



4Q 2025 Financial Results



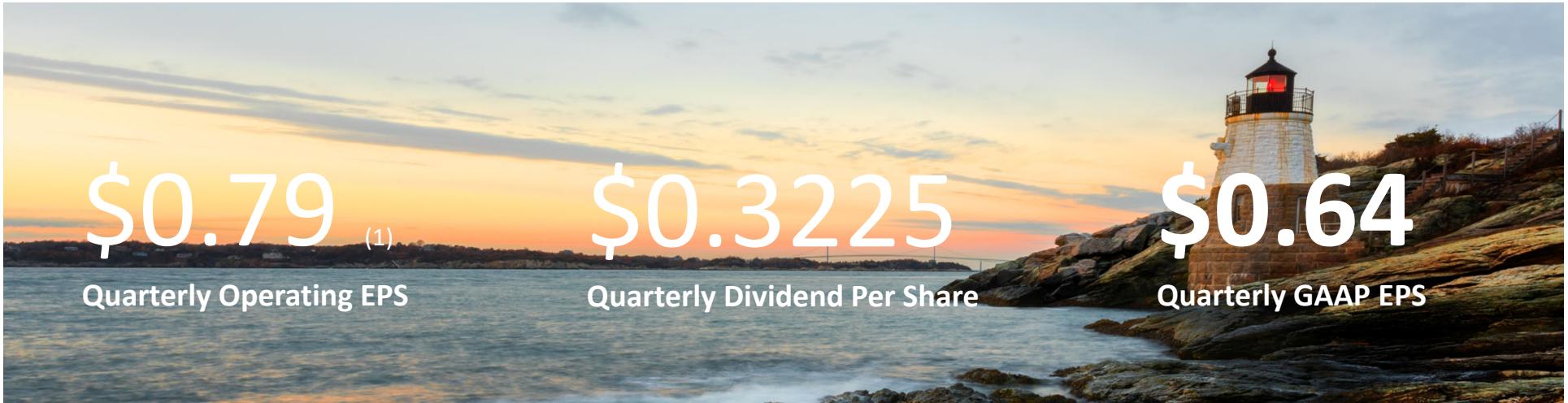
Forward Looking Statements

Certain statements contained in this presentation that are not historical facts may constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and are intended to be covered by the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. We may also make forward-looking statements in other documents we file with the Securities and Exchange Commission ("SEC"), in our annual reports to shareholders, in press releases and other written materials, and in oral statements made by our officers, directors or employees. You can identify forward looking statements by the use of the words "believe," "expect," "anticipate," "intend," "estimate," "assume," "outlook," "will," "should," and other expressions that predict or indicate future events and trends and which do not relate to historical matters, including statements regarding the Company's business, credit quality, financial condition, liquidity and results of operations. Forward-looking statements may differ, possibly materially, from what is included in this press release due to factors and future developments that are uncertain and beyond the scope of the Company's control. These include, but are not limited to, changes in interest rates; general economic conditions (including inflation and concerns about liquidity) on a national basis or in the local markets in which the Company operates; turbulence in the capital and debt markets; competitive pressures from other financial institutions; changes in consumer behavior due to changing political, business and economic conditions, or legislative or regulatory initiatives; changes in the value of securities and other assets in the Company's investment portfolio; increases in loan and lease default and charge-off rates; the adequacy of allowances for loan and lease losses; decreases in deposit levels that necessitate increases in borrowing to fund loans and investments; operational risks including, but not limited to, cybersecurity incidents, fraud, natural disasters, and future pandemics; changes in regulation; the possibility that future credit losses may be higher than currently expected due to changes in economic assumptions and adverse economic developments; the risk that goodwill and intangibles recorded in the Company's financial statements will become impaired; and changes in assumptions used in making such forward-looking statements.

Forward-looking statements involve risks and uncertainties which are difficult to predict. The Company's actual results could differ materially from those projected in the forward-looking statements as a result of, among others, the risks outlined in the Company's Annual Report on Form 10-K, as updated by its Quarterly Reports on Form 10-Q and other filings submitted to the SEC. The Company does not undertake any obligation to update any forward-looking statement to reflect circumstances or events that occur after the date the forward-looking statements are made.

Non-GAAP

In addition to financial measures presented in accordance with U.S. generally accepted accounting principles ("GAAP"), this presentation contains certain non-GAAP financial measures, including, without limitation, operating earnings, and the ratios of tangible common equity to tangible assets. The presentation of non-GAAP financial information is not intended to be considered in isolation or as a substitute for any measure prepared in accordance with GAAP. **Please see the Earnings Release for certain Non-GAAP reconciliations.**



\$0.79

(1)

Quarterly Operating EPS

\$0.3225

Quarterly Dividend Per Share

\$0.64

Quarterly GAAP EPS

- Total assets of \$23.2 billion.
- Customer deposits increased \$261 million.
- Brokered deposits declined \$496 million.
- Borrowings declined \$293 million.
- Margin improved to 3.82%.
- 4Q includes pretax, one-time costs of \$14.4 million associated with the Merger.

Improved Operating Performance excluding full cost savings.

- 4Q ROA of 1.13% and ROTE of 13.43%⁽¹⁾.
- Systems conversion on target for February 2026.

Fortress Balance Sheet / Asset Quality

- Securities and Cash total 16% of assets.
- Loans to Deposits of 92%.
- NPA's to total assets of 0.50%.
- Reserve to Loans coverage of 1.40%.
- Total Risk Based Capital of 13.1% and Tangible Common Equity (TCE) of 8.6%.

(1) See page 5 and our Press Release for details.

Summary Income Statement

\$m, except per share amts	Linked Quarter (LQ)				Year over Year (YoY)
	4Q25	3Q25	Δ	%Δ	
Net interest income	\$ 199.7	\$ 128.9	\$ 70.8	55%	\$ 85.0
Noninterest income	25.9	12.3	13.6	111%	114.7
Security gains (losses)	-	-	-	-	135%
Total Revenue	225.6	141.2	84.4	60%	91.6
Noninterest expense	119.1	79.8	39.3	49%	134.0
Amortization of intangibles	8.8	3.6	5.2	144%	146%
Restructuring/Merger exp.	14.4	45.9	(31.5)	-69%	58.6
Pretax, Preprov. Net Rev.	83.3	11.9	71.4	600%	60.5
Provision for credit losses	8.1	20.3	(12.2)	-60%	103%
Pretax income	75.2	(8.4)	83.6	-995%	1.7
Provision for taxes	21.8	(4.2)	26.0	-619%	7.1
Net Income	\$ 53.4	\$ (4.2)	\$ 57.6	-1371%	41.0
EPS	\$ 0.64	\$ (0.05)	\$ 0.69	-1380%	0.44
Avg diluted shares (000s)	83,878	87,833	(3,955)	-5%	89,484
Return on Assets	0.94%	-0.11%	1.05%		0.61%
Return on Tangible Equity	11.19%	-1.27%	12.46%		7.21%
Net Interest Margin	3.82%	3.62%	0.20%		3.12%
Efficiency Ratio	63.09%	91.57%	-28.48%		69.58%
					-6.49%

4Q25 and 3Q25 reflect the early adoption of ASU 2025-08 which excludes the initial provision expense ("CECL double-count") and future amortization of the credit mark on purchased loans.

3Q25 represents 2 months of BRKL stand alone and 1 month of BBT combined operations.

Historical performance represents BRKL as the accounting acquirer.

