

LandBridge 2026 Investor Day
March 19, 2026



Forward-Looking Statements

This disclaimer applies to this document and the verbal or written comments of any person presenting it. This document, taken together with any such verbal or written comments, is referred to herein as the “presentation.” The information in this presentation includes “forward-looking statements.” All statements, other than statements of historical fact included in this presentation, regarding our strategy, future operations, financial position, estimated revenues and losses, projected costs, commercial opportunities, plans and objectives of management are forward-looking statements. When used in this presentation, the words “could,” “may,” “believe,” “anticipate,” “intend,” “estimate,” “expect,” “project,” “goal,” “plan,” “target,” “illustrative” and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words. These forward-looking statements are based on management’s current expectations and assumptions about future events and are based on currently available information as to the outcome and timing of future events. We caution you that these forward-looking statements are subject to all of the risks and uncertainties, most of which are difficult to predict and many of which are beyond our control. These risks include, but are not limited to: our ability to realize the anticipated benefits and synergies from acquisitions, including our ability to effectively integrate and/or commercially develop acquired lands and assets; costs associated with acquisitions our customers’ demand for and use of our land and resources; the success of WaterBridge in executing its business strategies; our customers’ willingness and ability to develop our land or any potential acquired acreage to accommodate any future surface use developments, including a site subject to a data center lease development agreement; our ability to continue the payment of dividends, including at current levels; commodity price volatility; our ability to execute on prospective development opportunities outside of oil and gas; our reliance on a limited number of customers and a particular region for substantially all of our revenues; and other factors and the other risks described in our filings with the U.S. Securities and Exchange Commission. Except as otherwise required by applicable law, we disclaim any duty to update any forward-looking statements, all of which are expressly qualified by the statements in this section, to reflect events or circumstances after the date of this presentation.

Industry and Market Data

Market and industry data and forecasts used in this presentation have been obtained from independent industry sources as well as from research reports prepared for other purposes. We also cite certain information from media and other third-party sources. Although we believe these third-party sources to be reliable, we have not independently verified the data obtained from these sources and we cannot assure you of the accuracy or completeness of the data. This information involves a number of assumptions and limitations, and you are cautioned not to give undue weight to such information. Forecasts and other forward-looking information obtained from these sources are subject to the same qualifications and uncertainties as the other forward-looking statements in this presentation. The industry in which we operate is subject to a high degree of uncertainty and risk due a variety of factors. Statements as to our market position are based on market data currently available to us, as well as management’s estimates and assumptions regarding the size of our markets within our industry. While we are not aware of any misstatements regarding our industry data presented herein, our estimates involve risks and uncertainties and are subject to change based on various factors. As a result, we cannot guarantee the accuracy or completeness of such information contained in this presentation. In addition, any reference within this presentation or made in connection with this presentation to our support of, work with, or collaboration with a third-party entity or organization does not constitute or imply an endorsement of any or all of the positions or activities of such entity or organization.

Use of Non-GAAP Financial Measures

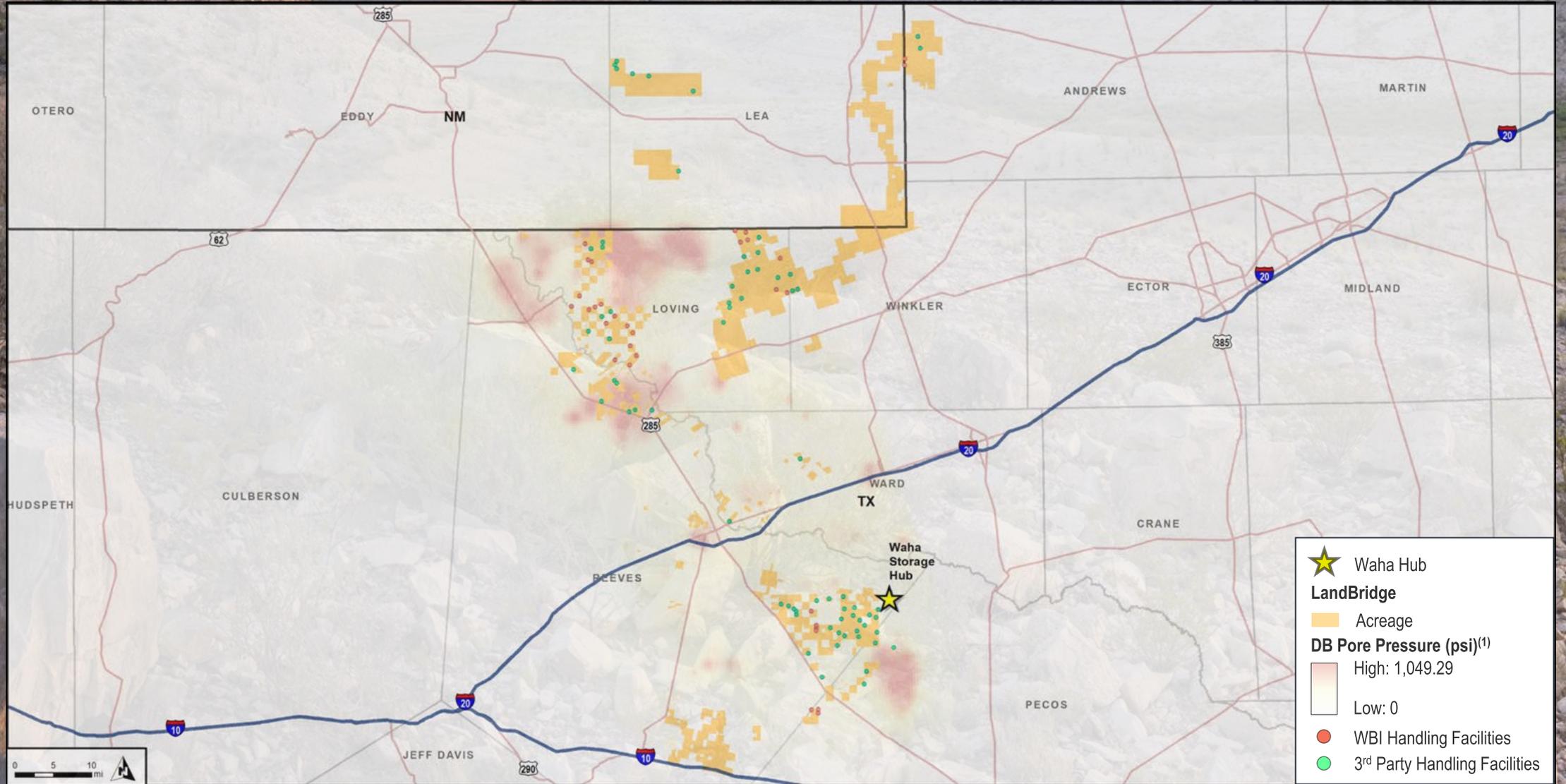
This presentation includes non-GAAP financial measures that we use to evaluate current, past and expected future performance. Although these non-GAAP financial measures are important factors in assessing our operating results and cash flows, they should not be considered in isolation or as a substitute for net income, gross margin or any other measures presented under GAAP. Please refer to the Appendix for a reconciliation of all non-GAAP financial measures to the most comparable GAAP measure.

Use of Forecasted Non-GAAP Financial Measures

We do not provide guidance on the items used to reconcile net leverage due to the uncertainty regarding timing and estimates of certain items. Therefore, we cannot reconcile forecasted net leverage without unreasonable effort. Due to the forward-looking nature of these non-GAAP financial measures, management cannot reliably or reasonably predict certain of the necessary components of the most directly comparable forward-looking GAAP measures without unreasonable effort, due to the inherent difficulty in quantifying certain amounts due to a variety of factors, including the unpredictability of commodity price movements and future charges or reversals outside the normal course of business which may be significant. Accordingly, we are unable to present a quantitative reconciliation of such forward-looking non-GAAP financial measures to their most directly comparable forward-looking GAAP financial measures. Forecasted net leverage has not been audited or reviewed by the Company’s independent registered public accounting firm and was not prepared with a view toward public disclosure or compliance with the guidelines established by the American Institute of Certified Public Accountants. Such projected financial information is for illustrative purposes only and should not be relied upon as necessarily indicative of future results.



1:00 - 1:20		Introductory Video and Opening Remarks	20 Minutes
1:20 - 2:20		Macro Backdrop and Strategic Overview	60 Minutes
1:20 - 1:40		1. Oil and Gas	20 Minutes
1:40 - 2:10		2. Power and Digital Infrastructure	30 Minutes
2:10 - 2:20		3. Broader Industrial Complex and Serviceable Adjacencies	10 Minutes
2:20 - 2:30		Break	10 Minutes
2:30 - 2:45		PowerBridge: Perspective on Competitive Advantages	15 Minutes
2:45 - 3:15		Fireside Chat: Energy and Digital Infrastructure Convergence in Growth Markets	30 Minutes
3:15 - 3:30		Deep Dive on Business Model and Strategic Goals	15 Minutes
3:30 - 3:40		Closing Remarks	10 Minutes
3:40 - 4:00		Q&A	20 Minutes



Today's Presenters



David Capobianco
*Chairman, LandBridge
 CEO and Managing Partner, Five
 Point Infrastructure*

- CEO and Managing Partner of Five Point Infrastructure
- Prior to founding Five Point in 2012, Mr. Capobianco founded and served as the co-head of the Private Equity Group Vulcan Capital. He is also previously a senior member of Greenhill Capital Partners
- Currently also serves as Chairman of the Board of WaterBridge (NYSE: WBI), PowerBridge LLC, Twin Eagle Resource Management LLC and Deep Blue Midland Basin LLC, and serves on the board of San Mateo Midstream, LLC
- He holds a M.B.A. from Harvard Business School and a B.A. degree from Duke University



Jason Long
*President, Director and CEO
 at LandBridge*

- Director and CEO of LandBridge (NYSE: LB) and WaterBridge (NYSE: WBI)
- Prior to LandBridge, Mr. Long founded and served as President of EnWater Solutions and Pelagic Water Systems, the predecessor companies to WaterBridge's Delaware Basin assets
- With more than 20 years of experience, Jason is a pioneer in the water management space, where he has founded and operated businesses that provide solutions for produced water management—a critical aspect of modern oilfield operations
- He holds a B.S. from Texas Christian University



Scott McNeely
*EVP and CFO
 at LandBridge*

- EVP and CFO of LandBridge (NYSE: LB) and WaterBridge (NYSE: WBI)
- Prior to LandBridge, Mr. McNeely was an Investment Banker at Citigroup, held various roles within the intelligence community with CACI International and Leidos Holdings, and served as an active-duty Air Force intelligence officer
- He holds a B.S. in Computational Mathematics from the University of California, Riverside, an M.A. in International Relations from the University of Oklahoma, and an M.B.A. from the Kellogg School of Management at Northwestern University



Isaac Ramirez
*VP, Digital Infrastructure
 and Sustainability at LandBridge*

- VP of Digital Infrastructure and Sustainability for LandBridge (NYSE: LB) and WaterBridge (NYSE: WBI). Previously served as a Senior Emissions and Strategy Lead at WaterBridge from 2023-2024
- Prior to LandBridge, Mr. Ramirez served as a Director/Strategy Lead at Microsoft for water stewardship and Program Manager supporting environmental, regulatory, and land-use strategy for a multibillion-dollar data center development portfolio.
- He holds a B.A. from the University of California, Irvine, and a MCP from the University of California, Berkeley



