

LuxExperience

Investor Presentation

May 2026



Forward Looking Statements & Industry Information

This presentation contains forward-looking statements that are subject to risks and uncertainties. All statements other than statements of historical fact or relating to present facts or current conditions included in this presentation are forward-looking statements. Forward-looking statements give the Company's current expectations and projections relating to the YNAP acquisition and the operation of the combined companies; the Company's financial condition, results of operations, plans, objectives, future performance and business, including statements relating to financing activities; the impact of restrictions on identifiers for advertisers (IDFA); future sales, expenses, and profitability; future development and expected growth of our business and industry; our ability to execute our business model and our business strategy; having available sufficient cash and borrowing capacity to meet working capital, debt service and capital expenditure requirements for the next twelve months; and projected capital spending. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such "anticipate," "believe," "continue," "could," "estimate," "expect," "intend," "may," "ongoing," "plan," "potential," "predict," "project," "should," "will," "would," or the negative of these terms or other comparable terminology, although not all forward-looking statements contain these words. The forward-looking statements contained in this presentation are based on assumptions that the Company has made in light of its industry experience and perceptions of historical trends, current conditions, expected future developments and other factors it believes are appropriate under the circumstances. As you read and consider this presentation, you should understand that these statements are not guarantees of performance or results. They involve risks, uncertainties (many of which are beyond the Company's control) and assumptions. Although the Company believes that these forward-looking statements are based on reasonable assumptions, you should be aware that many factors could affect its actual operating and financial performance and cause its performance to differ materially from the performance anticipated in the forward-looking statements. The Company believes these factors include, but are not limited to: the risk that the completed YNAP transaction and the post-transaction integration could have an adverse effect on the ability of YNAP to retain customers and retain and hire key personnel and maintain relationships with their brand partners and customers and on their operating results and businesses generally; the risk that problems may arise in successfully integrating the businesses of YNAP and Mytheresa, which may result in the combined company not operating as effectively and efficiently as expected; the risk that the combined company may be unable to achieve cost-cutting synergies or that it may take longer than expected to achieve those synergies; LuxExperience's ability to effectively compete in a highly competitive industry; LuxExperience's ability to respond to consumer demand; the ongoing conflict involving Iran and the related disruption to shipping through the Strait of Hormuz, and their effects on energy prices, supply chain costs, and heightened macroeconomic uncertainty that may adversely affect consumer confidence and spending; spending and tastes; general economic conditions, including economic conditions resulting from deteriorating geopolitical and macroeconomic conditions, such as the recent global trade war that escalated after the U.S. imposed tariffs on countries across the globe, and the adoption of retaliatory tariffs by those countries, that may adversely impact consumer demand; LuxExperience's ability to acquire new customers and retain existing customers; consumers of luxury products may not choose to shop online in sufficient numbers; the volatility and difficulty in predicting the luxury fashion industry; LuxExperience's reliance on consumer discretionary spending; and LuxExperience's ability to maintain average order levels and other factors. Should one or more of these risks or uncertainties materialize, or should any of these assumptions prove incorrect, the Company's actual operating and financial performance may vary in material respects from the performance projected in these forward-looking statements.

Any forward-looking statement made by the Company in this presentation speaks only as of the date on which it is made. Factors or events that could cause the Company's actual operating and financial performance to differ may emerge from time to time, and it is not possible for the Company to predict all of them. We caution you therefore against relying on these forward-looking statements, and we qualify all of our forward-looking statements by these cautionary statements. The Company undertakes no obligation to publicly update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.

We are not able to forecast net income (loss) on a forward-looking basis without unreasonable efforts due to the high variability and difficulty in predicting certain items that affect net income (loss), including, but not limited to, Income taxes and Interest expense and, as a result, are unable to provide a reconciliation to forecasted Adjusted EBITDA.

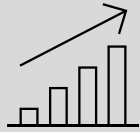
Unless otherwise indicated, information contained in this presentation concerning our industry, competitive position and the markets in which we operate is based on information from independent industry and research organizations, other third-party sources and management estimates. Management estimates are derived from publicly available information released by independent industry analysts and other third-party sources, as well as data from our internal research, and are based on assumptions made by us upon reviewing such data, and our experience in, and knowledge of, such industry and markets, which we believe to be reasonable. In addition, projections, assumptions and estimates of the future performance of the industry in which we operate and our future performance are necessarily subject to uncertainty and risk due to a variety of factors, including those described above. These and other factors could cause results to differ materially from those expressed in the estimates made by independent parties and by us. Industry publications, research, surveys and studies generally state that the information they contain has been obtained from sources believed to be reliable, but that the accuracy and completeness of such information is not guaranteed. Forecasts and other forward-looking information obtained from these sources are subject to the same qualifications and uncertainties as the other forward-looking statements in this presentation.

Non-IFRS Measures; Trademarks

This presentation includes certain financial measures not presented in accordance with IFRS including but not limited to Adjusted EBITDA, constant currency and Segment EBITDA (and Adjusted EBITDA Margin). These financial measures are not measures of financial performance in accordance with IFRS and may exclude items that are significant in understanding and assessing the Company's financial results. Therefore, these measures should not be considered in isolation or as an alternative to loss after tax, net sales, gross profit or other measures of profitability, liquidity or performance under IFRS. You should be aware that the Company's presentation of these measures may not be comparable to similarly titled measures used by other companies, which may be defined and calculated differently. See the appendix for a reconciliation of certain of these non-IFRS measures to the most directly comparable IFRS measure.

The trademarks included herein are the property of the owners thereof and are used for reference purposes only. Such use should not be construed as an endorsement of the products or services of the Company.

LuxExperience Offers A Unique Investment Opportunity



Outstanding market opportunity given resilience of luxury and high growth potential of online



Unique valuable assets in differentiated brands, global geographic reach, and a large, high-value customer base



Bold transformation plan and highly experienced management team to deliver on the ambition



Ambitious financial targets for value creation, backed by a healthy balance sheet

LuxExperience





LuxExperience

Business Highlights

Q3 FY26

LuxExperience Business Highlights Q3 FY26

LuxExperience

Luxury | Mytheresa

- Strong topline growth with GMV increasing by +11.3% ex-FX (+7.0% reported) and Net Sales by +9.9% ex-FX (+5.6% reported) vs. Q3 FY25
- Growth in number of top customer of +18.6% vs. Q3 FY25 and stable GMV per all customers of -1.5% vs. Q3 FY25
- Outstanding double-digit increase in AOV LTM with +12.5% to now EUR 847
- Continued Gross Profit Margin expansion of 240bps to 47.1% in Q3 FY26 underlining increased full-price share
- Net Promoter Score (NPS) hitting a high note reaching 86.8% in Q3 FY26, showcasing continued excellence in customer service
- High-impact top customer activations, true “money can’t buy” experiences in Europe, the US and Asia
- Launch of exclusive capsule collections and pre-launches in collaboration with Alaïa, Balenciaga, Bottega Veneta, Chloe, Gucci, Loewe, Saint Laurent, Phoebe Philo and many more

Luxury | NAP & MRP

- GMV decline of -5.2% ex-FX (-11.8% reported) and Net Sales decline of -5.1% ex-FX (-11.7% reported) in Q3 FY26 compared to the prior year period
- Stable GMV per Top Customer of -1.4% vs Q3 FY25
- Strong increase in AOV LTM of +7.9% vs. Q3 FY25 to EUR 865
- Outstanding increase of +700bps in Gross Profit Margin to 48.5% in Q3 FY26
- Net Promoter Score (NPS) reached 68.1% in Q3 FY26, underlining consecutive customer service improvements
- NET-A-PORTER and MR PORTER driving customer engagement through uniquely engaging editorial content and unique EIP experiences. NAP hosting various EIP experiences during fashion month and launching its Spring Summer 26 Campaign ‘Le Virage’; MRP featuring Jon Hamm and Kit Harington in the MR PORTER journal, hosting global EIP events in Europe, the US and Asia and launching exclusive capsule with Brunello Cucinelli

