UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 10-Q

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**
For the quarterly period ended September 30, 2026

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**
For the transition period from _____ to _____

Commission file number 1-35015

ACNB CORPORATION

(Exact name of Registrant as specified in its charter)

Pennsylvania	**23-2233457**
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)
16 Lincoln Square, Gettysburg, Pennsylvania	**17325**
(Address of principal executive offices)	(Zip Code)

Registrant's telephone number, including area code: **(717) 334-3161**

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Common Stock, $2.50 par value per share	ACNB	The NASDAQ Stock Market, LLC

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the Registrant has submitted electronically every Interactive Data File required to be submitted and pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer", "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☐	Accelerated filer	☒
Non-accelerated filer	☐	Smaller reporting company	☐
Emerging growth company	☐		

If an emerging growth company, indicate by check mark if the Registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares of the Registrant's Common Stock outstanding on October 29, 2026, was 10,164,332.

ACNB CORPORATION

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ACNB CORPORATION

Glossary of Defined Acronyms and Terms

2021 Subordinated Notes	4.00% fixed-to-floating rate subordinated notes due March 31, 2031
2026 Subordinated Notes	5.875% fixed-to-floating rate subordinated notes due March 15, 2036
ACL	Allowance for Credit Losses
ACNB Insurance Services	ACNB Insurance Services, Inc.
ACNB, Corporation or Company	ACNB Corporation
Acquisition	Acquisition of Traditions Bancorp, Inc. effective February 1, 2025
AFS	Available for Sale
ALCO	Asset Liability Committee
AOCI	Accumulated other comprehensive income
ASU	Accounting Standard Update
ATM	Automatic Teller Machine
Bank	ACNB Bank
Basel III	Risk-based requirements and rules issued by federal banking agencies
Board	ACNB Corporation Board of Directors
bp or bps	Basis point(s)
CME	Chicago Mercantile Exchange
COVID/COVID-19	Coronavirus Disease 2019
CRA	Community Reinvestment Act of 1977
Discount Window	Federal Reserve Discount Window
ESPP	ACNB Corporation Employee Stock Purchase Plan
ETR	Effective Tax Rate
Exchange Act	Securities Exchange Act of 1934
FASB	Financial Accounting Standards Board
FCBI	Frederick County Bancorp, Inc.
FDIC	Federal Deposit Insurance Corporation
FHLB	Federal Home Loan Bank
FOMC	Federal Open Market Committee
FTE	Fully Taxable Equivalent
GAAP	U.S. Generally Accepted Accounting Principles
HFS	Held for Sale
HTM	Held to Maturity
Market Area	Southcentral Pennsylvania and Northern Maryland
N/A	Not Applicable
N/M	Not Meaningful (percentage changes greater than +/- 150% not considered meaningful)
OBS	Off-Balance Sheet
OCI	Other comprehensive income
PCD	Purchased credit-deteriorated
Purchase Agreements	Subordinated Note Purchase Agreements
Purchasers	Institutional accredited investors and qualified institutional buyers
RPA	Risk Participation Agreement
SEC	Securities and Exchange Commission
SOFR	Secured Overnight Financing Rate
Traditions	Traditions Bancorp, Inc.

PART I - FINANCIAL INFORMATION

ACNB CORPORATION
ITEM 1 – FINANCIAL STATEMENTS
CONSOLIDATED STATEMENTS OF CONDITION (UNAUDITED)

(Dollars in thousands, except per share data)	September 30, 2026	December 31, 2025
ASSETS		
Cash and due from banks	**$ 27,239**	$ 20,611
Interest-bearing deposits with banks	**61,119**	45,037
Total Cash and Cash Equivalents	**88,358**	65,648
Equity securities with readily determinable fair values	**903**	949
Investment securities available for sale, at estimated fair value	**450,784**	466,894
Investment securities held to maturity, at amortized cost (fair value $51,603, $57,537)	**62,478**	63,288
Loans held for sale	**8,166**	28,170
Total loans, net of unearned income	**2,406,511**	2,330,514
Less: Allowance for credit losses	**(24,976)**	(23,672)
Loans, net	**2,381,535**	2,306,842
Premises and equipment, net	**27,923**	30,648
Right of use asset	**3,658**	4,155
Restricted investment in bank stocks	**14,243**	14,237
Investment in bank-owned life insurance	**104,499**	105,840
Investments in low-income housing partnerships	**657**	751
Goodwill	**64,449**	64,449
Intangible assets, net	**19,335**	22,435
Assets held for sale	**2,346**	275
Other assets	**71,642**	53,545
Total Assets	**$ 3,300,976**	$ 3,228,126
LIABILITIES AND STOCKHOLDERS' EQUITY		
Deposits:		
Noninterest-bearing	**$ 612,620**	$ 553,855
Interest-bearing	**1,896,343**	1,896,330
Total Deposits	**2,508,963**	2,450,185
Short-term borrowings	**116,509**	64,740
Long-term borrowings	**214,925**	255,376
Lease liability	**3,944**	4,451
Allowance for unfunded commitments	**1,541**	1,831
Other liabilities	**34,618**	31,569
Total Liabilities	**2,880,500**	2,808,152
Stockholders' Equity:		
Preferred stock, $2.50 par value, 20,000,000 shares authorized; no shares outstanding at September 30, 2026 and December 31, 2025	**—**	—
Common stock, $2.50 par value, 40,000,000 and 20,000,000 shares authorized; 11,084,900 and 11,028,152 shares issued; 10,164,332 and 10,372,251 shares outstanding at September 30, 2026 and December 31, 2025, respectively	**27,706**	27,564
Treasury stock, at cost, 920,568 and 655,901 shares at September 30, 2026 and December 31, 2025, respectively	**(35,856)**	(22,367)
Additional paid-in capital	**181,866**	179,658
Retained earnings	**284,437**	257,293
Accumulated other comprehensive loss	**(37,677)**	(22,174)
Total Stockholders' Equity	**420,476**	419,974
Total Liabilities and Stockholders' Equity	**$ 3,300,976**	$ 3,228,126

The accompanying notes are an integral part of the Consolidated Financial Statements.

ACNB CORPORATION
CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

(Dollars in thousands, except share data)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	**2025**	**2026**	**2025**
INTEREST AND DIVIDEND INCOME				
Loans, including fees:				
Taxable	**$ 38,776**	$ 36,961	**$ 112,961**	$ 105,192
Tax-exempt	**357**	324	**1,044**	933
Investment Securities:				
Taxable	**4,373**	3,430	**12,957**	9,615
Tax-exempt	**323**	281	**957**	852
Dividends	**338**	332	**938**	979
Other	**784**	1,162	**2,011**	2,785
Total Interest and Dividend Income	**44,951**	42,490	**130,868**	120,356
INTEREST EXPENSE				
Deposits	**6,659**	6,872	**19,660**	20,152
Short-term borrowings	**969**	513	**2,084**	1,148
Long-term borrowings	**2,548**	2,968	**7,832**	8,817
Total Interest Expense	**10,176**	10,353	**29,576**	30,117
Net Interest Income	**34,775**	32,137	**101,292**	90,239
Provision for (reversal of) credit losses	**1,073**	(584)	**1,551**	5,156
Reversal of provision for unfunded commitments	**(170)**	(145)	**(290)**	(979)
Net Interest Income after Provision for (Reversal of) Credit Losses and Unfunded Commitments	**33,872**	32,866	**100,031**	86,062
NONINTEREST INCOME				
Insurance commissions	**2,667**	2,545	**7,786**	7,600
Gain from mortgage loans held for sale	**1,000**	1,463	**3,689**	3,893
Service charges on deposits	**1,304**	1,286	**3,782**	3,559
Wealth management	**1,253**	1,125	**3,604**	3,275
ATM debit card charges	**932**	904	**2,771**	2,640
Earnings on investment in bank-owned life insurance	**776**	651	**2,269**	1,858
Gain on assets held for sale	**—**	—	**177**	—
Gain on life insurance proceeds	**687**	—	**861**	285
Other	**448**	428	**1,182**	1,119
Net gains on sales or calls of investment securities	**—**	—	**49**	22
Net (losses) gains on equity securities	**(35)**	9	**(46)**	26
Total Noninterest Income	**9,032**	8,411	**26,124**	24,277
NONINTEREST EXPENSES				
Salaries and employee benefits	**14,055**	13,191	**41,843**	39,745
Equipment	**2,313**	2,302	**7,465**	7,121
Net occupancy	**1,208**	1,217	**3,950**	3,936
Intangible assets amortization	**1,017**	1,129	**3,101**	3,127
Professional services	**801**	588	**2,215**	1,908
Other tax	**661**	561	**1,555**	1,308
FDIC and regulatory	**440**	457	**1,341**	1,293
Merger-related	**—**	169	**—**	10,143
Other	**2,725**	2,747	**8,490**	8,481
Total Noninterest Expenses	**23,220**	22,361	**69,960**	77,062
Income Before Income Taxes	**19,684**	18,916	**56,195**	33,277
Income tax expense	**3,957**	4,046	**11,551**	7,031
Net Income	**$ 15,727**	$ 14,870	**$ 44,644**	$ 26,246
PER SHARE DATA				
Basic earnings	**$ 1.55**	$ 1.43	**$ 4.37**	$ 2.57
Diluted earnings	**$ 1.55**	$ 1.42	**$ 4.36**	$ 2.56
Weighted average shares basic	**10,126,509**	10,419,581	**10,214,487**	10,228,029
Weighted average shares diluted	**10,167,874**	10,455,461	**10,248,050**	10,257,800

The accompanying notes are an integral part of the Consolidated Financial Statements.

ACNB CORPORATION
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)

(In thousands)	Three Months Ended September 30, 2026	Three Months Ended September 30, 2025	Nine Months Ended September 30, 2026	Nine Months Ended September 30, 2025
NET INCOME	**$ 15,727**	$ 14,870	**$ 44,644**	$ 26,246
OTHER COMPREHENSIVE (LOSS) INCOME				
INVESTMENT SECURITIES				
Unrealized (losses) gains arising during the period, net of income tax (benefit) expense of $(4,380), $882, $(5,183) and $3,902, respectively	**(15,353)**	4,266	**(18,150)**	12,741
Reclassification adjustment for net AFS investment securities gains included in net income, net of income tax effect of $0, $0, $(11) and $(5), respectively	**—**	—	**(38)**	(17)
Total unrealized (loss) gain on AFS investment securities	**(15,353)**	4,266	**(18,188)**	12,724
Amortization of unrealized losses on AFS investment securities transferred to HTM, net of income tax expense of $18, $36, $64 and $141, respectively	**62**	133	**223**	492
DERIVATIVE FINANCIAL INSTRUMENTS				
Unrealized gains (losses) on interest rate derivatives used in cash flow hedges, net of income tax expense (benefit) of $282, $(29), $399 and $(29), respectively	**988**	(96)	**1,397**	(96)
Reclassification adjustment for net interest rate derivative gains included in net income, net of income tax effect of $(1), $(8), $(13) and $(8), respectively	**(3)**	(30)	**(44)**	(30)
Total unrealized gains (losses) on interest rate derivatives used in cash flow hedges	**985**	(126)	**1,353**	(126)
DEFINED BENEFIT PENSION PLAN				
Unrecognized net gain, net of income tax expense of $0, $0, $347 and $0, respectively	**—**	—	**1,109**	—
TOTAL OTHER COMPREHENSIVE (LOSS) INCOME	**(14,306)**	4,273	**(15,503)**	13,090
TOTAL COMPREHENSIVE INCOME	**$ 1,421**	$ 19,143	**$ 29,141**	$ 39,336

The accompanying notes are an integral part of the Consolidated Financial Statements.

ACNB CORPORATION
CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (UNAUDITED)
Nine Months Ended September 30, 2026

(Dollars in thousands, except per share data)	Common Stock Shares	Common Stock Amount	Treasury Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Total Stockholders' Equity
BALANCE – January 1, 2026	**10,372,251**	**$ 27,564**	**$ (22,367)**	**$ 179,658**	**$ 257,293**	**$ (22,174)**	**$ 419,974**
Net income	—	—	—	—	**13,703**	—	**13,703**
Other comprehensive loss, net of taxes	—	—	—	—	—	**(1,285)**	**(1,285)**
Common stock shares issued	**7,669**	**19**	—	**337**	—	—	**356**
Repurchased shares	**(73,972)**	—	**(3,560)**	—	—	—	**(3,560)**
Restricted stock grants, net of forfeitures and withheld for taxes	**32,242**	**81**	—	**(688)**	—	—	**(607)**
Compensation expense for restricted shares	—	—	—	**825**	—	—	**825**
Cash dividends declared ($0.38 per share)	—	—	—	—	**(3,930)**	—	**(3,930)**
BALANCE – March 31, 2026	**10,338,190**	**27,664**	**(25,927)**	**180,132**	**267,066**	**(23,459)**	**425,476**
Net income	—	—	—	—	**15,214**	—	**15,214**
Other comprehensive income, net of taxes	—	—	—	—	—	**88**	**88**
Common stock shares issued	**11,147**	**28**	—	**602**	—	—	**630**
Repurchased shares	**(179,407)**	—	**(9,187)**	—	—	—	**(9,187)**
Compensation expense for restricted shares	—	—	—	**373**	—	—	**373**
Cash dividends declared ($0.92 per share)	—	—	—	—	**(9,315)**	—	**(9,315)**
BALANCE – June 30, 2026	**10,169,930**	**27,692**	**(35,114)**	**181,107**	**272,965**	**(23,371)**	**423,279**
Net income	—	—	—	—	**15,727**	—	**15,727**
Other comprehensive loss, net of taxes	—	—	—	—	—	**(14,306)**	**(14,306)**
Common stock shares issued	**5,690**	**14**	—	**357**	—	—	**371**
Repurchased shares	**(11,288)**	—	**(742)**	—	—	—	**(742)**
Compensation expense for restricted shares and ESPP	—	—	—	**402**	—	—	**402**
Cash dividends declared ($0.42 per share)	—	—	—	—	**(4,255)**	—	**(4,255)**
BALANCE – September 30, 2026	**10,164,332**	**$ 27,706**	**$ (35,856)**	**$ 181,866**	**$ 284,437**	**$ (37,677)**	**$ 420,476**

The accompanying notes are an integral part of the Consolidated Financial Statements.

ACNB CORPORATION
CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (UNAUDITED)
Nine Months Ended September 30, 2025

(Dollars in thousands, except per share data)	Common Stock Shares	Common Stock Amount	Treasury Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Total Stockholders' Equity
BALANCE – January 1, 2025	8,553,785	$ 22,357	$ (11,203)	$ 99,163	$ 234,624	$ (41,668)	$ 303,273
Net loss	—	—	—	—	(272)	—	(272)
Other comprehensive income, net of taxes	—	—	—	—	—	6,350	6,350
Issuance of common stock to acquire Traditions	2,035,246	5,088	—	78,561	—	—	83,649
Common stock shares issued	6,470	16	—	251	—	—	267
Repurchased shares	(75,872)	—	(3,106)	—	—	—	(3,106)
Restricted stock grants, net of forfeitures and withheld for taxes	24,042	60	—	(576)	—	—	(516)
Compensation expense for restricted shares	—	—	—	612	—	—	612
Cash dividends declared ($0.32 per share)	—	—	—	—	(3,374)	—	(3,374)
BALANCE – March 31, 2025	10,543,671	27,521	(14,309)	178,011	230,978	(35,318)	386,883
Net income	—	—	—	—	11,648	—	11,648
Other comprehensive income, net of taxes	—	—	—	—	—	2,467	2,467
Common stock shares issued	4,128	11	—	268	—	—	279
Repurchased shares	(71,592)	—	(2,858)	—	—	—	(2,858)
Restricted stock grants, net of forfeitures and withheld for taxes	1,942	7	—	(2)	—	—	5
Compensation expense for restricted shares	—	—	—	276	—	—	276
Cash dividends declared ($0.34 per share)	—	—	—	—	(3,549)	—	(3,549)
BALANCE – June 30, 2025	10,478,149	27,539	(17,167)	178,553	239,077	(32,851)	395,151
Net income	—	—	—	—	14,870	—	14,870
Other comprehensive income, net of taxes	—	—	—	—	—	4,273	4,273
Common stock shares issued	6,452	16	—	276	—	—	292
Repurchased shares	(61,586)	—	(2,708)	—	—	—	(2,708)
Compensation expense for restricted shares	—	—	—	301	—	—	301
Cash dividends declared ($0.34 per share)	—	—	—	—	(3,537)	—	(3,537)
BALANCE – September 30, 2025	10,423,015	$ 27,555	$ (19,875)	$ 179,130	$ 250,410	$ (28,578)	$ 408,642

The accompanying notes are an integral part of the Consolidated Financial Statements.

ACNB CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(In thousands)	Nine Months Ended September 30, 2026	2025
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income	**$ 44,644**	$ 26,246
Adjustments to reconcile net income to net cash provided by operating activities:		
Gain from mortgage loans held for sale	**(3,689)**	(3,893)
Earnings on investment in bank-owned life insurance	**(2,269)**	(1,858)
Net gains on sales or calls of investment securities	**(49)**	(22)
Net losses (gains) on equity securities	**46**	(26)
Gain on sales of assets held for sale	**(177)**	—
Compensation expense for restricted shares and ESPP	**1,600**	1,189
Depreciation and amortization	**4,802**	4,976
Provision for credit losses and reversal of unfunded commitments	**1,261**	4,177
Net amortization of investment securities premiums	**313**	960
Amortization of issuance costs on long-term borrowings	**54**	—
(Increase) decrease in interest receivable	**(262)**	351
Decrease in interest payable	**(217)**	(661)
Mortgage loans originated for sale	**(167,059)**	(137,252)
Proceeds from sales of loans originated for sale	**190,752**	137,233
(Increase) decrease in other assets	**(1,123)**	313
Net change in deferred income tax	**(4,546)**	6,807
Increase in other liabilities	**3,866**	2,633
Net Cash Provided by Operating Activities	**67,947**	41,173
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from calls/maturities of investment securities held to maturity	**830**	1,503
Proceeds from calls/maturities of investment securities available for sale	**32,472**	40,767
Proceeds from sales of investment securities available for sale	**22,193**	98,272
Purchase of investment securities available for sale	**(61,934)**	(93,632)
Net purchases of restricted investment in bank stocks	**(6)**	(286)
Net increase in loans	**(76,813)**	(5,473)
Gain on life insurance proceeds	**(861)**	(285)
Net cash and cash equivalents received from acquisition	**—**	36,206
Capital expenditures	**(1,340)**	(904)
Proceeds from sales of assets held for sale	**452**	—
Net Cash (Used in) Provided by Investing Activities	**(85,007)**	76,168
CASH FLOWS FROM FINANCING ACTIVITIES		
Net increase in noninterest-bearing deposits	**58,765**	19,822
Net increase (decrease) in interest-bearing deposits	**13**	(87,935)
Net increase in short-term borrowings	**51,769**	64,642
Proceeds from long-term borrowings	**14,462**	—
Repayments on long-term borrowings	**(55,000)**	(40,188)
Dividends paid	**(17,500)**	(10,460)
Common stock repurchased	**(13,489)**	(8,672)
Common stock issued, net of restricted stock forfeitures and withheld for taxes	**750**	327
Net Cash Provided by (Used in) Financing Activities	**39,770**	(62,464)
Net Increase in Cash and Cash Equivalents	**22,710**	54,877
CASH AND CASH EQUIVALENTS — BEGINNING	**65,648**	47,262
CASH AND CASH EQUIVALENTS — ENDING	**$ 88,358**	$ 102,139
Supplemental disclosures of cash flow information		
Cash paid for interest	**$ 29,793**	$ 29,365
Cash paid for Federal income taxes	**10,500**	1,830
Cash paid for State income taxes	**590**	111

ACNB CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) - CONTINUED

(In thousands)	Nine Months Ended September 30, 2026	2025
Supplemental disclosures of certain noncash activities:		
Recognition of operating lease right of use assets	**$ 279**	$ 729
Recognition of operating lease liabilities	**279**	729
Premises and equipment, net transferred to assets held for sale	**2,346**	275
Loans transferred to foreclosed assets held for resale and other foreclosed transactions	**569**	—
Transactions related to Acquisition:		
Net assets acquired	**$ —**	$ 877,557
Liabilities assumed	**—**	793,908
Common shares issued	**—**	83,649

The accompanying notes are an integral part of the Consolidated Financial Statements.

ACNB CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 1 – Basis of Presentation

Nature of Operations

ACNB Corporation, headquartered in Gettysburg, Pennsylvania, provides banking, wealth management, mortgage and insurance services to businesses and consumers through its wholly-owned subsidiaries, ACNB Bank and ACNB Insurance Services. The Bank engages in full-service commercial and consumer banking and wealth management services, including trust and retail brokerage, through its 33 community banking offices, including 24 community banking office locations in Adams, Cumberland, Franklin, Lancaster and York Counties, Pennsylvania, and nine community banking office locations in Carroll and Frederick Counties, Maryland. There are two loan production offices located in West Lawn, Pennsylvania and in Hunt Valley, Maryland. ACNB Insurance Services is a full-service insurance agency based in Westminster, Maryland, with an additional location in Gettysburg, Pennsylvania. The agency offers a broad range of property, casualty, health, life and disability insurance to both individual and commercial clients.

