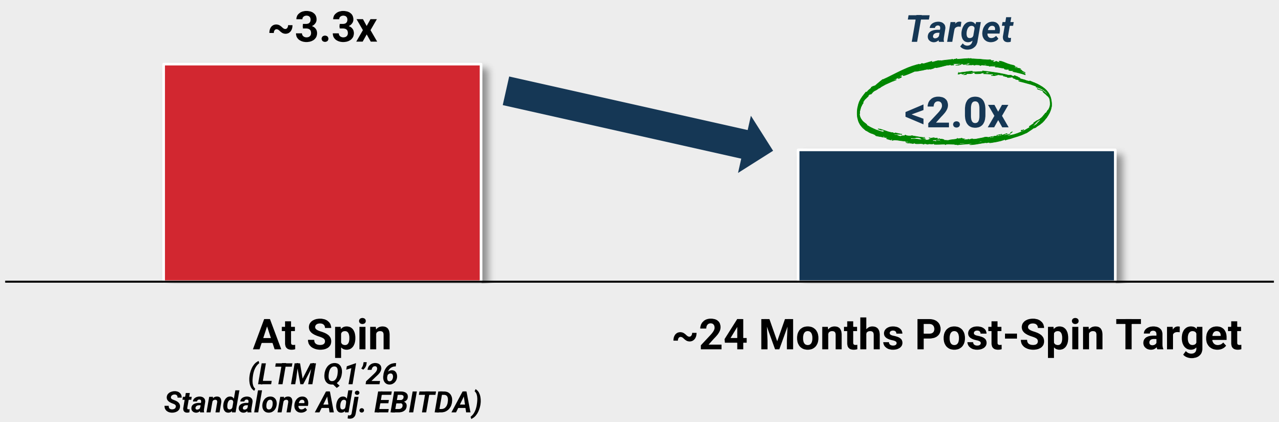
~$2.0B
Net Debt

~$150M
Cash

BB/Ba2
Credit Ratings

~$650M
Total Liquidity[1]

NET LEVERAGE



- De-leveraging prioritized in near-term
- Targeting <2.0x net leverage within 24 months post-spin
- Established issuer with continued access to debt capital markets

Note: All leverage figures are based on management estimates and are non-GAAP financial measures [1]Reflects cash balance at close of $150M and Revolver availability of $500M.
Forward looking target. Results may vary, see slide 2 for more information.

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Returns-based capital allocation guides strategic priorities

CAPITAL ALLOCATION PRIORITY STACK

01 Near-Term Deleveraging

02 Organic Reinvestment

03 Selective M&A

04 Return of Capital

INVESTMENT FOCUS AREAS

- **Organic reinvestment focused** on product expansion and product vitality
- **Selective M&A targeting** core and core-adjacent growth opportunities
- **Priority areas of growth include** Ventilation, Access Control, and other enhancements to security portfolio
- **Disciplined approach with clear ROIC thresholds;** capital returns evaluated once leverage objectives are met

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Resideo is well-positioned to drive long term value creation

GROWTH	PROFITABILITY	FREE CASH FLOW	CAPITAL ALLOCATION
Market Growth, Pricing and New Products	Margin Expansion Through Mix, Delivery, and Cost Discipline	Strong FCF[4] Conversion From Capex-light Model	Deleveraging While Reinvesting For Growth

Targeted Outcomes

4-5%	23–25%	92%+	<2.0x
Adjusted Revenue[1] CAGR Through 2030 Target	Standalone Adj. EBITDA[2] Margin (43–45% Adj. Gross Margin 2030 Target)	Standalone Adj. EBITDA less Adj. Capex Conversion 2030 Target[3]	Net Leverage Target Within ~24 Months Post-Spin

Driving sustainable value creation for shareholders

[1]Adjusted Revenue is a non-GAAP financial measure in which intercompany sales in historic periods from the Products & Solutions business to ADI have been adjusted to recognize them as if they had been third-party sales. See the non-GAAP reconciliations in the Appendix to these slides as well as the Basis of Presentation disclaimer on slide 2 for additional details. [2]Standalone Adjusted EBITDA is a non-GAAP metric which in the historic periods, equals Adjusted EBITDA as reported for the Products & Solutions segment of Resideo, further adjusted for the estimated costs required to operate the post-Spinoff Company on a standalone basis as well as adjustments for profit in inventory on intercompany sales to ADI. Standalone Adjusted EBITDA margin equals Standalone Adjusted EBITDA divided by Adjusted Revenue. See the non-GAAP reconciliations in the Appendix to these slides for additional details. [3]Conversion calculated as (Standalone Adjusted EBITDA less Adjusted Capex) / Standalone Adjusted EBITDA. Adjusted Capex is a non-GAAP financial measure, see reconciliation in Appendix. [4]Free cash flow defined as Standalone Adjusted EBITDA less Adjusted Capex.
Forward looking target. Results may vary, see slide 2 for more information.