Off-price | YOOX

- GMV decline of -8.9% ex-FX (-12.9% reported) in Q3 FY26 and Net Sales decrease of -7.4% ex-FX (-11.4% reported) vs. the prior year quarter
- Increase in GMV per Top Customer of +1.3% in Q3 FY26
- Increase in AOVs LTM in Q3 FY26 of +1.7% to now EUR 247
- Strong increase in Gross Profit Margin of 620bps to 37.5% in Q3 FY26
- Net Sales decline mainly driven by focus on a healthy core and deprioritization of overseas markets with high cost to serve
- Net Promoter Score (NPS) reached 48.8% in Q3 FY26 vs. 36.1% in Q3 FY25, showcasing significant customer service improvements
- YOOX celebrating the launch of its new brand identity and leveraging cultural moments across Milan & Berlin to create memorable experiences

LuxExperience

- GMV growth of +0.3% ex-FX (-4.9% reported) vs. Q3 FY25 and stable Net Sales of 0.0% ex-FX (-5.2% reported) compared to the prior year period
- United States share of LuxExperience in terms of Net Sales at 34.1% in Q3 FY26
- Partial workforce reduction across several sites completed
- On track process of commerce platform migration for NET-A-PORTER and MR PORTER
- Separation of Luxury and Off-price businesses almost fully completed
- SG&A cost ratio decreased 360bps from 21.9% in Q1 and 19.1% in Q2 to now 18.3% in Q3 FY26 showing strong progress of transformation
- Sale of the assets powering the THE OUTNET successfully completed

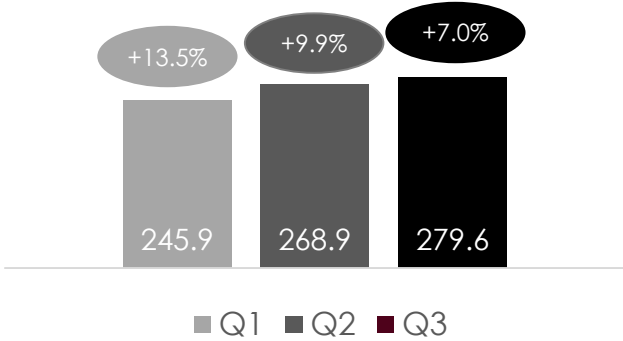
Improving Performance Across all Segments of LuxExperience throughout FY26

LuxExperience

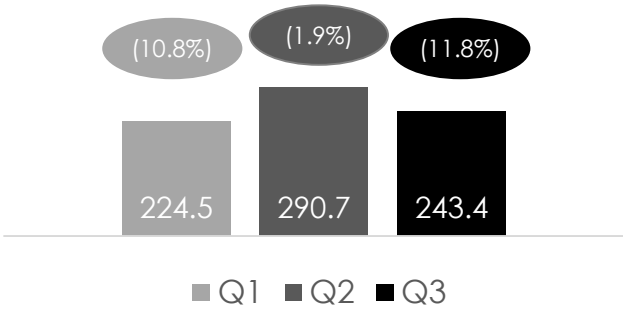
○ = vs. LY

Gross Merchandise Value (GMV)
(in €mm)

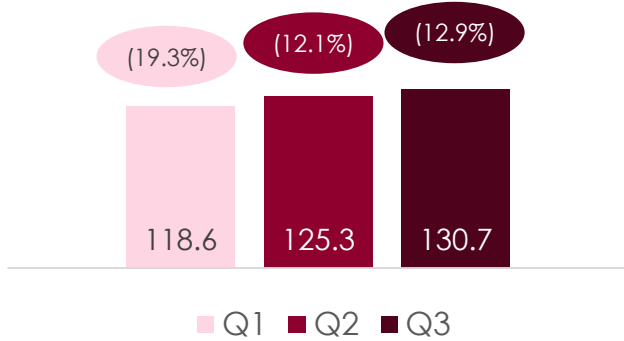
Luxury | Mytheresa



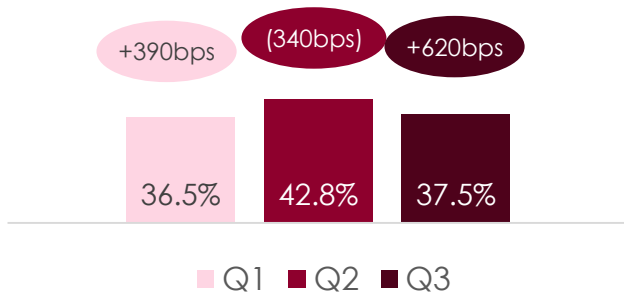
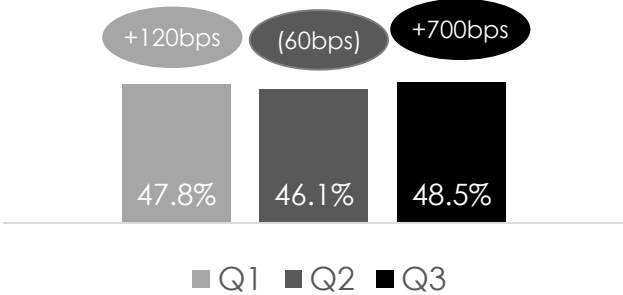
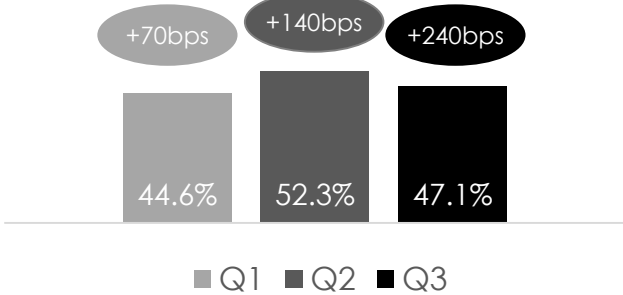
Luxury | NAP & MRP



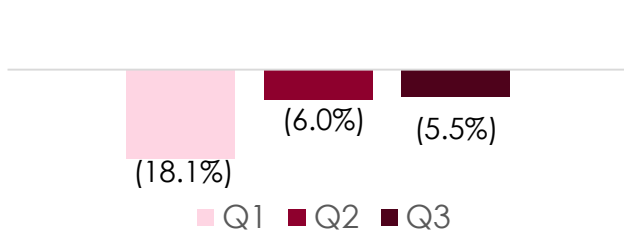
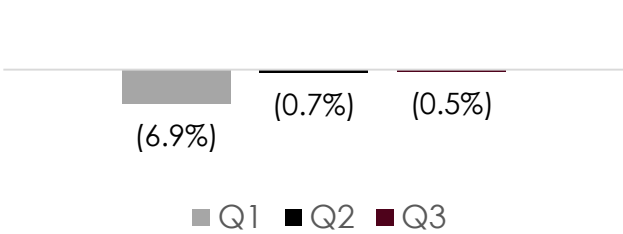
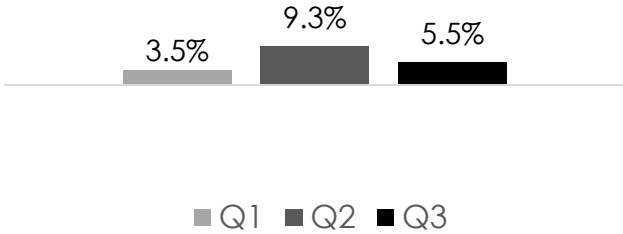
Off-price | YOOX



Gross Margin
(in %)



Adj. EBITDA Margin
(in %)



Note: These measures are non-IFRS measures and are provided for illustrative purposes only, as if YNAP was part of the LuxExperience Group for the last year periods presented, and do not purport to represent what the actual consolidated results of operations or consolidated financial condition would have been had the combination actually occurred at the beginning of the earliest period indicated.