Operating Earnings – GAAP versus non-GAAP

4Q25			
\$m, except per share amts	GAAP	Non-Core	Operating
Net interest income	\$ 199.7	\$ -	\$ 199.7
Noninterest income	25.9	-	25.9
Security gains (losses)	-	-	-
Total Revenue	225.6	-	225.6
Noninterest expense	119.1	-	119.1
Amortization of intangibles	8.8	-	8.8
Merger expense	14.4	(14.4)	-
Pretax, Preprov. Net Rev.	83.3	14.4	97.7
Provision for credit losses	8.1	-	8.1
Pretax income	75.2	14.4	89.6
Provision for taxes	21.8	1.4	23.2
Net Income	\$ 53.4	\$ 13.0	\$ 66.4
EPS	\$ 0.64	\$ 0.15	\$ 0.79
Avg diluted shares (000s)	83,878	83,878	83,878
Return on Assets	0.94%		1.13%
Return on Tangible Equity	11.19%		13.43%
Net Interest Margin	3.82%		3.82%
Efficiency Ratio	63.09%		56.69%

Q4 Operating Earnings of \$0.79 excluding merger charges.

The full year tax rate of 25.9% was used to calculate Q4 and full year Operating Earnings.

Non-core taxes represents year end includes approximate true-up of taxes on merger related items.

Margin – Yields and Costs

\$ millions	4Q25			Prior Quarter			LQΔ			Purchase Accounting*	
	Avg Bal	Interest	Yield	Avg Bal	Interest	Yield	Avg Bal	Interest	Yield	Interest	Yield
Loans	\$ 18,205	\$ 286.9	6.30%	\$ 12,547	\$ 195.2	6.22%	\$ 5,658	\$ 91.7	0.08%	\$ 12.4	0.27%
Investments & earning cash	2,727	27.4	4.03%	1,687	18.2	4.31%	1,040	9.2	-0.28%	3.3	0.48%
Interest Earning Assets	\$ 20,932	\$ 314.3	6.01%	\$ 14,234	\$ 213.4	6.00%	\$ 6,698	\$ 100.9	0.01%	\$ 15.7	0.30%
Interest bearing deposits	14,822	\$ 102.4	2.74%	9,875	\$ 71.9	2.89%	\$ 4,947	\$ 30.5	-0.15%	\$ 1.5	0.04%
Borrowings	844	10.4	4.82%	956	11.7	4.77%	(112)	(1.3)	0.05%	0.4	0.19%
Interest Bearing Liabilities	\$ 15,666	\$ 112.8	2.86%	\$ 10,831	\$ 83.6	3.06%	\$ 4,835	\$ 29.2	-0.20%	\$ 1.9	0.05%
Net interest spread			3.15%			2.94%			0.21%		0.25%
Net interest income, TEB / Margin	\$ 201.5	3.82%		\$ 129.8	3.62%		\$ 71.7	0.20%		\$ 13.8	0.26%
LESS: Tax Equivalent Basis (TEB) Adj.	1.8			0.9			0.9			-	
Net Interest Income	\$ 199.7			\$ 128.9			\$ 70.8			\$ 13.8	

* quarterly accretion / amortization of interest rate marks.

Rate Environment	12/31/2024	3/31/2025	6/30/2025	9/30/2025	12/31/2025	LQ Chg	YoY Chg	
Fed Funds (upper)	4.50%	4.50%	4.50%	4.25%	3.75%	-0.50%	-0.75%	
SOFR	4.49%	4.41%	4.45%	4.24%	3.87%	-0.37%	-0.62%	
2Y Treasury	4.25%	3.89%	3.72%	3.60%	3.47%	-0.13%	-0.78%	
5Y Treasury	4.38%	3.96%	3.79%	3.74%	3.73%	-0.01%	-0.65%	
10Y Treasury	4.58%	4.23%	4.24%	4.16%	4.18%	0.02%	-0.40%	

Summary Balance Sheet

\$m, except per share amts	Linked Quarter (LQ)			Year over Year (YoY)		
	4Q25	3Q25	Δ	4Q24	Δ	%Δ
Gross Loans, investment	\$ 18,030	\$ 18,305	\$ (275)	\$ 9,779	\$ 8,251	84%
Allowance for loan losses	(253)	(254)	1	(125)	(128)	102%
Net Loans	17,777	18,051	(274)	9,654	8,123	84%
Securities	1,688	1,739	(51)	895	793	89%
Cash & equivalents	2,042	1,221	821	544	1,498	275%
Intangibles	541	551	(10)	258	283	110%
Other assets & Loans, HFS	1,172	1,305	(133)	554	618	112%
Total Assets	\$ 23,220	\$ 22,867	\$ 353	\$ 11,905	\$ 11,315	95%
Deposits	\$ 19,515	\$ 18,904	\$ 611	\$ 8,902	\$ 10,613	119%
Borrowings	788	1,081	(293)	1,520	(732)	-48%
Reserve for unfunded loans	14	14	-	6	8	133%
Other Liabilities	407	407	-	255	152	60%
Total Liabilities	20,724	20,406	318	10,683	10,041	94%
Stockholders' Equity	2,496	2,461	35	1,222	1,274	104%
Total Liabilities & Equity	\$ 23,220	\$ 22,867	\$ 353	\$ 11,905	\$ 11,315	95%
TBV per share	\$ 23.32	\$ 22.75	\$ 0.57	\$ 10.81	\$ 12.51	116%
Actual shares outstanding (000)	83,816	83,909	(93)	89,098	(5,282)	-6%
Tang. Equity / Tang. Assets	8.62%	8.56%	0.06%	8.27%	0.35%	
Loans / Deposits	92.39%	96.83%	-4.44%	109.85%	-17.46%	
ALLL / Gross Loans	1.40%	1.39%	0.01%	1.28%	0.12%	

Asset growth since the merger due to higher cash and equivalents driven by growth in payroll deposits.

Total loans declined in the quarter driven by prepayments in Commercial Real Estate Loans.

Settlement of sales of purchased residential mortgage pools reduced Other Assets for the quarter.

Continued reduction of wholesale funding during the quarter.

The assets and liabilities of Berkshire were marked to market as of Sep.1, 2025.

Historical performance represents Brookline as the accounting acquirer.

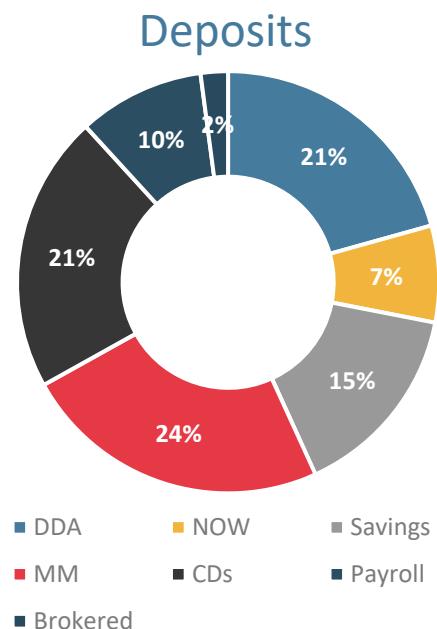
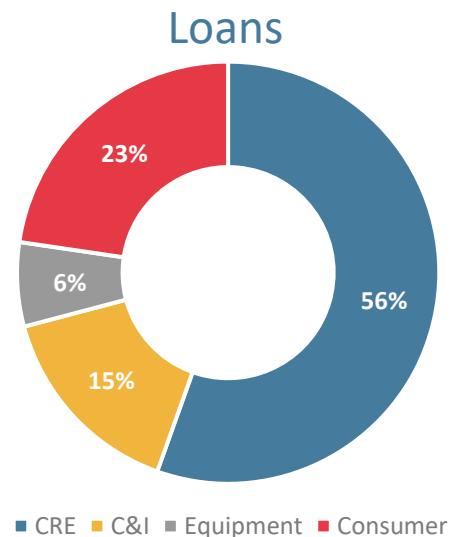
Loans and Deposits