Alex Hernandez
Founder and CEO, PowerBridge

- Founder and CEO of PowerBridge, a Five Point Infrastructure portfolio company
- Prior to PowerBridge, Mr. Hernandez was Founder and CEO of Cumulus Data and CEO of Talen Energy Corporation (NASDAQ: TLN). He also previously served as CFO of Terraform Power (NASDAQ: TERP) and Managing Director at Goldman Sachs and has served on the board of directors of ERCOT, the Nuclear Energy Institute, and Target Hospitality (NASDAQ: TH)
- He holds a B.A. in Economics from Rice University, a B.Sc. in Economics from the London School of Economics, and an M.B.A. from Columbia Business School

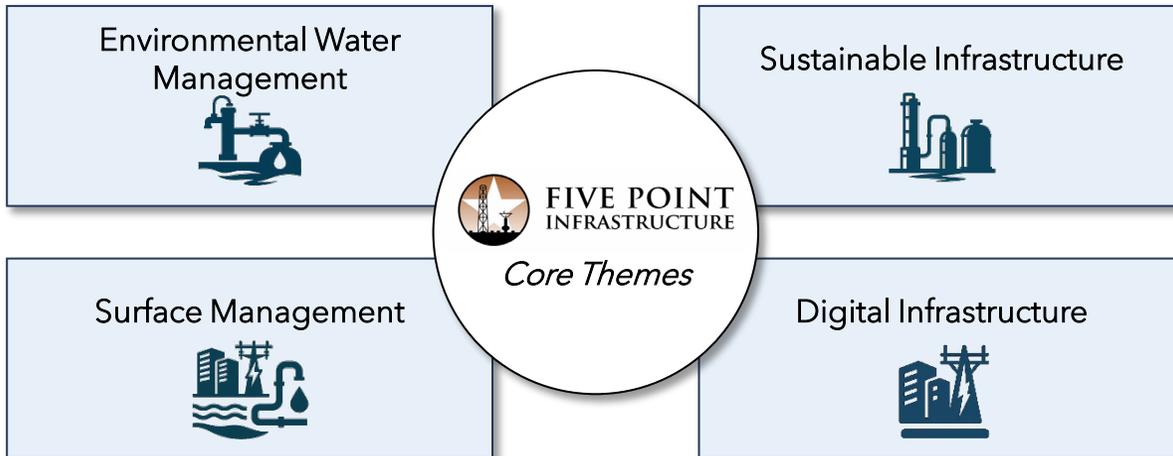


Overview of Five Point Infrastructure⁽¹⁾



Five Point Overview

- Founded in **2012**, Five Point is an infrastructure investment firm focused on building businesses within the midstream and energy infrastructure sectors. Five Point is led by former industry executives who have had successful careers investing in, building, and running midstream businesses
- Led by **industry veterans** with over 150 years of direct industry experience
- Headquartered in **Houston, Texas**
- Theme-based investing with a focus on achieving **attractive risk-adjusted returns** in **Environmental Water Management, Surface Management, Sustainable Infrastructure and Digital Infrastructure**
- Disciplined investment philosophy that emphasizes **downside protection** into **undercapitalized markets**
- Core focus on the **Permian Basin**



**FIVE POINT
INFRASTRUCTURE**

<p>>60 years</p> <p>Combined industry experience of managing partners</p>	<p>>11 years</p> <p>Sector Specialization</p>	<p>~\$7.2 billion⁽²⁾</p> <p>Assets Under Management</p>
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Building infrastructure critical to energy development and enabling customers to achieve their sustainability objectives

Key Investments:

A collection of logos for key investments, arranged in two rows:

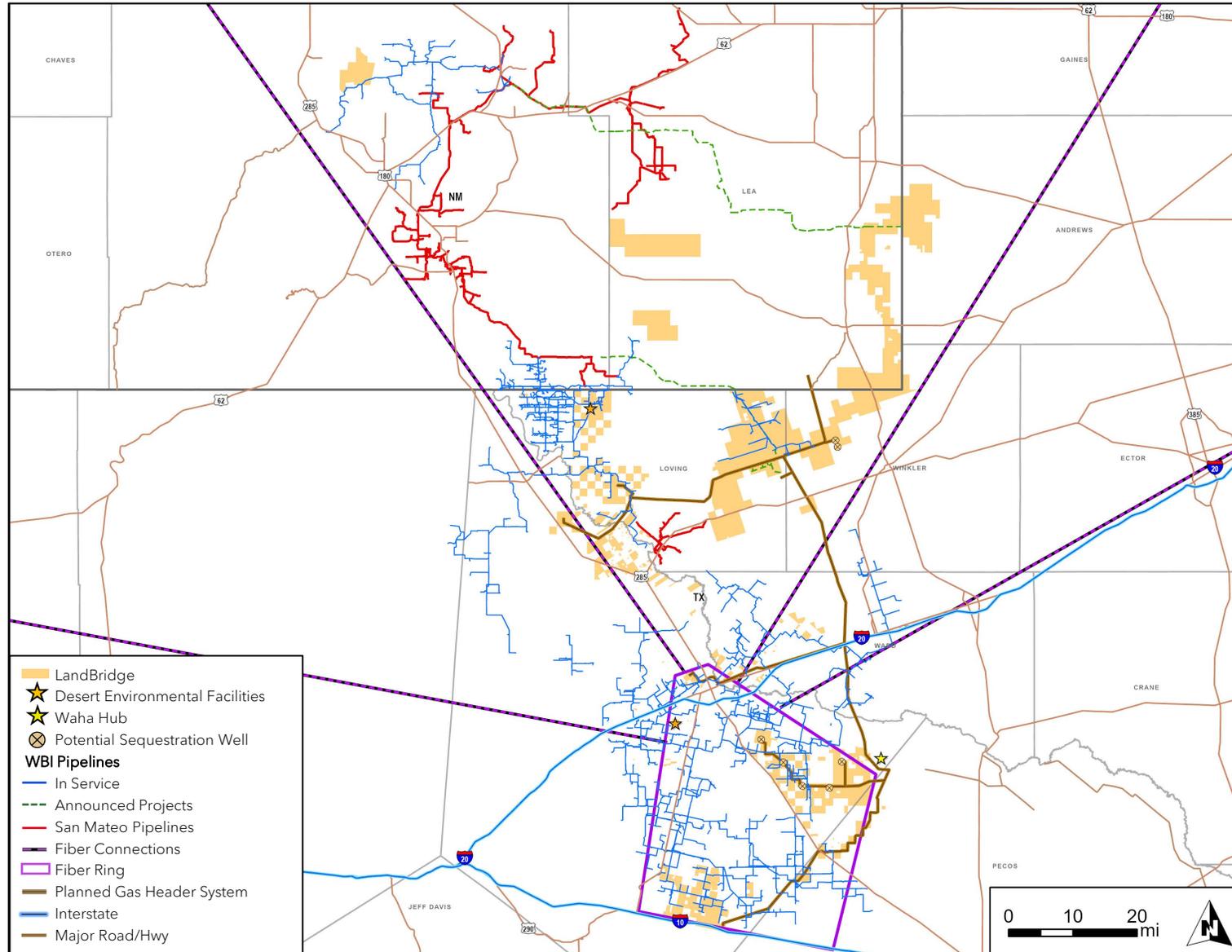
- Row 1: WaterBridge, LandBridge, Desert Environmental, Deep Blue.
- Row 2: PowerBridge, Northwind Midstream⁽³⁾, San Mateo Midstream, Twin Eagle.

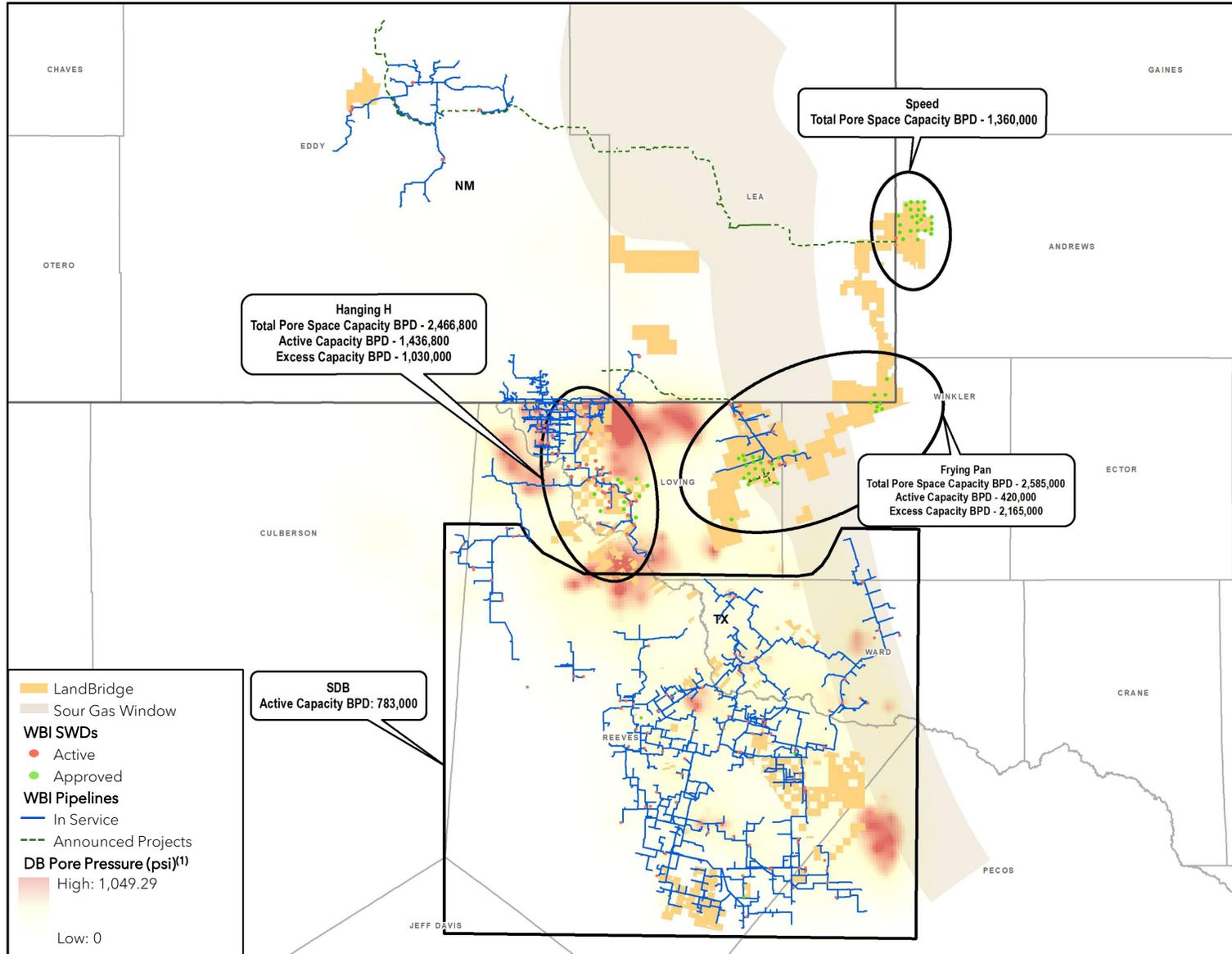
Source: Company website.

1) All information in this slide was provided by Five Point Infrastructure.

2) AUM presented herein represents the gross assets and available capital of each fund vehicle under management as of September 30, 2025.

3) Northwind sold in September 2025.





Note: Figures include active, permitted and potential future capacity under development. Certain figures include estimates and are subject to change.
 1) The University of Texas Jackson School of Geoscience's Bureau of Economic Geology; Center for Injection and Seismicity Research, 2025.