Organization	<ul style="list-style-type: none">• Separation of Luxury and Off-price structures completed in Italy with go-live of new Luxury legal entity on April 1st ; under way in the US• YNAP Group-wide workforce reduction executed, enabling transition to the target organization• THE OUTNET asset sale successfully completed on April 30th
Operations	<ul style="list-style-type: none">• Warehouse footprint rationalized (Dubai/HK closed; Clifton warehouse to be handed over to new operator of THE OUTNET); fulfilment simplified (direct shipment Italy to UK/APAC/ ME)• Customer care footprint streamlined, fully separated Luxury and Off-price organizations (external partners reduced from 3 to 1; Manila for Luxury, Cairo for Fashion)• Studio production facilities consolidated, with Milan Morimondo as single global hub for NAP and MRP (UK/US studios closed)
Technology	<ul style="list-style-type: none">• Luxury tech migration target date February 2028, with order flow for the new shop already validated in April 2026• Contracts review completed; multi-year cost optimization plan identified, with initial savings already realized in FY26• Legacy tech cleanup advancing, delivering YOOX simplification and cost reductions
Data Analytics	<ul style="list-style-type: none">• Luxury and Off-price data platforms disentangled, fully managed separately from June• Email marketing tools streamlined, delivering cost savings from April; Luxury migration to Braze initiated• Group-wide AI framework being enhanced with fashion data and expertise to improve model relevance and customer discovery
Corporate	<ul style="list-style-type: none">• New Luxury accounting and controlling ERP (Business Central) to go live July 1st, separating Luxury and Off-price data, and increasing flexibility• Implementation of a Single HR Information System by June• HR benefits and compensation framework harmonized across the Group

LuxExperience is Using AI Capabilities Mainly To Drive Customer Experience

LuxExperience

	USER INSPIRATION	SPEED AND EFFICIENCY
IN USE	<ul style="list-style-type: none">• Product copy• Product recommendations• On-site translations• On-site search• On-site filters	<ul style="list-style-type: none">• Customer value prediction• Product categorization• G/SEO content generation• Automated software coding• QA and platform deployments
IN PILOT	<ul style="list-style-type: none">• Product imagery• Campaign imagery• On-site merchandising• Product videos• Sizing recommendations• Fashion style recommendations	<ul style="list-style-type: none">• Product measurements• Product attribute error detection• Campaign management



LuxExperience

Luxury | Mytheresa
Q3 FY26 & FYTD 26

Mytheresa with Outstanding Results Across Key Performance Indicators in Q3 FY26



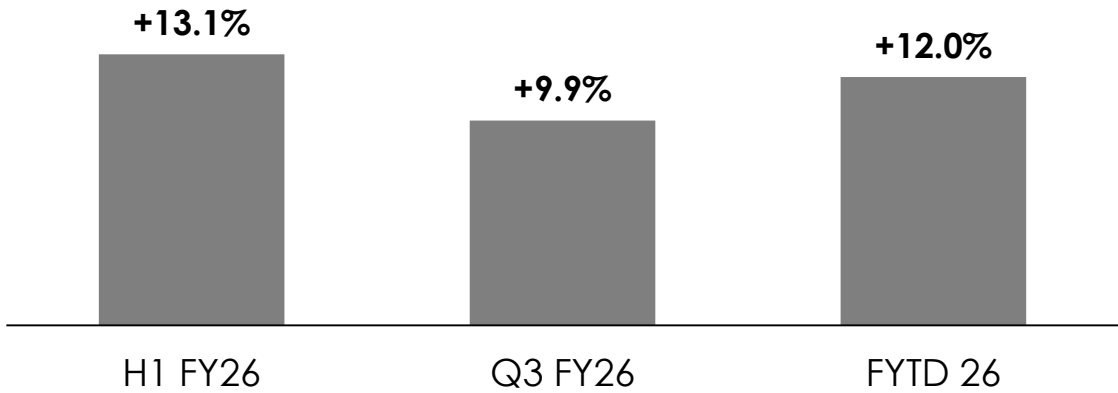
Q3 FY26 Highlights Luxury | Mytheresa

<p>Total Active Customers LTM (in '000)</p> <p>774 (7.5%) vs. LY</p>	<p>Average Order Value (AOV) LTM (in €)</p> <p>847 +12.5% vs. LY</p>
<p>Top Customer Share of Total Customers</p> <p>9.7% +180bps vs. LY</p>	<p>Growth in Spend per Top Customer</p> <p>(1.5%) vs. LY</p>
<p>Gross Profit Margin</p> <p>47.1% +240bps vs. LY</p>	<p>NPS (in %)</p> <p>86.8 +80bps vs. LY</p>

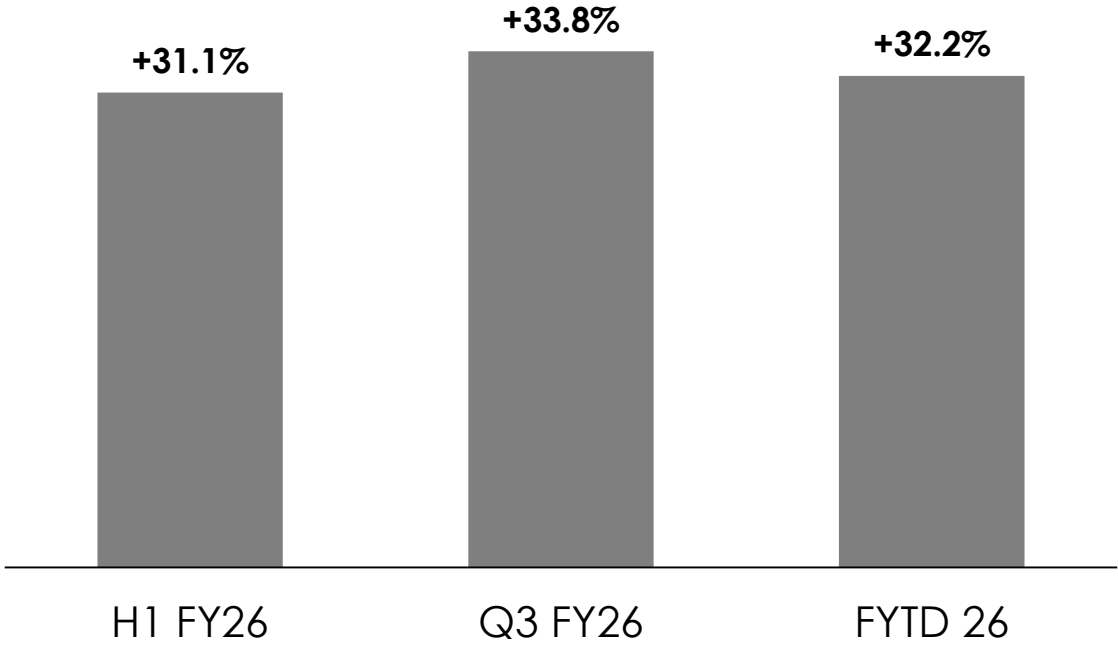
Mytheresa's Outstanding Continued Double-digit Growth Strongly Driven by Success in the United States

Net Sales Development

YoY Growth (ex-FX)



United States YoY Growth (ex-FX)



Outstanding Top Customer Engagement With Digital and Physical Experiences at Mytheresa in Q3 FY26

Unique TC Events & Experiences



Khaite, New York



Gianvito Rossi, Florence



Industry event at Spago, Shanghai

Luxury Brand Collaborations

GUCCI



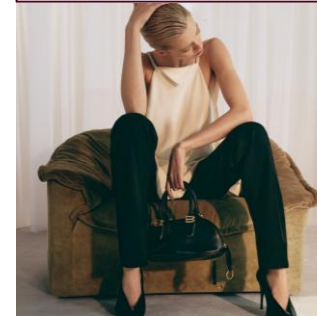
Exclusive Pre-Launch of the Gucci La Famiglia collection for WW & MW, only available at Mytheresa..