Recent Acquisition

Effective February 1, 2025, ACNB closed the acquisition of Traditions Bancorp, Inc., holding company for Traditions Bank, York, Pennsylvania. Traditions was merged with and into a wholly-owned subsidiary of ACNB Corporation immediately followed by the merger of Traditions Bank with and into ACNB Bank. ACNB Bank is operating four of the former Traditions Bank offices as “Traditions Bank, A Division of ACNB Bank”.

Basis of Financial Statements

The accompanying unaudited Consolidated Financial Statements have been prepared in accordance with GAAP for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. The preparation of financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the amounts of assets and liabilities as of the date of the financial statements as well as revenues and expenses during the period. Actual results could differ from those estimates. In the opinion of management, the accompanying unaudited Consolidated Financial Statements contain all adjustments necessary for a fair presentation. All such adjustments are of a normal recurring nature. These Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and the notes included in the Corporation’s Annual Report on Form 10-K for the year ended December 31, 2025. The Corporation evaluates subsequent events through the filing date of this Form 10-Q with the SEC. The results of operations for the three and nine month period ended September 30, 2026, are not necessarily indicative of the results to be expected for the full year.

Certain reclassifications have been made to the prior period financial statements to conform to the current period presentation. Reclassifications had no material effect on prior year net income or stockholders’ equity.

Significant Accounting Policies

The significant accounting policies used in preparation of the Consolidated Financial Statements are disclosed in the Corporation’s 2025 Annual Report on Form 10-K. Those significant accounting policies are unchanged at September 30, 2026.

Accounting Standards Pending Adoption

In November 2024, the FASB issued ASU 2024-03, “Disaggregation of Income Statement Expenses (Subtopic 220-40)”. This ASU is intended to improve the decision usefulness of expense information on public business entities’ income statements through the disaggregation of relevant expense captions in the notes to the financial statements. The amendments of ASU 2024-03 are effective for annual periods beginning after December 15, 2026, and interim reporting periods beginning after December 15, 2027, and early adoption is permitted. The Corporation is currently evaluating the impact of this standard, and believes that its adoption will not have a material impact on the Corporation’s Consolidated Financial Statements.

In November 2025, the FASB issued ASU 2025-08, “Financial Instruments–Credit Losses (Topic 326): Purchased Loans”. The amendments in this ASU expand the population of acquired financial assets subject to the gross-up approach in Topic 326. Financial assets acquired with a “more-than-insignificant” deterioration of credit quality since its origination (PCD assets) and non-PCD assets are accounted for using the “gross up approach” to both populations. The amendments in this ASU are effective for all entities for annual reporting periods beginning after December 15, 2026, and interim reporting periods within those annual reporting periods, and early adoption is permitted. The amendments in this ASU should be applied prospectively to loans that are acquired on or after the initial application date. The Corporation is currently evaluating the impact of this standard, and believes that its adoption will not have a material impact on the Corporation’s Consolidated Financial Statements.

In November 2025, the FASB issued ASU 2025-09, “Derivatives and Hedging (Topic 815): Hedge Accounting Improvements”. This ASU was issued to clarify certain aspects of the guidance on hedge accounting and to address several incremental hedge accounting issues arising from the global reference rate reform initiative. The objective of this ASU is to more closely align hedge accounting with the economics of an entity’s risk management activities. The amendments in this ASU are effective for annual reporting periods beginning after December 15, 2026, and interim periods within those annual reporting periods, and early adoption is permitted. The Corporation is currently evaluating the impact of this standard, and believes that its adoption will not have a material impact on the Corporation’s Consolidated Financial Statements.

In December 2025, the FASB issued ASU 2025-11, “Interim Reporting (Topic 270): Narrow Scope Improvements”. This ASU was issued to improve the guidance in Topic 270 by improving the navigability of the required interim disclosures and clarifying when that guidance is applicable. The amendments also provide additional guidance on what disclosures should be provided in interim reporting periods. The amendments add to Topic 270 a principle that requires entities to disclose events since the end of the last annual reporting period that have a material impact on the entity. The objective of this amendment is to provide clarity on the current interim reporting requirements. The amendments in this ASU are effective for interim reporting periods within annual reporting periods beginning after December 15, 2027, and early adoption is permitted. The Corporation is currently evaluating the impact of this standard, and believes that its adoption will not have a material impact on the Corporation’s Consolidated Financial Statements.

Note 2 – Earnings Per Share

The Corporation has a simple capital structure. Basic earnings per share of common stock is calculated as net income available to common shareholders divided by the weighted average number of shares outstanding less unvested restricted stock at the end of the period. Diluted earnings per share is calculated as net income available to common shareholders divided by the weighted average number of shares outstanding.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	**2025**	**2026**	**2025**
Weighted average shares outstanding (basic)	**10,126,509**	10,419,581	**10,214,487**	10,228,029
Dilutive effect of unvested shares	**41,365**	35,880	**33,563**	29,771
Weighted average shares outstanding (diluted)	**10,167,874**	10,455,461	**10,248,050**	10,257,800
Per share:				
Basic	**$ 1.55**	$ 1.43	**$ 4.37**	$ 2.57
Diluted	**1.55**	1.42	**4.36**	2.56

There were no antidilutive instruments at September 30, 2026 and 2025.

Share Repurchase Plans

On April 29, 2026, the Corporation announced that the Board of Directors approved a plan to repurchase, in open market transactions at prevailing market prices, up to 310,000 shares, or approximately 3%, of the outstanding shares of ACNB’s common stock. This common stock repurchase program replaced and superseded any and all earlier announced repurchase plans. During the three months ended September 30, 2026, the Corporation repurchased 11,288 shares under this plan.

On June 18, 2025, the Corporation announced that the Board of Directors approved a plan to repurchase, in open market transactions at prevailing market prices, up to 314,000 shares, or approximately 3%, of the outstanding shares of ACNB’s common stock. There were 116,929 shares purchased under this plan through December 31, 2025. During the six months ended June 30, 2026 the Corporation repurchased 197,071 shares which completed this plan.

Employee Stock Purchase Plan

On May 5, 2026, shareholders approved the ACNB Corporation Employee Stock Purchase Plan effective July 1, 2026. The ESPP provides employees of ACNB the opportunity to acquire an ownership interest in the Corporation through a regular investment program to purchase its common stock. A total of 300,000 shares of the Corporation’s common stock are reserved for issuance under the ESPP.

Note 3 – Investment Securities

Fair value of equity securities with readily determinable fair values at September 30, 2026 and December 31, 2025 are as follows:

(In thousands)	Fair Value at Beginning of Period	(Losses) Gains	Fair Value at End of Period
Nine Months Ended September 30, 2026			
CRA Mutual Fund	**$ 949**	**$ (46)**	**$ 903**
Twelve Months Ended December 31, 2025			
CRA Mutual Fund	$ 919	$ 30	$ 949

Amortized cost and fair value of investment securities were as follows:

(In thousands)	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
September 30, 2026				
Available for Sale				
U.S. Government and agencies	**$ 59,231**	**$ —**	**$ 7,436**	**$ 51,795**
Collateralized mortgage obligations	**92,877**	**—**	**7,027**	**85,850**
Residential mortgage-backed securities	**176,630**	**—**	**20,771**	**155,859**
Commercial mortgage-backed securities	**128,517**	**—**	**10,240**	**118,277**
State and municipal	**12,572**	**—**	**1,127**	**11,445**
Corporate bonds	**28,566**	**—**	**1,008**	**27,558**
Total	**$ 498,393**	**$ —**	**$ 47,609**	**$ 450,784**
Held to Maturity				
State and municipal	**$ 61,819**	**$ —**	**$ 10,853**	**$ 50,966**
Residential mortgage-backed securities	**659**	**—**	**22**	**637**
Total	**$ 62,478**	**$ —**	**$ 10,875**	**$ 51,603**
December 31, 2025				
Available for Sale				
U.S. Government and agencies	$ 65,570	$ —	$ 6,218	$ 59,352
Collateralized mortgage obligations	75,982	243	2,195	74,030
Residential mortgage-backed securities	186,203	426	12,941	173,688
Commercial mortgage-backed securities	124,996	957	3,744	122,209
State and municipal	8,499	—	49	8,450
Corporate bonds	29,871	334	1,040	29,165
Total	$ 491,121	$ 1,960	$ 26,187	$ 466,894
Held to Maturity				
State and municipal	$ 62,200	$ —	$ 5,726	$ 56,474
Residential mortgage-backed securities	1,088	—	25	1,063
Total	$ 63,288	$ —	$ 5,751	$ 57,537

The following table shows the Corporation's investments' gross unrealized losses and fair value, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position:

	Less than 12 Months		12 Months or More		Total	
(In thousands)	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
September 30, 2026						
Available for Sale						
U.S. Government and agencies	**$ —**	**$ —**	**$ 51,795**	**$ 7,436**	**$ 51,795**	**$ 7,436**
Collateralized mortgage obligations	**58,394**	**3,802**	**27,456**	**3,225**	**85,850**	**7,027**
Residential mortgage-backed securities	**48,596**	**3,301**	**107,263**	**17,470**	**155,859**	**20,771**
Commercial mortgage-backed securities	**95,183**	**5,458**	**23,094**	**4,782**	**118,277**	**10,240**
State and municipal	**11,445**	**1,127**	**—**	**—**	**11,445**	**1,127**
Corporate bonds	**20,335**	**425**	**7,223**	**583**	**27,558**	**1,008**
Total	**$ 233,953**	**$ 14,113**	**$ 216,831**	**$ 33,496**	**$ 450,784**	**$ 47,609**
Held to Maturity						
State and municipal	**$ 5,231**	**$ 504**	**$ 45,735**	**$ 10,349**	**$ 50,966**	**$ 10,853**
Residential mortgage-backed securities	**—**	**—**	**637**	**22**	**637**	**22**
Total	**$ 5,231**	**$ 504**	**$ 46,372**	**$ 10,371**	**$ 51,603**	**$ 10,875**
December 31, 2025						
Available for Sale						
U.S. Government and agencies	$ —	$ —	$ 59,352	$ 6,218	$ 59,352	$ 6,218
Collateralized mortgage obligations	17,854	46	32,189	2,149	50,043	2,195
Residential mortgage-backed securities	30,048	115	125,171	12,826	155,219	12,941
Commercial mortgage-backed securities	33,179	51	26,210	3,693	59,389	3,744
State and municipal	8,450	49	—	—	8,450	49
Corporate bonds	—	—	11,060	1,040	11,060	1,040
Total	$ 89,531	$ 261	$ 253,982	$ 25,926	$ 343,513	$ 26,187
Held to Maturity						
State and municipal	$ —	$ —	$ 56,474	$ 5,726	$ 56,474	$ 5,726
Residential mortgage-backed securities	—	—	1,063	25	1,063	25
Total	$ —	$ —	$ 57,537	$ 5,751	$ 57,537	$ 5,751

All mortgage-backed securities, and those of a similar asset class, are government-sponsored enterprise pass-through instruments issued by the Federal National Mortgage Association or Federal Home Loan Mortgage Corporation or they are issued by the Government National Mortgage Association which is backed by the U.S. government which guarantees the timely payment of principal on these investments.

The Company evaluates AFS debt securities for impairment at each measurement date to determine whether the decline in the fair value below the amortized cost basis is due to credit-related factors or noncredit-related factors. In estimating credit events, management considers whether it intends to sell the security or if it is more likely than not that it will be required to sell the security before anticipated recovery or if it does not expect to recover the entire amortized cost basis. There was no impairment on AFS debt securities as of September 30, 2026 and December 31, 2025. The Company evaluates HTM debt securities for expected credit losses at each measurement date to determine the ACL. The Corporation's ACL on its HTM investment securities was de minimis as of September 30, 2026 and December 31, 2025.

The Company monitors the credit quality of HTM debt securities through the use of credit analysis on a quarterly basis. The credit quality indicators were updated as of September 30, 2026. The following table shows the amortized cost of HTM debt securities as of September 30, 2026 and December 31, 2025, aggregated by credit quality indicator:

(In thousands)	A+ Rated or Higher	Not Rated
September 30, 2026		
State and political subdivisions	**$ 61,819**	**$ —**
Residential mortgage-backed securities	**—**	**659**
Total	**$ 61,819**	**$ 659**
December 31, 2025		
State and political subdivisions	$ 62,200	$ —
Residential mortgage-backed securities	—	1,088
Total	$ 62,200	$ 1,088

Amortized cost and fair value at September 30, 2026, by contractual maturity, where applicable, are shown below. Expected maturities will differ from contractual maturities because issuers may have the right to call or prepay with or without penalties. Securities not due at a single maturity date are shown separately below.

	Available for Sale		Held to Maturity	
(In thousands)	Amortized Cost	Fair Value	Amortized Cost	Fair Value
1 year or less	**$ 4,052**	**$ 3,993**	**$ —**	**$ —**
Over 1 year through 5 years	**61,804**	**55,905**	**6,587**	**5,865**
Over 5 years through 10 years	**21,941**	**19,455**	**37,707**	**32,629**
Over 10 years	**12,572**	**11,445**	**17,525**	**12,472**
Mortgage-backed securities	**398,024**	**359,986**	**659**	**637**
Total	**$ 498,393**	**$ 450,784**	**$ 62,478**	**$ 51,603**

The proceeds from sales and calls of investment securities and the associated gains and losses are listed below:

	Three Months Ended September 30,		Nine Months Ended September 30,	
(In thousands)	2026	2025	2026	2025
Proceeds from sales	**$ —**	$ —	**$ 22,193**	$ 98,272
Proceeds from calls	**9,292**	2,000	**32,472**	14,322
Gross gains	**—**	—	**187**	56
Gross losses	**—**	—	**138**	34

During the nine months ended September 30, 2025, ACNB received $97.7 million in proceeds from the sale of Traditions' investments subsequent to the Acquisition date.

At September 30, 2026 and December 31, 2025, securities with a carrying value of $173.1 million and $159.6 million, respectively, were pledged as collateral as required by law on public and trust deposits, repurchase agreements and for other purposes.

Note 4 – Loans and Allowance for Credit Losses

The following table presents the composition of the loan portfolio:

(In thousands)	September 30, 2026	December 31, 2025
Commercial real estate	**$ 1,324,489**	$ 1,273,813
Residential mortgage	**605,815**	599,051
Commercial and industrial	**217,195**	205,452
Home equity lines of credit	**122,840**	127,341
Real estate construction	**128,349**	116,680
Consumer	**10,252**	10,140
Gross loans	**2,408,940**	2,332,477
Unearned income	**(2,429)**	(1,963)
Total loans, net of unearned income	**$ 2,406,511**	$ 2,330,514

One of the factors used to monitor the performance and credit quality of the loan portfolio is to analyze the age of the loans receivable as determined by the length of time a recorded payment is past due. The following tables present the classes of the loan portfolio summarized by the past due status:

(In thousands)	30–59 Days Past Due	60–89 Days Past Due	≥ 90 Days Past Due	Total Past Due	Current	Total Loans Receivable	Loans Receivable ≥ 90 Days and Accruing
September 30, 2026							
Commercial real estate	**$ 230**	**$ —**	**$ 270**	**$ 500**	**$ 1,323,989**	**$ 1,324,489**	**$ —**
Residential mortgage	**184**	**2,936**	**3,643**	**6,763**	**599,052**	**605,815**	**2,982**
Commercial and industrial	**70**	**315**	**—**	**385**	**216,810**	**217,195**	**—**
Home equity lines of credit	**330**	**690**	**363**	**1,383**	**121,457**	**122,840**	**363**
Real estate construction	**11**	**—**	**—**	**11**	**128,338**	**128,349**	**—**
Consumer	**34**	**9**	**4**	**47**	**10,205**	**10,252**	**5**
Gross loans	**$ 859**	**$ 3,950**	**$ 4,280**	**$ 9,089**	**$ 2,399,851**	**$ 2,408,940**	**$ 3,350**
December 31, 2025							
Commercial real estate	$ 457	$ 400	$ 292	$ 1,149	$ 1,272,664	$ 1,273,813	$ —
Residential mortgage	4,988	2,098	4,261	11,347	587,704	599,051	2,332
Commercial and industrial	10	332	142	484	204,968	205,452	—
Home equity lines of credit	572	—	514	1,086	126,255	127,341	514
Real estate construction	578	—	—	578	116,102	116,680	—
Consumer	23	30	8	61	10,079	10,140	8
Gross loans	$ 6,628	$ 2,860	$ 5,217	$ 14,705	$ 2,317,772	$ 2,332,477	$ 2,854

Nonaccrual and Nonperforming Loans

Loans individually evaluated consist of nonaccrual loans, presented in the following table:

	September 30, 2026			December 31, 2025		
(In thousands)	With a Related Allowance	Without a Related Allowance	Total	With a Related Allowance	Without a Related Allowance	Total
Commercial real estate	**$ —**	**$ 2,859**	**$ 2,859**	$ —	$ 3,644	$ 3,644
Residential mortgage	**223**	**1,544**	**1,767**	246	1,684	1,930
Commercial and industrial	**1,122**	**1,639**	**2,761**	698	1,590	2,288
Home equity lines of credit	—	—	—	—	5	5
Total	**$ 1,345**	**$ 6,042**	**$ 7,387**	$ 944	$ 6,923	$ 7,867

During the three and nine months ended September 30, 2026 and 2025, no material amount of interest income was recognized on nonaccrual loans subsequent to their classification as nonaccrual.

Total nonperforming loans are as follows:

(In thousands)	September 30, 2026	December 31, 2025
Nonaccrual loans	**$ 7,387**	$ 7,867
Greater than or equal to 90 days past due and accruing[1]	**3,350**	2,854
Total nonperforming loans	**$ 10,737**	$ 10,721

[1] Includes consumer residential mortgages and home equity lines of credit which are well secured by residential real estate properties, all of which are in the process of collection and are not considered nonaccrual and includes consumer loans that are expected to be collected in full.

Collateral-Dependent Loans

A loan is considered to be collateral-dependent when the debtor is experiencing financial difficulty and repayment is expected to be provided substantially through the sale or operation of the collateral. For all classes of loans deemed collateral-dependent, the Corporation elected the practical expedient to estimate expected credit losses based on the collateral's fair value less cost to sell. If the estimated value of the loan is less than the amortized cost basis, the loan is written down through the ACL as a credit loss. Substantially all of the collateral supporting collateral-dependent loans consists of various types of real estate, including residential properties, commercial properties such as retail centers, office buildings and lodging, agriculture land and vacant land. Changes in the fair value of the collateral for individually evaluated loans are reported as a component of the provision for credit losses in the period of change.

The following table presents the amortized cost basis of individually evaluated loans by type of collateral as of the periods presented:

	September 30, 2026		December 31, 2025	
(In thousands)	Business Assets	Real Estate	Business Assets	Real Estate
Commercial real estate	**$ —**	**$ 2,859**	$ —	$ 3,644
Residential mortgage	**—**	**1,767**	—	1,930
Commercial and industrial	**2,761**	**—**	1,971	317
Home equity lines of credit	**—**	**—**	—	5
Total	**$ 2,761**	**$ 4,626**	$ 1,971	$ 5,896

Loan Modifications

The Corporation evaluates all loan restructurings to determine if the restructuring results in a new loan or a continuation of the existing loan. Loan modifications to borrowers experiencing financial difficulty that result in a direct change in the timing or amount of contractual cash flows include situations where there is principal forgiveness, interest rate reductions, other-than-insignificant payment delays, term extensions or combinations of the above. Therefore, the disclosures related to loan restructurings are only for modifications that directly affect cash flows.

The following table presents the amortized cost basis of loans that were experiencing financial difficulty and modified during the three and nine months ended September 30, 2026, by class, type of modification and financial effect. The percentage of the amortized cost basis of loans that were modified to borrowers in financial distress as compared to the amortized cost basis of each class of financing receivable is also presented below:

(Dollars in thousands)	Term Extension	Combination Payment Deferral and Term Extension	Percent of Class of Financing Receivable	Financial Effect
Three Months Ended September 30, 2026				
Residential mortgage	**$ —**	**$ 545**	**0.1 %**	Extended the term of the loans by a weighted-average of 4 months, which allowed the borrowers to defer payments.
Nine Months Ended September 30, 2026				
Residential mortgage	**$ —**	**$ 545**	**0.1 %**	Extended the term of the loans by a weighted-average of 4 months, which allowed the borrowers to defer payments.
Commercial and industrial	**135**	**—**	**0.1 %**	Extended the term of the loan 12 months.
Total	**$ 135**	**$ 545**		

There were no loans modified during the three and nine months ended September 30, 2025.