The Foundation for Continued Growth



Premier Assets

Strategic, contiguous footprint provides perpetual call option on growing West Texas and New Mexico activity

- ✓ What we believe drives surface value in the Delaware Basin
- ✓ Why our acreage is positioned to benefit from strong cross-industry growth
- ✓ How our strategic partnerships make us the landowner of choice



Commercial Acumen

Active commercial edge to capture demand from growing industrial complex in West Texas

- ✓ How commercial proof points have validated fundamental thesis for the creation of LandBridge
- ✓ How we maximize the value of underutilized surface
- ✓ How we think about M&A and capital allocation



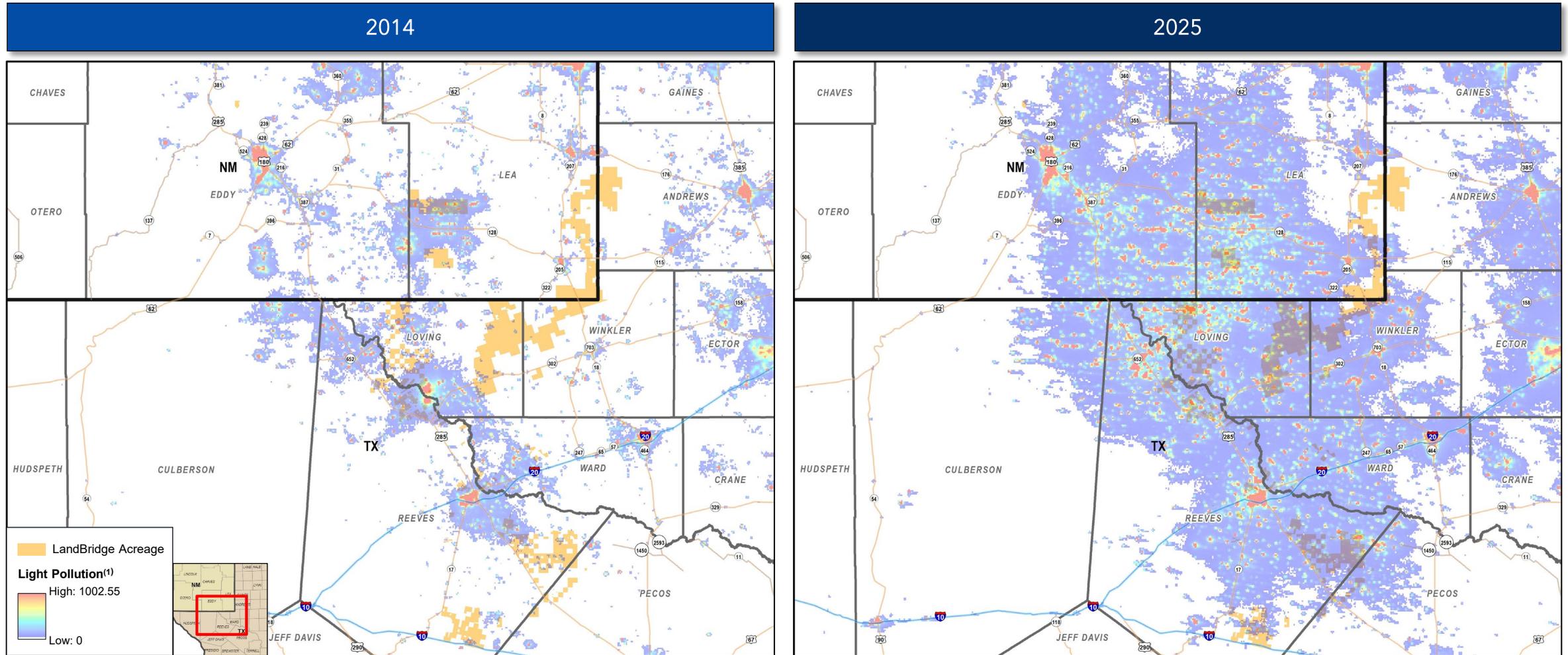
Industry Leading Growth

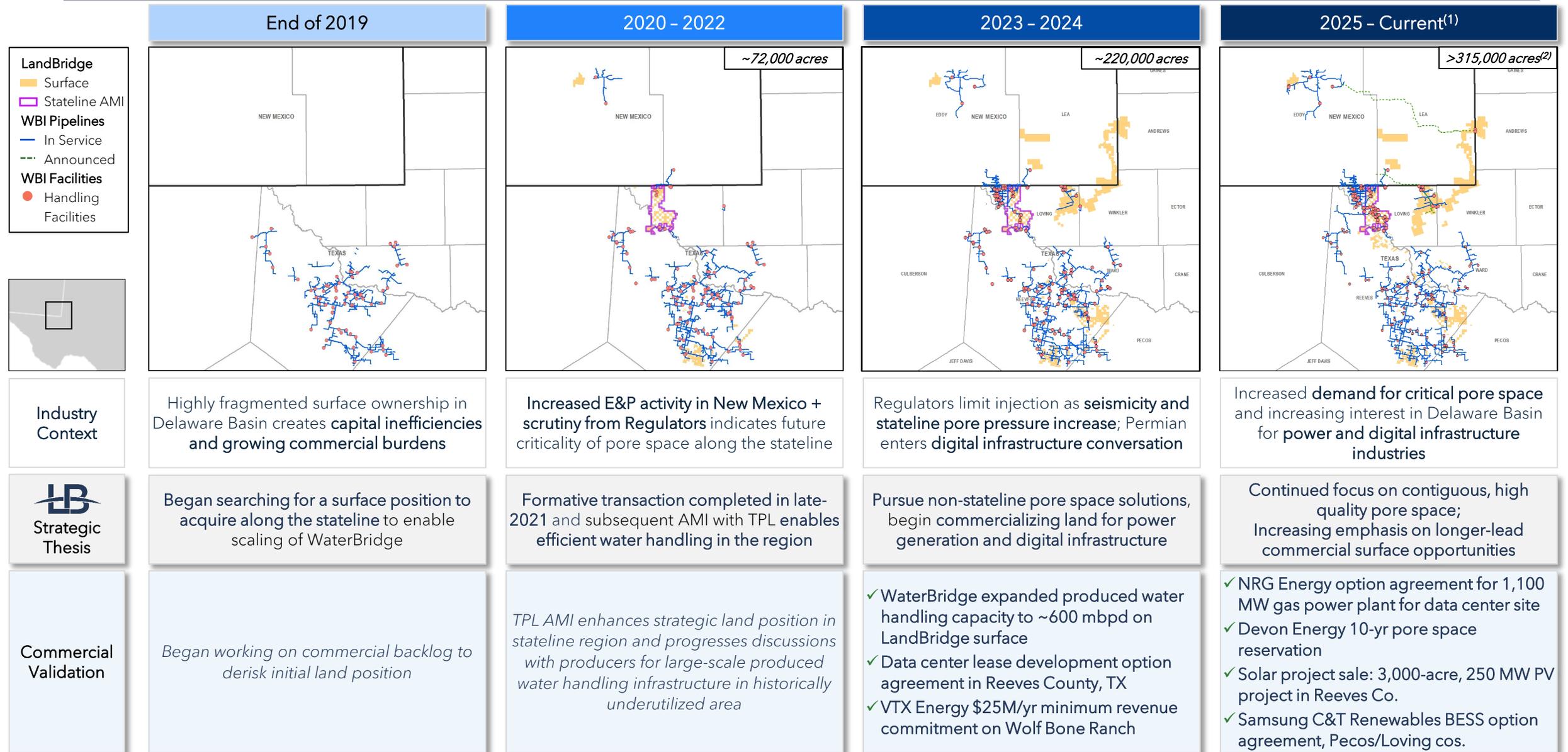
Differentiated free cash flow growth and margins underpin our value creation story

- ✓ How our business model benchmarks against peers
- ✓ How to think about LB valuation
- ✓ How we view the trajectory of our short-term and long-term growth

Broader Industrial Activity Continues to Accelerate in West Texas

Industrial Growth in the Delaware Basin as Measured in Light Pollution Over Time⁽¹⁾





Differentiated Growth & Cash Flow Margin Profile with Low Commodity Exposure



	LB LANDBRIDGE	Texas Pacific Land	Other Land Mgmt Peers	Land REIT Peers	Industrial REIT Peers	Gold Streamer Peers	Timber Trust Peers	Midstream	Minerals
2026E EV/EBITDA ⁽¹⁾	28.8x	44.0x	22.9x	19.9x	20.2x	18.1x	16.2x	10.9x	13.3x
2025 FCF Margin ⁽²⁾	61%	62%	N/A	16%	21%	77%	11%	9%	69%
2025 Business Mix	<ul style="list-style-type: none"> • Surface use royalties & revenues • Digital Infra. & Power • Broader Industrial (Oil & Gas, Real Estate) 	<ul style="list-style-type: none"> • Oil & Gas Royalties • Water sales • Surface revenues 	<ul style="list-style-type: none"> • Real Estate • Hospitality • Farming 	<ul style="list-style-type: none"> • Primarily agricultural lease revenues 	<ul style="list-style-type: none"> • Primarily rental and leasing service income 	<ul style="list-style-type: none"> • Primarily commodity-based metals royalties 	<ul style="list-style-type: none"> • Primarily lumber and manufactured wood product sales 	<ul style="list-style-type: none"> • Primarily commodity-based, fixed fee revenues 	<ul style="list-style-type: none"> • Primarily commodity-based minerals royalties
Minimal Capital Requirements	✓	✓	✓	✓	✓	✓	✗	✗	✓
Ability to Source Growth without Additional Capital Investment	✓	✓	✓	✗	✗	✗	✗	✗	✓
< 10% Direct Revenue Exposure to Commodities	✓	✗	✓	✓	✓	✗	✗	✗	✗

Sources: Public company disclosure, FactSet as of 3/13/2026.

Note: Comparable groups include the following companies: Other Land Management: JOE, TRC; Land REITs: FPI, LAND; Industrial REITs: PLD, REXR, FR; Gold Streamers: FNV, WPM, OR, RGLD; Timber Trusts: RYN, WY, PCH; Midstream: DTM, KNTK, WBI; Minerals: VNOM and BSM.

1) FactSet consensus EBITDA (median). Enterprise Value for LandBridge excludes NCI as it is reflected in fully diluted equity value; peers include NCI where applicable. Forward-looking non-GAAP metric.