SAINT LAURENT



Launch of the Spring 26 collection feat. exclusive styles for WW & MW, only available at Mytheresa.

BALENCIAGA



Exclusive Pre-Launch of the new season collection feat. runway looks for WW, only available at Mytheresa.

ALAIA



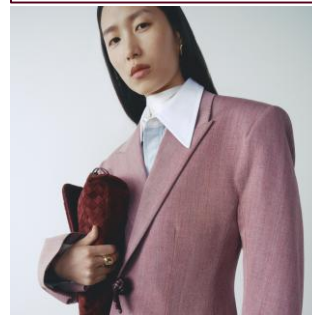
Exclusive Pre-Launch of the Alaia new season runway looks for WW, only available at Mytheresa.

LOEWE



Launch of exclusive SS26 runway styles for WW, only available at Mytheresa.

BOTTEGA VENETA



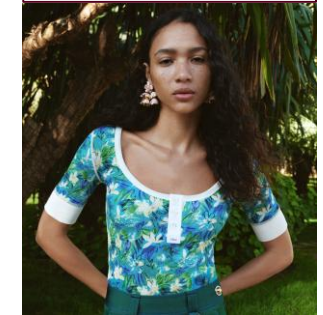
Launch of the Summer 26 collection feat. the exclusive runway look for WW & MW, only available at Mytheresa.

PHOEBE PHILO



Launch of Phoebe Philo on Mytheresa.

CHLOÉ



Launch of the Summer 26 collection feat. exclusive styles for WW, only available at Mytheresa.

Strong Results On Top and Bottom Line for Mytheresa in Q3 FY26

Key Operating and Financial Metrics – Luxury | Mytheresa¹

<i>Reported</i>	Q3 FY26²	YoY Growth	FYTD 26³	YoY Growth
LTM Active Customers ('000)	774	(7.5%)	774	(7.5%)
Gross Merchandise Value (€mm)	279.6	+7.0%	794.3	+9.9%
Net Sales (€mm)	256.0	+5.6%	725.1	+8.7%
Gross Profit Margin⁴	47.1%	+240bps	48.1%	150bps
Adjusted EBITDA⁵ (€mm)	14.1	+50.4%	44.5	56.6%
Adjusted EBITDA Margin^{4,5}	5.5%	+160bps	6.1%	190bps

1) The YoY Growth illustrative key operating and financial metrics of Luxury MYTHRESA has been prepared as if LuxExperience Group's management reporting included these segments during the fiscal periods presented here. This segment information should not be viewed as a substitute for LuxExperience Group's unaudited condensed consolidated financial statements as of and for the three and six months ended December 31, 2025 and 2024. Further, the segment information presented here is not necessarily indicative of LuxExperience Group's results to be expected for any future periods.

2) Three months ended March 31, 2026

3) Nine months ended March 31, 2026

4) As a % of Net Sales

5) Adjusted to exclude Foreign exchange (gains) losses, other transaction-related, certain legal and other expenses, share-based compensation



LuxExperience

Luxury | NAP & MRP
Q3 FY26 & FYTD 26

NET-A-PORTER and MR PORTER With Clear Improvements Across **LuxExperience** Key Performance Indicators in Q3 FY26

Luxury | NAP & MRP



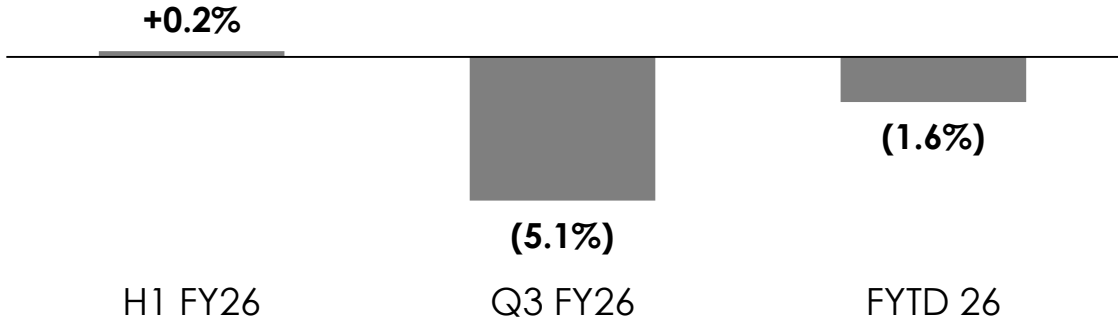
Q3 FY26 Highlights Luxury | NAP & MRP

<p>Total Active Customers LTM (in '000)</p> <p>818 (16.7%) vs. LY</p>	<p>Average Order Value (AOV) LTM (in €)</p> <p>865 +7.9% vs. LY</p>
<p>Top Customer Share of Total Customers</p> <p>10.0% (10bps) vs. LY</p>	<p>Growth in Spend per Top Customer</p> <p>(1.4%) vs. LY</p>
<p>Gross Profit Margin</p> <p>48.5% 700bps vs. LY</p>	<p>NPS NET-A-PORTER (in %)</p> <p>68.1 +890bps vs. LY</p>

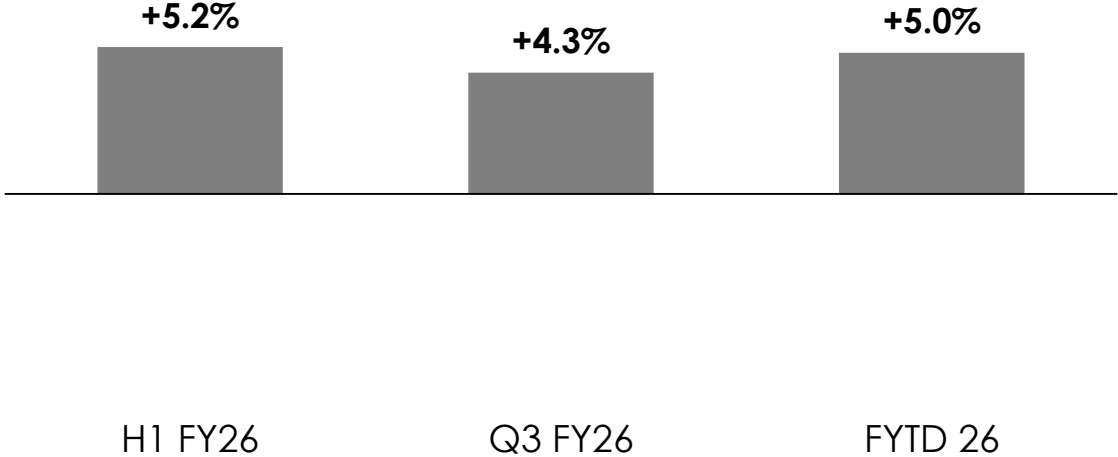
NET-A-PORTER and MR PORTER With Clear Signs of Topline Turnaround With Europe Leading The Trend

Net Sales Development

YoY Growth (ex-FX)



EU¹ Net Sales Growth



1) excluding UK

NAP and MRP Driving Outstanding Customer Engagement Through Uniquely Engaging Editorial Content and EIP Events

LuxExperience
Luxury | NAP & MRP

NET-A-PORTER



Destination Ski in Montana

- An exclusive three-day winter experience in the newly opened One & Only resort in Big Sky, Montana, for VIPs, tastemakers and EIPs.

Fashion Month Experiences:

- NYFW dinner hosted with Willy Chavarria with guests including Julia Fox, Jack Harlow, Becky G, Tove Lo, Lineisy Montero and more. During LWF, Jonathan Anderson hosted a private tour of his brand-new JW boutique exclusively for EIPs.

The Spring Summer 26 Campaign 'Le Virage':

- Launch of "Le Virage", a series of video first vignettes storytelling and celebrating the new season's key fashion as featured in WWD, Elle and Vogue HK.