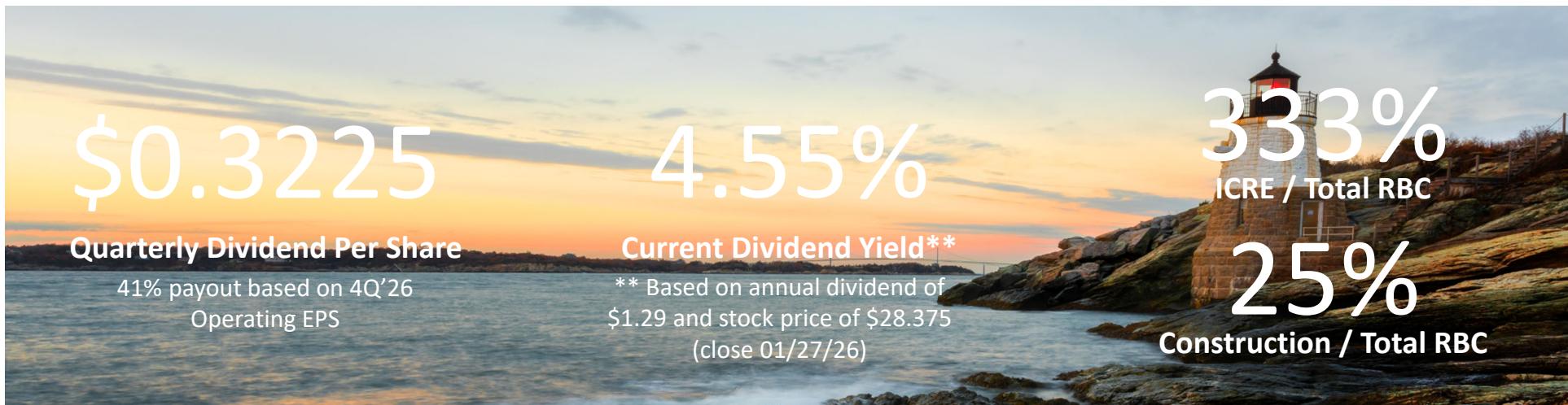
	Linked Quarter (LQ)			Δ
	\$ millions	4Q25	3Q25	
LOANS	CRE	\$ 10,012	\$ 10,247	\$ (235)
	Commercial	2,785	2,747	38
	Equipment Finance	1,163	1,204	(41)
	Consumer	4,070	4,107	(37)
	Total Loans	\$ 18,030	\$ 18,305	\$ (275)

DEPOSITS	Linked Quarter (LQ)			Δ
	\$ millions	4Q25	3Q25	
	Demand deposits	\$ 4,032	\$ 3,905	\$ 127
	NOW	1,446	1,471	(25)
	Savings	2,954	2,905	49
	Money market	4,626	4,545	81
	CDs	4,157	4,127	30
	Payroll deposits	1,890	1,045	845
	Brokered deposits	410	906	(496)
	Total Deposits	\$ 19,515	\$ 18,904	\$ 611

| Customer deposits** | \$ 17,215 | \$ 16,953 | \$ 262 | |

**Excludes Payroll and Brokered deposits





Capital Strength

\$ millions	Dec-25	Regulatory BASEL III Requirements		Beacon Board Policy Limits		Capital in Excess of "Well Capitalized"	
		Minimum	"Well Capitalized"	Policy Minimums	Operating Targets	Regulatory Capital Buffer %	Regulatory Capital Buffer \$
Tier 1 Common / RWA	11.0%	≥ 4.5%	≥ 6.5%	≥ 7.5%	≥ 8.0%	4.5%	\$ 821.8
Tier 1 / RWA	11.1%	≥ 6.0%	≥ 8.0%	≥ 9.0%	≥ 9.5%	3.1%	\$ 575.3
Total Risk Based Capital	13.0%	≥ 8.0%	≥ 10.0%	≥ 11.0%	≥ 11.5%	3.0%	\$ 554.9
Leverage Ratio	9.2%	≥ 5.0%	≥ 5.0%	≥ 6.0%	≥ 6.5%	4.2%	\$ 942.5

* Regulatory capital ratios are preliminary estimates and may differ from numbers calculated in final Regulatory filings.

The Board of Directors announced a dividend of \$0.3225 per share payable February 27, 2026 to stockholders of record on February 13, 2026.

Outlook

FORWARD LOOKING

Loans

Mid to lower single digit loan growth. Strong C&I lending, lower IC&E growth rate and runoff of selected equipment finance portfolios.

Margin

The net interest margin is expected to expand (3.85 – 3.95) as rates decline and the curve steepens. Accretion from the purchase accounting marks (range of \$15 million per quarter) will fluctuate due to prepayment activity.

Credit

Credit costs are expected to trend lower and range from \$5-9 million per qtr.

Fees

Modest fee income growth in the mid-single digits is anticipated.

Expenses

As previously announced, the core system conversion will occur in February 2026 which delayed recognition of synergies as originally announced. Management is on target to meet original operating expense targets in 2Q26. Merger related charges will be recognized through 1Q26.

Taxes

The effective tax rate is currently estimated in the range of 26% for 2026 excluding the impact of merger and restructuring charges.

COST SYNERGIES AT ANNOUNCEMENT:		2026	
		Pretax	After tax*
(12/16/24 merger presentation: page 29)			
Combined Operating Expense		\$ 546.8	\$ 410.1
Cost Savings @ 12.6%		(68.9)	(51.7)
Branding costs \$10.8 / 10y deprec.		1.1	0.8
Proforma Operating Expense		\$ 479.0	\$ 359.2
Quarterly run rate - 2Q 2026		\$ 119.8	\$ 89.8