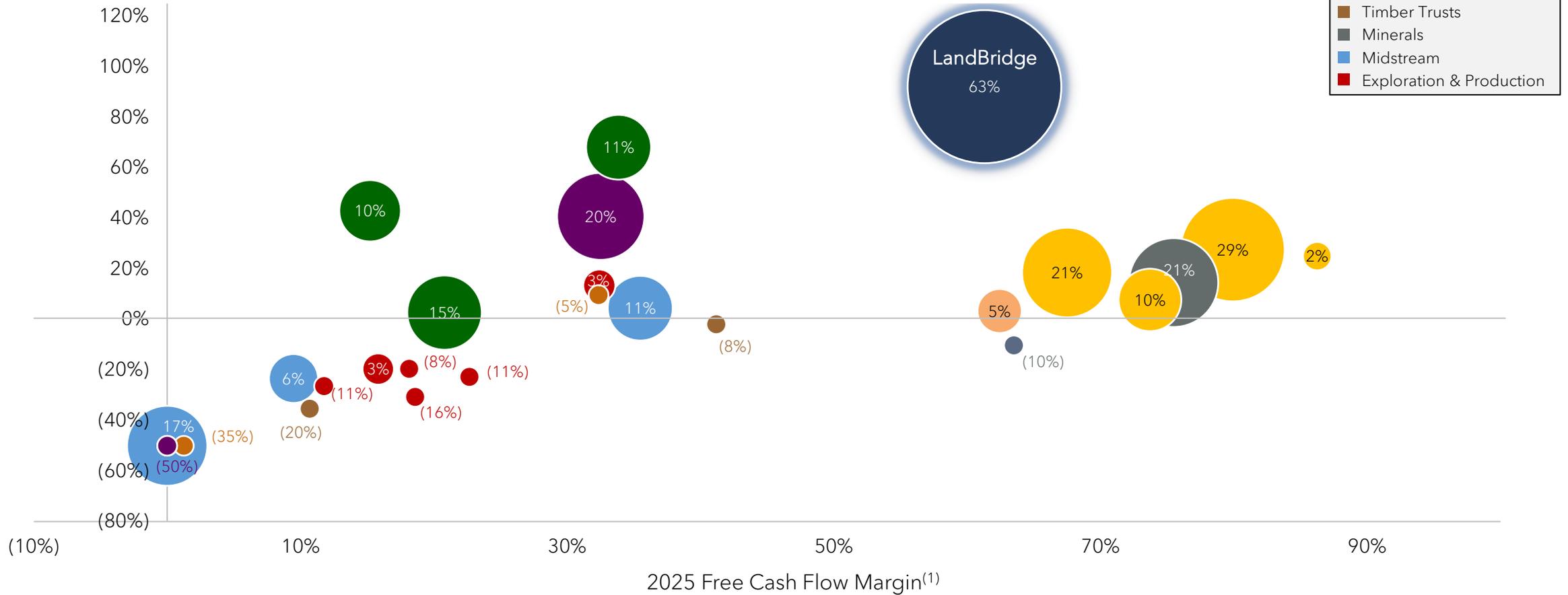
2) Represents a non-GAAP financial measure; see a reconciliation to the most directly comparable GAAP measures of LandBridge in the Appendix.

LandBridge's Advantaged Combination of High Margins and Growth



High Margin, High Growth Business Model

YTD 2022 - 2025 FCF Growth⁽¹⁾

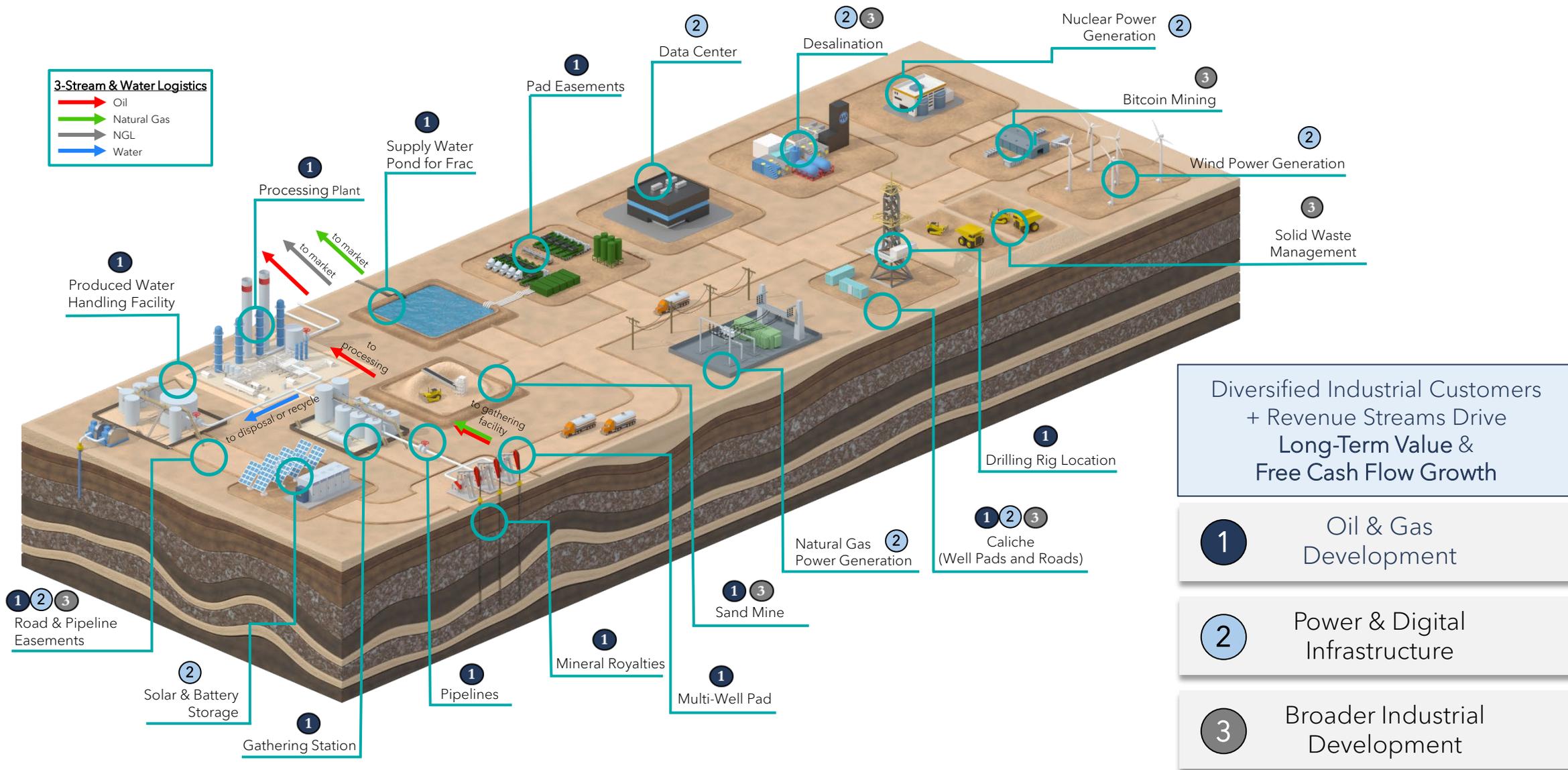


Source: Public company disclosure, FactSet as of 3/13/2026.

Note: For the period ended 12/31/2025. Free cash flow calculated as cash flow from operations less capex. Comparable groups include the following companies: Other Land Management: JOE, TRC; Land REITs: FPI, LAND; Industrial REITs: PLD, REXR, FR; Gold Streamers: FNV, WPM, OR, RGLD; Timber Trusts: RYN, WY, PCH; Minerals: VNOM, BSM; Midstream: DTM, KNTK, WBI; Exploration & Production: DVN, PR, MTD, CTRA, OXY, COP.

1) Represents a non-GAAP financial measure; see a reconciliation to the most directly comparable GAAP measures of LandBridge in the Appendix.

LandBridge Provides Critical Surface to Enable Energy, Power, Digital Infrastructure and Broader Industrial Development



Surface Use Economic Efficiency ("SUEE")

- SUEE represents the **average revenue per acre** generated by our acreage portfolio, less oil and gas royalties
 - SUEE is disclosed annually for acreage positions by acquisition vintage⁽¹⁾
- As economic potential of surface acreage is unlocked, revenues increase and **acquisition multiples blend down** with minimal to no incremental capex required
- LandBridge leverages an active commercial team to drive multi-industry development to acquired surface, capturing:
 - ✓ Growth driven by **increasing oil & gas activity and volumes**
 - ✓ Growth via **active pursuit of incremental commercial agreements** on our acreage position
 - Includes non-oil & gas industries such as alternative energy, power and digital infrastructure, and broader industrial

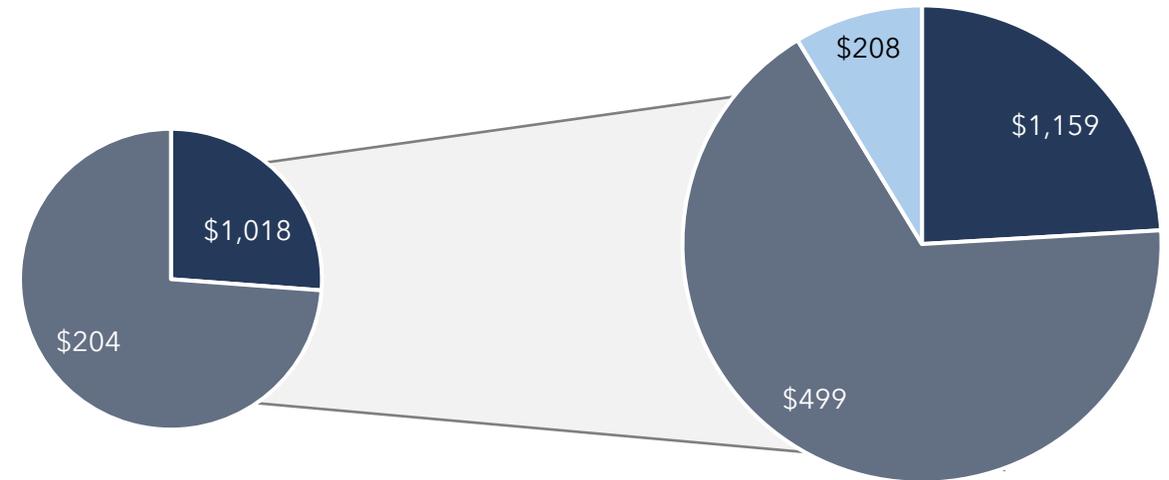


~450

New easements and agreements executed on LandBridge acreage in 2025

2024 to 2025 Surface Use Economic Efficiency Growth (\$ / acre)

- Legacy Acreage (72,000 acres⁽²⁾)
- 2024 Acquisitions (203,000 acres⁽²⁾)
- 2025 Acquisitions (42,000 acres⁽²⁾)



2024:
\$543/acre⁽¹⁾

2025:
\$658/acre⁽¹⁾

LB Significant Incentive Alignment with LB Management Ownership



Management Invested in LandBridge's Success

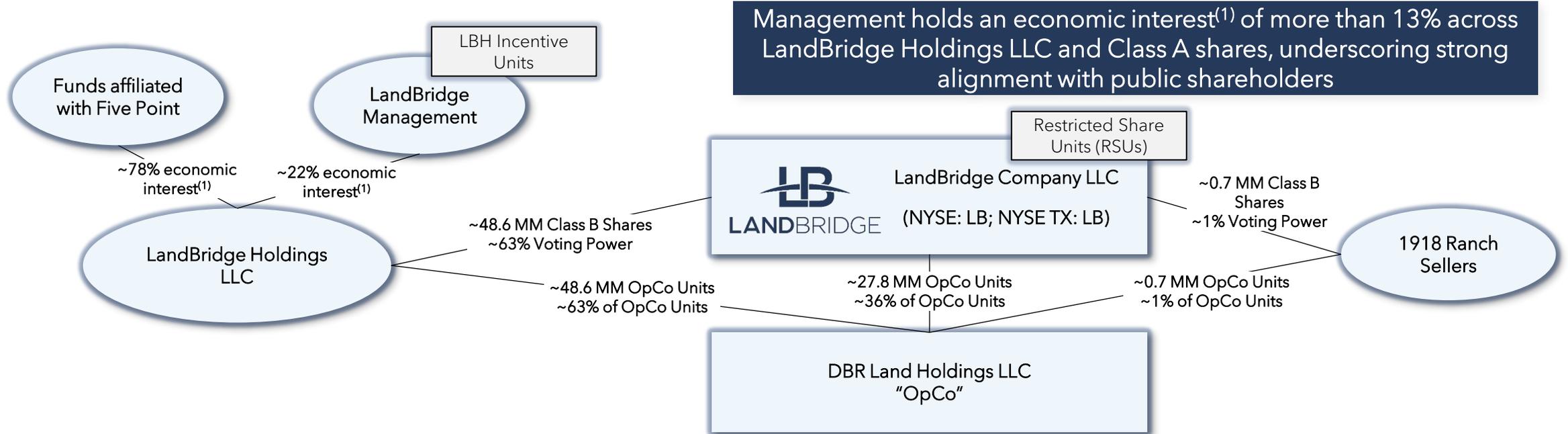
- LandBridge's >13% management ownership⁽¹⁾ shows clear alignment with shareholders
- Reinforces management's confidence in LandBridge's value trajectory
 - Supports disciplined capital allocation and a long-duration approach to value creation

LandBridge
Management Ownership

>13%

Economic interest⁽¹⁾

LandBridge Management and Five Point Sponsors are Meaningfully Aligned with LandBridge Public Shareholders



Source: Company proxy filings (DEF 14A), FactSet, management estimates. Data subject to verification.

