**TERADATA CORPORATION**
**CONDENSED CONSOLIDATED BALANCE SHEETS**
**(in millions - unaudited)**

| | 2024 | | | | 2025 | | | | 2026 | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | Mar 31 | Jun 30 | Sep 30 | Dec 31 | Mar 31 | Jun 30 | Sep 30 | Dec 31 | Mar 31 | Jun 30 | Sep 30 |
| **Assets** | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| Cash and cash equivalents | $ 337 | $ 301 | $ 348 | $ 420 | $ 368 | $ 369 | $ 406 | $ 493 | $ 816 | $ 414 | $ 432 |
| Accounts receivable, net | 311 | 248 | 247 | 234 | 307 | 293 | 309 | 251 | 322 | 256 | 202 |
| Inventories | 16 | 22 | 16 | 18 | 13 | 5 | 5 | 13 | 5 | 5 | 13 |
| Other current assets | 105 | 94 | 92 | 77 | 103 | 90 | 91 | 80 | 97 | 98 | 84 |
| **Total current assets** | 769 | 665 | 703 | 749 | 791 | 757 | 811 | 837 | 1,240 | 773 | 731 |
| Property and equipment, net | 227 | 209 | 202 | 185 | 201 | 205 | 203 | 198 | 202 | 191 | 183 |
| Capitalized contract costs, net | 59 | 52 | 49 | 46 | 40 | 37 | 35 | 42 | 39 | 39 | 38 |
| Right of use assets - operating lease, net | 7 | 7 | 6 | 8 | 8 | 9 | 7 | 7 | 6 | 8 | 7 |
| Goodwill | 396 | 395 | 399 | 394 | 396 | 400 | 399 | 399 | 397 | 397 | 397 |
| Deferred income taxes | 204 | 206 | 215 | 226 | 219 | 231 | 212 | 209 | 169 | 166 | 164 |
| Other assets | 83 | 88 | 85 | 96 | 97 | 98 | 94 | 87 | 89 | 84 | 83 |
| **Total assets** | $ 1,745 | $ 1,622 | $ 1,659 | $ 1,704 | $ 1,752 | $ 1,737 | $ 1,761 | $1,779 | $ 2,142 | $ 1,658 | $ 1,603 |
| **Liabilities and stockholders' equity** | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| Current portion of long-term debt | $ 25 | $ 25 | $ 25 | 25 | $ 25 | $ 25 | $ 25 | 25 | $ 25 | $ - | $ - |
| Current portion of finance lease liability | 64 | 62 | 60 | 57 | 62 | 60 | 56 | 50 | 49 | 46 | 46 |
| Current portion of operating lease liability | 5 | 4 | 4 | 4 | 4 | 4 | 3 | 2 | 2 | 2 | 2 |
| Accounts payable | 119 | 85 | 85 | 106 | 100 | 115 | 100 | 96 | 58 | 55 | 74 |
| Payroll and benefits liabilities | 92 | 85 | 105 | 111 | 77 | 84 | 96 | 120 | 83 | 91 | 116 |
| Deferred revenue | 573 | 529 | 482 | 512 | 550 | 521 | 527 | 533 | 603 | 560 | 466 |
| Other current liabilities | 105 | 99 | 114 | 115 | 128 | 89 | 99 | 88 | 134 | 91 | 73 |
| **Total current liabilities** | 983 | 889 | 875 | 930 | 946 | 898 | 906 | 914 | 954 | 845 | 777 |
| Long-term debt | 474 | 467 | 461 | 455 | 449 | 443 | 437 | 431 | 424 | - | - |
| Finance lease liability | 57 | 48 | 40 | 30 | 43 | 46 | 47 | 45 | 49 | 45 | 43 |
| Operating lease liability | 4 | 4 | 3 | 5 | 5 | 5 | 5 | 4 | 4 | 6 | 5 |
| Pension and other postemployment plan liabilities | 94 | 93 | 96 | 104 | 105 | 108 | 104 | 114 | 112 | 111 | 110 |
| Long-term deferred revenue | 13 | 10 | 13 | 10 | 11 | 12 | 12 | 11 | 12 | 12 | 11 |
| Deferred tax liabilities | 8 | 7 | 8 | 9 | 10 | 10 | 10 | 12 | 12 | 12 | 12 |
| Other liabilities | 58 | 29 | 38 | 28 | 25 | 39 | 21 | 18 | 18 | 34 | 32 |
| **Total liabilities** | 1,691 | 1,547 | 1,534 | 1,571 | 1,594 | 1,561 | 1,542 | 1,549 | 1,585 | 1,065 | 990 |
| Stockholders' equity | | | | | | | | | | | |
| Common stock | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Paid-in capital | 2,103 | 2,131 | 2,166 | 2,192 | 2,214 | 2,244 | 2,279 | 2,305 | 2,330 | 2,361 | 2,398 |
| Accumulated deficit | (1,918) | (1,924) | (1,908) | (1,913) | (1,913) | (1,932) | (1,923) | (1,923) | (1,621) | (1,617) | (1,636) |
| Accumulated other comprehensive loss | (132) | (133) | (134) | (147) | (144) | (137) | (138) | (153) | (153) | (152) | (150) |
| **Total stockholders' equity** | 54 | 75 | 125 | 133 | 158 | 176 | 219 | 230 | 557 | 593 | 613 |
| **Total liabilities and stockholders' equity** | $ 1,745 | $ 1,622 | $ 1,659 | $ 1,704 | $ 1,752 | $ 1,737 | $ 1,761 | $1,779 | $ 2,142 | $ 1,658 | $ 1,603 |