The following presents the performance of loans modified in the previous twelve months as of September 30, 2026 and 2025:

(In thousands)	Current	30-59 Days Past Due	60-89 Days Past Due	≥ 90 Days Past Due	Total Past Due
September 30, 2026					
Residential mortgage	**$ 237**	**$ —**	**$ 172**	**$ 332**	**$ 504**
Commercial and industrial	**135**	**—**	**—**	**—**	**—**
Total	**$ 372**	**$ —**	**$ 172**	**$ 332**	**$ 504**
September 30, 2025					
Commercial real estate	$ —	$ —	$ —	$ —	$ —
Commercial and industrial	—	—	—	—	—
Total	$ —	$ —	$ —	$ —	$ —

As of September 30, 2026, the Corporation had no commitments to lend any additional funds on modified loans. During the nine months ended September 30, 2026, two residential mortgage loans totaling $332 thousand defaulted on the modified terms of the agreement by failure to make the monthly payments as agreed upon in their modification agreements. During the three and nine months ended September 30, 2025, there were no loans modified due to financial difficulty that defaulted subsequent to the modification. For purposes of this disclosure, a default occurs when, within 12 months of the original modification, either a full or partial charge-off occurs or the loan becomes 90 days or more past due.

Allowance for Credit Losses

The Corporation maintains an ACL at a level determined to be adequate by management to absorb expected credit losses associated with the Corporation's financial instruments over the life of those instruments as of the balance sheet date. The ACL consists of loans evaluated collectively and individually for expected credit losses. The Corporation considers the performance of the loan portfolio and its impact on the ACL and does not assign internal risk ratings to smaller balance, homogeneous loans such as certain residential mortgage, home equity lines of credit, construction loans to individuals secured by residential real estate and consumer loans. For these loans, the Corporation evaluates credit quality based on the aging status of the loan and designates as performing and nonperforming.

The following summarizes designated internal risk categories by portfolio segment for loans assigned a risk rating and those evaluated based on the performance status:

	September 30, 2026							
	Term Loans Amortized Cost Basis by Origination Year						Revolving Loans Amortized Cost Basis	
(In thousands)	2026	2025	2024	2023	2022	Prior		Total
Internally Risk Rated:								
Commercial real estate								
Pass	**$ 135,291**	$ 78,271	$ 166,843	$ 170,314	$ 178,432	$ 496,018	$ 38,198	$ 1,263,367
Special Mention	**7,198**	3,101	1,821	4,093	2,130	35,119	1,298	54,760
Substandard	**—**	150	—	—	2,096	4,116	—	6,362
Total Commercial real estate	**$ 142,489**	$ 81,522	$ 168,664	$ 174,407	$ 182,658	$ 535,253	$ 39,496	$ 1,324,489
Year-to-date gross charge-offs	**$ —**	$ —	$ —	$ 32	$ 88	$ —	$ —	$ 120
Residential mortgage								
Pass	**$ 28,448**	$ 36,037	$ 28,753	$ 30,500	$ 21,316	$ 78,548	$ 1,891	$ 225,493
Special Mention	**339**	251	237	3,454	81	2,624	—	6,986
Substandard	**—**	—	—	226	1,690	140	—	2,056
Total Residential mortgage	**$ 28,787**	$ 36,288	$ 28,990	$ 34,180	$ 23,087	$ 81,312	$ 1,891	$ 234,535
Year-to-date gross charge-offs	**$ —**	$ —	$ —	$ —	$ —	$ 4	$ —	$ 4
Commercial and industrial								
Pass	**$ 30,151**	$ 16,538	$ 20,634	$ 13,654	$ 16,102	$ 45,701	$ 48,719	$ 191,499
Special Mention	**454**	251	60	367	4,557	1,817	14,412	21,918
Substandard	**—**	—	—	404	405	441	2,528	3,778
Total Commercial and industrial	**$ 30,605**	$ 16,789	$ 20,694	$ 14,425	$ 21,064	$ 47,959	$ 65,659	$ 217,195
Year-to-date gross charge-offs	**$ —**	$ —	$ —	$ 13	$ —	$ 18	$ —	$ 31
Home equity lines of credit								
Pass	**$ —**	$ —	$ —	$ 476	$ 78	$ 165	$ 10,443	$ 11,162
Special Mention	**—**	—	—	—	—	92	267	359
Substandard	**—**	—	—	—	—	4	—	4
Total Home equity lines of credit	**$ —**	$ —	$ —	$ 476	$ 78	$ 261	$ 10,710	$ 11,525
Real estate construction								
Pass	**$ 17,864**	$ 24,106	$ 10,921	$ 11,633	$ 7,477	$ 2,297	$ 11,729	$ 86,027
Special Mention	**—**	—	—	—	4,333	—	—	4,333
Total Real estate construction	**$ 17,864**	$ 24,106	$ 10,921	$ 11,633	$ 11,810	$ 2,297	$ 11,729	$ 90,360
Performance Rated:								
Residential mortgage								
Performing	**$ 26,468**	$ 48,077	$ 29,208	$ 48,646	$ 70,533	$ 141,439	$ 3,927	$ 368,298
Nonperforming	**—**	—	344	—	710	1,928	—	2,982
Total Residential mortgage	**$ 26,468**	$ 48,077	$ 29,552	$ 48,646	$ 71,243	$ 143,367	$ 3,927	$ 371,280
Home equity lines of credit								
Performing	**$ —**	$ —	$ —	$ 10	$ 26	$ 1,655	$ 109,261	$ 110,952
Nonperforming	**—**	—	—	—	—	—	363	363
Total Home equity lines of credit	**$ —**	$ —	$ —	$ 10	$ 26	$ 1,655	$ 109,624	$ 111,315
Real estate construction								
Performing	**$ 28,649**	$ 7,980	$ 488	$ 144	$ 35	$ 692	$ 1	$ 37,989
Total Real estate construction	**$ 28,649**	$ 7,980	$ 488	$ 144	$ 35	$ 692	$ 1	$ 37,989
Consumer								
Performing	**$ 2,095**	$ 1,320	$ 861	$ 527	$ 744	$ 569	$ 4,131	$ 10,247
Nonperforming	**—**	—	—	—	3	2	—	5
Total Consumer	**$ 2,095**	$ 1,320	$ 861	$ 527	$ 747	$ 571	$ 4,131	$ 10,252
Year-to-date gross charge-offs	**$ —**	$ 13	$ 25	$ 5	$ 7	$ 7	$ 200	$ 257
Total Portfolio loans:								
Pass	**$ 211,754**	$ 154,952	$ 227,151	$ 226,577	$ 223,405	$ 622,729	$ 110,980	$ 1,777,548
Special Mention	**7,991**	3,603	2,118	7,914	11,101	39,652	15,977	88,356
Substandard	**—**	150	—	630	4,191	4,701	2,528	12,200
Performing	**57,212**	57,377	30,557	49,327	71,338	144,355	117,320	527,486
Nonperforming	**—**	—	344	—	713	1,930	363	3,350
Total Portfolio loans	**$ 276,957**	$ 216,082	$ 260,170	$ 284,448	$ 310,748	$ 813,367	$ 247,168	$ 2,408,940
Year-to-date gross charge-offs	**$ —**	$ 13	$ 25	$ 50	$ 95	$ 29	$ 200	$ 412

(In thousands)	December 31, 2025							
	Term Loans Amortized Cost Basis by Origination Year						Revolving Loans Amortized Cost Basis	Total
	2025	2024	2023	2022	2021	Prior		
Internally Risk Rated:								
Commercial real estate								
Pass	$ 83,583	$ 171,026	$ 182,864	$ 199,094	$ 166,194	$ 392,397	$ 25,109	$ 1,220,267
Special Mention	420	1,807	2,386	4,485	9,367	25,923	1,615	46,003
Substandard	153	105	294	2,492	327	4,172	—	7,543
Total Commercial real estate	$ 84,156	$ 172,938	$ 185,544	$ 206,071	$ 175,888	$ 422,492	$ 26,724	$ 1,273,813
Year-to-date gross charge-offs	$ —	$ —	$ —	$ —	$ —	$ 32	$ —	$ 32
Residential mortgage								
Pass	$ 37,231	$ 29,754	$ 34,884	$ 23,227	$ 37,692	$ 54,050	$ 953	$ 217,791
Special Mention	176	247	140	304	140	2,789	—	3,796
Substandard	—	—	231	1,816	—	271	—	2,318
Total Residential mortgage	$ 37,407	$ 30,001	$ 35,255	$ 25,347	$ 37,832	$ 57,110	$ 953	$ 223,905
Year-to-date gross charge-offs	$ 19	$ —	$ —	$ —	$ —	$ —	$ —	$ 19
Commercial and industrial								
Pass	$ 20,925	$ 22,881	$ 16,950	$ 20,101	$ 30,917	$ 30,588	$ 46,211	$ 188,573
Special Mention	383	208	478	4,888	40	483	7,100	13,580
Substandard	—	—	463	774	94	513	1,455	3,299
Total Commercial and industrial	$ 21,308	$ 23,089	$ 17,891	$ 25,763	$ 31,051	$ 31,584	$ 54,766	$ 205,452
Year-to-date gross charge-offs	$ —	$ —	$ —	$ —	$ —	$ 14	$ —	$ 14
Home equity lines of credit								
Pass	$ —	$ —	$ 485	$ 84	$ 29	$ 51	$ 10,974	$ 11,623
Special Mention	—	—	—	—	93	97	160	350
Substandard	—	—	—	—	—	5	5	10
Total Home equity lines of credit	$ —	$ —	$ 485	$ 84	$ 122	$ 153	$ 11,139	$ 11,983
Real estate construction								
Pass	$ 26,653	$ 19,215	$ 15,519	$ 7,513	$ 1,640	$ 757	$ 5,867	$ 77,164
Special Mention	—	—	—	4,678	—	365	—	5,043
Total Real estate construction	$ 26,653	$ 19,215	$ 15,519	$ 12,191	$ 1,640	$ 1,122	$ 5,867	$ 82,207
Performance Rated:								
Residential mortgage								
Performing	$ 40,566	$ 33,541	$ 53,484	$ 79,888	$ 39,877	$ 120,302	$ 5,157	$ 372,815
Nonperforming	—	231	—	635	—	1,465	—	2,331
Total Residential mortgage	$ 40,566	$ 33,772	$ 53,484	$ 80,523	$ 39,877	$ 121,767	$ 5,157	$ 375,146
Home equity lines of credit								
Performing	$ —	$ —	$ 13	$ 29	$ —	$ 1,989	$ 112,813	$ 114,844
Nonperforming	—	—	—	—	—	—	514	514
Total Home equity lines of credit	$ —	$ —	$ 13	$ 29	$ —	$ 1,989	$ 113,327	$ 115,358
Real estate construction								
Performing	$ 27,937	$ 4,650	$ 553	$ 362	$ 144	$ 826	$ 1	$ 34,473
Total Real estate construction	$ 27,937	$ 4,650	$ 553	$ 362	$ 144	$ 826	$ 1	$ 34,473
Consumer								
Performing	$ 1,641	$ 1,232	$ 877	$ 1,125	$ 260	$ 587	$ 4,410	$ 10,132
Nonperforming	—	—	—	—	—	8	—	8
Total Consumer	$ 1,641	$ 1,232	$ 877	$ 1,125	$ 260	$ 595	$ 4,410	$ 10,140
Year-to-date gross charge-offs	$ 14	$ 27	$ 61	$ 18	$ —	$ 8	$ 230	$ 358
Total Portfolio loans								
Pass	$ 168,392	$ 242,876	$ 250,702	$ 250,019	$ 236,472	$ 477,843	$ 89,114	$ 1,715,418
Special Mention	979	2,262	3,004	14,355	9,640	29,657	8,875	68,772
Substandard	153	105	988	5,082	421	4,961	1,460	13,170
Performing	70,144	39,423	54,927	81,404	40,281	123,704	122,381	532,264
Nonperforming	—	231	—	635	—	1,473	514	2,853
Total Portfolio loans	$ 239,668	$ 284,897	$ 309,621	$ 351,495	$ 286,814	$ 637,638	$ 222,344	$ 2,332,477
Year-to-date gross charge-offs	$ 33	$ 27	$ 61	$ 18	$ —	$ 54	$ 230	$ 423

The following table presents the activity in the ACL by loan portfolio segment:

(In thousands)	Commercial Real Estate	Residential Mortgage	Commercial and Industrial	Home Equity Lines of Credit	Real Estate Construction	Consumer	Total
Three Months Ended September 30, 2026							
Beginning balance - July 1, 2026	**$ 13,844**	**$ 5,570**	**$ 1,903**	**$ 562**	**$ 1,981**	**$ 146**	**$ 24,006**
Charge-offs	**—**	**(4)**	**(31)**	**—**	**—**	**(103)**	**(138)**
Recoveries	**—**	**—**	**3**	**—**	**—**	**32**	**35**
Provisions (reversal of)	**54**	**(4)**	**763**	**(29)**	**239**	**50**	**1,073**
Ending balance - September 30, 2026	**$ 13,898**	**$ 5,562**	**$ 2,638**	**$ 533**	**$ 2,220**	**$ 125**	**$ 24,976**
Nine Months Ended September 30, 2026							
Beginning balance - January 1, 2026	**$ 13,259**	**$ 5,386**	**$ 1,800**	**$ 482**	**$ 2,588**	**$ 157**	**$ 23,672**
Charge-offs	**(120)**	**(4)**	**(31)**	**—**	**—**	**(257)**	**(412)**
Recoveries	**—**	**4**	**74**	**—**	**—**	**87**	**165**
Provisions (reversal of)	**759**	**176**	**795**	**51**	**(368)**	**138**	**1,551**
Ending balance - September 30, 2026	**$ 13,898**	**$ 5,562**	**$ 2,638**	**$ 533**	**$ 2,220**	**$ 125**	**$ 24,976**
Three Months Ended September 30, 2025							
Beginning balance - July 1, 2025	$ 13,037	$ 5,204	$ 2,237	$ 450	$ 3,256	$ 169	$ 24,353
Charge-offs	(32)	—	—	—	—	(101)	(133)
Recoveries	—	—	1	—	—	23	24
(Reversal of) provisions	(25)	20	(203)	(40)	(401)	65	(584)
Ending balance - September 30, 2025	$ 12,980	$ 5,224	$ 2,035	$ 410	$ 2,855	$ 156	$ 23,660
Nine Months Ended September 30, 2025							
Beginning balance - January 1, 2025	$ 10,578	$ 2,976	$ 1,416	$ 294	$ 1,918	$ 98	$ 17,280
Allowance established for acquired PCD loans	798	140	194	13	169	150	1,464
Charge-offs	(32)	—	(14)	—	—	(258)	(304)
Recoveries	—	—	11	—	—	53	64
Provisions	1,636	2,108	428	103	768	113	5,156
Ending balance - September 30, 2025	$ 12,980	$ 5,224	$ 2,035	$ 410	$ 2,855	$ 156	$ 23,660

Note 5 – Deposits

Deposits were comprised of the following as of the periods presented:

(In thousands)	September 30, 2026	December 31, 2025
Noninterest-bearing demand deposits	**$ 612,620**	$ 553,855
Interest-bearing demand deposits	**630,912**	623,620
Money market	**480,430**	485,808
Savings	**329,269**	333,973
Total demand and savings	**2,053,231**	1,997,256
Time	**455,732**	452,929
Total deposits	**$ 2,508,963**	$ 2,450,185

Time deposits include brokered deposits totaling $45.0 million at September 30, 2026 and $59.1 million at December 31, 2025.

Scheduled maturities of time deposits at September 30, 2026 are as follows:

	Time Deposits	
(In thousands)	**Less than $250,000**	**$250,000 or more**
Less than 1 year	**$ 339,794**	**$ 86,211**
1 - 2 years	**16,123**	**3,723**
2 - 3 years	**5,236**	**—**
3 - 4 years	**2,602**	**—**
4 - 5 years	**1,775**	**268**
Thereafter	**—**	**—**
Total time deposits	**$ 365,530**	**$ 90,202**

Note 6 – Borrowings

Short-term borrowings and weighted-average interest rates for the periods presented:

	September 30, 2026		December 31, 2025	
(Dollars in thousands)	**Amount**	**Rate**	**Amount**	**Rate**
Securities sold under repurchase agreements	**$ 19,688**	**0.12 %**	16,129	0.27 %
FHLB advances	**90,000**	**4.18**	45,000	4.08
Federal funds purchased	**6,821**	**3.89**	3,611	3.64
Total	**$ 116,509**	**3.48 %**	$ 64,740	3.11 %

Borrowings with original maturities of one year or less are classified as short-term. Securities sold under repurchase agreements are comprised of customer repurchase agreements, which are sweep accounts with next-day maturities utilized by larger commercial customers to earn interest on their funds. Securities are pledged to these customers in an amount at least equal to the outstanding balance. Under an agreement with the FHLB, the Bank has short-term borrowing capacity included within its maximum borrowing capacity. All FHLB advances are collateralized by a security agreement covering qualifying loans. In addition, all FHLB advances are secured by the FHLB capital stock owned by the Bank having a par value of $13.9 million at September 30, 2026.

Long-term borrowings and their weighted-average contractual rates were comprised of the following for the periods presented:

	September 30, 2026		December 31, 2025	
(Dollars in thousands)	**Amount**	**Rate**	**Amount**	**Rate**
FHLB fixed-rate advances maturing:				
2026	**$ 40,000**	**4.44 %**	$ 80,000	4.71 %
2027	**90,000**	**4.55**	90,000	4.55
2028	**35,000**	**4.23**	35,000	4.23
2029	**30,000**	**4.25**	30,000	4.25
Trust preferred subordinated debt [1]	**5,409**	**5.79**	5,376	6.15
Subordinated debt [2]	**14,516**	**5.88**	15,000	4.00
Total	**$ 214,925**	**4.56 %**	$ 255,376	4.52 %

[1] Net of purchase accounting fair value mark.
[2] Net of unamortized issuance costs.

The long-term FHLB advances have a weighted average rate of 4.42% and are collateralized by the assets defined in the security agreement and FHLB capital stock described previously. Based on this collateral and ACNB's holding of FHLB stock, ACNB is eligible to borrow up to $1.32 billion, of which $1.03 billion was available at September 30, 2026.

The trust preferred subordinated debt is comprised of debt securities issued by FCBI in December 2006 and assumed by ACNB Corporation through the acquisition of FCBI. FCBI completed the private placement of an aggregate of $6.0 million of trust preferred securities. The interest rate on the subordinated debentures is adjusted quarterly to 163 bps over the three-month CME Term SOFR plus applicable tenor spread adjustment. On September 11, 2026, the most recent interest rate reset date, the

interest rate was adjusted to 5.79% through the period ending December 14, 2026. The trust preferred securities mature on December 15, 2036, and may be redeemed at par, at the Corporation's option, on any interest payment date. The trust preferred subordinated debt is considered Tier 1 capital for the consolidated capital ratios.

On March 12, 2026, the Company entered into subordinated note purchase agreements with the Purchasers pursuant to which the Company sold and issued $15.0 million in aggregate principal amount of its 5.875% fixed-to-floating rate subordinated notes due March 15, 2036. The 2026 Subordinated Notes bear interest at a fixed rate, for the period up to, but excluding March 15, 2031. From and including March 15, 2031 until maturity or redemption, the interest rate will adjust to a floating rate equal to a benchmark rate, which is expected to be the then-current Three-Month Term SOFR, plus 245 bps. The Company will pay interest in arrears semi-annually during the fixed interest rate period and quarterly during the floating interest rate period. The 2026 Subordinated Notes constitute unsecured and subordinated obligations of the Company and rank junior in right of payment to any senior indebtedness and obligations to general and secured creditors. Subject to limited exceptions, the Company cannot redeem the 2026 Subordinated Notes before March 15, 2031. The 2026 Subordinated Notes were issued by the Corporation to the Purchasers at a price equal to 100% of their face amount. The issuance costs for the 2026 Subordinated Notes were $538 thousand and are reported net on the Consolidated Statements of Condition. The 2026 Subordinated Notes have a stated maturity of March 15, 2036, are redeemable by the Company at its option, in whole or in part, on or after March 15, 2031, and at any time upon the occurrences of certain events. The 2026 Subordinated Notes are considered Tier 2 capital for the consolidated capital ratios.

On March 30, 2021, the Company entered into subordinated note purchase agreements with the Purchasers pursuant to which the Company sold and issued $15.0 million in aggregate principal amount of its 4.00% fixed-to-floating rate subordinated notes due March 31, 2031. The Company redeemed on March 31, 2026 all of the Company's outstanding 4.00% fixed-to-floating rate 2021 Subordinated Notes due March 31, 2031, having an aggregate principal amount of $15.0 million in accordance with the terms of the 2021 Subordinated Notes. The total redemption price was 100% of the aggregate principal amount of the 2021 Subordinated Notes, plus interest accrued and unpaid to March 31, 2026.

Note 7 – Derivative Financial Instruments

ACNB is exposed to certain risks arising from both its business operations and economic conditions. ACNB manages market risk, including interest rate risk, primarily by managing the amount, sources and duration of its assets and liabilities and the use of derivative financial instruments. Specifically, the Corporation enters into derivative financial instruments to manage interest rate risk that arise from business operations.

All derivatives are recognized as either assets or liabilities in the Consolidated Statements of Condition. Until a derivative is settled, favorable changes in fair values result in unrealized gains that are recognized as assets, while unfavorable changes result in unrealized losses that are recognized as liabilities.