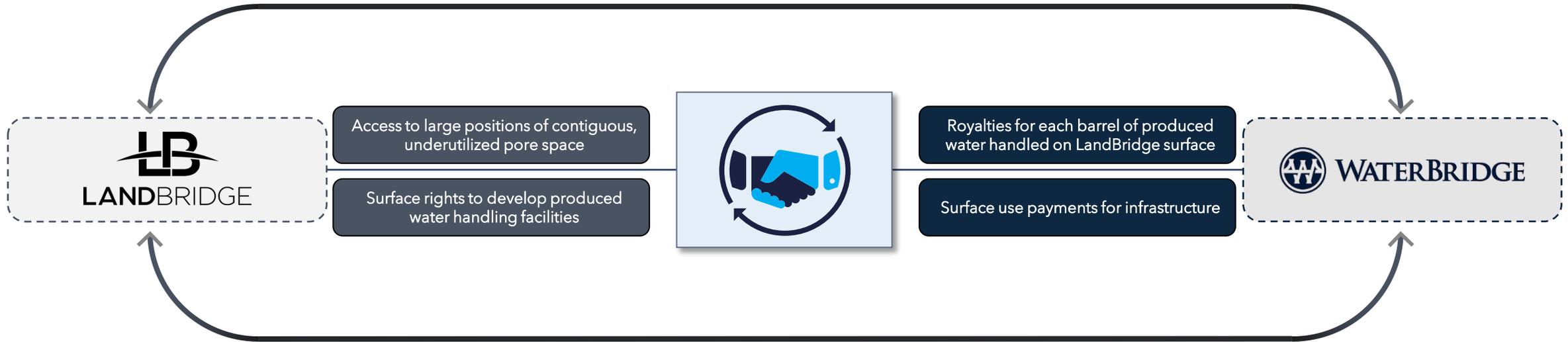
1) Reflects aggregate management economic interests, inclusive of indirect economic interests held at LandBridge Holdings; ownership percentages may not sum to public filings due to SEC requirements regarding the calculation of beneficial ownership; excludes unvested restricted share units.

2) Ownership percentages are approximate and may not reflect recent transactions, option exercises, or RSU vesting.

Synergistic Partnership with WaterBridge



Relationship with WaterBridge offers substantial line-of-sight to growth & cash flow predictability for LandBridge



LANDBRIDGE
Active surface manager that promotes efficient industrial development of our land and resources

Land Company



- Receives fees and royalty streams from WaterBridge operations on our land
- Receives surface use payments for any infrastructure built by WaterBridge on our land
- WaterBridge is a significant customer, and our agreements govern activity on our surface
- Shared management and sponsor support ongoing alignment of businesses

LandCo / OpCo

Opex / Capex Light

Symbiotic Relationship between LandBridge and WaterBridge

WATERBRIDGE
A leading water management solutions provider to the energy industry

Operating Company



- A leading developer and operator of water infrastructure on LandBridge's surface
- Responsible for all costs related to construction, maintenance and operations of its water infrastructure on our acreage
- Plans to continue expanding and constructing infrastructure on LandBridge surface



Macro Backdrop and Strategic Overview

Short Term Growth Drivers

Medium Term Growth Drivers

Long Term Growth Drivers

GROWING CORE BUSINESS

Near-Term Revenue Engine

Current Revenue Base with Strong Growth Potential

Permian Basin activity drives durable, fee-based cash flow through surface use, produced water, and resource extraction

Surface Use Revenues ●
Pipeline easements, roads, pad sites

Produced Water Handling ●
Significant disposal capacity and PW infrastructure

Caliche & Sand Royalties ●
Construction materials, frac sand

Brackish Water Sales ●
Completion operations supply

Oil & Gas Mineral Royalties ●
Production-based royalty income

POWERED LAND & INDUSTRIAL

1 - 4 Yr

Emerging Growth Layer

High Growth

Energy transition and Permian electrification create incremental surface demand through renewables and industrial leasing

Solar Energy Generation ●
Multiple projects with blue chip operators

Gas Processing Facilities ●
ONEOK long-term lease, Loving Co.

Crypto Mining Operations ●
Digital currency monetization

Commercial & Highway Leasing ●
Fuel stops, frontage development, man camps

Transmission Line Easements ●
Utility corridors for existing and planned infra

NEXT-GEN

4+ Yr

Highest Upside Potential

Long-Duration Value

Convergence of inexpensive power, land scale, and connectivity positions >315K acres⁽¹⁾ for AI and digital economy

Data Center Development ●
Ongoing discussions, multiple LOIs, option agreements

Battery Storage & Microgrids ●
BESS facility agreements with Samsung C&T

Wind Energy Leases ●
Turbine easement agreements

Small Modular Reactors ●
Grid connected power generation

Desal, Muni Water & Agriculture Use ●
Active discussions regarding water for beneficial reuse projects

A Layered Growth Model for Surface Monetization: Core infrastructure revenues expand first, powered land enables industrial uses, and emerging technologies provide incremental long-duration demand.

● Active
● Emerging
● Future



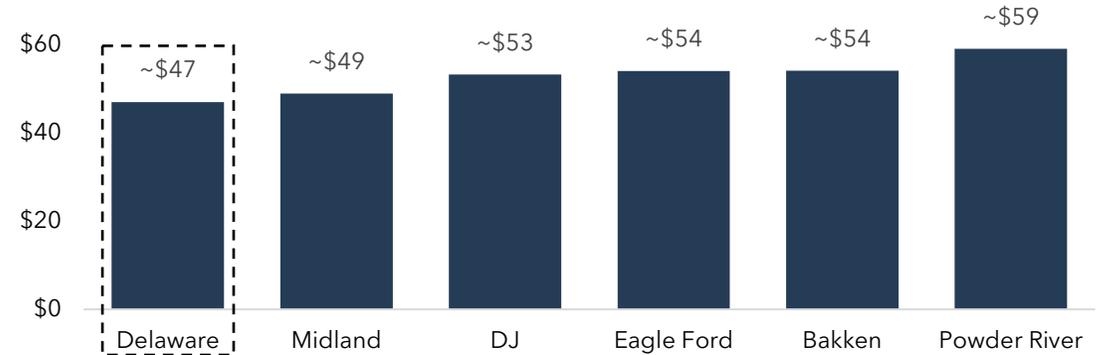
1. Oil & Gas

1 Delaware Basin Breakevens and Inventory Depth are Best-in-Class

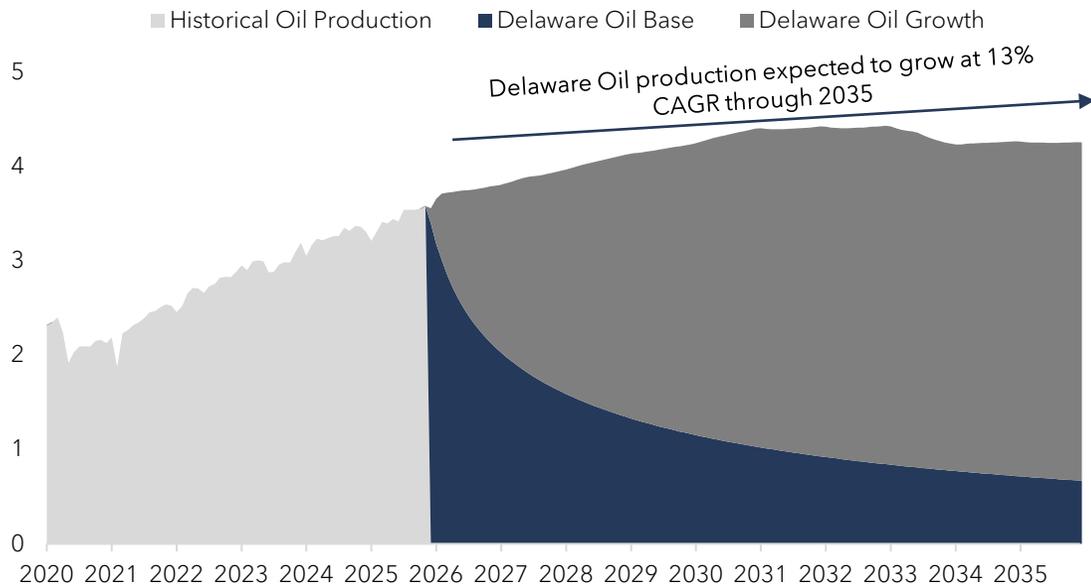
Delaware Basin Growth & Economic Inventory

- ✓ The Delaware Basin remains the most active basin within the U.S.
- ✓ As of the beginning of 2026, the Delaware Basin had 138 active rigs, accounting for 24% of all U.S. drilling rigs
- ✓ The Delaware Basin boasts the largest number of remaining economic locations of any basin in the U.S.
- ✓ Total Delaware Basin production has grown at +20% CAGR for last 12 years

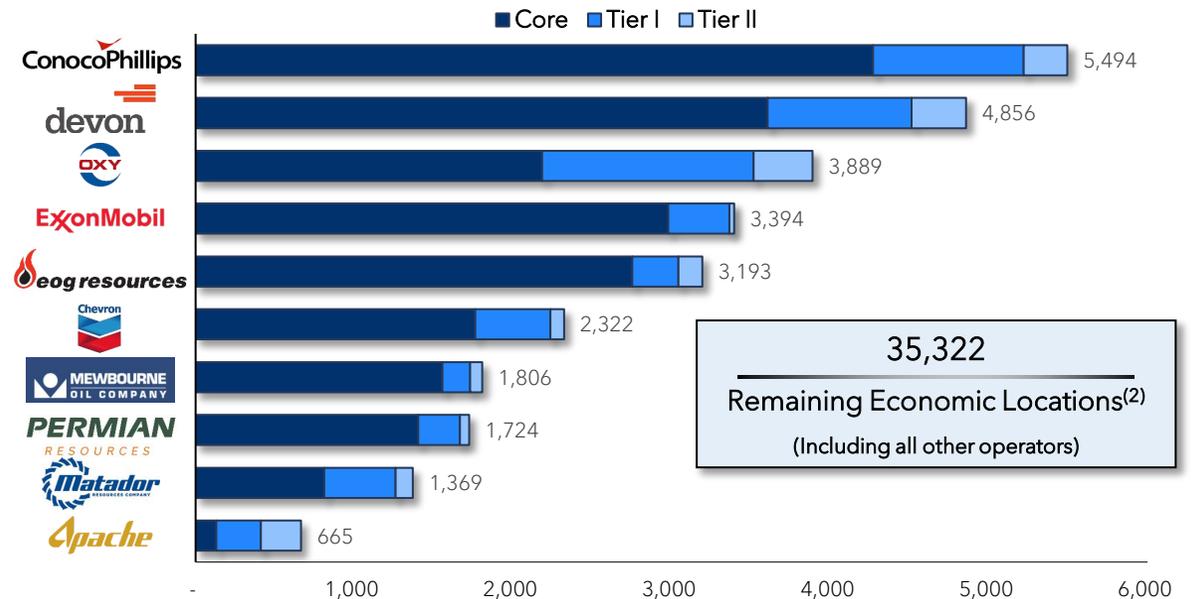
Estimated Average Breakevens by Lower 48 Basin⁽¹⁾