MR PORTER



MR PORTER Journal:

- Exclusive interviews with Hollywood icons Jon Hamm and Kit Harington. Jon Hamm's story reached 2.4m views on IG. Video story about Danish brand NN07 has reached 5m views.

Global EIP Events:

- 2-day immersive style suite in Hong Kong, co-hosted brand dinner with bespoke shoemaker George Cleverley in Miami, an intimate lunch for 10 guests hosted by Sir Paul Smith in London.

Exclusive Capsule Launch:

- Launch of a 48-piece exclusive capsule with Brunello Cucinelli.

Financial Results at NET-A-PORTER and MR PORTER in Q3 FY26 As Expected

Key Operating and Financial Metrics – Luxury | NAP & MRP¹

<i>Reported</i>	Q3 FY26²	YoY Growth	FYTD26³	YoY Growth
LTM Active Customers ('000)	818	(16.7%)	818	(16.7%)
Gross Merchandise Value (€mm)	243.4	(11.8%)	758.6	(7.9%)
Net Sales (€mm)	231.6	(11.7%)	721.0	(7.6%)
Gross Profit Margin⁴	48.5%	+700bps	47.3%	+250bps
Adjusted EBITDA⁵ (€mm)	(1.1)	(74.9%)	(13.4)	(364.3%)
Adjusted EBITDA Margin^{4,5}	(0.5%)	+120bps	(1.9%)	(250bps)

- 1) The YoY growth illustrative key operating and financial metrics of Luxury NAP / MRP segment have been prepared as if YNAP Sub-Group's management reporting included these segments during the fiscal periods presented here. Further, the segment information presented here is not necessarily indicative of YNAP Sub-Group's results to be expected for any future periods
- 2) Three months ended March 31, 2026
- 3) Nine months ended March 31, 2026
- 4) As a % of Net Sales
- 5) Adjusted to exclude Foreign exchange (gains) losses, other transaction-related, certain legal and other expenses, share-based compensation



LuxExperience

Off-price | YOOX
Q3 FY26 & FYTD26

Focus on Healthy Core for YOOX Drives Expected Volume Decline but Significantly Improves Quality of the Business

LuxExperience
Off-price | YOOX



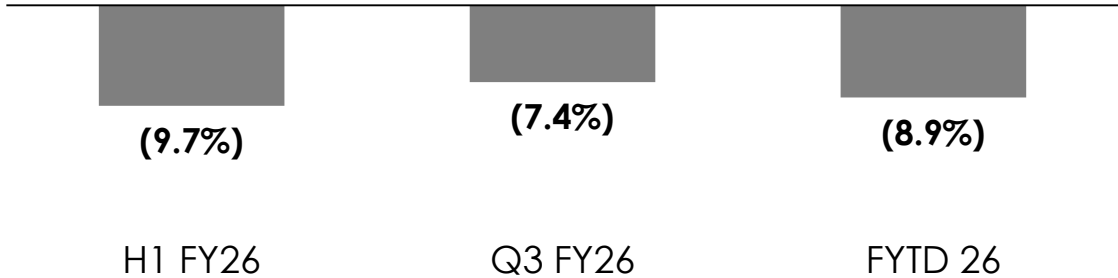
Q3 FY26 Highlights Off-price | YOOX

Total Active Customers LTM (in '000)	Average Order Value (AOV) LTM (in €)
1,064 (15.2%) vs. LY	247 +1.7% vs. LY
Top Customer Share of Total Customers	Growth in Spend per Top Customer
1.8% (30bps) vs. LY	+1.3% vs. LY
Gross Profit Margin	NPS (in %)
37.5% +620bps vs. LY	48.8 +1,270bps vs. LY

Focus on Healthy Core for YOOX Drives Already Growth in Lower Cost To Serve Geographies

Net Sales Development

YoY Growth (ex-FX)



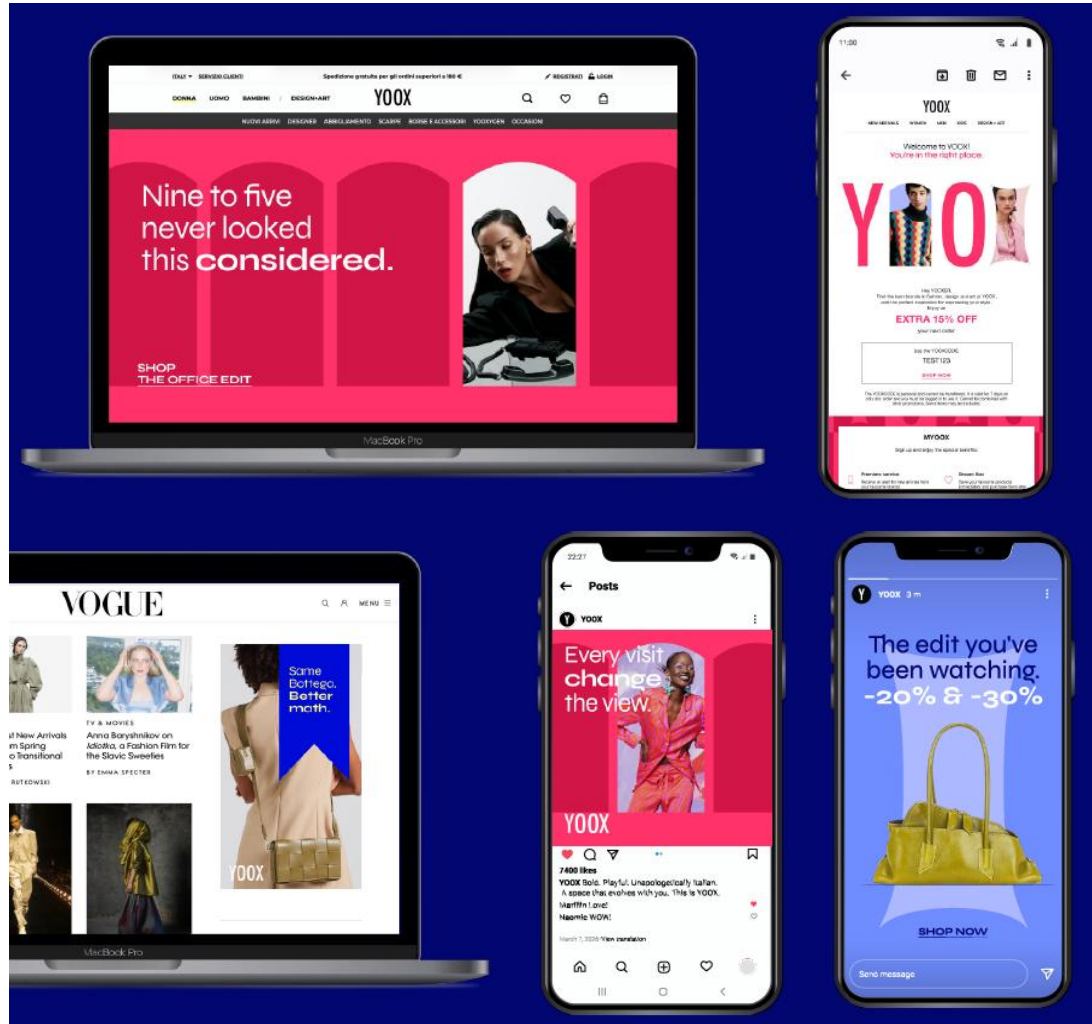
EU¹ Net Sales Growth



1) excluding UK

YOOX Revealing a New Visual Identity & Tone of Voice, Driving Strong Early Media Resonance

LuxExperience
Off-price | YOOX



New YOOX brand identity:

- In line with the new brand strategy and positioning, YOOX unveiled its new brand identity across all touchpoints including:
 - New color palette – bold, contemporary, and recognizable
 - New tone of voice – expressive, playful, and culturally driven
 - New proprietary shapes – derived from the logo, rooted in meaning (identity, authenticity, heritage)
 - New communication clusters – brand moments, product, category motivation
- The rebranding is designed to elevate storytelling and strengthen recognition and has been rolled out on digital channels, with full implementation including a new app and website interface such as offline packaging by EOY
- The 'brand rebirth' story enjoyed exclusive media coverage

YOOX Leveraging Key Cultural Moments In Milan and Berlin With Memorable Experiences Signaling the Brand's Rebirth

LuxExperience
Off-price | YOOX

BERLIN



YOOX x SLEEK BFW Opening Party

- An exclusive party at Borchardt, 'styled' by YOOX, that seamlessly blended design, cultural relevance, and community, positioning the brand at the heart of Berlin's fashion & creative scene.