The Company may enter into a risk participation agreement with another institution as a means to assume a portion of the credit risk associated with a loan structure which includes a derivative instrument, in exchange for fee income commensurate with the risk assumed. This type of derivative is referred to as sold credit protection. In addition, in an effort to reduce the credit risk associated with an interest rate swap agreement with a borrower for whom the Company has provided a loan structured with a derivative, the Company may purchase an RPA from an institution participating in the facility in exchange for a fee commensurate with the risk shared. This type of derivative is referred to as purchased credit protection.

The following table presents the fair value of the Corporation's derivative financial instruments as well as their classification on the Consolidated Statements of Condition:

(In thousands)	September 30, 2026 Notional Amount	September 30, 2026 Asset (Liability) Fair Value	Consolidated Statements of Condition Location	December 31, 2025 Notional Amount	December 31, 2025 Asset (Liability) Fair Value
Derivatives not designated as hedging instruments:					
Interest rate lock commitments:					
Assets	**$ 64,804**	**$ 1,475**	Other Assets	$ 58,114	$ 1,540
Liabilities	**—**	**(22)**	Other Liabilities	**—**	—
Forward commitments:					
Assets	**13,523**	**235**	Other Assets	8,223	4
Liabilities	**—**	**—**	Other Liabilities	23,881	(105)
Interest rate derivatives with customers:					
Assets	**—**	**—**	Other Assets	5,917	91
Liabilities	**54,052**	**(5,293)**	Other Liabilities	49,849	(3,476)
Interest rate derivatives with dealer counterparties:					
Assets	**54,052**	**5,293**	Other Assets	49,849	3,476
Liabilities	**—**	**—**	Other Liabilities	5,917	(91)
Risk participations:					
Sold credit protection	**7,000**	**(62)**	Other Liabilities	—	—
Derivatives designated as hedging instruments:					
Interest rate derivatives used in cash flow hedges:					
Assets	**90,000**	**1,624**	Other Assets	20,000	48
Liabilities	**—**	**—**	Other Liabilities	25,000	(144)

The following table presents a summary of the fair value gains and losses on derivative financial instruments for the periods presented:

(In thousands)	Three Months Ended September 30, 2026	Three Months Ended September 30, 2025	Nine Months Ended September 30, 2026	Nine Months Ended September 30, 2025	Consolidated Statements of Income Classification
Interest rate lock commitments	**$ (234)**	$ (139)	**$ (87)**	$ 404	Gain from mortgage loans HFS
Forward commitments	**305**	126	**336**	37	Gain from mortgage loans HFS
Sold credit protection	**(3)**	—	**(3)**	—	Other Income

The following table presents the effect of fair value and cash flow hedge accounting on AOCI for the periods presented:

(In thousands)	Amount of Gain (Loss) Recognized in OCI on Derivative	Amount of Gain (Loss) Recognized in OCI Included Component	Amount of Gain (Loss) Recognized in OCI Excluded Component	Location of Gain (Loss) Recognized from AOCI into Income	Amount of Gain (Loss) Reclassified from OCI into Income	Amount of Gain (Loss) Reclassified from AOCI into Income Included Component	Amount of Gain (Loss) Reclassified from AOCI into Income Excluded Component
Three Months Ended September 30, 2026							
Interest rate derivatives	**$ 1,270**	**$ 1,270**	**$ —**	Interest Expense	**$ 4**	**$ 4**	$ —
Three Months Ended September 30, 2025							
Interest rate derivatives	(125)	(125)	—	Interest Expense	38	38	—
Nine Months Ended September 30, 2026							
Interest rate derivatives	**1,796**	**1,796**	—	Interest Expense	**57**	**57**	—
Nine Months Ended September 30, 2025							
Interest rate derivatives	(125)	(125)	—	Interest Expense	38	38	—

The following table presents the effect of fair value and cash flow hedge accounting on the Consolidated Statements of Income for the periods presented:

	Three Months Ended September 30,		Nine Months Ended September 30,	
(In thousands)	**2026**	**2025**	**2026**	**2025**
Total amounts of income (expense) line items presented in the consolidated statements of income in which the effects of fair value or cash flow hedges are recorded	**$ 4**	$ 38	**$ 57**	$ 38
The effects of fair value or cash flow hedging:				
Amount of gain (loss) reclassified from AOCI into income	**4**	38	**57**	38
Amount of gain (loss) reclassified from AOCI into income - included component	**4**	38	**57**	38
Amount of gain (loss) reclassified from AOCI into income - excluded component	**—**	—	**—**	—

During the next 12 months, the Company estimates that an additional $685 thousand will be reclassified as a reduction to interest expense.

Note 8 – Fair Value Measurements

Fair value is the exchange price that would be received to sell the asset or paid to transfer the liability (exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date.

Fair value measurement establishes a fair value hierarchy that prioritizes the inputs to valuation methods used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

Level 1 — Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities.

Level 2 — Quoted prices for similar assets or liabilities in markets that are not active, or inputs that are observable, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 — Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable (i.e., supported with little or no market activity).

An asset or liability's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

The following tables present assets and liabilities carried at fair value and the basis of measurement used at the periods presented:

		September 30, 2026			
(In thousands)	**Basis**	**Level 1**	**Level 2**	**Level 3**	**Total**
Assets					
Equity securities with readily determinable fair values	**Recurring**	**$ 903**	**$ —**	**$ —**	**$ 903**
AFS Investment Securities:					
U.S. Government and agencies		**—**	**51,795**	**—**	**51,795**
Collateralized mortgage obligations		**—**	**85,850**	**—**	**85,850**
Residential mortgage-backed securities		**—**	**155,859**	**—**	**155,859**
Commercial mortgage-backed securities		**—**	**118,277**	**—**	**118,277**
State and municipal		**—**	**11,445**	**—**	**11,445**
Corporate bonds		**—**	**27,558**	**—**	**27,558**
Total AFS Investment Securities	**Recurring**	**$ —**	**$ 450,784**	**$ —**	**$ 450,784**
Loans held for sale	**Recurring**	**—**	**8,166**	**—**	**8,166**
Derivative financial instruments - assets	**Recurring**	**—**	**8,627**	**—**	**8,627**
Individually evaluated loans	**Non-recurring**	**—**	**—**	**453**	**453**
Foreclosed assets held for resale	**Non-recurring**	**—**	**—**	**569**	**569**
Liabilities					
Derivative financial instruments - liabilities	**Recurring**	**$ —**	**$ 5,377**	**$ —**	**$ 5,377**

		December 31, 2025			
(In thousands)	**Basis**	**Level 1**	**Level 2**	**Level 3**	**Total**
Assets					
Equity securities with readily determinable fair values	Recurring	$ 949	$ —	$ —	$ 949
AFS Investment Securities:					
U.S. Government and agencies		—	59,352	—	59,352
Collateralized mortgage obligations		—	74,030	—	74,030
Residential mortgage-backed securities		—	173,688	—	173,688
Commercial mortgage-backed securities		—	122,209	—	122,209
State and municipal		—	8,450	—	8,450
Corporate bonds		—	29,165	—	29,165
Total AFS Investment Securities	Recurring	$ —	$ 466,894	$ —	$ 466,894
Loans held for sale	Recurring	—	28,170	—	28,170
Derivative financial instruments - assets	Recurring	—	5,159	—	5,159
Individually evaluated loans	Non-recurring	—	—	550	550
Foreclosed assets held for resale	Non-recurring	—	—	19	19
Liabilities					
Derivative financial instruments - liabilities	Recurring	$ —	$ 3,816	$ —	$ 3,816

The valuation techniques used to measure fair value for the items in the preceding tables are as follows:

Equity securities — The fair value of equity securities with readily determinable fair values is recorded on the Consolidated Statements of Condition, with realized and unrealized gains and losses reported in noninterest income on the Consolidated Statements of Income. They are classified as Level 1 assets.

Available for sale investment securities — Included in this asset category are debt and pass through securities. Level 2 investment securities are valued by a third-party pricing service. The pricing service uses pricing models that vary based on asset class and incorporate available market information, including quoted prices of investment securities with similar characteristics. Because many fixed income securities do not trade on a daily basis, pricing models use available information, as applicable, through processes such as benchmark yield curves, benchmarking of like securities, sector groupings and matrix pricing. Standard market inputs include: benchmark yields, reported trades, broker/dealer quotes, issuer spreads, two-sided markets, benchmark securities, bids, offers and reference data, including market research publications. For certain security types, additional inputs may be used, or some of the standard market inputs may not be applicable.

- *U.S. Government and agencies* — Fair values are determined by a third-party pricing service, as detailed above. These debt securities are classified as Level 2.
- *Collateralized mortgage obligations, Mortgage-backed securities and State and Municipal securities* — Fair values are determined by a third-party pricing service, as detailed above. These debt securities are classified as Level 2.
- *Corporate bonds* — This category consists of subordinated and senior debt issued by financial institutions and the fair values for these corporate debt securities are determined by a third-party pricing service, as detailed above. They are classified as Level 2 investments.

Loans held for sale — This category includes mortgage loans HFS that are measured at fair value utilizing Level 2 measurements. Fair values are measured as the price that secondary market investors were offering for loans with similar characteristics.

Derivative financial instruments — Derivative financial instruments include interest rate lock commitments, forward commitments and interest rate derivatives. The fair value of interest rate lock commitments is derived from the value of the underlying loans, adjusted for changes in market interest rates relative to the committed rate. The fair value of forward commitments is based on quoted prices for mortgage-backed securities with similar characteristics. The fair value of interest rate derivatives and risk participations is based upon broker quotes. The fair value of both the assets and the related liabilities are determined in the same manner and are all classified as Level 2 assets.

Individually evaluated loans — This category consists of loans that were individually evaluated for impairment and have a specific reserve. They are classified as Level 3 assets.

Foreclosed assets held for resale — This category consists of foreclosed assets that are held for resale and classified as Level 3 assets, for which the fair values were based on estimated selling prices less estimated selling costs for similar assets in active markets.

The following table presents additional quantitative information about assets measured at fair value on a nonrecurring basis for which the Corporation has utilized Level 3 inputs to determine fair value:

(Dollars in thousands)	Fair Value Estimate	Valuation Technique [1]	Unobservable Input [2]	Range	Weighted Average
September 30, 2026					
Individually evaluated loans	**$ 453**	**Appraisal of collateral**	**Appraisal adjustments**	**26% – 100%**	**84%**
Foreclosed assets held for resale	**569**	**Appraisal of collateral**	**Appraisal adjustments**	**27%**	**27%**
December 31, 2025					
Individually evaluated loans	$ 550	Appraisal of collateral	Appraisal adjustments	16% – 100%	43%
Foreclosed assets held for resale	19	Appraisal of collateral	Appraisal adjustments	3%	3%

[1]Fair value is generally determined through management's estimate or independent third-party appraisals of the underlying collateral, which generally includes various Level 3 inputs which are not observable.

[2]Appraisals may be adjusted downward by management for qualitative factors such as economic conditions and estimated liquidation expenses. The range of liquidation expenses and other appraisal adjustments are presented as a percentage of the appraisal. Higher downward adjustments are caused by negative changes to the collateral or conditions in the real estate market, actual offers or sales contracts received and/or age of the appraisal.

Management uses its best judgment in estimating the fair value of the Corporation's financial instruments; however, there are inherent weaknesses in any estimation technique. Therefore, for substantially all financial instruments, the fair value estimates herein are not necessarily indicative of the amounts the Corporation could have realized in a sales transaction on the dates indicated. The estimated fair value amounts have been measured as of their respective reporting dates and have not been reevaluated or updated for purposes of these Consolidated Financial Statements subsequent to those respective dates. As such, the estimated fair values of these financial instruments subsequent to the respective reporting dates may be different than the amounts reported at each period end. Due to a wide range of valuation techniques and the degree of subjectivity used in making the estimates, comparisons between the Corporation's disclosures and those of other companies may not be meaningful.

FHLB and Atlantic Community Banker's Bank stock represent restricted investments and are carried at cost less any impairment on the Consolidated Statements of Condition, which is a reasonable estimate of fair value. There was no impairment identified as of September 30, 2026 or December 31, 2025.

The following tables present the carrying amount and the estimated fair value of the Corporation's financial instruments:

	September 30, 2026				
	Carrying Amount	Estimated Fair Value			
(In thousands)		Total	Level 1	Level 2	Level 3
Financial assets:					
Cash and due from banks	**$ 27,239**	**$ 27,239**	**$ 27,239**	**$ —**	**$ —**
Interest-bearing deposits with banks	**61,119**	**61,119**	**61,119**	**—**	**—**
Equity securities with readily determinable fair values	**903**	**903**	**903**	**—**	**—**
Investment securities AFS	**450,784**	**450,784**	**—**	**450,784**	**—**
Investment securities HTM	**62,478**	**51,603**	**—**	**51,603**	**—**
Loans held for sale	**8,166**	**8,166**	**—**	**8,166**	**—**
Loans, net	**2,381,535**	**2,357,834**	**—**	**—**	**2,357,834**
Accrued interest receivable	**11,212**	**11,212**	**—**	**11,212**	**—**
Derivative assets	**8,627**	**8,627**	**—**	**8,627**	**—**
Financial liabilities:					
Demand deposits, savings and money markets	**$ 2,053,231**	**$ 2,053,231**	**$ —**	**$ 2,053,231**	**$ —**
Time deposits	**455,732**	**447,793**	**—**	**447,793**	**—**
Securities sold under repurchase agreements	**19,688**	**19,688**	**—**	**19,688**	**—**
Federal funds purchased	**6,821**	**6,821**	**—**	**6,821**	**—**
FHLB Advances	**285,000**	**284,379**	**—**	**284,379**	**—**
Trust preferred and subordinated debt	**19,925**	**19,772**	**—**	**19,772**	**—**
Accrued interest payable	**1,969**	**1,969**	**—**	**1,969**	**—**
Derivative liabilities	**5,377**	**5,377**	**—**	**5,377**	**—**

	December 31, 2025				
	Carrying Amount	Estimated Fair Value			
(In thousands)		Total	Level 1	Level 2	Level 3
Financial assets:					
Cash and due from banks	$ 20,611	$ 20,611	$ 20,611	$ —	$ —
Interest-bearing deposits with banks	45,037	45,037	45,037	—	—
Equity securities with readily determinable fair values	949	949	949	—	—
Investment securities AFS	466,894	466,894	—	466,894	—
Investment securities HTM	63,288	57,537	—	57,537	—
Loans held for sale	28,170	28,170	—	28,170	—
Loans, net	2,306,842	2,294,388	—	—	2,294,388
Accrued interest receivable	10,950	10,950	—	10,950	—
Derivative assets	5,159	5,159	—	5,159	—
Financial liabilities:					
Demand deposits, savings and money markets	$ 1,997,256	$ 1,997,256	$ —	$ 1,997,256	$ —
Time deposits	452,929	448,051	—	448,051	—
Securities sold under repurchase agreements	16,129	16,129	—	16,129	—
Federal funds purchased	3,611	3,611	—	3,611	—
FHLB Advances	280,000	282,910	—	282,910	—
Trust preferred and subordinated debt	20,376	19,626	—	19,626	—
Accrued interest payable	2,186	2,186	—	2,186	—
Derivative liabilities	3,816	3,816	—	3,816	—

Note 9 – Defined Benefit Pension Plan

The components of net periodic benefit income related to the non-contributory, defined benefit pension plan were as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
(In thousands)	**2026**	**2025**	**2026**	**2025**
Service cost	**$ 90**	$ 91	**$ 270**	$ 273
Interest cost	**396**	398	**1,188**	1,196
Expected return on plan assets	**(742)**	(684)	**(2,226)**	(2,053)
Net Periodic Benefit Income	**$ (256)**	$ (195)	**$ (768)**	$ (584)

The Corporation has determined that it will not be contributing to the defined benefit plan in 2026 based on current levels and expected returns on plan assets. Effective April 1, 2012, no inactive or former participant in the plan is eligible to again participate in the plan and no employee hired after March 31, 2012 is eligible to participate in the plan.

Note 10 – Commitments and Contingencies

Commitments

The Corporation is a party to financial instruments with OBS risk in the normal course of business to meet the financing needs of its customers. These financial instruments consist primarily of commitments to extend credit (typically mortgages and commercial loans) and, to a lesser extent, standby letters of credit. To varying degrees, these instruments involve elements of credit and interest rate risk in excess of the amount recognized on the Consolidated Statements of Condition.

The Corporation's exposure to credit loss in the event of nonperformance by the other party to the financial instrument for commitments to extend credit and standby letters of credit is represented by the contractual amount of those instruments. The Corporation uses the same credit policies in making commitments and conditional obligations as it does for on balance sheet instruments. The Corporation does not anticipate any material losses from these commitments.

Commitments to extend credit, including commitments to grant loans and unfunded commitments under lines of credit, are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Since many of the commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Corporation evaluates each customer's creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Corporation upon extensions of credit, is based on management's credit evaluation of the customer. Collateral held varies but may include accounts receivable, inventory, property and equipment and income-producing commercial properties. On loans secured by real estate, the Corporation generally requires loan to value ratios of no greater than 80%.

Standby letters of credit are conditional commitments issued by the Corporation to guarantee the performance of a customer to a third-party. Those guarantees are primarily issued to support public and private borrowing arrangements and similar transactions. The terms of the letters of credit vary and may have renewal features. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loans to customers. The Corporation generally holds collateral and/or personal guarantees supporting those commitments for which collateral is deemed necessary. Management believes that the proceeds obtained through a liquidation of such collateral and the enforcement of guarantees would be sufficient to cover the maximum potential amount of future payments required under the corresponding guarantees.

The Corporation maintains a $5.0 million unsecured line of credit with a correspondent bank. The Corporation guarantees a note related to a $1.5 million commercial line of credit with a correspondent bank, with normal terms and conditions for such a line, for ACNB Insurance Services, the borrower. The commercial line of credit is for general working capital needs as they arise by ACNB Insurance Services. The liability is recorded for the net drawn amount of this line, no further liability is recorded for the remaining line as to the guarantor's obligation as the guarantor would have full recourse from all assets of its wholly-owned subsidiary. There were no advances on these lines at September 30, 2026 and at December 31, 2025.

The Corporation has not been required to perform on any financial guarantees and has not incurred any losses on its commitments during the past three years.

A summary of the Corporation's commitments were as follows:

(In thousands)	September 30, 2026	December 31, 2025
Commitments to extend credit	**$ 527,617**	$ 566,837
Standby letters of credit	**22,527**	24,387

Contingencies

The Corporation is subject to claims and lawsuits which arise primarily in the ordinary course of business. Based on information presently available and advice received from legal counsel representing the Corporation in connection with any such claims and lawsuits, it is the opinion of management that the disposition or ultimate determination of any such claims and lawsuits will not have a material adverse effect on the consolidated financial position, consolidated results of operations or liquidity of the Corporation.

Note 11 – Accumulated Other Comprehensive Loss

The components of accumulated other comprehensive loss, net of taxes, are as follows:

(In thousands)	Net Change Related to Investment Securities	Net Change Related to Derivatives Used for Cash Flow Hedges	Net Change Related to Defined Benefit Pension Plans	Accumulated Other Comprehensive Loss
Three Months Ended September 30, 2026				
Balance at July 1, 2026	**$ (22,218)**	**$ 259**	**$ (1,412)**	**$ (23,371)**
Other comprehensive (loss) income	**(15,291)**	**985**	**—**	**(14,306)**
Balance at September 30, 2026	**$ (37,509)**	**$ 1,244**	**$ (1,412)**	**$ (37,677)**
Nine Months Ended September 30, 2026				
Balance at January 1, 2026	**$ (19,544)**	**$ (109)**	**$ (2,521)**	**$ (22,174)**
Other comprehensive (loss) income	**(17,965)**	**1,353**	**1,109**	**(15,503)**
Balance at September 30, 2026	**$ (37,509)**	**$ 1,244**	**$ (1,412)**	**$ (37,677)**
Three Months Ended September 30, 2025				
Balance at July 1, 2025	$ (29,343)	$ —	$ (3,508)	$ (32,851)
Other comprehensive income (loss)	4,399	(126)	—	4,273
Balance at September 30, 2025	$ (24,944)	$ (126)	$ (3,508)	$ (28,578)
Nine Months Ended September 30, 2025				
Balance at January 1, 2025	$ (38,160)	$ —	$ (3,508)	$ (41,668)
Other comprehensive income (loss)	13,216	(126)	—	13,090
Balance at September 30, 2025	$ (24,944)	$ (126)	$ (3,508)	$ (28,578)

Note 12 – Segment Reporting

The Corporation has two reporting segments, the Bank and ACNB Insurance Services.