Delaware Basin - Current Production and Projected Oil Growth (mmbpd)



Top 10 Delaware Operators by Location Count⁽²⁾



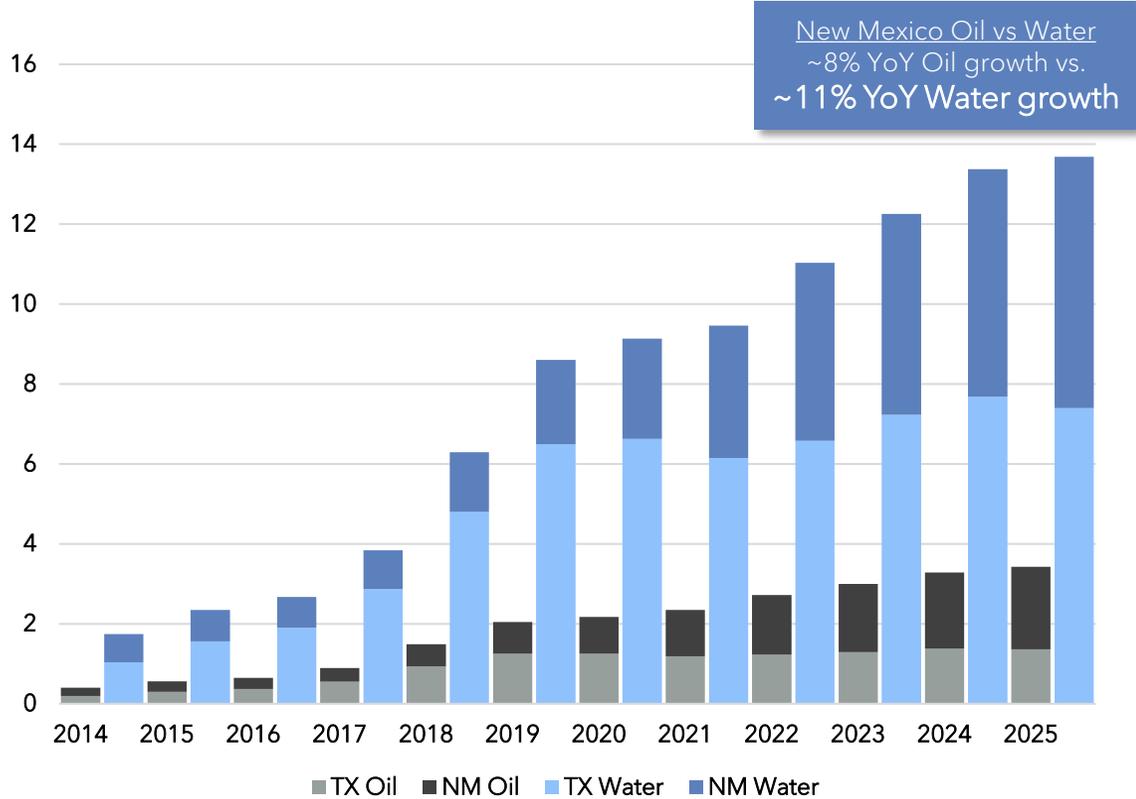
Source: Enverus, data and analytics derived from Enverus PRISM® March 2026.

1) Data represents 2024 and 2025 vintage wells.

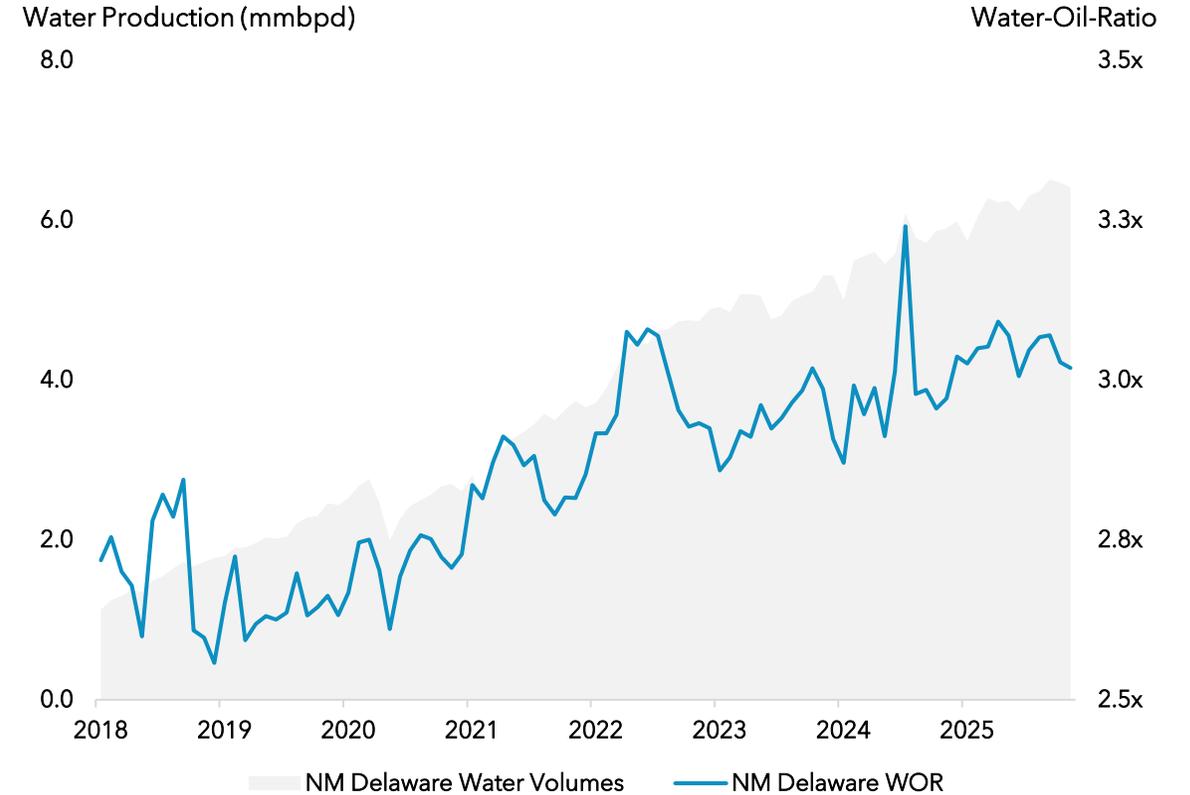
2) Based on \$70/bbl oil and \$3.50/mmbtu gas pricing. Economic locations defined: Core as IRR > 50%, Tier I as IRR > 30%, Tier II as IRR > 10%.

1 Growing Quantity of Water Volumes with Steadily Increasing WORs

Delaware Basin Oil and Water Production (mmbpd)



New Mexico Delaware Basin Production and Water-Oil-Ratio

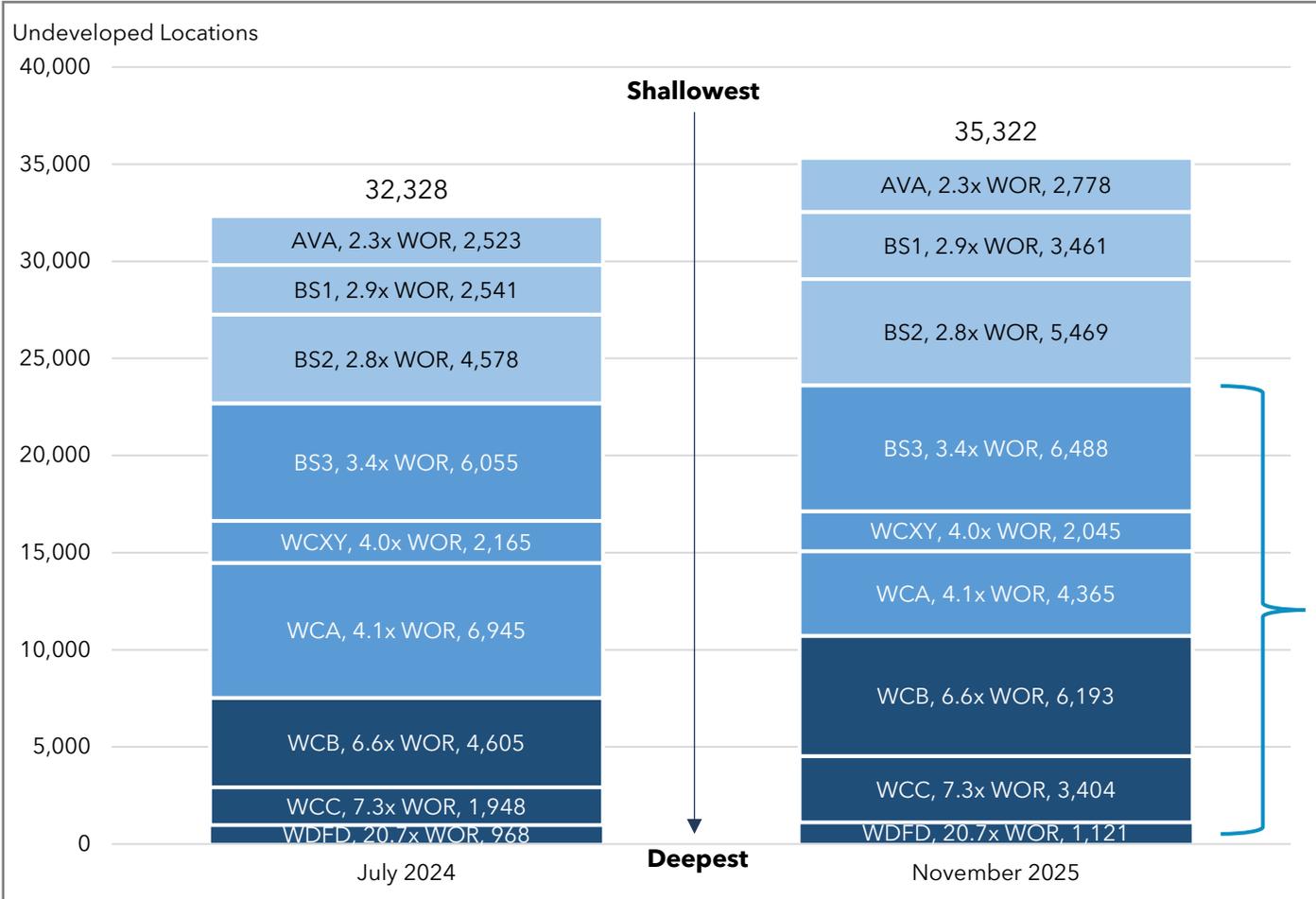


With +21% Delaware water CAGR since 2014, New Mexico is now driving growth and New Mexico's water is growing faster than its oil...