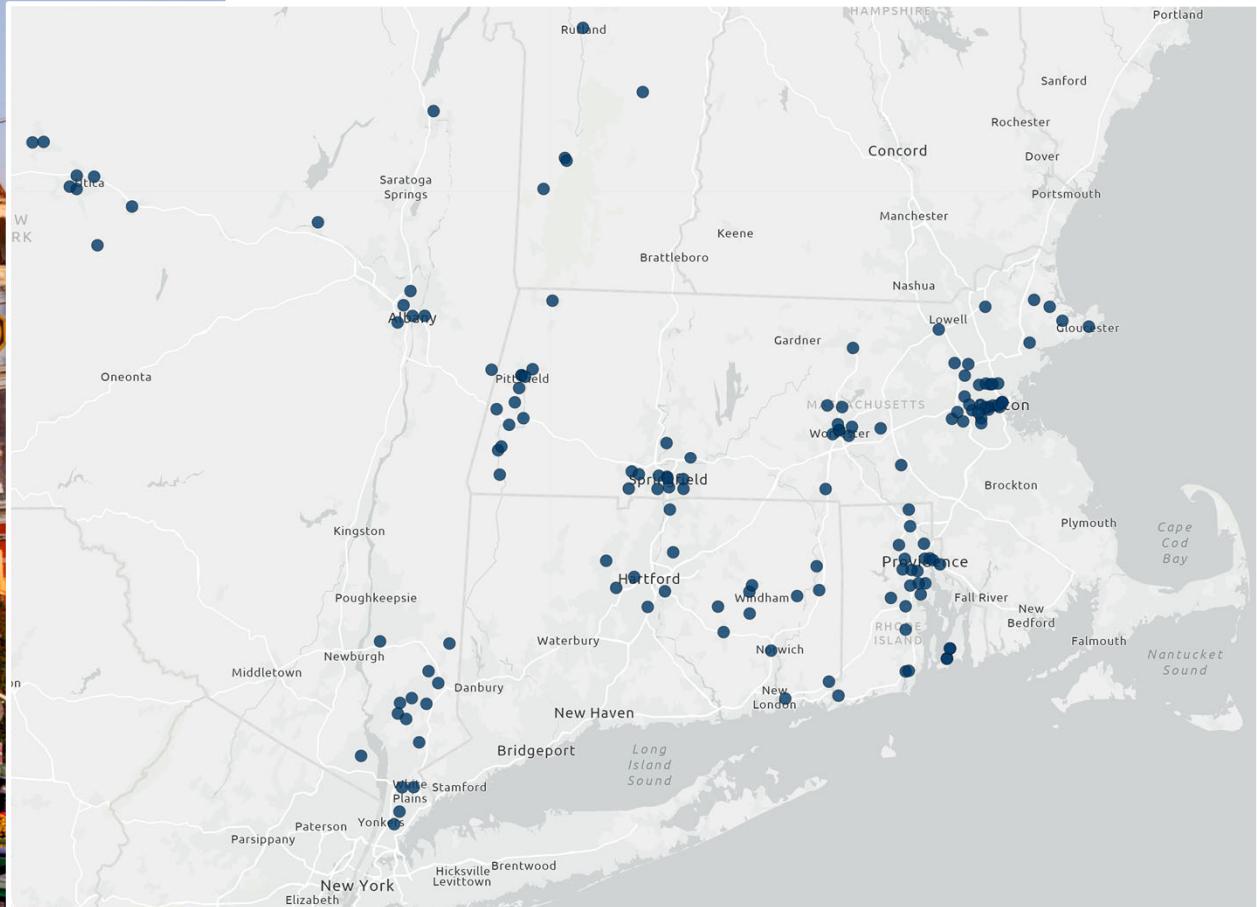
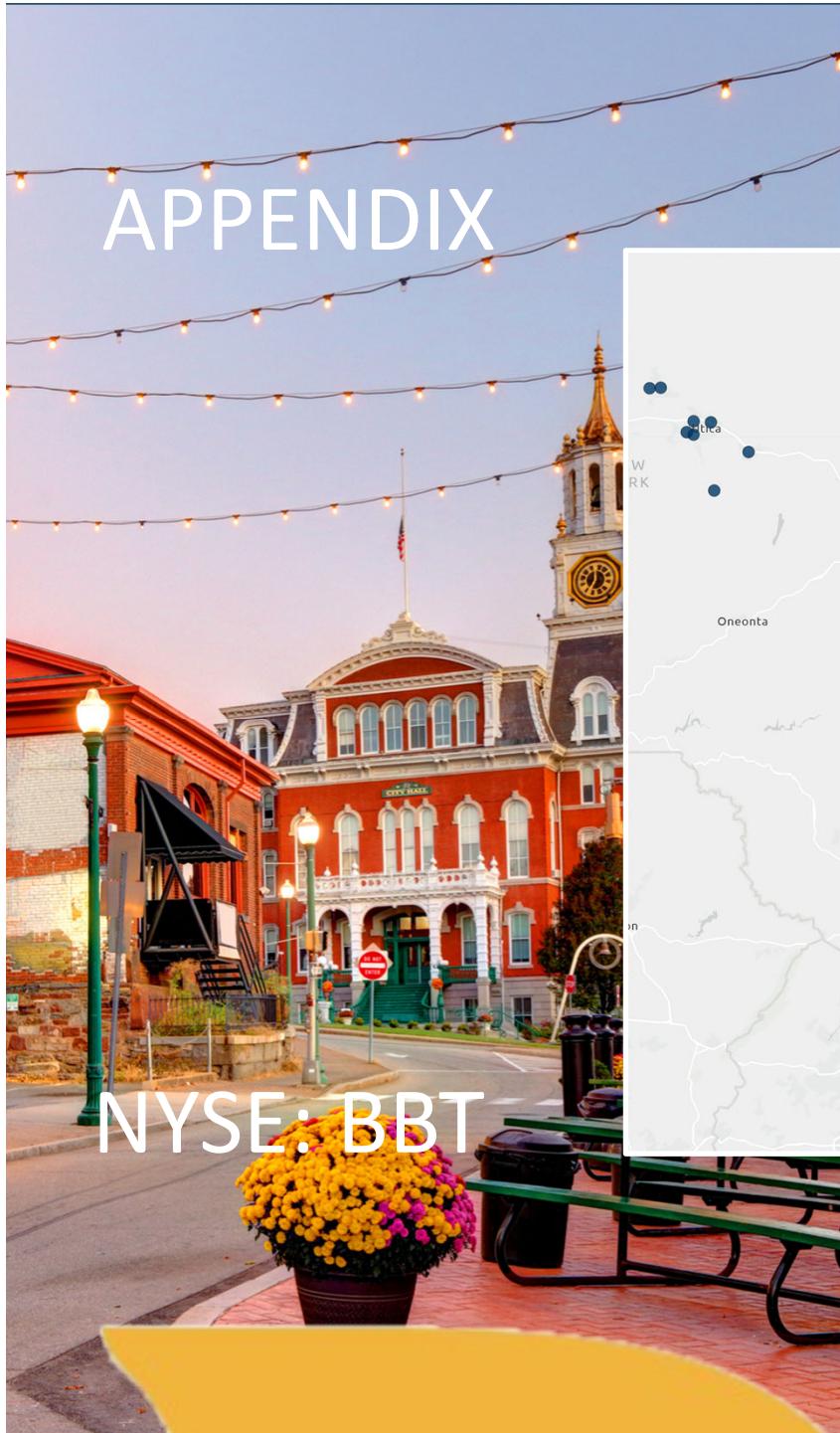
Our current Base Case does not factor potential rate cuts in 2026.

The regional economy continues to perform well.

Management will continue to explore opportunities to optimize the capital structure over the next few quarters.

APPENDIX

NYSE: BBT



Adoption of ASU 2025-08

The Financial Accounting Standards Board (FASB) officially released its final rule on Nov. 16, 2025 eliminating the Current Expected Credit Loss (CECL) “Double Count” impact on purchased Non-PCD (Non-Purchased Credit Deteriorated) loans.

This change marks a significant development for institutions managing purchased loan portfolios under CECL guidelines.

BBT chose to early adopt ASU 2025-08. This proactive approach positions BBT to realize the benefits immediately, strengthening our financial standing and aligning our practices with the latest regulatory standards.