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Resideo is primed for profitable growth

UNIQUE FOOTPRINT IN THE HOME

with comprehensive portfolio managing critical systems in the home

HIGHLY DURABLE DEMAND

through repair and replacement and new construction

STRONG COMPETITIVE POSITION

based on domain expertise, trusted brands and deep customer relationships

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Q&A

President & CEO
Tom Surran

SVP, Engineering
Scott Ziffra

SVP, Sales & Marketing
Scott Harkins

SVP, Integrated Supply Chain & IT
Patrick Murray

SVP, Strategy & Business Operations
Amit Mehta

Global Head of Strategic Finance
Chris Lee

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A Resideo Home:

The Most Important Place in the World.

Appendix

Non-GAAP Adjusted Revenue and Adjusted Gross Margin reconciliations

($ in millions)	2023	2024	2025	LTM Q1'26
Reported Revenue[1]	**$2,672**	**$2,564**	**$2,688**	**$2,745**
(-) Genesis disposition	(106)	--	--	--
(+) Addback of intercompany revenue eliminated on sales to ADI	212[2]	195	175	171
Adjusted Revenue	**$2,778**	**$2,759**	**$2,863**	**$2,916**
Reported Gross Profit[1]	**$1,032**	**$1,049**	**$1,131**	**$1,158**
(-) Genesis disposition	(22)	--	--	--
(+/-) Profit in inventory on sales to ADI	(6)	7	--	--
(-) Standalone Adjustments	**(1)**	**(1)**	**(1)**	**(1)**
Adjusted Gross Profit	**$1,003**	**$1,055**	**$1,130**	**$1,157**
Adjusted Gross Margin %	***36.1%***	***38.2%***	***39.5%***	***39.7%***

[1]P&S Segment Reported Revenue and Gross Profit per filings. [2]Adjusted for the Genesis disposition

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Non-GAAP Standalone Adjusted EBITDA reconciliation

($ in millions)	2023	2024	2025	LTM Q1'26
GAAP Income from Operations[1]	**$446**	**$503**	**$555**	**$546**
(+) Stock based compensation	18	19	19	20
(+) Restructuring and impairment expense	27	14	5	11
(+) Other[2]	--	7	--	18
Non-GAAP Adj. Income from Operations	**$491**	**$543**	**$579**	**$596**
(+) Depreciation & Amortization	71	68	77	80
Reported Adjusted EBITDA	**$562**	**$611**	**$656**	**$676**
(-) Genesis Disposition	(14)	--	--	--
(+/-) Profit in inventory on sales to ADI	(6)	7	(0)	--
Further Adjusted EBITDA	**$542**	**$618**	**$656**	**$676**
(-) Standalone Adjustments	**(71)**	**(73)**	**(76)**	**(76)**
Standalone Adjusted EBITDA	**$470**	**$544**	**$581**	**$599**

[1]P&S Segment GAAP Income from Operations per filings. [2]For 2024 and LTM Q1'26 periods, "Other" includes litigation settlements

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Non-GAAP Adjusted Capex reconciliation

($ in millions)	2023	2024	2025	LTM Q1'26
Resideo Consolidated Reporting Capex (per filings)	**$105**	**$80**	**$116**	**$121**
(-) ADI Capex (per Form-10)	(27)	(25)	(54)	(56)
Adjusted Capex[1]	**$78**	**$55**	**$62**	**$65**

[1]2023 Capex includes $2mm of Capex related to corporate activities. No material Capex was recorded for Genesis in 2023

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Non-GAAP reconciliation of Free Cash Flow & Free Cash Flow Conversion

($ in millions)	2023	2024	2025	LTM Q1'26
Standalone Adjusted EBITDA (Standalone AEBITDA)[1]	**$470**	**$544**	**$581**	**$599**
Less: Adjusted Capex[1]	**$78**	**$55**	**$62**	**$65**
= Free Cash Flow (FCF)	**$392**	**$489**	**$519**	**$534**
Free Cash Flow Conversion = FCF/Standalone AEBITDA	**83.4%**	**89.9%**	**89.3%**	**89.2%**

[1]See non-GAAP reconciliations of Standalone Adjusted EBITDA and Adjusted Capex within prior slides of this Appendix.

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