YOOX Camerino x Italian Embassy

- During Berlinale, YOOX challenged the imagination through a movie-inspired experience & unique styling tips at the Italian Embassy party

YOOX x SLEEK Berlinale Cocktail

- YOOX also held a delightful cocktail for fashion influencers & KOLs at Sleek Art Space

MILAN



YOOX Timeless Brand Event

- In the heartbeat of Milan Fashion Week, YOOX unveiled Camerino, a fitting room installation and new stage for self-expression, creativity, and reinvention.
- The event brought together KOLs from fashion industry & lifestyle media at palazina Appiani

Camerino at Milan Design Week

- During MDW, YOOX introduces IL CAMERINO unveiled by Keta Bart. The project was selected as one of the District's highlights and specially introduced during the official press conference.

Financial Results of Off-price Segment as Expected

Key Operating and Financial Metrics – Off-price | YOOX¹

<i>Reported</i>	Q3 FY26²	YoY Growth	FYTD26³	YoY Growth
LTM Active Customers ('000)	1,064	(15.2%)	1,064	(15.2%)
Gross Merchandise Value (€mm)	130.7	(12.9%)	374.6	(14.9%)
Net Sales (€mm)	130.7	(11.4%)	374.6	(11.9%)
Gross Profit Margin⁴	37.5%	+620bps	38.9%	+250bps
Adjusted EBITDA⁵ (€mm)	(7.2)	(71.7%)	(33.8)	(38.9%)
Adjusted EBITDA Margin^{4,5}	(5.5%)	+1,180bps	(9.0%)	+400bps

- 1) The YoY growth illustrative key operating and financial metrics of the Off-price YOOX segment have been prepared as if YNAP Sub-Group's management reporting included these segments during the fiscal periods presented here. Further, the segment information presented here is not necessarily indicative of YNAP Sub-Group's results to be expected for any future periods
- 2) Three months ended March 31, 2026
- 3) Nine months ended March 31, 2026
- 4) As a % of Net Sales.
- 5) Adjusted to exclude Foreign exchange (gains) losses, other transaction-related, certain legal and other expenses, share-based compensation



LuxExperience

Group Financial Results Q3 FY26 & FYTD26

Second Consecutive Quarter Of LuxExperience Group With Positive Adjusted EBITDA Profitability

LuxExperience

LuxExperience Group – Illustrative¹

<i>Reported</i>	Q3 FY26 ²	YoY Growth	FYTD26 ³	YoY Growth
Gross Merchandise Value (€mm)	653.7	(4.9%)	1,927.5	(3.0%)
Net Sales (€mm)	618.4	(5.2%)	1,820.6	(2.8%)
Gross Profit Margin⁴	45.6%	+520bps	45.9%	+240bps
Adj. EBITDA⁵ (€mm)	5.7	(127.5%)	(2.7)	(87.6%)
Adj. EBITDA Margin^{*4,5}	0.9%	+410bps	(0.1%)	(100bps)

* Includes IT expenses that have been capitalized in the prior year period. YNAP historically capitalized certain costs as intangible assets, whereas following the acquisition these costs are generally expensed as incurred under LuxExperience's accounting policies. This change in accounting treatment further affects period-over-period comparability, particularly for cost, margin, and asset-related metrics.

1) LuxExperience B.V. acquired 100% shares of the "YNAP Sub-Group" on April 23, 2025 (YNAP Acquisition). The YoY growth illustrative key operating and financial metrics of LuxExperience Group in this document include the YNAP Sub-Group as if it was part of the LuxExperience Group since beginning of Q1 FY25 but do not take into account the financial statement impact from the acquisition accounting, and excluding OFS, FM and THE OUTNET. These measures are non-IFRS measures and are provided for illustrative purposes only and do not purport to represent what the actual consolidated results of operations or consolidated financial condition would have been had the combination actually occurred on the date indicated. In addition, these measures have not been prepared in accordance with Article 11 of Regulation S-X.

2) Three months ended March 31, 2026

3) Nine months ended March 31, 2026

4) As % of Net Sales

5) Adjusted to exclude Foreign exchange (gains) losses, other transaction-related, certain legal and other expenses, share-based compensation

All Segments Reported Significant Improvements In Gross Profit Margins LuxExperience

LuxExperience Group – Gross Profit and Cost Line Ratios by Segment - Illustrative

in €mm

	Luxury Mytheresa		Luxury NAP & MRP		Off-price YOOX		LuxExperience Group	
	Q3 FY26	YoY Growth	Q3 FY26	YoY Growth	Q3 FY26	YoY Growth	Q3 FY26	YoY Growth
<i>Reported</i>								
Gross Profit (in €mm)	120.7	+11.2%	112.4 ¹	+3.0%	49.0 ¹	+6.1%	282.1 ¹	+6.9%
Gross Profit Margin ²	47.1%	+240bps	48.5%	+700bps	37.5%	+620bps	45.6%	+520bps
Shipping & Payment ³	16.5%	+250bps	14.6%	+350bps	16.1%	+140bps	15.7%	+270bps
Marketing ³	9.7%	(40bps)	10.0%	+250bps	6.1%	+100bps	9.1%	+110bps
Adj. SG&A ^{*3,4}	12.2%	(80bps)	23.4%	+70bps	22.0%	(400bps)	18.3%	(-140bps)

* Includes IT expenses that have been capitalized in the prior year period. YNAP historically capitalized certain costs as intangible assets, whereas following the acquisition these costs are generally expensed as incurred under LuxExperience's accounting policies. This change in accounting treatment further affects period-over-period comparability, particularly for cost, margin, and asset-related metrics.

Notes:

Excluding OFS, FM and THE OUTNET. Illustrative view on YoY Growth performance as closing of the YNAP Acquisition was on April 23, 2025.

1 Adjusted for addition of pre-acquisition gross profit of YNAP sub-group business areas, removal of YNAP acquisition accounting related adjustments, and release of inventory write-down provision.

2 As a % of Net Sales.

3 As a % of GMV.

4 Adjusted to exclude Foreign exchange (gains) losses, other transaction-related, certain legal and other expenses, share-based compensation

Continuous Success In Bringing Down SG&A Expenses

LuxExperience

LuxExperience Group – SG&A Cost Development

in €mm

<i>Reported</i>	Q1 FY26	as a % of GMV	Q2 FY26	as a % of GMV	Q3 FY26	as a % of GMV
Sales & Marketing	25.0	4.2%	26.6	3.9%	22.2	3.4%
Operations	46.0	7.8%	50.1	7.3%	47.5	7.3%
Tech	29.5	5.0%	29.7	4.3%	26.3	4.0%
Corporate	27.9	4.7%	24.7	3.6%	23.9	3.7%
Total SG&A expenses	128.2	21.9%	131.1	19.1%	119.9	18.3%

Turnaround Plan Fully Funded With Significant Liquidity Headroom Left



Notes:
 1 At Completion, the SPA required Richemont to leave YNAP with a minimum Net Financial Position of EUR 555 million. The preliminary opening balance sheet shows EUR 603.6 million of cash, mainly due to timing of settlements and conservative classifications of certain balances, resulting in additional cash being left in the business.
 2 No Cash utilization of the RCF as of March 31, 2025.
 3 €23 million utilization in the form of guarantees on the RCF as of March 31, 2026.