Aspect	Previous Approach	New Rule Impact	Benefit
CECL Day 1 Provision Exp	Included for Non-PCD loans	Eliminated	Improved equity, reduced accretion
Common Equity	Potential understatement	Immediate improvement	Stronger financial position
Credit-Related Accretion	Higher due to double count	Eliminated	Streamlined accounting
Financial Reporting	Complex, less transparent	Simplified, more consistent	Enhanced stakeholder confidence

Beacon Impact	Financial Impact
Provision Expense 3Q25	\$67.2 million reduction
Capital	\$48.7 million increase
Tangible Book Value per share	\$0.55
Annual Est. Credit Accretion (after tax)	(\$10.4 - \$13.2) million
Annualized Estimated EPS Impact	(\$0.13 - \$0.16)

Non Performing Assets and Net Charge Offs

	Linked Quarter (LQ)			Year over Year (YoY)		
	4Q25	3Q25	Δ	4Q24	Δ	
Non Performing Assets (NPAs), in millions						
CRE	\$ 45.3	\$ 33.7	\$ 11.6	\$ 18.1	\$ 27.2	
C&I	59.4	55.8	3.6	46.2	13.2	
Consumer	9.4	9.1	0.3	5.0	4.4	
Total Non Performing Loans (NPLs)	114.1	98.6	15.5	69.3	44.8	
Other real estate owned	-	0.8	(0.8)	0.7	(0.7)	
Other reposessed assets	2.6	2.5	0.1	0.4	2.2	
Total NPAs	\$ 116.7	\$ 101.9	\$ 14.8	\$ 70.4	\$ 46.3	
NPLs / Total Loans	0.63%	0.54%	0.09%	0.71%	-0.08%	
NPAs / Total Assets	0.50%	0.45%	0.05%	0.59%	-0.09%	
Net Charge Offs (NCOs), in millions						
CRE loans	\$ 6.6	\$ 0.8	\$ 5.8	\$ -	\$ 6.6	
C&I loans	2.8	15.1	(12.3)	7.3	(4.5)	
Consumer loans	(0.4)	(0.1)	(0.3)	-	(0.4)	
Total Net Charge Offs	\$ 9.0	\$ 15.9	\$ (6.9)	\$ 7.3	\$ 1.7	
NCOs / Avg. Loans (annualized)	0.20%	0.51%	-0.31%	0.30%	-0.10%	

Non-accrual loans increased by \$15.5MM, largely driven by a \$9MM office loan in Boston with approximately 50% specific reserve, as well as a number of smaller EF and 44 Business Capital loans.

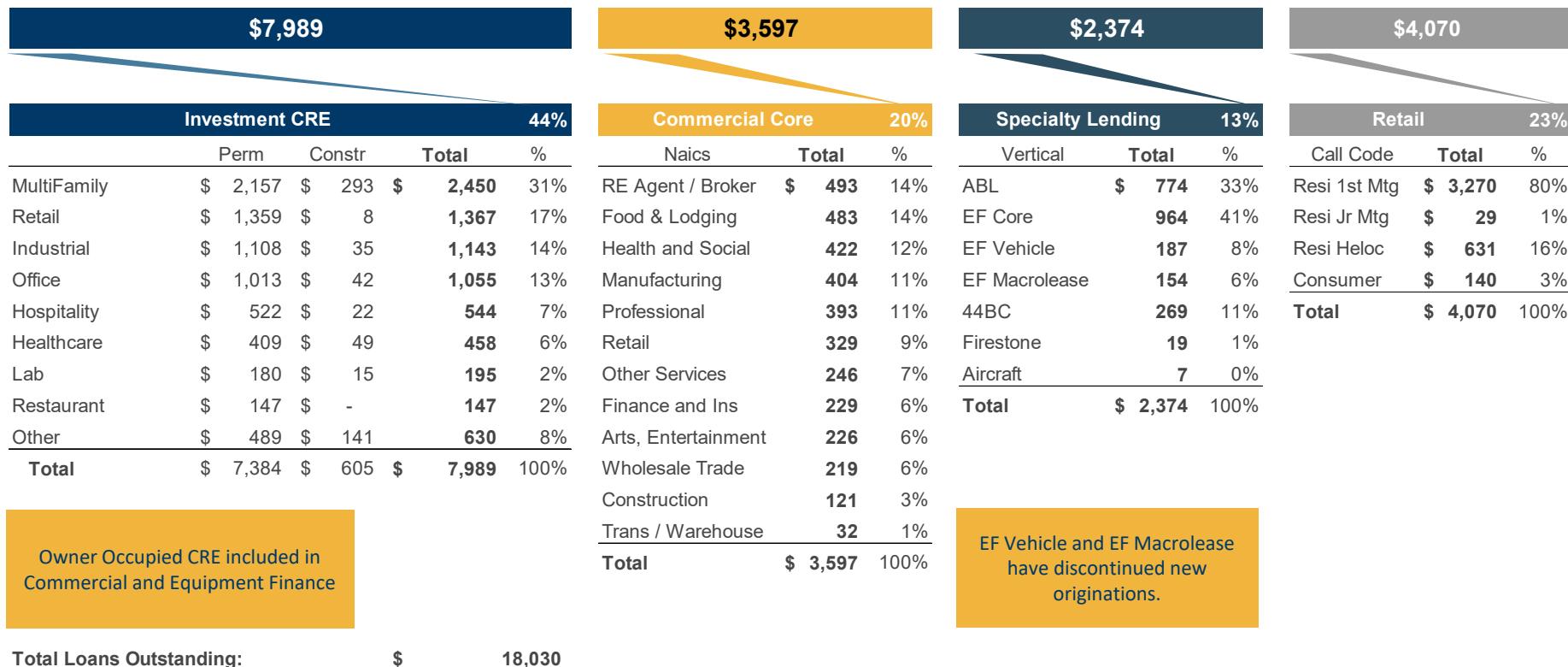
Net Charge-offs declined to \$9.0MM, largely driven by lower charge-offs at both core C&I and Eastern Funding.

CRE NCO's driven by the resolution of two loans in the quarter; a Boston office loan and a Albany retail loan.

Amounts as presented may differ slightly from the Company's Earnings Release due to rounding to foot schedules presented.