Segment information as of and for the periods listed below is as follows:

(In thousands)	Banking	Insurance	Other[1]	Consolidated
Three Months Ended September 30, 2026				
Interest and dividend income	**$ 44,951**	**$ 1**	**$ (1)**	**$ 44,951**
Noninterest income	**6,364**	**2,667**	**1**	**9,032**
Total consolidated revenues				**53,983**
Interest expense	**9,839**	**—**	**337**	**10,176**
Provision for credit losses and unfunded commitments	**903**	**—**	**—**	**903**
Depreciation and amortization expense	**1,361**	**187**	**—**	**1,548**
Salaries and employee benefits	**12,192**	**1,753**	**110**	**14,055**
Other noninterest expense[2]	**6,970**	**523**	**124**	**7,617**
Income (loss) before income taxes	**20,050**	**205**	**(571)**	**19,684**
Income tax expense (benefit)	**4,056**	**20**	**(119)**	**3,957**
Net income (loss)	**$ 15,994**	**$ 185**	**$ (452)**	**$ 15,727**
Total assets	**$ 3,285,562**	**$ 20,029**	**$ (4,615)**	**$ 3,300,976**
Goodwill	**$ 56,064**	**$ 8,385**	**$ —**	**$ 64,449**
Capital expenditures	**$ 490**	**$ —**	**$ —**	**$ 490**
Three Months Ended September 30, 2025				
Interest and dividend income	$ 42,490	$ 1	$ (1)	$ 42,490
Noninterest income	5,866	2,545	—	8,411
Total consolidated revenues				50,901
Interest expense	10,106	—	247	10,353
Reversal of provision for credit losses and unfunded commitments	(729)	—	—	(729)
Depreciation and amortization expense	1,569	189	—	1,758
Salaries and employee benefits	11,383	1,706	102	13,191
Other noninterest expense[2]	6,967	391	54	7,412
Income (loss) before income taxes	19,060	260	(404)	18,916
Income tax (benefit) expense	4,066	65	(85)	4,046
Net income (loss)	$ 14,994	$ 195	$ (319)	$ 14,870
Total assets	$ 3,233,976	$ 21,039	$ (4,177)	$ 3,250,838
Goodwill	$ 56,064	$ 8,385	$ —	$ 64,449
Capital expenditures	$ 415	$ 15	$ —	$ 430

[1]Includes the holding company and intercompany eliminations, including the intersegment elimination of interest income and interest expense.
[2]Other noninterest expense for Banking includes equipment, net occupancy, professional services, other tax, FDIC and regulatory and merger-related expenses.
Other noninterest expense for Insurance includes equipment, net occupancy and professional services expenses.

(In thousands)	Banking	Insurance	Other[1]	Consolidated
Nine Months Ended September 30, 2026				
Interest and dividend income	**$ 130,868**	**$ 2**	**$ (2)**	**$ 130,868**
Noninterest income	**18,304**	**7,963**	**(143)**	**26,124**
Total consolidated revenues				**156,992**
Interest expense	**28,623**	**—**	**953**	**29,576**
Provision for credit losses and unfunded commitments	**1,261**	**—**	**—**	**1,261**
Depreciation and amortization expense	**4,239**	**563**	**—**	**4,802**
Salaries and employee benefits	**36,368**	**5,145**	**330**	**41,843**
Other noninterest expense[2]	**21,603**	**1,304**	**408**	**23,315**
Income (loss) before income taxes	**57,078**	**953**	**(1,836)**	**56,195**
Income tax expense (benefit)	**11,708**	**228**	**(385)**	**11,551**
Net income (loss)	**$ 45,370**	**$ 725**	**$ (1,451)**	**$ 44,644**
Total assets	**$ 3,285,562**	**$ 20,029**	**$ (4,615)**	**$ 3,300,976**
Goodwill	**$ 56,064**	**$ 8,385**	**$ —**	**$ 64,449**
Capital expenditures	**$ 1,340**	**$ —**	**$ —**	**$ 1,340**
Nine Months Ended September 30, 2025				
Interest and dividend income	$ 120,356	$ 3	$ (3)	$ 120,356
Noninterest income	16,666	7,600	11	24,277
Total consolidated revenues				144,633
Interest expense	29,373	—	744	30,117
Provision for credit losses and unfunded commitments	4,177	—	—	4,177
Depreciation and amortization expense	4,402	574	—	4,976
Salaries and employee benefits	34,701	4,740	304	39,745
Other noninterest expense[2]	30,916	1,146	279	32,341
Income (loss) before income taxes	33,453	1,143	(1,319)	33,277
Income tax expense (benefit)	7,006	296	(271)	7,031
Net income (loss)	$ 26,447	$ 847	$ (1,048)	$ 26,246
Total assets	$ 3,233,976	$ 21,039	$ (4,177)	$ 3,250,838
Goodwill	$ 56,064	$ 8,385	$ —	$ 64,449
Capital expenditures	$ 870	$ 34	$ —	$ 904

[1]Includes the holding company and intercompany eliminations, including the intersegment elimination of interest income and interest expense.
[2]Other noninterest expense for Banking includes equipment, net occupancy, professional services, other tax, FDIC and regulatory and merger-related expenses.
Other noninterest expense for Insurance includes equipment, net occupancy and professional services expenses.

ACNB CORPORATION
ITEM 2 – MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following is management's discussion and analysis of the significant changes in the financial condition, results of operations, comprehensive income, capital resources and liquidity presented in its accompanying Consolidated Financial Statements for ACNB Corporation, a financial holding company. Please read this discussion in conjunction with the Consolidated Financial Statements and disclosures included herein. Current performance does not guarantee, assure or indicate similar performance in the future.

Forward-Looking Statements

In addition to historical information, this Form 10-Q may contain forward-looking statements. Examples of forward-looking statements include, but are not limited to, (a) projections or statements regarding future earnings, expenses, net interest income, noninterest income, earnings or loss per share, asset mix and quality, growth prospects, capital structure, and other financial terms, (b) statements of plans and objectives of Management or the Board of Directors, and (c) statements of assumptions, such as economic conditions in the Corporation's Market Areas. Such forward-looking statements can be identified by the use of forward-looking terminology such as "believes", "expects", "may", "intends", "will", "should", "anticipates", or the negative of any of the foregoing or other variations thereon or comparable terminology, or by discussion of strategy. Forward-looking statements are subject to certain risks and uncertainties such as national, regional and local economic conditions, competitive factors, and regulatory limitations. Actual results may differ materially from those projected in the forward-looking statements. Such risks, uncertainties and other factors that could cause actual results and experience to differ from those projected include, but are not limited to, the following: short-term and long-term effects of inflation and rising costs on the Corporation, customers and economy; legislative and regulatory changes; banking system instability caused by failures and financial uncertainty of various banks which may adversely impact the Corporation and its securities and loan values, deposit stability, capital adequacy, financial condition, operations, liquidity, and results of operations; effects of governmental and fiscal policies, as well as legislative and regulatory changes; effects of new laws and regulations (including laws and regulations concerning taxes, banking, securities and insurance) and their application with which the Corporation and its subsidiaries must comply; impacts of the capital and liquidity requirements of the Basel III standards or any similar standards; effects of changes in accounting policies and practices, as may be adopted by the regulatory agencies, as well as the Financial Accounting Standards Board and other accounting standard setters; ineffectiveness of the business strategy due to changes in current or future market conditions; future actions or inactions of the United States government, including the effects of short-term and long-term federal budget and tax negotiations and a failure to increase the government debt limit or a prolonged shutdown of the federal government; effects of economic conditions particularly with regard to the negative impact of any pandemic, epidemic or health-related crisis and the responses thereto on the operations of the Corporation and current customers, specifically the effect of the economy on loan customers' ability to repay loans; effects of competition, and of changes in laws and regulations on competition, including industry consolidation and development of competing financial products and services; inflation, securities market and monetary fluctuations; risks of changes in interest rates on the level and composition of deposits, loan demand, and the values of loan collateral, securities, and interest rate protection agreements, as well as interest rate risks; difficulties in acquisitions and integrating and operating acquired business operations, including information technology difficulties; challenges in establishing and maintaining operations in new markets; effects of technology changes; effects of general economic conditions and more specifically in the Corporation's Market Areas; failure of assumptions underlying the establishment of reserves for credit losses and estimations of values of collateral and various financial assets and liabilities; acts of war or terrorism or geopolitical instability; disruption of credit and equity markets; ability to manage current levels of impaired assets; loss of certain key officers; ability to maintain the value and image of the Corporation's brand and protect the Corporation's intellectual property rights; continued relationships with major customers; potential impacts to the Corporation from continually evolving cybersecurity and other technological risks and attacks, including additional costs, reputational damage, regulatory penalties, and financial losses; and, trade and tariff uncertainties and volatility. Management considers subsequent events occurring after the balance sheet date for matters which may require adjustments to, or disclosure in, the Consolidated Financial Statements. We caution readers not to place undue reliance on these forward-looking statements. They only reflect Management's analysis as of this date. The Corporation does not revise or update these forward-looking statements to reflect events or changed circumstances. Please carefully review the risk factors described in other documents the Corporation files from time to time with the SEC, including the Annual Reports on Form 10-K and the Quarterly Reports on Form 10-Q. Please also carefully review any Current Reports on Form 8-K filed by the Corporation with the SEC.

Executive Overview

ACNB Corporation is the financial holding company for the wholly-owned subsidiaries of ACNB Bank and ACNB Insurance Services. ACNB Bank provides a full range of retail and commercial financial services in Pennsylvania and Maryland primarily through its network of 33 community banking offices and two loan production offices. ACNB Insurance Services offers a broad range of property, casualty, health, life and disability insurance serving personal and commercial clients through office locations in Westminster, Maryland, and Gettysburg, Pennsylvania and is licensed to do business in 46 states.

The primary source of the Corporation's revenues is net interest income derived from interest earned on loans and investments, less deposit and borrowing funding costs. Revenues are influenced by general economic factors, including market interest rates, the economies of the markets served, stock market conditions, as well as competitive forces within the markets. The Corporation also generates revenue through commissions and fees earned on various services and financial products offered to its customers and through gains on sales of assets such as loans, investments and properties. The Corporation incurs expenses to generate the revenue through provision for credit losses, noninterest expense and income taxes. The Corporation's overall strategy is to increase loan growth in its local markets while maintaining a reasonable funding base by offering competitive deposit products and services.

Financial results for the nine months ended September 30, 2025 were impacted by two discrete items that were related to the Acquisition of Traditions Bancorp, Inc. which was completed on February 1, 2025: a provision for credit losses on non-PCD loans of $4.2 million, net of taxes, and merger-related expenses totaling $7.9 million, net of taxes. Financial results for the nine months ended September 30, 2025 include ACNB's standalone results for the month of January 2025.

The following table presents a summary of the Corporation's earnings and selected performance and asset quality ratios:

	Three Months Ended September 30,		Nine Months Ended September 30,	
(Dollars in thousands, except per share data)	**2026**	**2025**	**2026**	**2025**
Net income	**$ 15,727**	$ 14,870	**$ 44,644**	$ 26,246
Diluted earnings per share	**$ 1.55**	$ 1.42	**$ 4.36**	$ 2.56
Cash dividends declared	**$ 0.42**	$ 0.34	**$ 1.72**	$ 1.00
Return on average assets (annualized)	**1.87 %**	1.80 %	**1.81 %**	1.11 %
Return on average equity (annualized)	**14.67 %**	14.66 %	**14.06 %**	9.12 %
Net interest margin[1]	**4.56 %**	4.27 %	**4.53 %**	4.19 %
Non-performing loans to total loans, net of unearned income[2]	**0.45 %**	0.43 %	**0.45 %**	0.43 %
Non-performing assets to total assets[3]	**0.34 %**	0.31 %	**0.34 %**	0.31 %
Net charge-offs to average loans outstanding (annualized)	**0.02 %**	0.02 %	**0.01 %**	0.01 %
Allowance for credit losses to total loans, net of unearned income	**1.04 %**	1.01 %	**1.04 %**	1.01 %

[1] Income on interest-earning assets has been computed on an FTE basis using the 21% federal income tax statutory rate.
[2] Non-performing loans consists of loans on nonaccrual status and loans greater than 90 days past due and still accruing interest.
[3] Non-performing assets consists of non-performing loans and foreclosed assets held for resale.

Summary Financial Results

- *Net Interest Income* — Net interest income was $34.8 million for the three months ended September 30, 2026 compared to $32.1 million for the same period of 2025, an increase of $2.6 million. For the nine months ended September 30, 2026, net interest income was $101.3 million compared to $90.2 million for the same period of 2025, an increase of $11.1 million. The increase in net interest income was driven primarily by loan growth and loans and investment securities funded at higher rates than those that paid off or matured, and the continued benefit of lower funding costs. In addition, the yield on investment securities during the nine months ended September 30, 2026 compared to the same period in the prior year was impacted by a repositioning of the investment securities portfolio completed during the three months ended December 31, 2025.
    - *Net Interest Margin* — FTE net interest margin increased to 4.56% for the three months ended September 30, 2026 compared to 4.27% in the same period of 2025, an increase of 29 bps. FTE net interest margin increased to 4.53% for the nine months ended September 30, 2026 compared to 4.19% in the same period of 2025, an increase of 34 bps. The accretion impact of acquisition accounting adjustments on loans and deposits from the

Acquisition was $1.6 million and $2.1 million for the three months ended September 30, 2026 and 2025, respectively, and $5.2 million and $5.8 million for the nine months ended September 30, 2026 and 2025, respectively.

- *Loan Growth* — Average loans increased $60.6 million for the three months ended September 30, 2026, compared to the same period of 2025, driven primarily by growth in the commercial real estate portfolio and increased $104.6 million for the nine months ended September 30, 2026, compared to the same period of 2025 driven primarily by growth in the commercial real estate portfolio and the Acquisition.
- *Deposit Growth* — Average noninterest-bearing deposits increased $21.6 million and $27.7 million for the three and nine months ended September 30, 2026, respectively, compared to the same periods of 2025 driven primarily by promotional incentives on commercial checking accounts and the Acquisition. Average interest-bearing deposits increased $1.4 million for three months ended September 30, 2026 compared to the same period of 2025 driven primarily by an increase in time deposits due to ongoing promotions and organic growth in interest-bearing demand deposits partially offset by attrition of higher cost money market deposits from the Acquisition. Average interest-bearing deposits increased $45.9 million for the nine months ended September 30, 2026 compared to the same period of 2025 driven primarily by the timing of the Acquisition.
- *Yield on Average Earning Assets* — For the three and nine months ended September 30, 2026, the yields on average earning assets were 5.88% and 5.84%, respectively, an increase of 24 and 26 bps compared to the same periods of 2025.
- *Rate on Average Interest-bearing Liabilities* — For the three and nine months ended September 30, 2026, the rates on average interest-bearing liabilities were 1.80% and 1.76%, respectively, a decrease of 3 and 8 bps, respectively, compared to the same periods of 2025.

- *Asset Quality* — The allowance for credit losses was $25.0 million at September 30, 2026, compared to $23.7 million at December 31, 2025. The increase was driven primarily by a specific allowance allocation on a relationship in the commercial and industrial portfolio and, to a lesser extent, loan growth; Management does not believe the increase is indicative of a general weakness in the overall loan portfolio but rather the increase is driven primarily by an isolated credit issue specific to an individual borrower.
  - Annualized net charge-offs to total average loans outstanding for both the three and nine months ended September 30, 2026 and 2025 were 0.02% and 0.01%, respectively.
  - Non-performing loans were $10.7 million, or 0.45%, of total loans at September 30, 2026 compared to $10.0 million, or 0.43%, of total loans at September 30, 2025. The increase was driven primarily by the migration of four loans to three unrelated borrowers totaling $1.4 million to nonaccrual and an increase in greater than or equal to 90 days past due and accruing partially offset by charge-offs, the movement of several loans to foreclosed assets held for resale and paydowns.
- *Noninterest income* — Noninterest income was $9.0 million and $26.1 million for the three and nine months ended September 30, 2026, respectively, an increase of $621 thousand and $1.8 million, respectively, for the same periods of 2025. The increase for the three months ended September 30, 2026 was driven primarily by the gain on life insurance proceeds as the result of a death benefit received, partially offset by lower gain from mortgage loans held for sale. In addition to the impact of the Acquisition, the increase for the nine months ended September 30, 2026 compared to the same period of 2025 was driven primarily by the gain on life insurance proceeds, earnings on investment in bank-owned life insurance and higher wealth management income.
- *Noninterest expenses* — Noninterest expense was $23.2 million and $70.0 million for the three and nine months ended September 30, 2026, respectively, an increase of $859 thousand and a decrease of $7.1 million for the same periods of 2025, respectively. The increase was driven primarily by higher salaries and employee benefits expenses and professional services expenses partially offset by merger-related expenses due to the Acquisition during the three months ended September 30, 2025. The decrease for the nine months ended September 30, 2026 was driven primarily by merger-related expenses due to the Acquisition.

A more thorough discussion of the Corporation’s results of operations and financial condition is included in the following pages.

CRITICAL ACCOUNTING ESTIMATES

The accounting policies that the Corporation's management deems to be most important to the portrayal of its financial condition and results of operations because they require management's most difficult, subjective or complex judgment often result in the need to make estimates about the effect of such matters which are inherently uncertain. The following accounting estimate is deemed to be critical by management:

Allowance for Credit Losses — The ACL represents an amount which, in management's judgment, is adequate to absorb expected credit losses on outstanding loans at the balance sheet date based on the evaluation of the size and current risk characteristics of the loan portfolio, past events, current conditions, reasonable and supportable forecasts of future economic conditions and prepayment experience. The ACL is measured and recorded upon the initial recognition of a financial asset. The ACL is reduced by charge-offs, net of recoveries of previous losses, and is increased or decreased by a provision for (reversal of) credit losses, which is recorded as a current period operating expense.

Determination of an appropriate ACL is inherently complex and requires the use of significant and highly subjective estimates. The reasonableness of the ACL is reviewed quarterly by management.

Management believes it uses relevant information available to make determinations about the ACL and that it has established the existing allowance in accordance with GAAP. However, the determination of the ACL requires significant judgment, and estimates of expected credit losses in the loan portfolio can vary from the amounts actually observed. While management uses available information to recognize expected credit losses, future additions to the ACL may be necessary based on changes in the loans comprising the portfolio, changes in the current and forecasted economic conditions, changes in the interest rate environment which may directly impact prepayment and curtailment rate assumption, and changes in the financial condition of borrowers. As of September 30, 2026, the Company believes that its ACL was adequate.

RESULTS OF OPERATIONS

Three months ended September 30, 2026 compared to three months ended September 30, 2025

Net income for the three months ended September 30, 2026 was $15.7 million, or $1.55 diluted earnings per share, compared to net income of $14.9 million, or $1.42 diluted earnings per share for the same period of 2025, an increase of $857 thousand, or $0.13 diluted earnings per share. The financial results for the three months ended September 30, 2025 were impacted by merger-related expenses, net of taxes, totaling $131 thousand.

Net Interest Income

Net interest income totaled $34.8 million for the three months ended September 30, 2026 compared to $32.1 million for the same period of 2025, an increase of $2.6 million. The FTE net interest margin for the three months ended September 30, 2026 was 4.56%, a 29 bps increase from 4.27% for the same period of 2025. The increase in net interest income and FTE net interest margin was driven primarily by loan growth, higher yielding assets and the continued benefit of lower funding costs. In addition, the repositioning of the investment securities portfolio completed during the three months ended December 31, 2025 contributed to higher yields. The accretion impact of acquisition accounting adjustments on loans and deposits from the Acquisition was $1.6 million and $2.1 million for the three months ended September 30, 2026 and 2025, respectively. The Corporation manages the risk associated with changes in interest rates through the techniques described within Item 3, "Quantitative and Qualitative Disclosures About Market Risk" in this Quarterly Report on Form 10-Q.

The following table provides a comparative average Consolidated Statement of Condition and net interest income analysis for the periods presented. Interest income and yields are presented on an FTE basis. The discussion following this table is based on these tax equivalent amounts.

	Three Months Ended September 30,					
	2026			2025		
(Dollars in thousands)	Average Balance	Interest [1]	Yield/ Rate	Average Balance	Interest [1]	Yield/ Rate
ASSETS						
Loans:						
Taxable	**$ 2,362,793**	**$ 38,776**	**6.51 %**	$ 2,298,054	$ 36,961	6.38 %
Tax-exempt	**54,497**	**452**	**3.29**	58,587	410	2.78
Total Loans [2]	**2,417,290**	**39,228**	**6.44**	2,356,641	37,371	6.29
Investment Securities:						
Taxable	**488,625**	**4,711**	**3.83**	485,309	3,762	3.08
Tax-exempt	**55,863**	**409**	**2.90**	53,165	356	2.66
Total Investment Securities [3]	**544,488**	**5,120**	**3.73**	538,474	4,118	3.03
Interest-bearing deposits with banks	**81,724**	**784**	**3.81**	103,290	1,162	4.46
Total Earning Assets	**3,043,502**	**45,132**	**5.88**	2,998,405	42,651	5.64
Cash and due from banks	**27,793**			26,709		
Premises and equipment	**28,066**			31,514		
Other assets	**256,267**			245,899		
Allowance for credit losses	**(23,981)**			(24,312)		
Total Assets	**$ 3,331,647**			$ 3,278,215		
LIABILITIES						
Interest-bearing demand deposits	**$ 641,483**	**$ 652**	**0.40 %**	$ 616,565	$ 570	0.37 %
Money markets	**480,604**	**2,282**	**1.88**	510,655	2,530	1.97
Savings deposits	**331,158**	**27**	**0.03**	335,083	26	0.03
Time deposits	**465,062**	**3,698**	**3.15**	454,625	3,746	3.27
Total Interest-Bearing Deposits	**1,918,307**	**6,659**	**1.38**	1,916,928	6,872	1.42
Short-term borrowings	**115,889**	**969**	**3.32**	70,389	513	2.89
Long-term borrowings	**214,900**	**2,548**	**4.70**	255,358	2,968	4.61
Total Borrowings	**330,789**	**3,517**	**4.22**	325,747	3,481	4.24
Total Interest-Bearing Liabilities	**2,249,096**	**10,176**	**1.80**	2,242,675	10,353	1.83
Noninterest-bearing demand deposits	**615,423**			593,800		
Other liabilities	**41,690**			39,397		
Stockholders' Equity	**425,438**			402,343		
Total Liabilities and Stockholders' Equity	**$ 3,331,647**			$ 3,278,215		
Taxable Equivalent Net Interest Income		**34,956**			32,298	
Taxable Equivalent Adjustment		**(181)**			(161)	
Net Interest Income		**$ 34,775**			$ 32,137	
Cost of Funds			**1.41 %**			1.45 %
FTE Net Interest Margin			**4.56 %**			4.27 %

[1] Income on interest-earning assets has been computed on an FTE basis using the 21% federal income tax statutory rate.
[2] Average balances include non-accrual loans and are net of unearned income.
[3] Average balance of investment securities is computed at fair value.

