K·BRO

Proxy Form

For the Annual General Meeting of Shareholders of K-Bro Linen Inc. (the "Corporation") to be held on June 3, 2026 at 11:00 a.m. (Eastern time) (the "Meeting") via live audio and slideshow webcast at *https://meetings.lumiconnect.com/400-082-974-241*.

This proxy is solicited on behalf of the management of the Corporation ("Management"). In the absence of instructions, the common shares of the Corporation represented hereby will be voted FOR all resolutions brought before the Meeting.

I/We, being holder(s) of common shares of the Corporation, hereby appoint Michael B. Percy, or failing this person, Linda J. McCurdy, or in the place of the foregoing,

_____

Print the name of the person you are appointing as proxy, if this person is someone other than the individuals listed above.

as proxy of the undersigned, to attend, act and vote on behalf of the undersigned in accordance with the below direction (or if no directions have been given, as the proxy sees fit) on all of the following matters and any other matter that may properly come before the Meeting, and at any and all adjournments or postponements thereof in the same manner, to the same extent and with the same powers as if the undersigned were present, with full power of substitution.

Shareholders who appoint a proxy other than the Management designees listed above MUST submit a form of proxy appointing a proxyholder AND register that proxyholder by going to the website of our transfer agent, TSX Trust Company, at https://www.tsxtrust.com/control-number-request and completing and submitting the electronic form, after submitting a form of proxy, before the proxy cut-off time, which is 11:00 a.m. (Eastern Time) on June 1, 2026 or, if the Meeting is adjourned or postponed, forty-eight (48) hours (excluding weekends and holidays) before the time set for the Meeting to resume. Failure to register will result in the proxyholder not receiving a control number, which is used as their online sign-in credential and is required for them to vote at the Meeting. Without a control number, such proxyholder will only be able to attend the Meeting online as a guest, and will not be able to vote or ask questions.

Management recommends voting ***FOR*** Matters ***1 and 2*** below. Please use a dark blue or black pen.

FOR	WITHHOLD	1. ELECTION OF DIRECTORS
☐	☐	**Matthew B. Hills**
☐	☐	**Steven E. Matyas**
☐	☐	**Linda J. McCurdy**
☐	☐	**Elise Rees**
☐	☐	**Rona Ambrose**

☐	☐	**2. APPOINTMENT OF INDEPENDENT AUDITORS** To appoint PricewaterhouseCoopers LLP as independent auditors of the Corporation and authorize the board of directors of the Corporation to fix the auditors' remuneration.

I/We authorize you to act in accordance with my/our instructions set out above. I/We hereby revoke any proxy previously given with respect to the Meeting. ***If no voting instructions are indicated above, this proxy will be voted FOR each matter described above by management or, if I/we appoint another proxyholder, as that other proxyholder sees fit. On any amendments or variations proposed or any new business submitted properly before the Meeting, I/we authorize you to vote as you see fit.***

SIGNATURE _____

Please sign exactly as your name(s) appear on this proxy. Please see reverse for instructions.
An undated proxy is deemed to be dated on the day it was received by TSX Trust Company.
All proxies must be received by 11:00 a.m. (Eastern Time) on June 1, 2026.

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Notes to Proxy

1. This proxy must be signed by a holder or his or her attorney duly authorized in writing. If you are an individual, please sign exactly as your name appears on this proxy. If the holder is a corporation, a duly authorized officer or attorney of such corporation must sign this proxy, and if such corporation has a corporate seal, its corporate seal should be affixed.

2. If the securities are registered in the name of an executor, administrator or trustee, then all those registered should sign this proxy. If the securities are registered in the name of a deceased or other holder, the proxy must be signed by the legal representative with his or her name printed below his or her signature, and evidence of authority to sign on behalf of the deceased or other holder must be attached to this proxy.

3. Some holders may own securities as both a registered and a non-registered (beneficial) holder, in which case you may receive more than one management information circular and will need to vote separately as a registered and non-registered (beneficial) holder. Non-registered (beneficial) holders may be forwarded either a form of proxy already signed by the intermediary or a voting instruction form to allow them to direct the voting of securities they beneficially own. Non-registered (beneficial) holders should follow instructions for voting conveyed to them by their intermediaries.

4. If a security is held by two or more individuals, any one of them present or represented by proxy at the Meeting may, in the absence of the other or others, vote at the Meeting. However, if one or more of them are present or represented by proxy, they must vote together the number of securities indicated on the proxy.

5. ***IF YOU ARE APPOINTING A PROXYHOLDER OTHER THAN MANAGEMENT'S APPOINTEES, YOU MUST REGISTER SUCH PROXYHOLDER WITH OUR TRANSFER AGENT, TSX TRUST COMPANY, BEFORE THE PROXY CUT-OFF TIME, WHICH IS 11:00 A.M. (EASTERN TIME) ON JUNE 1, 2026 OR, IF THE MEETING IS ADJOURNED OR POSTPONED, FORTY-EIGHT (48) HOURS (EXCLUDING WEEKENDS AND HOLIDAYS) BEFORE THE TIME SET FOR THE MEETING TO RESUME, BY GOING TO TSX TRUST COMPANY'S WEBSITE AT HTTPS://WWW.TSXTRUST.COM/CONTROL-NUMBER-REQUEST AND COMPLETING AND SUBMITTING THE ELECTRONIC FORM, AFTER SUBMITTING A FORM OF PROXY. FAILURE TO REGISTER WILL RESULT IN THE PROXYHOLDER NOT RECEIVING A CONTROL NUMBER, WHICH IS USED AS THEIR ONLINE SIGN-IN CREDENTIAL AND IS REQUIRED FOR THEM TO VOTE AT THE MEETING. WITHOUT A CONTROL NUMBER, SUCH PROXYHOLDER WILL ONLY BE ABLE TO ATTEND THE MEETING ONLINE AS A GUEST, AND WILL NOT BE ABLE TO VOTE OR ASK QUESTIONS.***

All holders should refer to the management information circular of the Corporation dated April 7, 2026 for further information regarding completion and use of this proxy, voting virtually, and other details pertaining to the Meeting.

This proxy is solicited by and on behalf of Management.

VOTE VIA

FAX

By completing and signing the enclosed form of proxy and forwarding it by fax to the attention of ***Proxy Department, TSX Trust Company*** at ***416-607-7964***.

EMAIL

By completing, signing and scanning the enclosed form of proxy and forwarding it by email to the attention of ***Proxy Department, TSX Trust Company*** at ***proxyvote@tmx.com***

INTERNET

By going to ***www.meeting-vote.com*** and entering your 13 digit control number.

MAIL

By completing and signing the enclosed form of proxy and mailing it, in the envelope provided, to:
TSX Trust Company
Attention: Proxy Department
P.O. Box 721
Agincourt, ON M1S 0A1

VIRTUALLY ATTENDING THE MEETING

by visiting
https://meetings.lumiconnect.com/400-082-974-241

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