Major Loan Segments with Industry Breakdown

4Q25

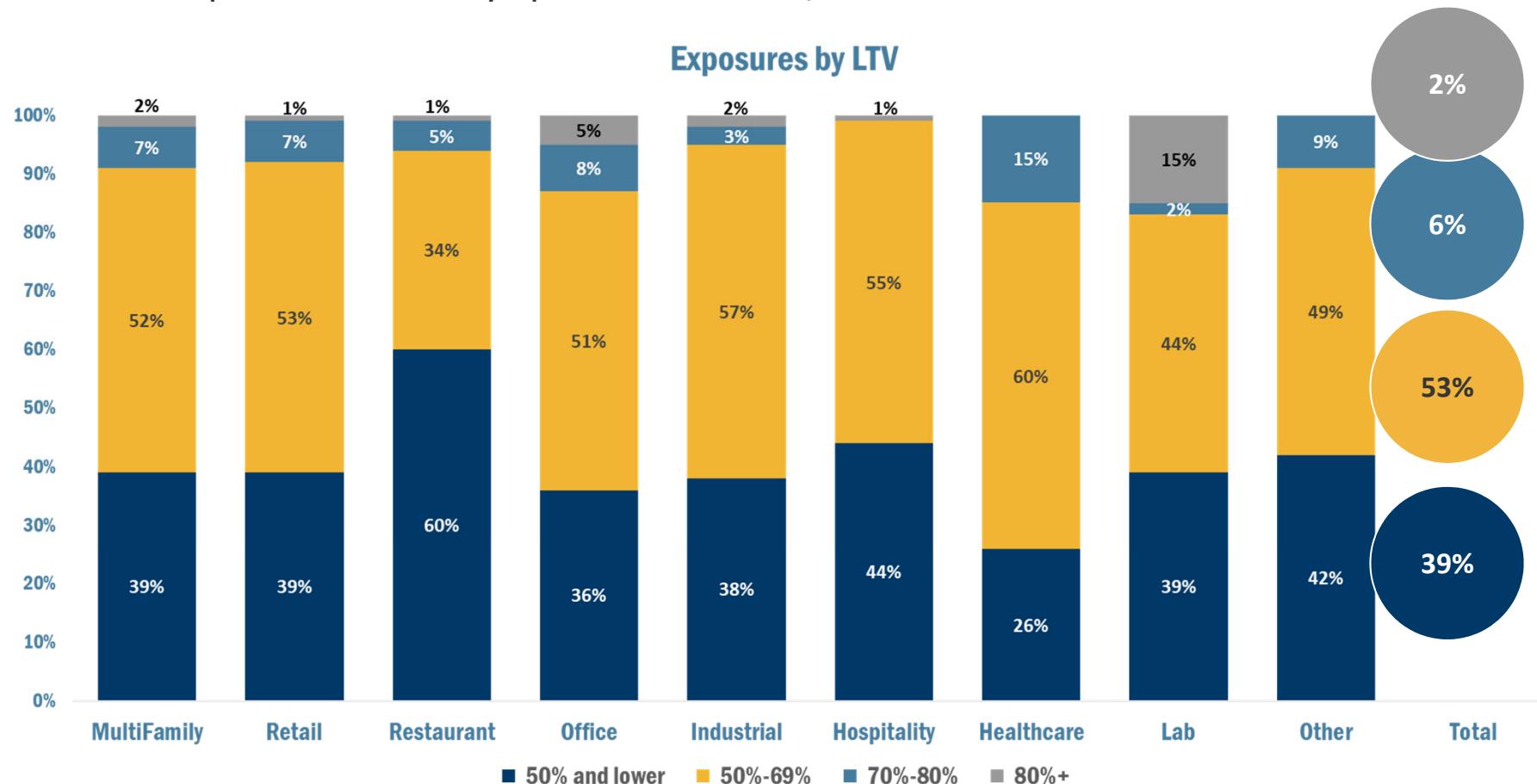


Balances shown are loan book balances, net of acquisition marks.

Investment CRE Loan to Value (LTV)

4Q25

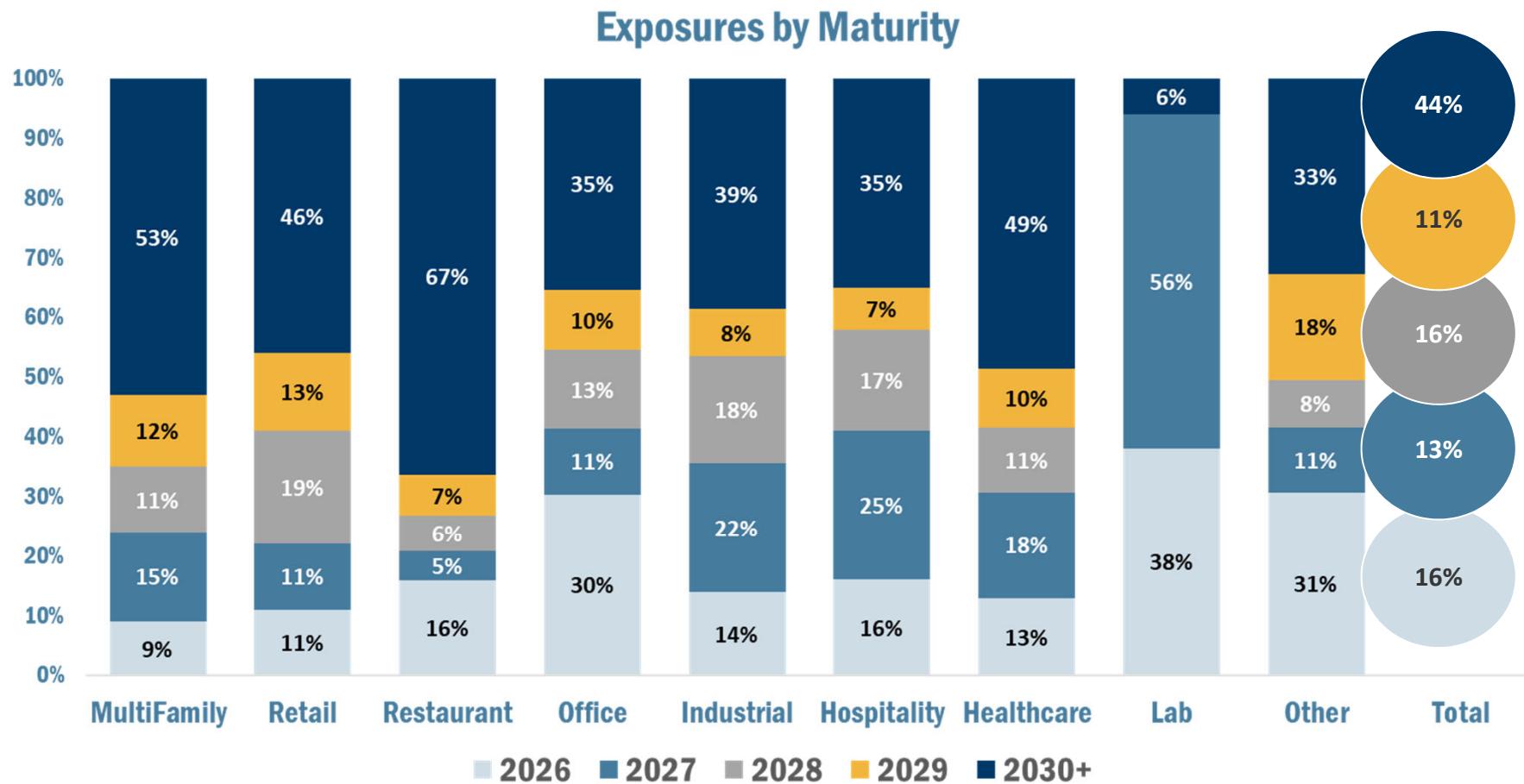
Non Owner Occupied CRE and Multifamily Exposures at December 31, 2025.



Investment CRE by Vintage

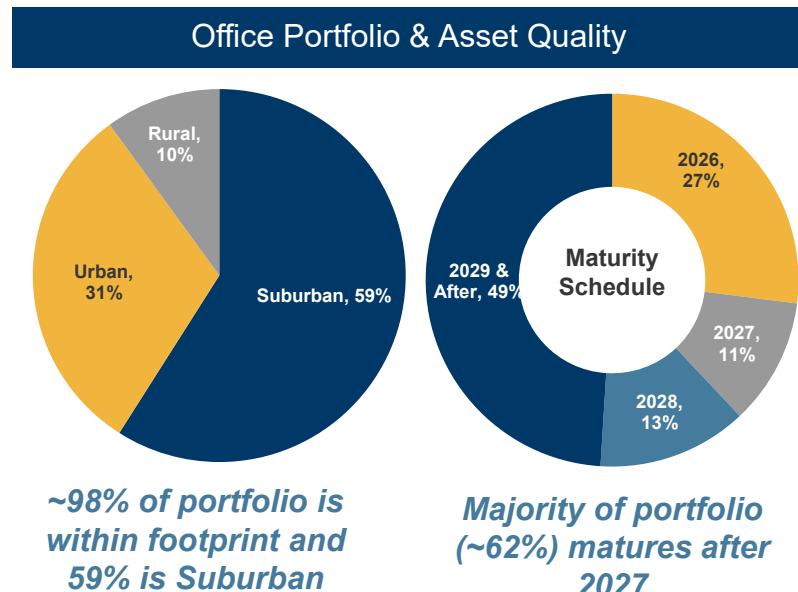
4Q25

Non Owner Occupied CRE and Multifamily Exposures at December 31, 2025.