The following table analyzes the relative impact on FTE net interest income attributed to changes in the volume of interest-earning assets and interest-bearing liabilities and changes in yields and rates for the three months ended September 30, 2026 compared to the same period of 2025:

	2026 versus 2025		
(Dollars in thousands)	**Volume**	**Yield/Rate [1]**	**Net**
INTEREST-EARNING ASSETS			
Loans:			
Taxable	**$ 1,041**	**$ 774**	**$ 1,815**
Tax-exempt	**(29)**	**71**	**42**
Total Loans [2]	**1,012**	**845**	**1,857**
Investment Securities			
Taxable	**26**	**923**	**949**
Tax-exempt	**18**	**35**	**53**
Total Investment Securities [3]	**44**	**958**	**1,002**
Interest-bearing deposits with banks	**(242)**	**(136)**	**(378)**
Total	**$ 814**	**$ 1,667**	**$ 2,481**
INTEREST-BEARING LIABILITIES			
Interest-bearing demand deposits	**$ 23**	**$ 59**	**$ 82**
Money markets	**(149)**	**(99)**	**(248)**
Savings deposits	**—**	**1**	**1**
Time deposits	**86**	**(134)**	**(48)**
Total Interest-Bearing Deposits	**(40)**	**(173)**	**(213)**
Short-term borrowings	**331**	**125**	**456**
Long-term borrowings	**(470)**	**50**	**(420)**
Total Borrowings	**(139)**	**175**	**36**
Total	**(179)**	**2**	**(177)**
Change in Net Interest Income	**$ 993**	**$ 1,665**	**$ 2,658**

[1] The effect of changing volume and rate, which cannot be segregated, has been allocated entirely to the rate column.
[2] Based on average balances and includes non-accrual loans and are net of unearned income.
[3] Average balance of investment securities is computed at fair value.

Total FTE interest income increased $2.5 million during the three months ended September 30, 2026 compared to the same period of 2025, driven primarily by an increase in yield of interest-earning assets, which was driven primarily by the repositioning of the investment securities portfolio, as well as loans and investment securities funded at higher rates than those that paid off or matured. Also contributing to the increase was growth of $60.6 million in average loan balances primarily in the commercial real estate portfolio.

Total interest expense decreased $177 thousand during the three months ended September 30, 2026 compared to the same period of 2025, driven primarily by lower average balances and costs of interest-bearing deposits, mainly a result of attrition of higher cost money market and time deposits that were from the Acquisition, as well as lower average borrowings.

Provision for Credit Losses and Unfunded Commitments

The provision for credit losses was $1.1 million for the three months ended September 30, 2026 compared to a reversal of $584 thousand for the same period of 2025, and was driven primarily by a specific allowance allocation on a relationship in the commercial and industrial portfolio and, to a lesser extent, loan growth; management does not believe the increase is indicative of a general weakness in the overall loan portfolio but rather the increase is driven primarily by an isolated credit issue specific to an individual borrower. The reversal of the provision for unfunded commitments was $170 thousand for the three months ended September 30, 2026 compared to a reversal of $145 thousand for the same period of 2025 driven primarily by a reduction in exposure. The Corporation assesses risks and reserves required compared with the balances in the ACL and unfunded commitments on a quarterly basis.

Noninterest Income

The following table presents the components of noninterest income:

(In thousands)	Three Months Ended September 30, 2026	2025	Increase (Decrease) $	%
NONINTEREST INCOME				
Insurance commissions	**$ 2,667**	$ 2,545	$ 122	4.8 %
Gain from mortgage loans held for sale	**1,000**	1,463	(463)	(31.6)
Service charges on deposits	**1,304**	1,286	18	1.4
Wealth management	**1,253**	1,125	128	11.4
ATM debit card charges	**932**	904	28	3.1
Earnings on investment in bank-owned life insurance	**776**	651	125	19.2
Gain on life insurance proceeds	**687**	—	687	100.0
Other	**448**	428	20	4.7
Net (losses) gains on equity securities	**(35)**	9	(44)	N/M
Total Noninterest Income	**$ 9,032**	$ 8,411	$ 621	7.4 %

The more significant variations by category:

- The decrease in gain from mortgage loans held for sale was driven primarily by a decrease in loan originations as a result of rate volatility
- The increase in wealth management was driven primarily by growth in assets under management due to new business generation and positive market impacts
- The increase in earnings on investment in bank-owned life insurance was driven primarily by the purchase of new policies in the fourth quarter of 2025
- The gain on life insurance proceeds was the result of a death benefit received on life insurance policies in the current quarter for a former officer

Noninterest Expenses

The following table presents the components of noninterest expense:

(In thousands)	Three Months Ended September 30, 2026	2025	Increase (Decrease) $	%
NONINTEREST EXPENSES				
Salaries and employee benefits	**$ 14,055**	$ 13,191	$ 864	6.5 %
Equipment	**2,313**	2,302	11	0.5
Net occupancy	**1,208**	1,217	(9)	(0.7)
Intangible assets amortization	**1,017**	1,129	(112)	(9.9)
Professional services	**801**	588	213	36.2
Other tax	**661**	561	100	17.8
FDIC and regulatory	**440**	457	(17)	(3.7)
Merger-related	**—**	169	(169)	(100.0)
Other	**2,725**	2,747	(22)	(0.8)
Total Noninterest Expenses	**$ 23,220**	$ 22,361	$ 859	3.8 %

The more significant fluctuations by category:

- The increase in salaries and employee benefits was driven primarily by higher incentive compensation expenses, merit increases and higher employee insurance expense

- The increase in professional services was driven primarily by higher legal and advisory services related to corporate initiative expenses, including software modernization and employee stock purchase plan fees
- The increase in other tax was driven primarily by asset and capital growth
- The decrease in merger-related was driven by the lack of Acquisition related expenses in the current period

Income Taxes

The Corporation recognized income tax expense of $4.0 million during both the three months ended September 30, 2026 and 2025. The provision for income taxes reflects a combined Federal and State ETR of 20.1% and 21.4% for the three months ended September 30, 2026 and 2025, respectively. The variances from the federal statutory rate of 21% are generally due to tax-free income, which includes, but not limited to, interest income on tax-free loans and investment securities, income from bank-owned life insurance policies, death benefits received on life insurance policies, federal income tax credits and the impact of non-tax deductible expenses such as certain merger-related costs and state taxes.

Nine months ended September 30, 2026 compared to nine months ended September 30, 2025

Net income for the nine months ended September 30, 2026 was $44.6 million, or $4.36 diluted earnings per share, compared to net income of $26.2 million, or $2.56 diluted earnings per share for the same period of 2025, an increase of $18.4 million and $1.80 diluted earnings per share. The increase in net income for the nine months ended September 30, 2026 was driven primarily by higher net interest income and the impact of two discrete items for the nine months ended September 30, 2025 that were related to the Acquisition: a provision for credit losses on non-PCD loans of $4.2 million, net of taxes, and merger-related expenses totaling $7.9 million, net of taxes. Financial results for the nine months ended September 30, 2025 include ACNB’s standalone results for the month of January 2025.

Net Interest Income

Net interest income totaled $101.3 million for the nine months ended September 30, 2026 compared to $90.2 million for the same period of 2025, an increase of $11.1 million. The FTE net interest margin for the nine months ended September 30, 2026 was 4.53%, a 34 bps increase from 4.19% for the same period of 2025. The increases were driven primarily by loan growth and loans and investment securities funded at higher rates than those that paid off or matured, and the continued benefit of lower funding costs. In addition, the yield on investment securities was impacted by a repositioning of the investment securities portfolio completed during the three months ended December 31, 2025. The accretion impact of acquisition accounting adjustments on loans and deposits from the Acquisition was $5.2 million and $5.8 million for the nine months ended September 30, 2026 and 2025, respectively.

The following table provides a comparative average balance sheet and net interest income analysis for the periods presented. The discussion following this table is based on these taxable-equivalent amounts.

	Nine Months Ended September 30,					
	2026			2025		
(Dollars in thousands)	Average Balance	Interest [1]	Yield/ Rate	Average Balance	Interest [1]	Yield/ Rate
ASSETS						
Loans:						
Taxable	**$ 2,333,318**	**$ 112,961**	**6.47 %**	$ 2,225,652	$ 105,192	6.32 %
Tax-exempt	**55,401**	**1,322**	**3.19**	58,489	1,181	2.70
Total Loans [2]	**2,388,719**	**114,283**	**6.40**	2,284,141	106,373	6.23
Investment Securities:						
Taxable	**491,035**	**13,895**	**3.78**	472,212	10,594	3.00
Tax-exempt	**55,948**	**1,211**	**2.89**	54,023	1,078	2.67
Total Investment Securities [3]	**546,983**	**15,106**	**3.69**	526,235	11,672	2.97
Interest-bearing deposits with banks	**71,573**	**2,011**	**3.76**	84,717	2,785	4.40
Total Earning Assets	**3,007,275**	**131,400**	**5.84**	2,895,093	120,830	5.58
Cash and due from banks	**26,046**			24,330		
Premises and equipment	**29,135**			31,151		
Other assets	**253,678**			242,143		
Allowance for credit losses	**(23,742)**			(22,971)		
Total Assets	**$ 3,292,392**			$ 3,169,746		
LIABILITIES						
Interest-bearing demand deposits	**$ 636,141**	**$ 1,707**	**0.36 %**	$ 601,064	$ 1,608	0.36 %
Money markets	**486,636**	**6,775**	**1.86**	498,468	7,220	1.94
Savings deposits	**333,987**	**79**	**0.03**	336,185	80	0.03
Time deposits	**471,306**	**11,099**	**3.15**	446,482	11,244	3.37
Total Interest-Bearing Deposits	**1,928,070**	**19,660**	**1.36**	1,882,199	20,152	1.43
Short-term borrowings	**88,057**	**2,084**	**3.16**	51,324	1,148	2.99
Long-term borrowings	**224,500**	**7,832**	**4.66**	256,080	8,817	4.60
Total Borrowings	**312,557**	**9,916**	**4.24**	307,404	9,965	4.33
Total Interest-Bearing Liabilities	**2,240,627**	**29,576**	**1.76**	2,189,603	30,117	1.84
Noninterest-bearing demand deposits	**584,712**			556,992		
Other liabilities	**42,548**			38,543		
Stockholders' Equity	**424,505**			384,608		
Total Liabilities and Stockholders' Equity	**$ 3,292,392**			$ 3,169,746		
Taxable Equivalent Net Interest Income		**101,824**			90,713	
Taxable Equivalent Adjustment		**(532)**			(474)	
Net Interest Income		**$ 101,292**			$ 90,239	
Cost of Funds			**1.40 %**			1.47 %
FTE Net Interest Margin			**4.53 %**			4.19 %

[1] Income on interest-earning assets has been computed on an FTE basis using the 21% federal income tax statutory rate.
[2] Average balances include non-accrual loans and are net of unearned income.
[3] Average balance of investment securities is computed at fair value.

The following table analyzes the relative impact on FTE net interest income attributed to changes in the volume of interest-earning assets and interest-bearing liabilities and changes in yields and rates for the nine months ended September 30, 2026 compared to the same period of 2025:

	2026 versus 2025		
(Dollars in thousands)	**Volume**	**Yield/Rate [1]**	**Net**
INTEREST-EARNING ASSETS			
Loans			
Taxable	**$ 5,089**	**$ 2,680**	**$ 7,769**
Tax-exempt	**(62)**	**203**	**141**
Total Loans [2]	**5,027**	**2,883**	**7,910**
Investment Securities			
Taxable	**422**	**2,879**	**3,301**
Tax-exempt	**38**	**95**	**133**
Total Investment Securities [3]	**460**	**2,974**	**3,434**
Interest-bearing deposits with banks	**(433)**	**(341)**	**(774)**
Total	**$ 5,054**	**$ 5,516**	**$ 10,570**
INTEREST-BEARING LIABILITIES			
Interest-bearing demand deposits	**$ 94**	**$ 5**	**$ 99**
Money markets	**(172)**	**(273)**	**(445)**
Savings deposits	**—**	**(1)**	**(1)**
Time deposits	**626**	**(771)**	**(145)**
Total Interest-Bearing Deposits	**548**	**(1,040)**	**(492)**
Short-term borrowings	**821**	**115**	**936**
Long-term borrowings	**(1,087)**	**102**	**(985)**
Total Borrowings	**(266)**	**217**	**(49)**
Total	**282**	**(823)**	**(541)**
Change in Net Interest Income	**$ 4,772**	**$ 6,339**	**$ 11,111**

[1] The effect of changing volume and rate, which cannot be segregated, has been allocated entirely to the rate column.
[2] Based on average balances and includes non-accrual loans and are net of unearned income.
[3] Average balance of investment securities is computed at fair value.

Total FTE interest income increased $10.6 million during the nine months ended September 30, 2026 compared to the same period of 2025 driven primarily by loan growth and higher yielding assets. Average loan balances grew $104.6 million concentrated in the commercial real estate portfolio. The repositioning of the investment securities portfolio which was completed during the three months ended December 31, 2025 contributed to higher yields on the investment securities portfolio.

Total interest expense decreased $541 thousand during the nine months ended September 30, 2026 compared to the same period of 2025 driven primarily by lower average costs of interest-bearing deposits, as a result of attrition of higher cost money market and time deposits from the Acquisition. The average cost of interest-bearing deposits was 1.36% for the nine months ended September 30, 2026, a decrease of 7 bps compared to the same period of 2025.

Provision for Credit Losses and Unfunded Commitments

The provision for credit losses was $1.6 million for the nine months ended September 30, 2026 compared to $5.2 million for the same period of 2025. The 2025 provision expense was driven primarily by a provision for credit losses of $5.5 million for acquired non-PCD loans, and the provision for 2026 was driven primarily by a specific allowance allocation on a relationship in the commercial and industrial portfolio and, to a lesser extent, loan growth. The provision for unfunded commitments was a reversal of $290 thousand compared to a reversal of $979 thousand for the same period of 2025. The reversal of the provision for unfunded commitments for the nine months ended September 30, 2025 was impacted by the incorporation of post-COVID

data which resulted in lower loss rates utilized within the Bank's ACL model. The Corporation assesses risks and reserves required compared with the balances in the ACL and unfunded commitments on a quarterly basis.

Noninterest Income

The following table presents the components of noninterest income:

	Nine Months Ended September 30,		Increase (Decrease)	
(In thousands)	**2026**	**2025**	**$**	**%**
NONINTEREST INCOME				
Insurance commissions	**$ 7,786**	$ 7,600	$ 186	2.4 %
Gain from mortgage loans held for sale	**3,689**	3,893	(204)	(5.2)
Service charges on deposits	**3,782**	3,559	223	6.3
Wealth management	**3,604**	3,275	329	10.0
ATM debit card charges	**2,771**	2,640	131	5.0
Earnings on investment in bank-owned life insurance	**2,269**	1,858	411	22.1
Gain on assets held for sale	**177**	—	177	100.0
Gain on life insurance proceeds	**861**	285	576	N/M
Other	**1,182**	1,119	63	5.6
Net gains on sales or calls of investment securities	**49**	22	27	122.7
Net (losses) gains on equity securities	**(46)**	26	(72)	N/M
Total Noninterest Income	**$ 26,124**	$ 24,277	$ 1,847	7.6 %

The more significant variations by category:

- The increase in wealth management was driven primarily by growth in assets under management due to new business generation and positive market impacts
- The increase in earnings on investment in bank-owned life insurance was driven primarily by the purchase of new policies in the fourth quarter of 2025
- The increase in gain on assets HFS was the result of a sale of a building previously used by ACNB Insurance Services
- Gain on life insurance proceeds for both periods was the result of death benefits received on life insurance policies for former officers/director

Noninterest Expenses

The following table presents the components of noninterest expense:

	Nine Months Ended September 30,		Increase (Decrease)	
(In thousands)	**2026**	**2025**	**$**	**%**
NONINTEREST EXPENSES				
Salaries and employee benefits	**$ 41,843**	$ 39,745	$ 2,098	5.3 %
Equipment	**7,465**	7,121	344	4.8
Net occupancy	**3,950**	3,936	14	0.4
Intangible assets amortization	**3,101**	3,127	(26)	(0.8)
Professional services	**2,215**	1,908	307	16.1
Other tax	**1,555**	1,308	247	18.9
FDIC and regulatory	**1,341**	1,293	48	3.7
Merger-related	**—**	10,143	(10,143)	(100.0)
Other	**8,490**	8,481	9	0.1
Total Noninterest Expenses	**$ 69,960**	$ 77,062	$ (7,102)	(9.2)%

The more significant fluctuations by category:

- The increase in salaries and employee benefits was driven primarily by an increased number of employees attributable to the Acquisition, merit increases, and higher incentive compensation, restricted stock expense, mortgage commissions and employee health insurance expense
- The increase in equipment was driven primarily by the Acquisition and the implementation of additional products into the core processing system
- The increase in professional services was driven primarily by higher legal and advisory services related to corporate initiative expenses, including software modernization and employee stock purchase plan fees
- The increase in other tax was driven primarily by asset and capital growth
- The decrease in merger-related was driven by the lack of Acquisition-related expenses in the current period

Income Taxes

The Corporation recognized income taxes of $11.6 million for the nine months ended September 30, 2026 compared to $7.0 million during the same period of 2025. The provision for income taxes for the nine months ended September 30, 2026 and 2025 reflect a combined Federal and State ETR of 20.6% and 21.1%, respectively. The variances from the federal statutory rate of 21% are generally due to tax-free income, which includes, but is not limited to, interest income on tax-free loans and investment securities, income from bank-owned life insurance policies, death benefits received on life insurance policies, federal income tax credits and the impact of non-tax deductible expenses such as certain merger-related costs and state taxes.

FINANCIAL CONDITION

Investment Securities

ACNB uses investment securities to manage interest rate risk, provide collateral for certain funding products, provide liquidity and generate interest and dividend income. The investment securities provide the appropriate characteristics with respect to credit quality, yield and maturity relative to the management of the overall Consolidated Statements of Condition.

Total investment securities were $514.2 million at September 30, 2026 compared to $531.1 million at December 31, 2025. At September 30, 2026, the investment securities balance included a net unrealized loss on AFS investment securities of $47.6 million on amortized cost of $498.4 million compared to a net unrealized loss of $24.2 million on amortized cost of $491.1 million at December 31, 2025. At September 30, 2026, the investment securities balance included HTM investment securities with an amortized cost of $62.5 million and a fair value of $51.6 million as compared to an amortized cost of $63.3 million and a fair value of $57.5 million at December 31, 2025.

The Corporation does not own investments consisting of pools of Alt-A or subprime mortgages, private label mortgage-backed securities, or trust preferred investments.