...due to its Water-Oil-Ratio increasing over time

1 E&P's Derisking Deeper Benches with Higher Water Cuts in Delaware

Delaware Basin Inventory & 1st 36-Month Water-Oil-Ratio (WOR) by Bench⁽¹⁾⁽²⁾



Upstream operators have derisked close to 3,000 new locations in the last ~16 months, mostly concentrated in deeper **intervals with higher WOR benches**

~67% of Delaware inventory is located within intervals that have >3x WOR, which will drive high Delaware water volumes as development continues



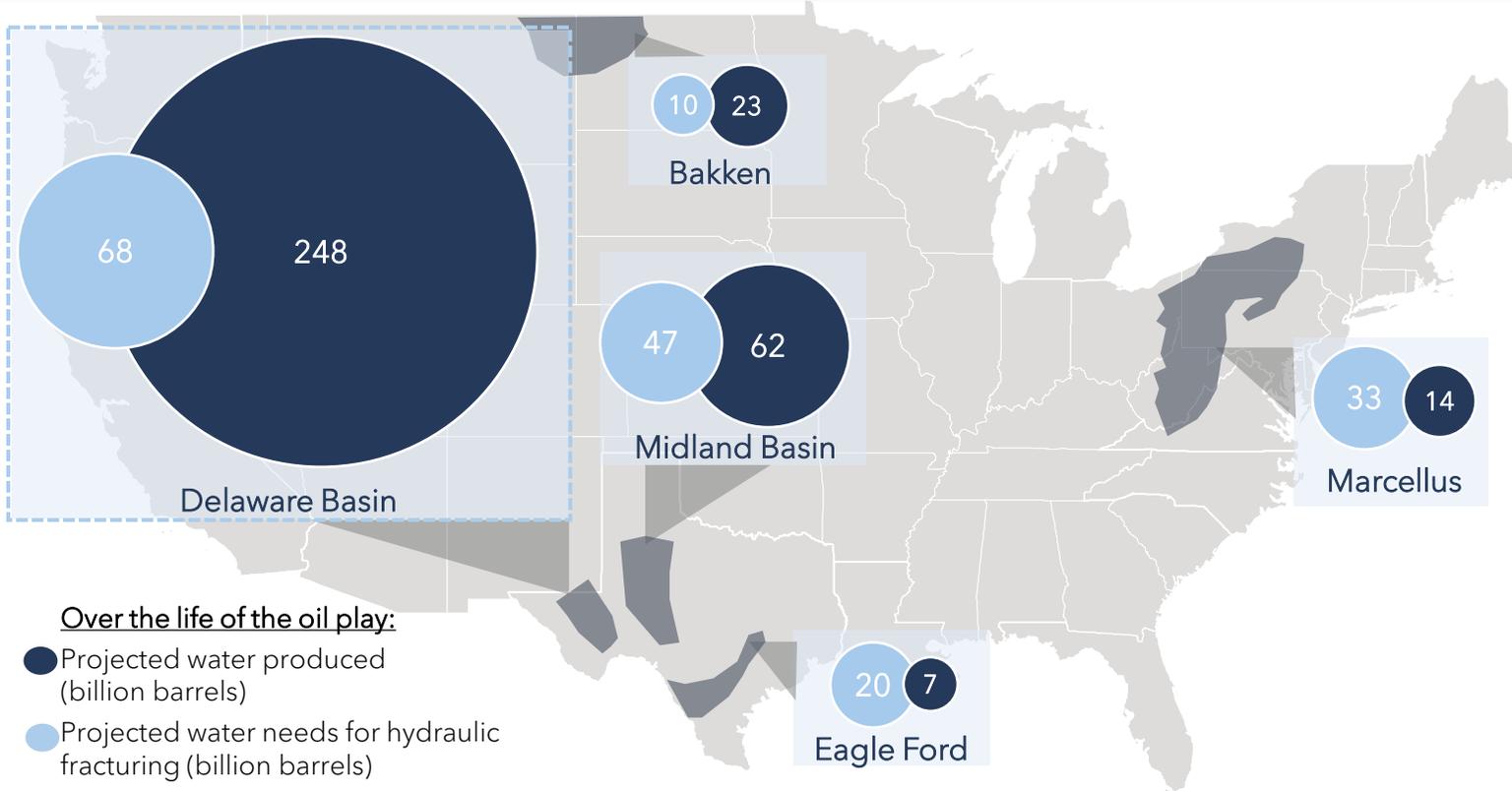
Source: Enverus, data and analytics derived from Enverus PRISM® March 2026.

1) Historical WOR data based on Delaware Basin wells drilled since 2017.

2) Based on \$70/bbl oil / \$3.50/mmbtu gas pricing. Economic locations defined as IRR >10%.

1 The Problem of Produced Water is Unsolvable Through Recycling Alone

Projected Produced Water in Lower 48 Oil and Gas Producing Basins⁽¹⁾



Over the life of the oil play:

- Projected water produced (billion barrels)
- Projected water needs for hydraulic fracturing (billion barrels)

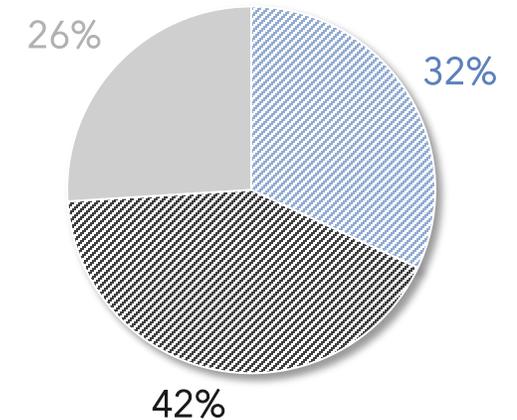
Produced water volumes are projected to be almost 4x larger than the amount of water required for hydraulic fracturing in the Delaware Basin

In-basin recycling cannot be the primary solution for produced water volumes due to the material asymmetry between produced water volumes and frac demand

Executive Insights on Produced Water Management Challenges in the Permian Basin

"Sometime over the next five years, do you expect challenges related to produced water management to constrain drilling and completion activity in the Permian?"⁽²⁾

▨ Yes, significant constraint ▨ Yes, slight constraint ■ No



~74% of executives expect drilling and completion constraints due to lack of produced water infrastructure

1) Studies led by The University of Texas at Austin, Jackson School of Geosciences, published in Environmental Science and Technology on February 16, 2020 and Science of the Total Environment on February 3, 2020; The projected life of each oil play varies but is measured in decades.
 2) Federal Reserve Bank of Dallas Q2 2025 Energy Survey. Executives from 68 exploration and production firms and 36 oil and gas support services firms answered this question during the survey collection period, June 18-26, 2025. Small E&P firms produced fewer than 10 MBbl/d in fourth quarter 2024, while large E&P firms produced 10 MBbl/d or more. A total of 57 small E&P firms and 11 large E&P firms responded..

1 Over-Pressurization Expected to Limit Future Disposal Capacity in the Delaware

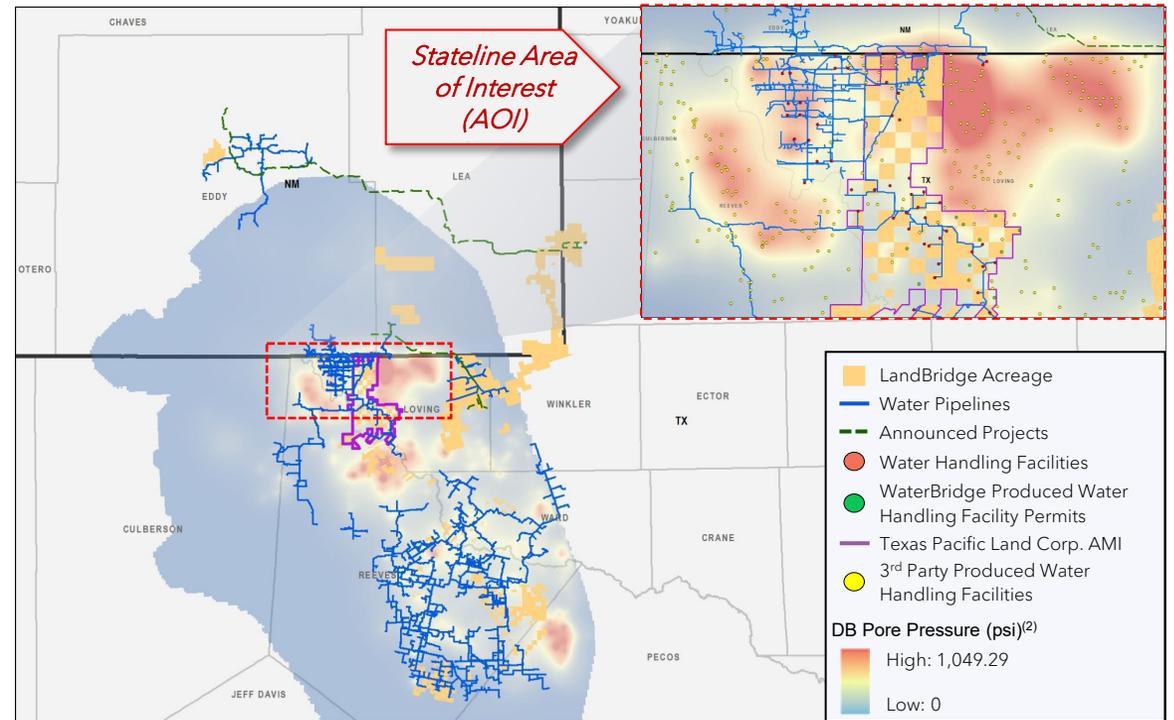
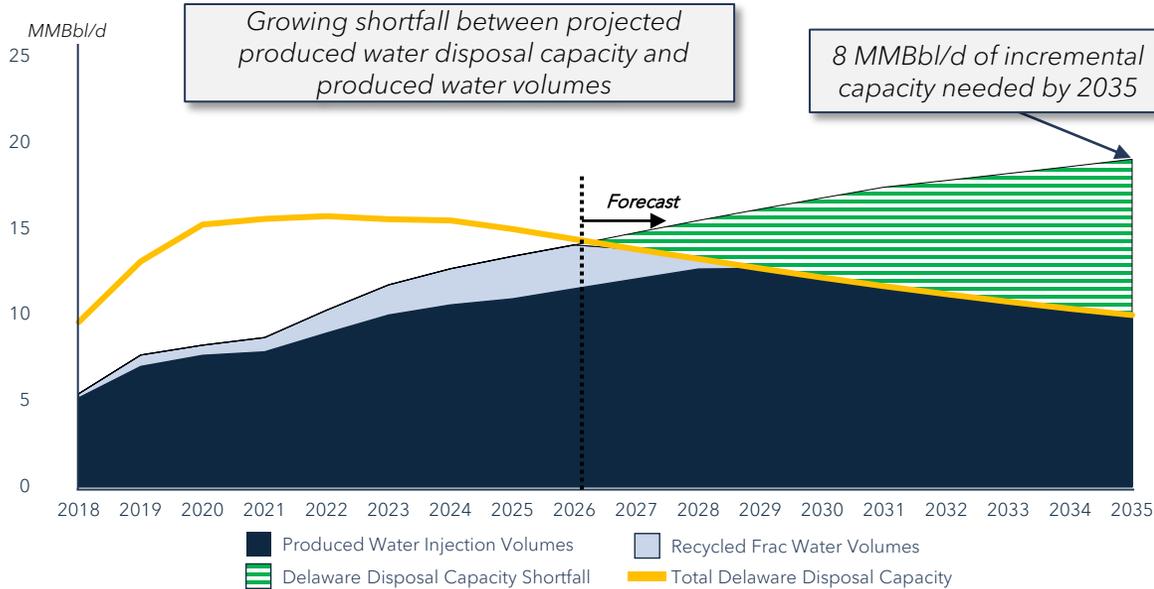
LandBridge Competitive Position

- The Stateline AOI is expected to remain the highest demand area of the Delaware Basin based on its proximity to New Mexico development
- Operational capacity in the Stateline AOI is expected to decline ~51% by 2035⁽¹⁾, reflecting accelerated capacity loss due to asset concentration and reservoir over-pressuring
- LandBridge owns pore space representing >2 MMBbl/d⁽³⁾ of low-pressure disposal capacity that provides a long-term alternative to Stateline AOI

Stateline AOI Expected to See Significant Reduction in Disposal Capacity⁽¹⁾

	Total Delaware Operational Capacity	Delaware Stateline AOI Operational Capacity
Loss by 2028 (MMBbl/d)	2.2	1.1
Decline by 2028	(14.7%)	(27.8%)
Loss by 2035 (MMBbl/d)	5.4	2.0
Decline by 2035	(35.6%)	(51.0%)

Total Delaware Basin Water Handling Capacity⁽¹⁾



1) B3 Insights, Pickering Energy Partners analysis as of 2025.