Office Portfolio, excludes Construction

4Q25



(\$ in millions)	4Q25 Portfolio		Criticized		Non-Accrual	
	\$	Avg Size	\$	\$	\$	\$
Class A	\$ 444.2	\$ 6.4	\$ 29.2	\$ 8.7		
Class B	\$ 649.1	\$ 1.8	\$ 106.6	\$ 23.2		
Class C	\$ 71.4	\$ 1.7	\$ 1.0	\$ 0.9		
	\$ 1,164.8	\$ 2.4	\$ 136.8	\$ 32.8		

Office Portfolio Metrics

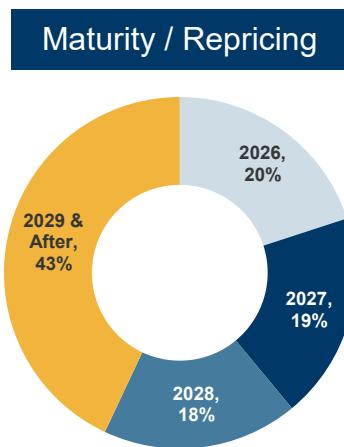
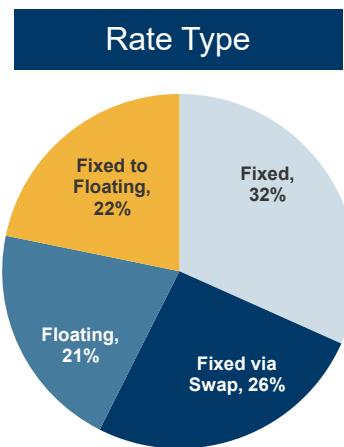
- Office CRE portfolio totals ~\$1.2B or 6.5% of Total Loans.
- Continue to manage the risk of the portfolio with NPLs of ~2.8% and NCOs of ~\$4.6MM in 4Q25, which was fully reserved.
- No meaningful exposure to major metropolitan areas other than Boston, which represents ~19% of the portfolio, roughly half of which would be considered CBD (Commercial Business District) or CBD adjacent.
- Majority of portfolio (~56%) is Class B Office space.
- Weighted Average Loan-to-Value is ~57%.
- Weighted Average Debt Service Coverage is ~1.5x.
- Top 20 loans are ~37% of the total CRE Office portfolio.

(\$ in millions)	4Q25		3Q25	
	\$	%	\$	%
CRE Office: Construction	\$ 41.9	4%	\$ -	0%
CRE Office: Owner Occupied	\$ 109.8	9%	\$ 96.3	9%
CRE Office: Non-Owner Occupied	\$ 1,013.1	87%	\$ 922.3	91%
Total CRE Office	\$ 1,164.8	100%	\$ 1,018.7	100%

