#### WALKER & DUNLOP, INC.

## **Charter of the Compensation Committee of the Board of Directors**

## A. Purpose

The principal purposes of the Compensation Committee (the "Compensation Committee") of the Board of Directors (the "Board") of Walker & Dunlop, Inc. (the "Company") shall be (i) discharging responsibilities relating to compensation of the Company's Chief Executive Officer (the "CEO"), as well as its directors and other executive officers; (ii) administering and implementing the Company's incentive compensation plans and equity-based plans; (iii) overseeing and assisting the Company in preparing the Compensation Discussion & Analysis ("CD&A") for inclusion in the Company's proxy statement and/or annual report on Form 10-K; providing for inclusion in the Company's proxy statement a description of the processes and procedures for the consideration and determination of executive and director compensation; and preparing and submitting for inclusion in the Company's proxy statement and/or annual report on Form 10-K a Compensation Committee Report, each as more fully described below, in accordance with applicable rules and regulations.

# **B.** Committee Membership

The Compensation Committee shall consist of no fewer than three independent directors of the Company. Members of the Compensation Committee will be appointed by the Board upon the recommendation of the Nominating and Corporate Governance Committee of the Board and may be removed by the Board in its discretion. Each member of the Compensation Committee must (i) satisfy the independence requirements of the New York Stock Exchange, any rules and regulations of the Securities and Exchange Commission (the "SEC") and any other applicable laws relating to independence, as determined by the Board in its business judgment, and (ii) qualify as a "non-employee director" for purposes of Rule 16b-3 under the Securities Exchange Act of 1934, as amended (the "Exchange Act").

## C. Committee Powers, Authority, Duties and Responsibilities

- 1. <u>Executive Officer Compensation</u>. The Compensation Committee shall (i) review and approve on an annual basis the corporate goals and objectives with respect to compensation for the CEO and other executive officers, (ii) evaluate the performance of such executive officers in light of the corporate goals and objectives approved by the Compensation Committee and (iii) on the basis of such evaluation, determine and approve compensation paid by the Company to such executive officers.
- 2. Appropriate Compensation Amounts. The Compensation Committee shall review and approve the compensation for the executive officers of the Company, including, to the extent applicable, (i) the annual base salary amount, (ii) any annual bonus payment, as calculated in accordance with each such executive's employment agreement, if applicable, (iii) any stock options and other equity-based compensation, (iv) any deferred or long-term incentive compensation, (v) any proposed severance arrangements or change in control and similar

agreements/provisions, and any amendments, supplements or waivers to the foregoing agreements, in each case as, when and if deemed necessary or appropriate and (vi) any perquisites, special or supplemental benefits, all in accordance with applicable law, rules and regulations, and to the extent appropriate or necessary to comply with any federal securities law requirements, such as Rule 16b-3 of the Exchange Act. To the extent such compensation is set forth in employment agreements, such employment agreements, and any material amendments to such agreements, will be subject to the review and approval of the Compensation Committee. In determining the appropriate compensation for executive officers of the Company, the Compensation Committee shall consider such factors as it deems necessary or appropriate in its discretion, which may include the Company's performance and relative stockholder return, the amount of compensation payable, including incentive awards, to similarly-situated officers at comparable companies, and any shareholder vote on compensation.

- 3. <u>Compensation of Directors</u>. The Compensation Committee shall (i) review and evaluate as appropriate, the compensation for directors, including Board and committee retainers, meeting fees, equity-based compensation and such other forms of compensation as the Compensation Committee may consider appropriate and (ii) recommend to the full Board, as appropriate, changes to such compensation. The Compensation Committee shall consider such factors as it deems necessary or appropriate in making recommendations to the Board with respect to the compensation of directors, which may include the compensation payable to directors at comparable companies.
- 4. Equity Compensation Plans. The Compensation Committee shall review the Company's executive compensation policies and plans and shall administer and implement the Company's incentive compensation plans and equity-based plans, including, but not limited to, (i) approving option grants and other equity-based awards, (ii) interpreting such plans, (iii) determining rules and regulations relating to such plans, (iv) modifying or canceling existing grants or awards, (v) determining the number of shares of stock underlying grants and awards to directors, officers and other employees and (vi) imposing limitations, restrictions and conditions upon any grant or award as the Compensation Committee deems necessary or appropriate. The Compensation Committee shall, from time to time, assess the desirability of proposing and make recommendations to the Board with respect to any new incentive-compensation plans and equity-based plans and any increase in shares reserved for issuance under existing plans.
- 5. <u>Environmental, Social and Governance</u>. The Compensation Committee shall review and monitor (1) the development and implementation of goals established from time to time under executive compensation plans for the Company's performance with respect to environmental, social and governance initiatives, (2) the development of metrics to gauge progress toward achievement of those goals, and (3) the Company's progress against those goals.
- 6. <u>CD&A</u>. The Compensation Committee shall oversee and assist the Company in preparing the CD&A for inclusion in the Company's proxy statement and/or annual report on Form 10-K, as well as other Company reports (when and as necessary) filed with the SEC. The Compensation Committee shall provide a description of the processes and procedures for the consideration and determination of executive and director compensation, as required for inclusion in the Company's proxy statement and/or annual report on Form 10-K, all in accordance with applicable rules and regulations of the SEC. The Compensation Committee shall review and discuss the CD&A with the Company's executive officers (the "Management") and, based

on the review and discussion, make a recommendation to the Board regarding whether to include the CD&A in the Company's proxy statement and/or annual report on Form 10-K.