Assumptions for Full FY26

- 1** Luxury | Mytheresa is expected to continue significant top-line growth and improved Adj. EBITDA profitability
- 2** Luxury | NAP & MRP segment is expected to grow in the second half of FY26
- 3** Off-price | YOOX segment is expected continue the restructuring of its business model and topline focus is on the healthy core

Guidance for Full FY26

- 1** GMV between €2.5 billion to €2.7 billion and
- 2** Adjusted EBITDA Margin between -1% to 1%

At Group Level, LuxExperience Targets €4bn Net Sales And 7-9% Adj. EBITDA In The Medium-term

LuxExperience

Medium-term targets¹

GMV / Net Sales
% Growth

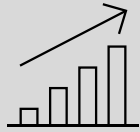
10-15% CAGR
to achieve €4bn net sales in FY30

Adjusted EBITDA Margin
as % of Net Sales

7-9%

1. These are not projections; they are goals / targets and are forward-looking, subject to significant business, economic, regulatory and competitive uncertainties and contingencies, many of which are beyond the control of the Company and its management, and are based upon assumptions with respect to future decisions, which are subject to change. Actual results will vary and those variations may be material. For discussion of some of the important factors that could cause these variations, please consult the "Risk Factors" section of the Form 20-F filed with the U.S. Securities and Exchange Commission on October 30, 2025. Nothing in this presentation should be regarded as a representation by any person that these goals / targets will be achieved and the Company undertakes no duty to update its goals.

LuxExperience Offers A Unique Investment Opportunity



Outstanding market opportunity given resilience of luxury and high growth potential of online



Unique valuable assets in differentiated brands, global geographic reach, and a large, high-value customer base



Bold transformation plan and highly experienced management team to deliver on the ambition



Ambitious financial targets for value creation, backed by a healthy balance sheet

LuxExperience





LuxExperience Appendix

Reconciliation to IFRS Metrics

LuxExperience

(in millions) (unaudited)	Three Months Ended March 31,			Nine Months Ended March 31,		
	2025	2026	Change in %	2025	2026	Change in %
Net loss from continuing operations	(5.5)	(31.2)	467 %	(33.7)	(131.7)	291 %
Finance (income) costs, net	1.0	0.0	(96) %	4.1	3.5	(15) %
Income tax expense (benefit)	(0.9)	1.4	(258) %	(8.4)	4.4	(152) %
Depreciation, amortization and impairment losses	3.9	18.7	381 %	14.9	43.8	194 %
EBITDA	(1.5)	(11.0)	632 %	(23.1)	(80.1)	247 %
Other transaction-related, certain legal and other expenses ⁽¹⁾	7.4	6.6	(11) %	38.3	59.9	56 %
Share-based compensation ⁽²⁾	3.5	4.9	41 %	13.2	12.0	(9) %
Foreign exchange (gains) losses ⁽³⁾	—	4.4	N/A	-	8.3	N/A
Adjusted EBITDA	9.3	5.0	(46) %	28.4	0.1	(100) %
<i>Reconciliation to Adjusted EBITDA Margin</i>						
Net sales	242.5	618.5	155 %	667.2	1,838.9	176 %
Adjusted EBITDA margin	3.9 %	0.8 %	(300)BPs	4.3%	0.0%	(430)BPs

(1) Includes Other transaction-related, certain legal and other expenses including (i) professional fees, including advisory and accounting fees, related to potential transactions, (ii) certain legal and other expenses incurred outside the ordinary course of our business, and (iii) other non-recurring expenses incurred in connection with the costs of closing distribution centers.

(2) Share-based compensation includes expenses related to share-based compensation grants made to certain members of our management and Supervisory Board for which the share-based compensation expense will be recognized upon defined vesting schedules in the future periods. Our methodology to adjust for share-based compensation and subsequently calculate Adjusted EBITDA includes both share-based compensation expense connected to the IPO and share-based compensation expense recognized in connection with grants under the LTI for the LuxExperience Group's key management members as well as share-based compensation expense due to Supervisory Board Members Plan. We do not consider share-based compensation expense to be indicative of our core operating performance. This adjustment impacts sales, general and administrative expenses.

(3) Includes foreign exchange gains and losses arising on intercompany balances. This adjustment impacts Other income (expense), net.

Reconciliation to IFRS Metrics

The following table sets forth the reconciliations of GMV to growth of GMV on a constant currency basis and of net sales to growth of net sales on a constant currency basis for the LuxExperience Group for the three months ended March 31, 2025 and 2026:

	Three Months Ended March 31,		
	2025	2026	Year-over-Year Change in %
<i>(in millions) (unaudited)</i>			
Gross Merchandise Value (GMV)	€ 687.3	€ 653.7	(4.9)%
Foreign Exchange Impact ⁽¹⁾	€ (1.2)	€ (36.9)	
Gross Merchandise Value (GMV) at Constant Currency (ex-FX)	€ 688.5	€ 690.6	0.3%
Net Sales	€ 652.4	€ 618.4	(5.2)%
Foreign Exchange Impact ⁽¹⁾	€ (1.3)	€ (35.2)	
Net Sales at Constant Currency (ex-FX)	€ 653.7	€ 653.6	0.0%

The following table sets forth the reconciliations of GMV to growth of GMV on a constant currency basis and of net sales to growth of net sales on a constant currency basis for Luxury | Mytheresa segment for the three months ended March 31, 2025 and 2026:

	Three Months Ended March 31,		
	2025	2026	Year-over-Year Change in %
<i>(in millions) (unaudited)</i>			
Gross Merchandise Value (GMV)	€ 261.3	€ 279.6	7.0%
Foreign Exchange Impact ⁽¹⁾	€ (1.2)	€ (12.5)	
Gross Merchandise Value (GMV) at Constant Currency (ex-FX)	€ 262.5	€ 292.1	11.3%
Net Sales	€ 242.5	€ 256.0	5.6%
Foreign Exchange Impact ⁽¹⁾	€ (1.2)	€ (11.8)	
Net Sales at Constant Currency (ex-FX)	€ 243.7	€ 267.8	9.9%

Reconciliation to IFRS Metrics

The following table sets forth the reconciliations of GMV to growth of GMV on a constant currency basis and of net sales to growth of net sales on a constant currency basis for Luxury | NAP & MRP segment for the three months ended March 31, 2025 and 2026:

	Three Months Ended March 31,		
	2025	2026	Year-over-Year Change in %
<i>(in millions) (unaudited)</i>			
Gross Merchandise Value (GMV)	€ 276.0	€ 243.4	(11.8)%
Foreign Exchange Impact ⁽¹⁾	€ 0.0	€ (18.4)	
Gross Merchandise Value (GMV) at Constant Currency (ex-FX)	€ 276.0	€ 261.8	(5.2)%
Net Sales	€ 262.4	€ 231.6	(11.7)%
Foreign Exchange Impact ⁽¹⁾	€ 0.0	€ (17.5)	
Net Sales at Constant Currency (ex-FX)	€ 262.4	€ 249.2	(5.1)%

The following table sets forth the reconciliations of GMV to growth of GMV on a constant currency basis and of net sales to growth of net sales on a constant currency basis for Off-Price | YOOX segment for the three months ended March 31, 2025 and 2026:

	Three Months Ended March 31,		
	2025	2026	Year-over-Year Change in %
<i>(in millions) (unaudited)</i>			
Gross Merchandise Value (GMV)	€ 150.0	€ 130.7	(12.9)%
Foreign Exchange Impact ⁽¹⁾	€ 0.0	€ (6.0)	
Gross Merchandise Value (GMV) at Constant Currency (ex-FX)	€ 150.0	€ 136.7	(8.9)%
Net Sales	€ 147.5	€ 130.7	(11.4)%
Foreign Exchange Impact ⁽¹⁾	€ 0.0	€ (6.0)	
Net Sales at Constant Currency (ex-FX)	€ 147.5	€ 136.6	(7.4)%

(1) Foreign Exchange Impact means translating current period financial data using the average foreign exchange rates during the corresponding period in the prior fiscal year applicable to the local currency in which the transactions are denominated so as to calculate what our results would have been had exchange rates remained stable from one fiscal year to the next. These calculations do not include any other macroeconomic effect such as local currency inflation effects or any price adjustment to compensate local currency inflation or devaluations. 36

Reconciliation to IFRS Metrics

The following tables include comparative illustrative segment information for the three and nine months ended March 31, 2025. For the three and nine months ended March 31, 2025, the amounts reflect actual results for the Luxury | Mytheresa segment and illustrative information for the Luxury | NAP & MRP and Off-Price | YOOX segments.