Investment CRE Maturity and Repricing

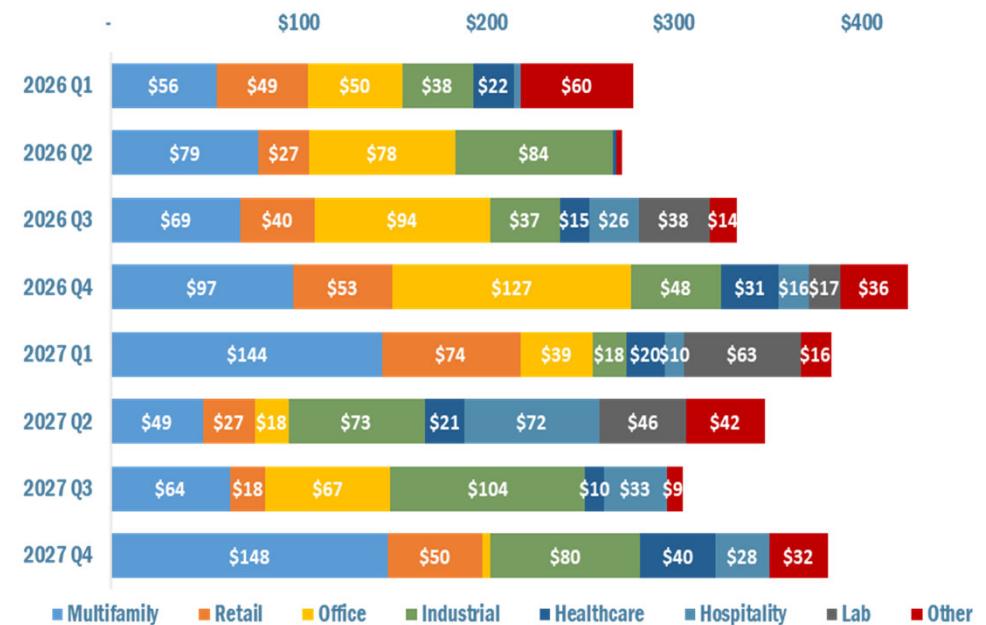
excludes Construction

4Q25



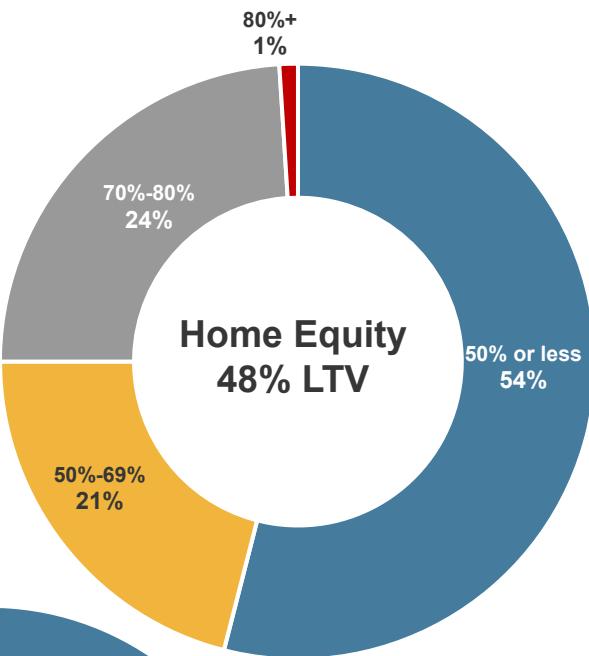
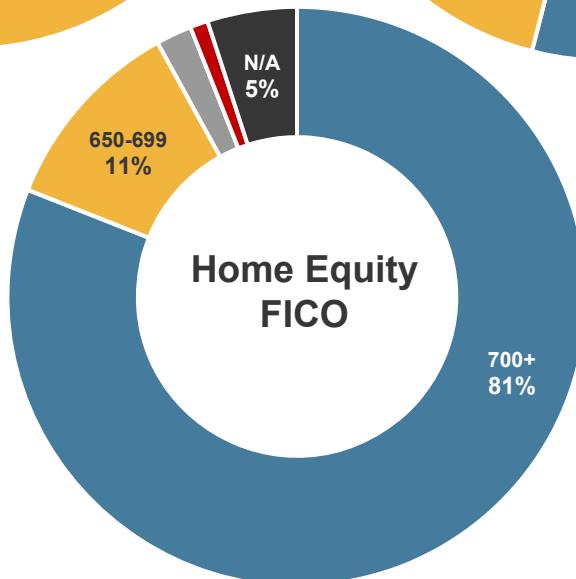
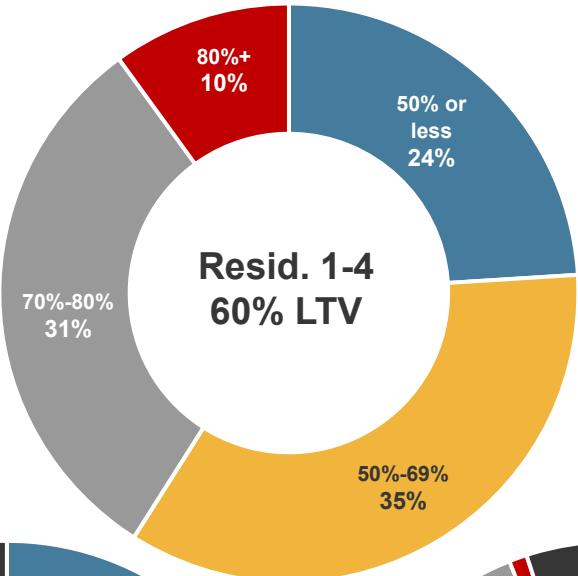
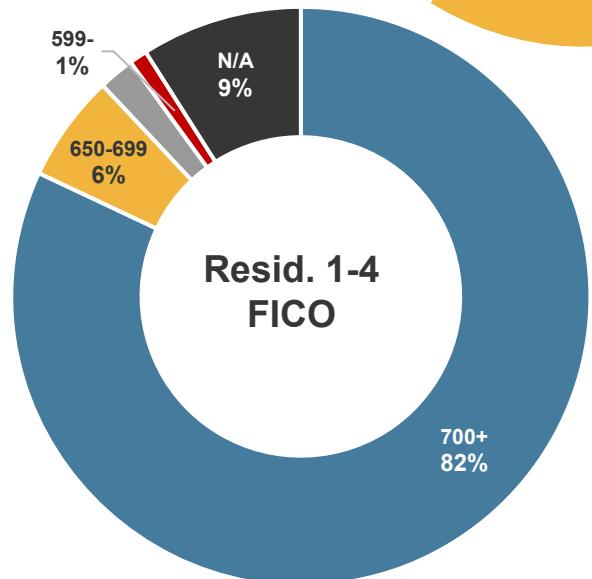
- Majority of repricing risk is centered within the Fixed to Floating repricing schedule. Potential refinance risk may be experienced at maturity.
- \$2.8B of the \$7.3B portfolio will mature or reprice within 24 months.
- Well balanced maturity / repricing profile and rate type profile.
- 1Q26 maturities or loans repricing represents \$239MM maturing, and \$53MM repricing; of which ~2% are Criticized due to one Office credit. The allowance for this loan is based upon current market valuations.

Mature or Reprice, Next 24 Months



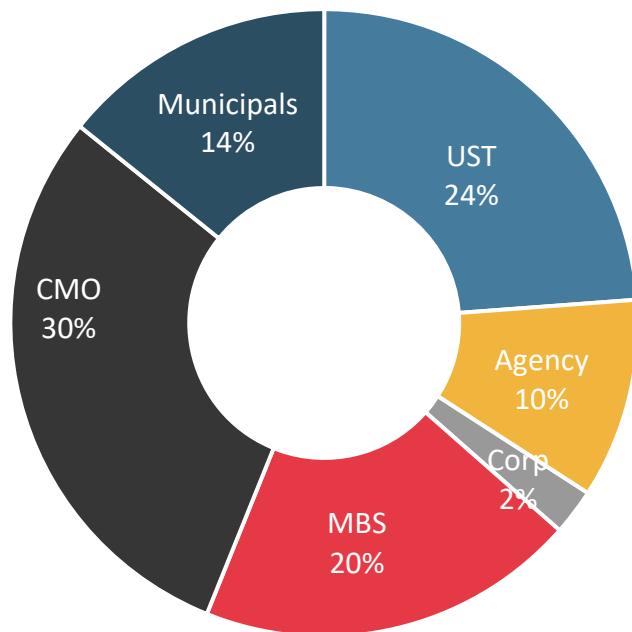
Consumer Loans LTV / FICO

4Q25



Securities Portfolio

4Q25



	\$ in millions	Current Par	Book Value	Fair Value	Unreal. G/L	Book Yield	Duration
U.S. Treasuries	\$ 415	\$ 415	\$ 415	\$ 402	\$ (13)	2.77%	2.1
Agency Debentures	182	185		174	(11)	2.51%	2.9
Corp Bonds	41	39		40	1	6.38%	0.7
Agency MBS	376	340		331	(9)	3.80%	5.4
Agency CMO	593	505		501	(4)	4.26%	5.8
Municipals/Other	258	232		240	8	5.14%	5.5
Total	\$ 1,865	\$ 1,716		\$ 1,688	\$ (28)	3.79%	4.4

Highly liquid, risk averse securities portfolio with prudent duration and minimal extension risk. The entire investment portfolio is classified as Available for Sale.

The after tax, mark to market on the portfolio is included in Accumulated Other Comprehensive Income in Stockholders' Equity. Total OCI represents a reduction in stockholders' equity of 0.8%.

Interest Rate Risk

4Q25

Cumulative Net Interest Income Change by Quarter

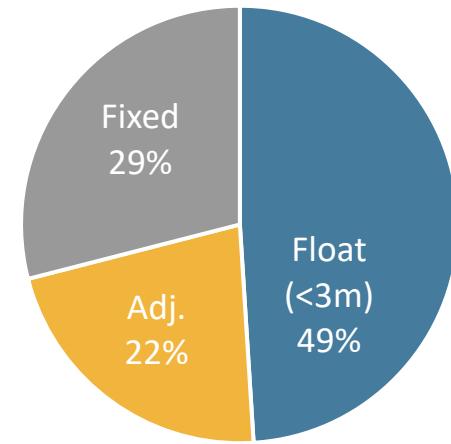
12/31/2025 Flat Balance Sheet, simulations reflect a product weighted down beta of ~58% on total interest bearing deposits. Excludes impact of purchase accounting.



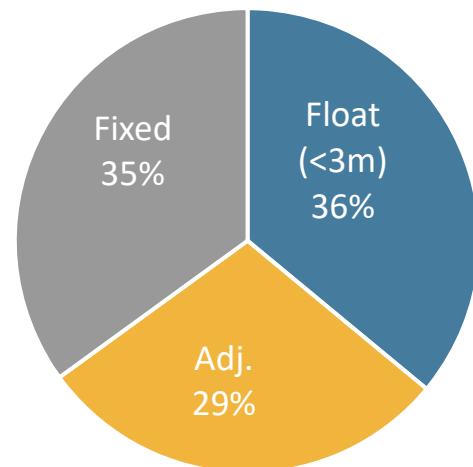
Accretion related to loan purchase accounting is held constant in each scenario. The impact of changes in loan prepayments on accretion is not reflected at this time.

Amounts as presented may differ slightly from the Company's Earnings Release due to rounding to foot schedules presented.

Loan Originations, \$1.01 billion, 6.31% coupon



Total Loan Portfolio Mix – Duration 1.7





**BeaconFinancial
Corporation**

NYSE: BBT