Loans

The following table presents the composition of the loan portfolio:

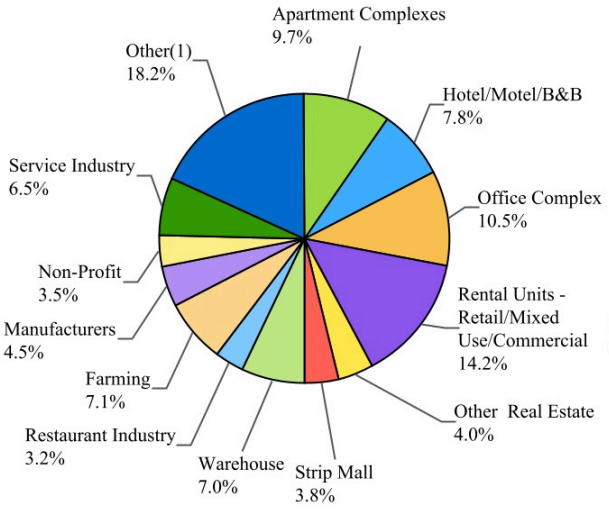
			Increase (Decrease)	
(In thousands)	**September 30, 2026**	**December 31, 2025**	**$**	**%**
Commercial real estate	**$ 1,324,489**	$ 1,273,813	$ 50,676	4.0 %
Residential mortgage	**605,815**	599,051	6,764	1.1
Commercial and industrial	**217,195**	205,452	11,743	5.7
Home equity lines of credit	**122,840**	127,341	(4,501)	(3.5)
Real estate construction	**128,349**	116,680	11,669	10.0
Consumer	**10,252**	10,140	112	1.1
Gross loans	**2,408,940**	2,332,477	76,463	3.3
Unearned income	**(2,429)**	(1,963)	(466)	(23.7)
Total loans, net of unearned income	**$ 2,406,511**	$ 2,330,514	$ 75,997	3.3 %

Total loans, net of unearned income, increased $76.0 million, or 3.3%, from December 31, 2025 to September 30, 2026. The increase was driven primarily by growth in the commercial real estate, commercial and industrial and real estate construction portfolios. Total acquisition accounting adjustments on loans were $12.9 million and $18.2 million at September 30, 2026 and December 31, 2025, respectively. The majority of the loan acquisition accounting adjustments are expected to accrete back through as income as loans amortize and pay off. ACNB does not have a significant concentration of credit risk with any single borrower, industry, or geographic location other than within its Market Area.

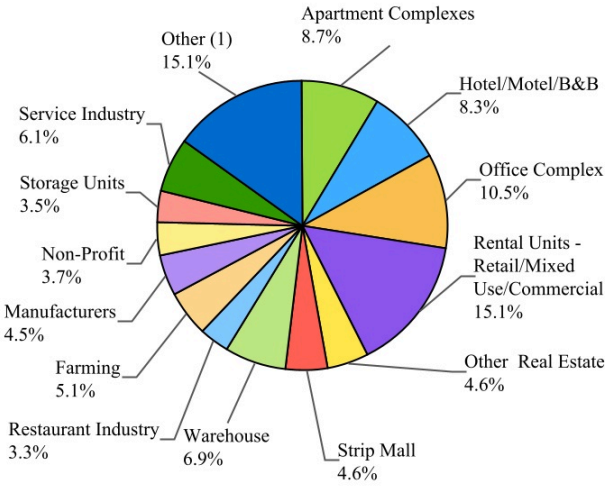
The commercial real estate portfolio, which includes farmland, multifamily, owner-occupied and non-owner occupied commercial real estate, grew $50.7 million, or 4.0%, compared to December 31, 2025 driven primarily by farmland ($42.0 million), owner-occupied balances ($18.0 million) and multifamily ($12.3 million) partially offset by a decrease in non-owner occupied balances ($24.6 million). The following data related to the commercial real estate portfolio through the breakout charts excludes the impact of the acquisition accounting adjustments on loans. The collateral for these loans is primarily spread across Pennsylvania and Maryland at 66.3% and 31.5%, respectively, as of September 30, 2026, compared to 65.8% and 32.1%, respectively, as of December 31, 2025. Less than 2% of the portfolio is for real estate in urban areas of Baltimore, Maryland and Philadelphia, Pennsylvania. The largest sectors of the commercial real estate portfolio are retail and mixed-use commercial rental units, office complexes, apartment complexes and hotels, motels and bed and breakfast entities. Non-owner occupied commercial real estate represented 63.1% of the commercial real estate portfolio. Non-owner occupied commercial real estate borrowers are geographically dispersed throughout ACNB's Market Area and are leasing commercial properties to a varied group of tenants including medical offices, retail space, and other commercial purpose facilities. Because of the varied nature of the tenants, in aggregate, management believes that these loans present an acceptable risk when compared to commercial loans in general.

The following chart details the percentage of the various categories included in the portfolio:

Commercial Real Estate Portfolio Breakout - September 30, 2026



Commercial Real Estate Portfolio Breakout - December 31, 2025



[1] Constitutes over 40 loan categories that do not fit into the categories presented above, with no loan category representing more than 3% of the total.

The concentration of non-owner occupied commercial real estate, construction and multi-family was 224.7% of total risk-based capital of the Bank as of September 30, 2026 compared to 239.0% of total risk-based capital of the Bank as of December 31, 2025.

Residential real estate mortgages totaled $605.8 million, an increase of $6.8 million, or 1.1%, compared to December 31, 2025. Included in the residential real estate mortgages are $230.4 million of commercial loans and $58.5 million of consumer loans secured by residential real estate mortgages. Approximately 85% of the first liens have a loan to value, based on the current balance to the origination value of the property, of 80% or lower. Total residential real estate mortgages include $48.8 million of junior liens. Junior liens inherently have more credit risk by virtue of the fact that another financial institution may have a

senior security position in the case of foreclosure liquidation of collateral to extinguish the debt.

Commercial and industrial totaled $217.2 million, an increase of $11.7 million, or 5.7%, compared to December 31, 2025 driven primarily by three new relationships in the Lancaster and Berks regions.

Allowance for Credit Losses and Asset Quality

The ACL at September 30, 2026 was $25.0 million, or 1.04% of total loans, net of unearned income, as compared to $23.7 million, or 1.02% of loans, at December 31, 2025 and $23.7 million, or 1.01% of loans, at September 30, 2025.

Changes in the ACL were as follows for the periods presented:

	Three Months Ended September 30,		**Nine Months Ended September 30,**	
(In thousands)	**2026**	**2025**	**2026**	**2025**
Beginning balance	**$ 24,006**	$ 24,353	**$ 23,672**	$ 17,280
Initial allowance established for acquired PCD loans	**—**	—	**—**	1,464
Provision for (reversal of) credit losses	**1,073**	(584)	**1,551**	5,156
Loans charged-off	**(138)**	(133)	**(412)**	(304)
Recoveries on charged-off loans	**35**	24	**165**	64
Ending balance	**$ 24,976**	$ 23,660	**$ 24,976**	$ 23,660
Net charge-offs to average loans (annualized)	**0.02 %**	0.02 %	**0.01 %**	0.01 %
Allowance for credit losses to total loans	**1.04 %**	1.01 %	**1.04 %**	1.01 %

Information on nonaccrual loans, by collateral type rather than loan segment is as follows:

(Dollars in thousands)	**Number of Credit Relationships**	**Balance**	**Current Specific Loss Allocations**	**Current Year Charge-Offs**	**Location**	**Originated**
September 30, 2026						
Commercial real estate	**9**	**$ 2,859**	**$ —**	**$ —**	**In market**	**2006-2022**
Business assets	**6**	**2,761**	**838**	**—**	**In market**	**2009-2023**
Residential real estate	**6**	**1,767**	**49**	**—**	**In market**	**2019-2022**
Total	**21**	**$ 7,387**	**$ 887**	**$ —**		
December 31, 2025						
Commercial real estate	10	$ 3,961	$ —	$ —	In market	2006-2024
Business assets	5	1,971	259	—	In market	2009-2023
Residential real estate	6	1,935	131	—	In market	2019-2022
Total	21	$ 7,867	$ 390	$ —		

Nonaccrual loans decreased $480 thousand from December 31, 2025 to September 30, 2026 driven primarily by the movement of several loans to foreclosed assets held for resale and a pay-off. All nonaccrual loans are to borrowers located within ACNB's Market Area and were originated by ACNB's banking subsidiary or were part of a previous acquisition.

Assets Held for Sale

Assets HFS totaled $2.3 million at September 30, 2026 and was comprised of a building in Maryland that the Corporation intends to sell.

Deposits

Deposits were comprised of the following:

(In thousands)	September 30, 2026	December 31, 2025	Increase (Decrease) $	Increase (Decrease) %
Noninterest-bearing demand deposits	**$ 612,620**	$ 553,855	$ 58,765	10.6 %
Interest-bearing demand deposits	**630,912**	623,620	7,292	1.2
Money market	**480,430**	485,808	(5,378)	(1.1)
Savings	**329,269**	333,973	(4,704)	(1.4)
Total demand and savings	**2,053,231**	1,997,256	55,975	2.8
Time	**455,732**	452,929	2,803	0.6
Total deposits	**$ 2,508,963**	$ 2,450,185	$ 58,778	2.4 %

ACNB relies on deposits as a primary source of funds for lending activities. The increase in deposits from December 31, 2025 to September 30, 2026 was driven primarily by the increase in noninterest-bearing demand deposits and interest-bearing demand deposits. The increase in noninterest-bearing demand deposits was driven primarily by promotional incentives on commercial checking accounts and a seasonal influx of municipal deposits. The increase in interest-bearing demand deposits was driven primarily by an influx of seasonal municipal deposits. Historically, deposit balances fluctuate reflecting different balance levels held by local companies, government units and school districts during different times of the year. Included in total deposits at September 30, 2026 were municipal deposits totaling $136.4 million, or 5.4%, of total deposits compared to $119.3 million, or 4.9%, of total deposits at December 31, 2025. Time deposits included $45.0 million of brokered time deposits compared to $59.1 million at December 31, 2025, a decrease of $14.1 million. The loan-to-deposit ratio was 95.92% at September 30, 2026 compared to 95.12% at December 31, 2025.

ACNB's deposit pricing function employs a disciplined pricing approach based upon liquidity needs and alternative funding rates, but also strives to price deposits to be competitive with local competition, including local government investment trusts, credit unions and larger regional banks. Based on total Bank deposits outstanding, consumer and commercial constituted approximately 59% and 41%, respectively, of total Bank deposits as of September 30, 2026 compared to approximately 61% and 39%, respectively, as of December 31, 2025. The ratio of uninsured and non-collateralized Bank deposits to total Bank deposits was 18.7% at September 30, 2026. As of September 30, 2026, cash on hand, the fair value of unencumbered investment securities and collateralized borrowing capacities at the FHLB and the Discount Window at the Bank were 322.0% of uninsured and non-collateralized Bank deposits. At September 30, 2026, deposits from the 20 largest external unrelated depositors of the Bank totaled $181.4 million, or 7.2%, of total Bank deposits compared to $177.2 million, or 7.2%, of total Bank deposits at December 31, 2025.

Borrowings

Short-term borrowings are comprised of securities sold under agreements to repurchase, short-term borrowings from the FHLB and federal funds purchased. Agreements to repurchase accounts are within the commercial and local government customer base and have attributes similar to core deposits. Investment securities are pledged in sufficient amounts to collateralize these agreements. Short-term FHLB borrowings are used for general balance sheet management. As of September 30, 2026, short-term borrowings were $116.5 million, an increase of $51.8 million compared to $64.7 million at December 31, 2025. Short-term FHLB advances were $90.0 million at September 30, 2026 compared to $45.0 million at December 31, 2025, the increase from prior periods was used to fund loan growth. Compared to December 31, 2025, securities sold under repurchase agreements balances increased by $3.6 million, or 22.1%, due to normal changes in the cash flow position of ACNB's commercial and local government customer base.

Long-term borrowings consist of longer-term advances from the FHLB, trust preferred subordinated debt and subordinated debt. Long-term borrowings totaled $214.9 million at September 30, 2026 compared to $255.4 million at December 31, 2025. During the nine months ended September 30, 2026 the Company paid off $40.0 million of long-term FHLB borrowings. On March 12, 2026, the Company sold and issued $15.0 million in aggregate principal amount 5.875% fixed-to-floating rate subordinated notes due March 15, 2036. On March 31, 2026, the Company redeemed the $15.0 million in aggregate principal amount 4.00% fixed-to-floating rate subordinated notes that were issued on March 30, 2021. Additional borrowings will be used when necessary for a variety of risk management and funding purposes. See the *Liquidity* discussion below for more information on the Corporation's ability to borrow.

Capital

ACNB's capital management strategies are developed to provide an appropriate risk-adjusted rate of return, in the opinion of management, to shareholders, while maintaining levels above its internal minimums and "well-capitalized" regulatory position in relationship to its risk exposure. Total stockholders' equity was $420.5 million at September 30, 2026 compared to $420.0 million at December 31, 2025. The increase to stockholders' equity was driven by net income of $44.6 million, common stock shares issued of $750 thousand and compensation expense for restricted shares and ESPP of $1.6 million partially offset by cash dividends paid to ACNB Corporation stockholders of $17.5 million, common stock repurchases of $13.5 million and a $15.5 million change in other comprehensive losses driven primarily by unrealized losses in AFS investment securities.

ACNB Corporation has a Dividend Reinvestment and Stock Purchase Plan that provides registered holders of ACNB Corporation common stock with a convenient way to purchase additional shares of common stock by permitting participants in the plan to automatically reinvest cash dividends on all or a portion of the shares owned and to make quarterly voluntary cash payments under the terms of the plan. Participation in the plan is voluntary, and there are eligibility requirements to participate in the plan. During the nine months ended September 30, 2026, 16,753 shares were issued under this plan with proceeds in the amount of $926 thousand.

Regulatory Capital

The Corporation and the Bank are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet the minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Corporation's Consolidated Financial Statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Corporation and the Bank must meet specific capital guidelines that involve quantitative measures of their assets, liabilities and certain OBS items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

Minimum regulatory capital requirements established by Basel III rules require the Corporation and the Bank to:

- Meet a minimum Tier 1 leverage capital ratio of 4.0% of average assets;
- Meet a minimum Common Equity Tier 1 capital ratio of 4.5% of risk-weighted assets;
- Meet a minimum Tier 1 capital ratio of 6.0% of risk-weighted assets;
- Meet a minimum Total capital ratio of 8.0% of risk-weighted assets;
- Maintain a "capital conservation buffer" of 2.5% above the minimum risk-based capital requirements, which must be maintained to avoid restrictions on capital distributions and certain discretionary bonus; and,
- Comply with the definition of capital to improve the ability of regulatory capital instruments to absorb losses.

The capital ratios are as follows:

	Actual	For Capital Adequacy Purposes [1]	To Be Well Capitalized Under Prompt Corrective Action Regulations [2]
September 30, 2026			
Tier 1 Leverage Capital (to average assets)			
ACNB Corporation	**11.77 %**	**4.00 %**	**N/A**
ACNB Bank	**11.47 %**	**4.00 %**	**5.00 %**
Common Equity Tier 1 Capital (to risk-weighted assets)			
ACNB Corporation	**15.01 %**	**4.50 %**	**N/A**
ACNB Bank	**14.83 %**	**4.50 %**	**6.50 %**
Tier 1 Capital (to risk-weighted assets)			
ACNB Corporation	**15.23 %**	**6.00 %**	**N/A**
ACNB Bank	**14.83 %**	**6.00 %**	**8.00 %**
Total Capital (to risk-weighted assets)			
ACNB Corporation	**16.81 %**	**8.00 %**	**N/A**
ACNB Bank	**15.84 %**	**8.00 %**	**10.00 %**
December 31, 2025			
Tier 1 Leverage Capital (to average assets)			
ACNB Corporation	11.40 %	4.00 %	N/A
ACNB Bank	10.92 %	4.00 %	5.00 %
Common Equity Tier 1 Capital (to risk-weighted assets)			
ACNB Corporation	14.74 %	4.50 %	N/A
ACNB Bank	14.32 %	4.50 %	6.50 %
Tier 1 Capital (to risk-weighted assets)			
ACNB Corporation	14.96 %	6.00 %	N/A
ACNB Bank	14.32 %	6.00 %	8.00 %
Total Capital (to risk-weighted assets)			
ACNB Corporation	16.54 %	8.00 %	N/A
ACNB Bank	15.30 %	8.00 %	10.00 %

[1] Ratios do not include capital conservation buffer.
[2] N/A - Not applicable as “well capitalized” applies only to banks.

Liquidity

Effective liquidity management ensures the cash flow requirements of depositors and borrowers as well as the operating cash needs of ACNB are met. ACNB’s funds are available from a variety of sources, including assets that are readily convertible such as interest-bearing deposits with banks, maturities and repayments from the securities portfolio, scheduled repayments of loans receivable, the core deposit base, the ability to raise brokered deposits and the ability to borrow from the FHLB, Discount Window and unsecured Federal Funds line providers.

At September 30, 2026, ACNB’s banking subsidiary had borrowing capacity of approximately $1.32 billion from the FHLB, of which $1.03 billion was available. At September 30, 2026, ACNB’s banking subsidiary could borrow approximately $61.7 million from the Discount Window, of which the full amount was available. The underlying collateral at the Discount Window is made up of eligible loan collateral held in a joint-custody account under the Bank’s name.

ACNB’s banking subsidiary maintains several unsecured Federal Funds lines with correspondent banks. As of September 30, 2026, Federal Funds line capacity at the banking subsidiary was $192.0 million, of which the full amount was available. ACNB maintains a $5.0 million unsecured line of credit with a correspondent bank, all of which was available for borrowing as of September 30, 2026. The Corporation also executed a guaranty for a note related to a $1.5 million commercial line of credit from a local bank, with customary terms and conditions for such a line, for ACNB Insurance Services, the borrower and a wholly-owned subsidiary of ACNB Corporation. The commercial line of credit is for general working capital needs as they arise by ACNB Insurance Services.

Another source of liquidity is securities sold under repurchase agreements to customers of ACNB's banking subsidiary totaling $19.7 million and $16.1 million at September 30, 2026 and December 31, 2025, respectively. These agreements vary in balance according to the cash flow needs of customers and competing accounts at other financial organizations.

The liquidity of the parent company also represents an important aspect of liquidity management. The parent company's cash outflows consist principally of dividends to shareholders, common stock repurchases and corporate expenses. The main source of funding for the parent company is the dividends it receives from its subsidiaries. Federal and state banking regulations place certain legal restrictions and other practicable safety and soundness restrictions on dividends paid to the parent company from the subsidiary bank.

ACNB manages liquidity by monitoring projected cash inflows and outflows on a daily basis, and believes it has sufficient funding sources to maintain sufficient liquidity under varying degrees of business conditions for liquidity and capital resource requirements for all material short- and long-term cash requirements from known contractual and other obligations.

Off-Balance Sheet Arrangements

The Corporation is party to financial instruments with OBS risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit and, to a lesser extent, standby letters of credit. At September 30, 2026, the Corporation had unfunded outstanding commitments to extend credit of $527.6 million and outstanding standby letters of credit of $22.5 million. Because these commitments generally have fixed expiration dates and many will expire without being drawn upon, the total commitment level does not necessarily represent future cash requirements.

ITEM 3 – QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The primary objective of ACNB's ALCO, with direct oversight from the Board, is to maximize net interest income within established policy parameters. This objective is accomplished through the management of the statement of condition composition and duration, market risk exposures arising from changing economic conditions and liquidity risk.

Market risk comprises exposure to interest rate risk, foreign currency exchange rate risk, commodity price risk and other relevant market rate or price risks. Specific to the banking industry, one of the greatest risk exposures is to that of changing market interest rates. The primary objective of monitoring ACNB's interest rate sensitivity risk is to provide management the flexibility necessary to manage the statement of condition to minimize adverse changes in net interest income as a result of changes in the direction and level of interest rates. FOMC monetary policy, economic uncertainty, and fiscal policy changes have been significant factors affecting the task of managing interest rate sensitivity positions in recent years.

ACNB's ALCO is a management committee responsible for monitoring and managing interest rate risk within approved policy limits utilizing earnings sensitivity simulation and economic value-at-risk models. These models are highly dependent on various assumptions, which change regularly as the statement of condition composition and market interest rates change. The key assumptions and strategies employed are analyzed, reviewed and documented at least annually by the ALCO as well as provided to the Board.

Interest Rate Risk

Interest rate risk is the exposure to fluctuations in the Bank's future earnings (earnings at risk) and value (value at risk) resulting from changes in interest rates. This exposure results from differences between the amounts of interest-earning assets and interest-bearing liabilities that reprice within a specified time period as a result of scheduled maturities, scheduled and unscheduled repayments, the propensity of borrowers and depositors to react to changes in their economic interests and contractual loan interest rate changes.

Management attempts to manage the level of repricing and maturity mismatch through its asset/liability management processes so that fluctuations in net interest income are maintained within policy limits across a range of market conditions while satisfying liquidity and capital requirements. Management recognizes that a certain amount of interest rate risk is inherent, appropriate, and necessary to ensure the Bank's profitability. Thus, the goal of the Bank's interest rate risk management is to minimize the fluctuations of net interest income across all interest rate scenarios.

Management endeavors to control the exposure to changes in interest rates by understanding, reviewing and making decisions based on its risk position. The Bank primarily uses its investment securities portfolio, FHLB advances, derivatives and brokered deposits to manage its interest rate risk position. Additionally, pricing, promotion, and product development activities are directed in an effort to emphasize the loan and deposit repricing characteristics that best meet current interest rate risk objectives.

ACNB uses simulation analysis to assess earnings at risk and net present value analysis to assess value at risk. These methods allow management to regularly monitor both the direction and magnitude of its interest rate risk exposure. These analyses require numerous assumptions including, but are not limited to, changes in statement of condition mix, prepayment rates on loans and investment securities, cash flows and repricing of all financial instruments, changes in volumes and pricing, future shapes of the yield curve, relationship of market interest rates to each other (basis risk), credit spread and deposit sensitivity. Assumptions are based on management's best estimates, but may not accurately reflect actual results under certain changes in interest rates due to the timing, magnitude, and frequency of rate changes and changes in market conditions and management strategies, among other factors. However, the analyses are useful in quantifying risk and providing a relative gauge of the Corporation's interest rate risk position over time.