Three months ended March 31, 2025

(in € millions) (unaudited)	Three months ended March 31, 2025					Aggregated
	Luxury Mytheresa	Luxury NAP & MRP ⁽⁶⁾	Off-Price YOOX	Total Segments excl. Other	Other ⁽³⁾	
Net sales	242.5	262.4	147.5	652.4	36.9	689.3
Cost of sales, exclusive of depreciation and amortization	(134.0)	(153.3)	(101.3)	(388.6)	(39.3)	(427.9)
Gross profit	108.5	109.1	46.2	263.8	(2.3)	261.4
Shipping and payment cost	(36.6)	(30.5)	(22.0)	(89.2)	(2.0)	(91.2)
Marketing expenses	(26.5)	(20.7)	(7.6)	(54.8)	(0.5)	(55.2)
Selling, general and administrative expenses	(34.0)	(56.0)	(37.1)	(127.1)	(6.1)	(133.2)
Other income (expense), net	(2.0)	(6.4)	(5.0)	(13.4)	2.8	(10.6)
Segment EBITDA	9.3	(4.5)	(25.6)	(20.7)	(8.1)	(28.8)

Nine months ended March 31, 2025

(in € millions) (unaudited)	Nine months ended March 31, 2025					Aggregated
	Luxury Mytheresa	Luxury NAP & MRP ⁽⁶⁾	Off-Price YOOX	Total Segments excl. Other	Other ⁽³⁾	
Net sales	667.2	780.1	424.9	1,872.3	130.9	2,003.1
Cost of sales, exclusive of depreciation and amortization	(356.5)	(431.0)	(270.2)	(1,057.7)	(124.8)	(1,182.5)
Gross profit	310.7	349.1	154.7	814.6	6.0	820.6
Shipping and payment cost	(99.6)	(96.0)	(67.9)	(263.5)	(10.7)	(274.2)
Marketing expenses	(81.6)	(63.4)	(27.2)	(172.2)	(4.2)	(176.4)
Selling, general and administrative expenses	(98.1)	(179.8)	(111.0)	(389.0)	(25.1)	(414.1)
Other income (expense), net	(2.9)	(4.9)	(3.9)	(11.8)	6.9	(4.9)
Segment EBITDA	28.4	5.1	(55.3)	(21.8)	(27.1)	(48.9)

Reconciliation to IFRS Metrics

The following tables include comparative segment information for the three and nine months ended March 31, 2026.

Three months ended March 31, 2026

(in € millions) (unaudited)	Three months ended March 31, 2026						Reconciliation (1)(2)(4)(5)	Consolidated
	Luxury Mytheresa	Luxury NAP & MRP	Off-Price YOOX	Total Segments excl. Other	Other ⁽³⁾			
Net sales	256.0	231.6	130.7	618.4	0.1	-	618.5	
Cost of sales, exclusive of depreciation and amortization	(135.3)	(119.2)	(81.7)	(336.3)	(0.9)	-	(337.1)	
Gross profit	120.7	112.4	49.0	282.1	(0.8)	-	281.3	
Shipping and payment cost ⁽¹⁾	(46.1)	(35.5)	(21.0)	(102.7)	-	(0.2)	(102.9)	
Marketing expenses	(27.0)	(24.5)	(7.9)	(59.4)	-	-	(59.4)	
Selling, general and administrative expenses ^{(1), (2)}	(34.1)	(57.0)	(28.7)	(119.9)	-	(11.3)	(131.2)	
Other income (expense), net ^{(1), (5)}	0.7	3.5	1.5	5.6	-	(4.4)	1.2	
Segment EBITDA	14.1	(1.1)	(7.2)	5.7	(0.8)	(16.0)	(11.0)	

Nine months ended March 31, 2026

(in € millions) (unaudited)	Nine months ended March 31, 2026						Reconciliation (1)(2)(4)(5)	Consolidated
	Luxury Mytheresa	Luxury NAP & MRP	Off-Price YOOX	Total Segments excl. Other	Other ⁽³⁾			
Net sales	725.1	721.0	374.6	1,820.6	21.1	(2.9)	1,838.9	
Cost of sales, exclusive of depreciation and amortization	(376.5)	(380.0)	(228.9)	(985.3)	(15.6)	2.9	(998.1)	
Gross profit	348.6	341.0	145.7	835.3	5.5	-	840.8	
Shipping and payment cost ⁽¹⁾	(123.4)	(102.7)	(58.1)	(284.2)	(2.0)	(3.9)	(290.1)	
Marketing expenses	(84.0)	(64.7)	(22.5)	(171.3)	-	-	(171.3)	
Selling, general and administrative expenses ^{(1), (2)}	(97.1)	(185.1)	(97.3)	(379.6)	(1.5)	(69.4)	(450.5)	
Other income (expense), net ^{(1), (5)}	0.4	(1.8)	(1.6)	(2.9)	0.9	(6.9)	(9.0)	
Segment EBITDA	44.5	(13.4)	(33.8)	(2.7)	2.8	(80.2)	(80.1)	

Reconciliation to IFRS Metrics

- (1) Other transaction-related, certain legal and other expenses include professional fees (including advisory and accounting fees) related to potential transactions, as well as certain legal and other expenses incurred outside the ordinary course of business. For the three and nine months ended March 31, 2026, expenses of €6,607 thousand and €59,909 thousand, respectively, were incurred and are reflected in the reconciliation column. These amounts have been excluded from Segment EBITDA and primarily impact Shipping and payment costs, Selling, general and administrative expenses, and Other income (expense), net.
- (2) Certain members of management and supervisory board members have been granted share-based compensation for which the related expense is recognized over the applicable vesting periods. Management adjusts Segment EBITDA to exclude share-based compensation expense, as it is not considered indicative of the Group's underlying operating performance. For the three and nine months ended March 31, 2026, share-based compensation expense amounted to €4,950 thousand and €11,954 thousand, respectively, and is reflected in the reconciliation column, primarily within Selling, general and administrative expenses.
- (3) Represents Online Flagship Stores ("OFS") and Feng-Mao ("FM") businesses being wound down.
- (4) During the three and nine months ended March 31, 2026, intercompany sales of €0 and €2,858 thousand, respectively, were included in Net sales, with corresponding amounts included in Cost of sales, exclusive of depreciation and amortization. As these intercompany transactions are eliminated on consolidation, the related amounts are reflected in the reconciliation column.
- (5) Includes foreign exchange gains and losses arising on intercompany balances, recorded in Other income (expense), net. These amounts are excluded from Segment EBITDA, as they reflect increased foreign exchange volatility on intra-group cash balances. The adjustment represents a foreign exchange loss of €4,404 thousand for the three months ended March 31, 2026 and a foreign exchange loss of €8,318 thousand for the nine months ended March 31, 2026.
- (6) For the prior comparative periods, the results for the Luxury | NAP & MRP segment for the three and nine months ended March 31, 2025 exclude the impact of €25.9 million and €35.0 million inventory write-up adjustments recognized prior to the acquisition, which, if included, would have reduced cost of sales and increased segment EBITDA by these amounts, respectively.

MYTHERESA

NET-A-PORTER

MR PORTER

MR PORTER

YOOX

YOOX

MYTHERESA

NET-A-PORTER

LuxExperience

MR PORTER

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