- 7. <u>Annual Compensation Committee Report</u>. The Compensation Committee shall prepare an annual Compensation Committee Report for inclusion in the Company's proxy statement and/or annual report on Form 10-K in accordance with applicable rules and regulations promulgated by the SEC.
- 8. <u>Compensation Agreements and Arrangements</u>. The Compensation Committee shall review and make recommendations to the Board regarding all new employment, consulting, retirement and severance agreements and arrangements proposed for the Company's executive officers. The Compensation Committee also shall periodically evaluate existing agreements with the Company's executive officers for continuing appropriateness.
- 9. <u>Compensation Policies</u>. The Compensation Committee shall review and make recommendations to the Board regarding a "clawback" policy for compensation based on financial results of the Company, in accordance with the standards of the NYSE, any applicable rules and regulations of the SEC and any other applicable laws regarding clawback policies.
- 10. <u>Compensation Review</u>. The Compensation Committee, in consultation with Management, will review the Company's policies and procedures with respect to risk assessment and risk management for compensating all employees, including non-executive officers, to determine whether any disclosure is required in connection with Item 402(s) of Regulation S-K, and shall periodically report its findings to the Board.
- 11. <u>Performance Evaluation</u>. At least annually, the Compensation Committee shall undertake a self-evaluation of the performance of the Compensation Committee, including an assessment of its performance in light of the duties and responsibilities set forth in this Charter and such other matters as the Compensation Committee may deem necessary or appropriate in its discretion. In connection with such self-evaluation, the Compensation Committee also shall review and assess the adequacy of this Charter, and propose to the Board for its review and approval any changes to this Charter deemed necessary or appropriate.
- 12. Other. The Compensation Committee shall have such other power, authority, duties and responsibilities as may be assigned to it by the Board from time to time.

### **D.** Committee Structure and Operations

- 1. <u>Meetings</u>. The Compensation Committee shall meet with such frequency and at such intervals as it shall determine is necessary to carry out its duties and responsibilities, but in any case no less than once each year. The Compensation Committee shall establish a schedule of meetings to be held each year and may schedule additional meetings as it determines to be necessary or appropriate. The Compensation Committee may meet by telephone or videoconference and may take action by unanimous written consent. The Compensation Committee may invite to meetings such officers of the Company or other persons as the Compensation Committee deems necessary or appropriate in its discretion. Minutes of each meeting shall be kept and distributed to each member of the Compensation Committee.
  - 2. <u>Chairperson</u>. The Board shall appoint a Chairperson of the Compensation

Committee. The Chairperson of the Compensation Committee shall be responsible for leadership of the Compensation Committee, including presiding, when present, at all meetings of the Compensation Committee, preparing the agenda, making committee assignments and reporting for the Compensation Committee to the Board at its next regularly scheduled meeting following the meeting of the Compensation Committee. If the Chairperson is not present at a meeting of the Compensation Committee, the members present at the meeting shall designate one such member as the acting Chairperson for the meeting.

- 3. <u>Procedures.</u> The Compensation Committee may adopt such procedures relating to the conduct of its proceedings as it deems appropriate.
- 4. <u>Delegation of Authority to Subcommittees</u>. The Compensation Committee may delegate its authority to members as the Compensation Committee deems appropriate; provided that, any delegate shall report any actions taken by the delegate to the full Compensation Committee at its next regularly scheduled meeting.
- 5. Retention and Termination of Outside Advisors. The Compensation Committee shall have the sole authority to retain and terminate outside legal or other advisors to the Compensation Committee as it deems necessary or appropriate in its sole discretion, including compensation consultants. In selecting any such advisors or consultants, the Compensation Committee shall consider the independence of such advisor or consultant, as determined by it in its business judgment, in accordance with the listing standards of the NYSE, any applicable rules and regulations of the SEC and other applicable laws relating to independence of advisors and consultants. The Compensation Committee shall be directly responsible for the appointment, compensation and oversight of the work of the advisors and consultants. The Compensation Committee shall have the sole authority to approve the fees and other retention terms for such outside advisors or consultants. The Company shall provide appropriate funding for payment of the compensation (as determined by the Compensation Committee in its sole reasonable opinion) of such outside advisors and consultants retained by the Compensation Committee, as well as reasonable ordinary administrative expenses of the Compensation Committee that are necessary or appropriate in carrying out its duties.
- 6. <u>Reporting to Full Board</u>. The Compensation Committee shall report regularly to the Board regarding the matters reviewed and the actions taken at each meeting of the Compensation Committee and make appropriate recommendations for action by the Board.

#### E. Disclosure

This Charter, as may be amended from time to time, shall be posted on the Company's website. The Company shall state in its annual proxy statement that this Charter is available on the Company's website and provide the website address.

**Approved**: February 3, 2021