ACNB's ALCO operates under management policies, approved by the Board, which define guidelines and limits on the level of risk. ALCO meets regularly and reviews its interest rate risk position and monitors various liquidity ratios to ensure a satisfactory liquidity position. By utilizing the analyses, management can determine changes that may need to be made to the asset and liability mixes to mitigate the change in net interest income under various interest rate scenarios. Management continually evaluates the condition of the economy, the pattern of market interest rates, and other economic data to inform the committee. Regulatory authorities also monitor the Corporation's interest rate risk position along with other liquidity ratios.

Net Interest Income Sensitivity

Simulation analysis evaluates the effect of upward and downward changes in market interest rates on future net interest income. The analysis involves changing the interest rates used in determining net interest income over the next twelve months. The resulting percentage change in net interest income in various rate scenarios is an indication of Corporation's short-term interest rate risk. The analysis assumes recent pricing trends in new loan and deposit volumes will continue while balances remain constant. Additional assumptions are applied to modify pricing under the various rate scenarios.

The simulation analysis results are presented in the table below. The Bank is currently modestly asset-sensitive as interest-earning assets are expected to reprice faster than interest-bearing liabilities.

12-Month Earnings at Risk Ramps

Change in Market Interest Rates (bps)	% Change in Net Interest Income		Policy Limits
	September 30, 2026	December 31, 2025	
(200)	**(2.1)%**	(0.9)%	(10.0)%
(100)	**(1.0)%**	(0.6)%	(5.0)%
100	**1.2 %**	(0.3)%	(5.0)%
200	**2.4 %**	(1.1)%	(10.0)%

Economic Value

Net present value analysis provides information on the risk inherent in the statement of condition that might not be considered in the simulation analysis due to the short time horizon used. The net present value of the statement of condition incorporates the discounted present value of expected asset cash flows minus the discounted present value of expected liability cash flows. The analysis involves changing the interest rates used in determining the expected cash flows and in discounting the cash flows. The resulting percentage change in net present value in various rate scenarios is an indication of the longer-term repricing risk and options embedded in the statement of condition. The results at September 30, 2026 and December 31, 2025 are reflected in the table below.

Funding cost and repricing speed will continue to be a factor in the results of the model. The behavior of the business and retail clients also varies across the rate scenarios, which is reflected in the results. To improve comparability across periods, the Bank strives to follow best practices related to the assumption setting and maintains the size and mix of the period end statement of condition; thus, the results do not reflect actions management may take through the normal course of business that would impact results.

Value at Risk			
Change in Market Interest Rates (bps)	% Change in Market Value		Policy Limits
	September 30, 2026	December 31, 2025	
(200)	**(13.2)%**	(11.0)%	(35.0)%
(100)	**(4.6)%**	(3.3)%	(20.0)%
100	**3.2 %**	(0.1)%	(20.0)%
200	**4.4 %**	(2.8)%	(35.0)%

ITEM 4 – CONTROLS AND PROCEDURES

EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES

As of the end of the period covered by this report, the Corporation carried out an evaluation, under the supervision and with the participation of its management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of its disclosure controls and procedures pursuant to Exchange Act Rule 13a-15. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Corporation's disclosure controls and procedures are effective in timely alerting them to material information relating to the Corporation (including its consolidated subsidiaries) required to be included in periodic SEC filings.

Disclosure controls and procedures are Corporation controls and other procedures that are designed to ensure that information required to be disclosed by the Corporation in the reports that it files or submits under the Securities Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

There were no changes in the Corporation's internal control over financial reporting during the three months ended September 30, 2026, that have materially affected, or are reasonably likely to materially affect, the internal control over financial reporting.

PART II – OTHER INFORMATION

ACNB CORPORATION

ITEM 1 – LEGAL PROCEEDINGS

As of September 30, 2026, there were no material pending legal proceedings, other than ordinary routine litigation incidental to the business, to which ACNB or its subsidiaries are a party or by which any of their assets are the subject, which could have a material adverse effect on ACNB or its subsidiaries or their results of operations. In addition, no material proceedings are pending or are known to be threatened or contemplated against the Corporation or its subsidiaries by governmental authorities.

ITEM 1A – RISK FACTORS

There have been no material changes to the risk factors previously disclosed in Part I, Item 1A. Risk Factors of the Corporation's Annual Report on Form 10-K for the year ended December 31, 2025.

ITEM 2 – UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

On April 29, 2026, the Corporation announced that the Board of Directors approved a plan to repurchase, in open market transactions at prevailing market prices, up to 310,000 shares, or approximately 3%, of the outstanding shares of ACNB's common stock. This common stock repurchase program replaced and superseded any and all earlier announced repurchase plans. During the three and nine months ended September 30, 2026, the Corporation repurchased 11,288 and 67,596 shares, respectively, under this plan.

On June 18, 2025, the Corporation announced that the Board of Directors approved a plan to repurchase, in open market transactions at prevailing market prices, up to 314,000 shares, or approximately 3%, of the outstanding shares of ACNB's common stock. There were 116,929 shares purchased under this plan through December 31, 2025. During the three and six months ended June 30, 2026 the Corporation repurchased 123,099 and 197,071 shares, respectively, which completed this plan.

The following is a summary of the Corporation's purchases of common stock during the third quarter of 2026:

	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plan	Maximum number of shares that may yet be purchased under the plan
July 1 - July 31, 2026	—	$ —	**56,308**	**253,692**
August 1 - August 31, 2026	**1,663**	$ **64.58**	**57,971**	**252,029**
September 1 - September 30, 2026	**9,625**	$ **65.08**	**67,596**	**242,404**

ITEM 3 – DEFAULTS UPON SENIOR SECURITIES – NOTHING TO REPORT.

ITEM 4 – MINE SAFETY DISCLOSURES – NOT APPLICABLE.

ITEM 5 – OTHER INFORMATION

During the three months ended September 30, 2026, no director or officer of the Corporation adopted or terminated a "Rule 10b5-1 trading agreement" or a "non-Rule 10b5-1 trading agreement" as each term is defined in Item 408(a) of Regulation S-K.

ITEM 6 – EXHIBITS

The following exhibits are included in this report:

Exhibit 2.1	Agreement and Plan of Reorganization by and among ACNB Corporation, ACNB South Acquisition Subsidiary, LLC, ACNB Bank, New Windsor Bancorp, Inc., and New Windsor State Bank dated as of November 21, 2016, as amended. (Incorporated by reference to Annex A of the Registrant's Registration Statement No. 333-215914 on Form S-4, filed with the Commission on February 6, 2017.) Schedules are omitted; the Registrant agrees to furnish copies of Schedules to the Securities and Exchange Commission upon request.
Exhibit 2.2	Amendment No. 2 to Agreement and Plan of Reorganization by and among ACNB Corporation, ACNB South Acquisition Subsidiary, LLC, ACNB Bank, New Windsor Bancorp, Inc., and New Windsor State Bank dated as of April 18, 2017. (Incorporated by reference to Exhibit 2.2 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2017, filed with the Commission on August 4, 2017.)
Exhibit 2.3	Agreement and Plan of Reorganization by and among ACNB Corporation, ACNB South Acquisition Subsidiary, LLC, ACNB Bank, Frederick County Bancorp, Inc. and Frederick County Bank dated as of July 1, 2019. (Incorporated by reference to Annex A of the Registrant's Registration Statement No. 333-233791 on Form S-4, filed with the Commission on September 16, 2019.) Schedules are omitted; the Registrant agrees to furnish copies of Schedules to the Securities and Exchange Commission upon request.
Exhibit 2.4	Agreement and Plan of Reorganization by and among ACNB Corporation, ACNB South Acquisition Subsidiary, LLC, ACNB Bank, Traditions Bancorp, Inc. and Traditions Bank dated as of July 23, 2024. (Incorporated by reference to Exhibit 2.1 of the Registrant's Current Report on Form 8-K, filed with the Commission on July 24, 2024.) Schedules are omitted; the Registrant agrees to furnish copies of Schedules to the Securities and Exchange Commission upon request.
Exhibit 3(i)	Amended and Restated Articles of Incorporation of ACNB Corporation. (Incorporated by reference to Exhibit 3.1 of the Registrant's Registration Statement No. 333-295687 on Form S-8, filed with the Commission on May 8, 2026.)
Exhibit 3(ii)	Amended and Restated Bylaws of ACNB Corporation. (Incorporated by reference to Exhibit 99.1 of the Registrant's Current Report on Form 8-K, filed with the Commission on February 21, 2024.)
Exhibit 4.1	Form of ACNB Corporation 5.875% Fixed-to-Floating Rate Subordinated Note due March 15, 2036. (Incorporated by reference to Exhibit 4.1 of the Registrant's Current Report on Form 8-K, filed with the Commission on March 12, 2026.)
Exhibit 10.1	ACNB Bank Amended and Restated Executive Supplemental Life Insurance Plan — Applicable to James P. Helt, Douglas A. Seibel and Laurie A. Laub. (Incorporated by reference to Exhibit 10.3 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2014, filed with the Commission on March 6, 2015.)
Exhibit 10.2	ACNB Bank Amended and Restated Director Supplemental Life Insurance Plan — Applicable to Kimberly S. Chaney, Frank Elsner, III, Todd L. Herring, Scott L. Kelley, James J. Lott, Donna M. Newell, Daniel W. Potts, D. Arthur Seibel, Jr. and Alan J. Stock. (Incorporated by reference to Exhibit 10.4 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2014, filed with the Commission on March 6, 2015.)
Exhibit 10.3	ACNB Bank Amended and Restated Director Deferred Fee Plan — Applicable to Kimberly S. Chaney, Frank Elsner, III, Todd L. Herring, Scott L. Kelley, James J. Lott, Donna M. Newell, D. Arthur Seibel, Jr. and Alan J. Stock. (Incorporated by reference to Exhibit 99.1 of the Registrant's Current Report on Form 8-K, filed with the Commission on January 6, 2012.)
Exhibit 10.4	ACNB Bank Salary Savings Plan. (Incorporated by reference to Exhibit 10.4 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2022, filed with the Commission on November 4, 2022.)
Exhibit 10.5	Group Pension Plan for Employees of ACNB Bank. (Incorporated by reference to Exhibit 10.5 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2022, filed with the Commission on November 4, 2022.)
Exhibit 10.6	ACNB Corporation 2009 Restricted Stock Plan. (Incorporated by reference to Appendix C of the Registrant's Definitive Proxy Statement on Schedule 14A, filed with the Commission on March 25, 2009.)

Exhibit 10.7	Salary Continuation Agreement by and between ACNB Bank and James P. Helt dated as of March 28, 2012. (Incorporated by reference to Exhibit 10.20 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2013, filed with the Commission on March 7, 2014.)
Exhibit 10.8	ACNB Bank Variable Compensation Plan effective January 1, 2014, as amended. (Incorporated by reference to Exhibit 10.16 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2021, filed with the Commission on March 14, 2022.)
Exhibit 10.9	Amended and Restated Employment Agreement by and among ACNB Corporation, ACNB Bank and James P. Helt dated as of October 5, 2022. (Incorporated by reference to Exhibit 99.1 of the Registrant's Current Report on Form 8-K, filed with the Commission on October 7, 2022.)
Exhibit 10.10	ACNB Corporation 2018 Omnibus Stock Incentive Plan. (Incorporated by reference to Exhibit A of the Registrant's Definitive Proxy Statement on Schedule 14A, filed with the Commission on March 27, 2018.)
Exhibit 10.11	Form of Exhibit B Split Dollar Policy Endorsement to ACNB Bank Amended and Restated Director Supplemental Life Insurance Plan dated November 27, 2018. (Incorporated by reference to Exhibit 99.4 of the Registrant's Current Report on Form 8-K, filed with the Commission on November 28, 2018.)
Exhibit 10.12	Salary Continuation Agreement by and between ACNB Bank and James P. Helt dated as of November 27, 2018. (Incorporated by reference to Exhibit 99.1 of the Registrant's Current Report on Form 8-K, filed with the Commission on November 28, 2018.)
Exhibit 10.13	Amended and Restated Employment Agreement by and among ACNB Corporation, ACNB Bank and Jason H. Weber dated as of October 5, 2022. (Incorporated by reference to Exhibit 99.2 of the Registrant's Current Report on Form 8-K, filed with the Commission on October 7, 2022.)
Exhibit 10.14	Salary Continuation Agreement by and between ACNB Bank and James P. Helt dated as of October 5, 2022. (Incorporated by reference to Exhibit 99.3 of the Registrant's Current Report on Form 8-K, filed with the Commission on October 7, 2022.)
Exhibit 10.15	Salary Continuation Agreement by and between ACNB Bank and Jason H. Weber dated as of October 5, 2022. (Incorporated by reference to Exhibit 99.4 of the Registrant's Current Report on Form 8-K, filed with the Commission on October 7, 2022.)
Exhibit 10.16	First Amendment to ACNB Bank Salary Continuation Agreement by and between ACNB Bank and James P. Helt dated as of October 5, 2022. (Incorporated by reference to Exhibit 99.5 of the Registrant's Current Report on Form 8-K, filed with the Commission on October 7, 2022.)
Exhibit 10.17	First Amendment to ACNB Bank Salary Continuation Agreement by and between ACNB Bank and Jason H. Weber dated as of October 5, 2022. (Incorporated by reference to Exhibit 99.7 of the Registrant's Current Report on Form 8-K, filed with the Commission on October 7, 2022.)
Exhibit 10.18	Salary Continuation Agreement by and between ACNB Bank and Jason H. Weber dated as of January 31, 2022. (Incorporated by reference to Exhibit 99.8 of the Registrant's Current Report on Form 8-K, filed with the Commission on October 7, 2022.)
Exhibit 10.19	Amended and Restated Employment Agreement between ACNB Bank and Douglas A. Seibel dated as of October 20, 2022. (Incorporated by reference to Exhibit 10.31 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2022, filed with the Commission on March 3, 2023.)
Exhibit 10.20	Supplemental Executive Retirement Plan by and between ACNB Bank and Douglas A. Seibel dated as of November 27, 2018. (Incorporated by reference to Exhibit 99.2 of the Registrant's Current Report on Form 8-K, filed with the Commission on November 28, 2018.)
Exhibit 10.21	Supplemental Executive Retirement Plan by and between ACNB Bank and Douglas A. Seibel dated as of October 20, 2022. (Incorporated by reference to Exhibit 10.33 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2022, filed with the Commission on March 3, 2023.)
Exhibit 10.22	Amended and Restated Employment Agreement between ACNB Bank and Laurie A. Laub dated as of October 6, 2022. (Incorporated by reference to Exhibit 10.31 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2023, filed with the Commission on March 14, 2024.)

Exhibit 10.23	First Amendment to ACNB Bank Salary Continuation Agreement by and between ACNB Bank and Laurie A. Laub dated as of October 6, 2022. (Incorporated by reference to Exhibit 10.32 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2023, filed with the Commission on March 14, 2024.)
Exhibit 10.24	Salary Continuation Agreement by and between ACNB Bank and Laurie A. Laub dated as of October 6, 2022. (Incorporated by reference to Exhibit 10.33 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2023, filed with the Commission on March 14, 2024.)
Exhibit 10.25	First Amendment to ACNB Bank Amended and Restated Executive Supplemental Life Insurance Plan dated December 31, 2014. (Incorporated by reference to Exhibit 99.2 of the Registrant's Current Report on Form 8-K, filed with the Commission on November 3, 2023.)
Exhibit 10.26	ACNB Bank 2023 Executive Supplemental Life Insurance Plan dated November 1, 2023 and Participant Election Form. (Incorporated by reference to Exhibit 99.3 of the Registrant's Current Report on Form 8-K, filed with the Commission on November 3, 2023.)
Exhibit 10.27	Form of ACNB Bank Variable Compensation Plan Restricted Stock Agreement for Employees dated as of March 15, 2024. (Incorporated by reference to Exhibit 99.3 of the Registrant's Current Report on Form 8-K, filed with the Commission on March 20, 2024.)
Exhibit 10.28	Employment Agreement by and between ACNB Corporation, ACNB Bank and Brett D. Fulk dated as of September 6, 2022. (Incorporated by reference to Exhibit 10.32 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2024, filed with the Commission on March 14, 2025.)
Exhibit 10.29	Salary Continuation Agreement by and between ACNB Bank and Brett D. Fulk dated as of September 6, 2022. (Incorporated by reference to Exhibit 10.33 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2024, filed with the Commission on March 14, 2025.)
Exhibit 10.30	Deferred Compensation Agreement by and between ACNB Bank and Brett D. Fulk dated as of September 6, 2022. (Incorporated by reference to Exhibit 10.34 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2024, filed with the Commission on March 14, 2025.)
Exhibit 10.31	Form of ACNB Bank Variable Compensation Plan Restricted Stock Agreement for Employees dated as of March 15, 2024. (Incorporated by reference to Exhibit 99.3 of the Registrant's Current Report on Form 8-K, filed with the Commission on March 20, 2024.)
Exhibit 10.32	Form of ACNB Bank Variable Compensation Plan Restricted Stock Agreement for Employees dated as of March 14, 2025. (Incorporated by reference to Exhibit 99.3 of the Registrant's Current Report on Form 8-K, filed with the Commission on March 19, 2025.)
Exhibit 10.33	First Amendment to Amended and Restated Employment Agreement by and among ACNB Corporation, ACNB Bank and Jason H. Weber dated as of February 19, 2026. (Incorporated by reference to Exhibit 99.1 of the Registrant's Current Report on Form 8-K, filed with the Commission on February 20, 2026.)
Exhibit 10.34	First Amendment to Amended and Restated Employment Agreement by and among ACNB Corporation, ACNB Bank and Brett D. Fulk dated as of February 19, 2026. (Incorporated by reference to Exhibit 99.2 of the Registrant's Current Report on Form 8-K, filed with the Commission on February 20, 2026.)
Exhibit 10.35	Form of Subordinated Note Purchase Agreement 5.875% Fixed-to-Floating Rate Subordinated Note due March 15, 2036. (Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K, filed with the Commission on March 12, 2026.)
Exhibit 10.36	Form of ACNB Bank Variable Compensation Plan Restricted Stock Agreement for Employees dated as of March 13, 2026. (Incorporated by reference to Exhibit 99.3 of the Registrant's Current Report on Form 8-K, filed with the Commission on March 18, 2026.)
Exhibit 31.1	Chief Executive Officer Certification of Quarterly Report on Form 10-Q.
Exhibit 31.2	Chief Financial Officer Certification of Quarterly Report on Form 10-Q.
Exhibit 32.1	Chief Executive Officer Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

Exhibit 32.2	Chief Financial Officer Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
Exhibit 101.LAB	XBRL Taxonomy Extension Label Linkbase.
Exhibit 101.PRE	XBRL Taxonomy Extension Presentation Linkbase.
Exhibit 101.INS	XBRL Instance Document – The Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
Exhibit 101.SCH	XBRL Taxonomy Extension Schema.
Exhibit 101.CAL	XBRL Taxonomy Extension Calculation Linkbase.
Exhibit 101.DEF	XBRL Taxonomy Extension Definition Linkbase.
Exhibit 104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ACNB CORPORATION (Registrant)

Date: November 5, 2026

/s/ James P. Helt

James P. Helt
President & Chief Executive Officer

/s/ Jason H. Weber

Jason H. Weber
Executive Vice President/Treasurer &
Chief Financial Officer (Principal Financial Officer)

EXHIBIT 31.1

CERTIFICATION

I, James P. Helt, certify that:

1. I have reviewed this report on Form 10-Q of ACNB Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

    a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

    b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

    c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and,

    d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and,

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

    (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and,

    (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 5, 2026

By: /s/ James P. Helt
James P. Helt
President & Chief Executive Officer

EXHIBIT 31.2

CERTIFICATION

I, Jason H. Weber, certify that:

1. I have reviewed this report on Form 10-Q of ACNB Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

    a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

    b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

    c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and,

    d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and,

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

    (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and,

    (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 5, 2026

By: /s/ Jason H. Weber
Jason H. Weber
Executive Vice President/Treasurer &
Chief Financial Officer (Principal Financial Officer)

EXHIBIT 32.1

CERTIFICATION OF CHIEF EXECUTIVE OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350

In connection with the Quarterly Report of ACNB Corporation (the "Company") on Form 10-Q for the period ending September 30, 2026, as filed with the Securities and Exchange Commission (the "Report"), I, James P. Helt, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and,

2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods expressed in the Report.

Date: November 5, 2026

By: /s/ James P. Helt
James P. Helt
President & Chief Executive Officer

EXHIBIT 32.2

CERTIFICATION OF CHIEF EXECUTIVE OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350

In connection with the Quarterly Report of ACNB Corporation (the "Company") on Form 10-Q for the period ending September 30, 2026, as filed with the Securities and Exchange Commission (the "Report"), I, Jason H. Weber, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and,

2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods expressed in the Report.

Date: November 5, 2026

By: /s/ Jason H. Weber
Jason H. Weber
Executive Vice President/Treasurer &
Chief Financial Officer (Principal Financial Officer)