



NEWS RELEASE

Voyager Acquires Estes Energetics, Securing Critical American Propulsion Capacity

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Acquisition fuels expansion into rapid, high-growth energetics and propulsion markets

DENVER--(BUSINESS WIRE)-- Voyager Technologies [NYSE: VOYG] acquired Estes Energetics, a leading U.S. manufacturer of energetics, propulsion materials and critical chemical compounds supporting missile defense and tactical munitions.

"We are closing a key gap in our national readiness posture by ensuring American leadership over energetics, which are foundational to how we protect, maneuver and project strength," said Dylan Taylor, Chairman and CEO, Voyager. "This significantly strengthens the position of our propulsion capabilities from ground to orbit. As global supply chains become increasingly fragile, these capabilities must be built, qualified and safeguarded here at home, with transparent certification, rigorous safety oversight and the surge capacity to meet urgent operational needs."

With the acquisition, Voyager now delivers greater end-to-end control over the production, quality and certification of energetics materials.

"Energetics are the key to modern all-domain maneuver across commercial, civil and defense, and domestic control of this critical capability is fundamental to mission readiness," said Matt Magaña, president of Space, Defense & National Security, Voyager. "With Estes, we are strengthening our capabilities as a company, ensuring our ability to provide cost-effective maneuver energy in all forms. And we're ensuring the ability to scale munitions production quickly and predictably for growing market demand."

Ensuring robust U.S. production of energetics is a force-multiplier: it removes strategic dependencies, guarantees

quality and surge capability when crises arrive, preserves critical skills and directly strengthens national defense and allied support.

“We have the surge capacity, quality oversight and integrated supply chain resilience to support rapid fielding, routine training and long-term modernization,” said Karl Kulling, CEO, Estes Energetics. “Now with Voyager, we can expand production, invest in new capabilities and support customers across defense, space and national security with certainty and scale.”

The acquisition closes a key gap in the domestic industrial base, with full vertical integration from raw materials to ballistic release. This model ensures that vulnerable links in the supply chain are addressed proactively, underpinning the nation’s ability to maintain and modernize munitions and support allied operations to meet the operational demands of defense, homeland security and allied logistics.

About Voyager Technologies:

Voyager Technologies is a defense and space technology company committed to advancing and delivering transformative, mission-critical solutions. By tackling the most complex challenges, Voyager aims to unlock new frontiers for human progress, fortify national security, and protect critical assets from ground to space. For more information visit: voyagertechnologies.com

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This press release contains "forward-looking statements." All statements, other than statements of historical fact, including those with respect to Voyager Technologies Inc.'s (the "Company's") mission statement and growth strategy, are "forward-looking statements." Although the Company's management believes that such forward-looking statements are reasonable, it cannot guarantee that such expectations are, or will be, correct. These forward-looking statements involve many risks and uncertainties, which could cause the Company's future results to differ materially from those anticipated. Potential risks and uncertainties include, among others, general economic conditions and conditions affecting the industries in which the Company operates; the uncertainty of regulatory requirements and approvals; and the ability to obtain necessary financing on acceptable terms or at all. Readers should not place any undue reliance on forward-looking statements since they involve these known and unknown uncertainties and other factors which are, in some cases, beyond the Company's control and which could, and likely will, materially affect actual results, levels of activity, performance or achievements. Any forward-looking statement reflects the Company's current views with respect to future events and is subject to these and other risks, uncertainties and assumptions relating to operations, results of operations, growth strategy and liquidity. The Company assumes no obligation to publicly update or revise these forward-looking statements for any reason, or to update the reasons that actual results could differ materially from those.



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