2) The University of Texas Jackson School of Geoscience's Bureau of Economic Geology; Center for Injection and Seismicity Research, 2025.

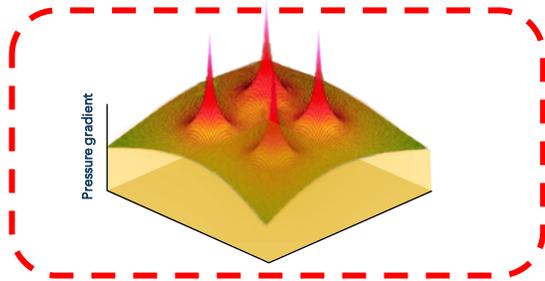
3) Excludes other potentially available pore space beneath LandBridge surface acreage in other geographic areas in Texas and New Mexico.

1 LandBridge Offers the Industry a Differentiated Pore Space Solution

LandBridge Offers a Responsible Development Solution that Maintains Long-Term Pore Space Integrity

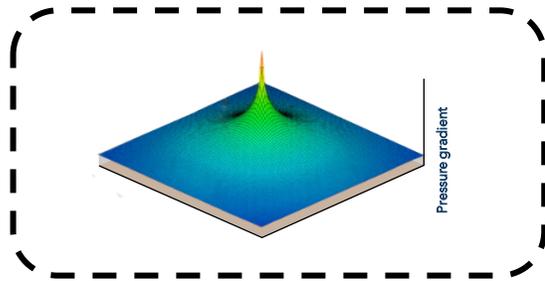
- LandBridge offers ideally located contiguous pore space that is not burdened with the higher pore pressures prevalent in other areas of the stateline area
- Relationship with WaterBridge and other midstream operators enables strategic transportation of produced water away from areas with high pore pressure or regulatory constraints to underutilized pore space on our acreage
- LandBridge development approach aligns with recently released Texas Railroad Commission regulatory guidance focused on preventing irresponsible pore space development

Competitor Approach (Illustrative - 4 wells per section)

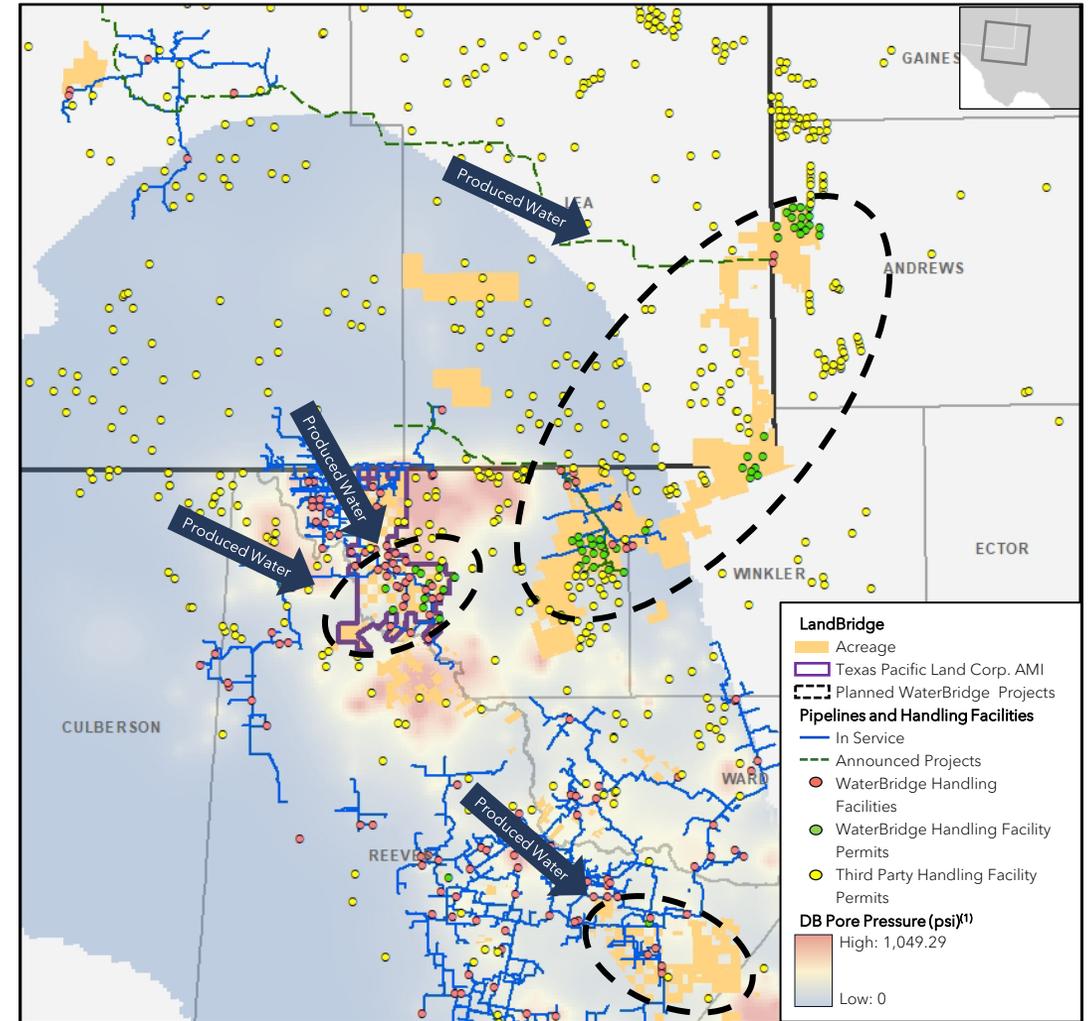


Excessive water injection through densely spaced wells can raise reservoir pressure beyond permitted limits

LandBridge Approach (Illustrative - 1 well per section)



LandBridge is focused on not over-concentrating water disposal assets, maintaining pore space integrity over time



1 LandBridge's Pore Space Drives Large Scale Water Handling Projects on Our Land

ANNOUNCED AUGUST 2025 - STATELINE & NORTHERN DELAWARE BASIN

DVN Pore Space Reservation Agreement

300 mbpd Reserved Pore Space Capacity	10-Year 175 mbpd MVC
---	--------------------------------

- LandBridge executed a 10-year surface use & pore space reservation agreement with Devon Energy (NYSE: DVN) on East Stateline Ranch and Speed Ranch acreage
- Devon reserved 300,000 bpd of low-pressure pore space with a binding 175,000 bpd minimum volume commitment, commencing Q2 2027

CONSTRUCTION COMMENCED Q4 2025 - NORTHERN DELAWARE BASIN

WaterBridge Speedway Pipeline Project

Dual 30" Large-Diameter Pipelines	Mid-2026 Expected In-Service Date
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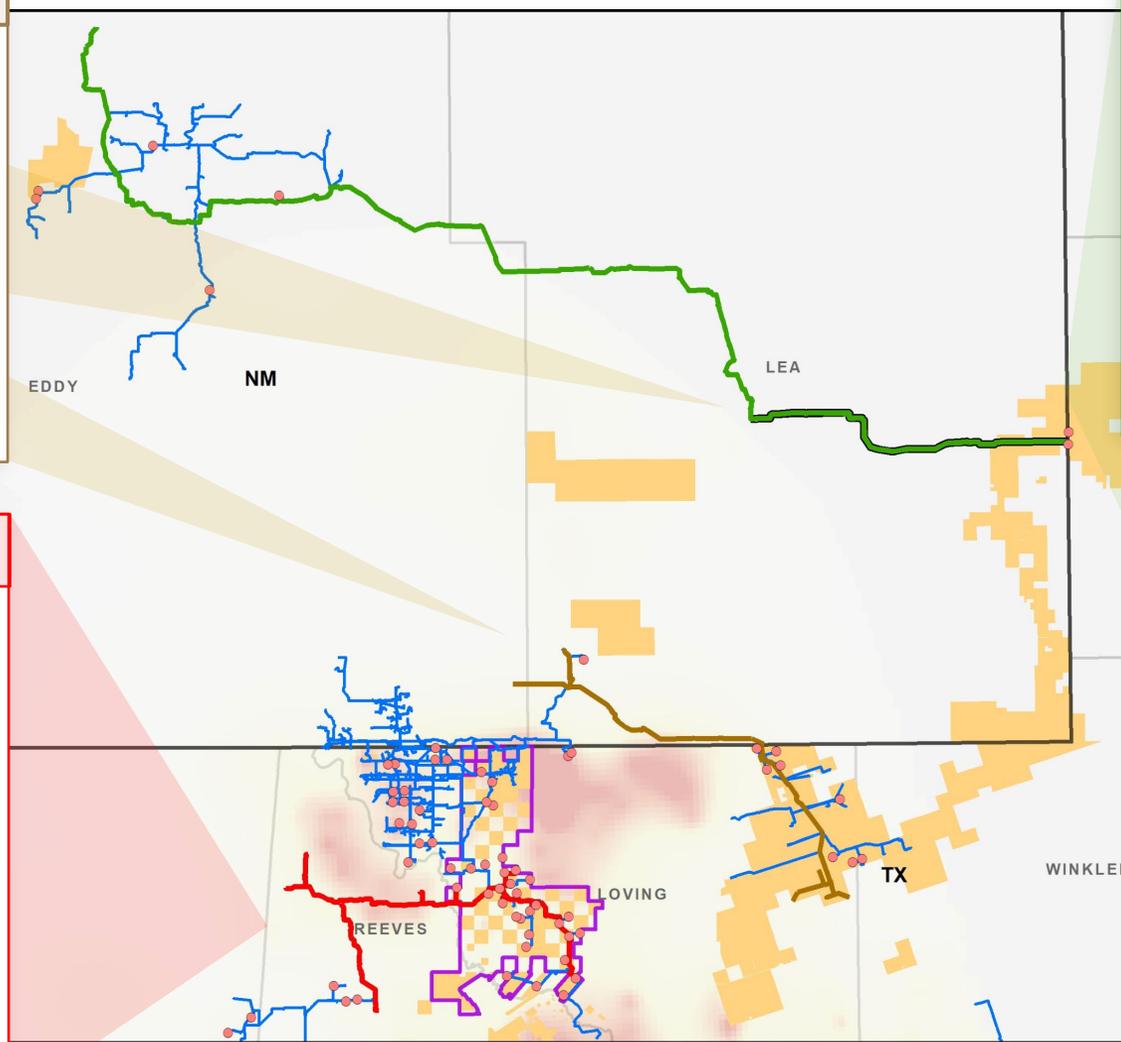
- Large-diameter gathering and transportation pipelines running from Eddy and Lea counties to underutilized pore space underlying LandBridge acreage
- Directly addresses rising pore pressures in high-activity Northern Delaware Basin by providing sustainable, long-term out-of-basin solution

ONLINE Q3 2025 - STATELINE REGION

bpx Kraken Produced Water Pipeline

450 mbpd Handling Capacity	10-Year Min. Volume Commitment ⁽¹⁾
--------------------------------------	---

- WaterBridge & bpx energy executed a long-term commercial agreement to support bpx's Delaware Basin development
- Up to 600 mbpd of total capacity developed via WaterBridge, with up to 450 mbpd sited on LandBridge surface acreage
- LandBridge's position & vast pore space inventory were critical to structuring this tailored, large-scale water solution



LandBridge

- Acreage

WBI Pipelines

- In Service
- bpx Kraken
- Speedway Project
- DVN Pore Space Res.

WBI Handling Facilities

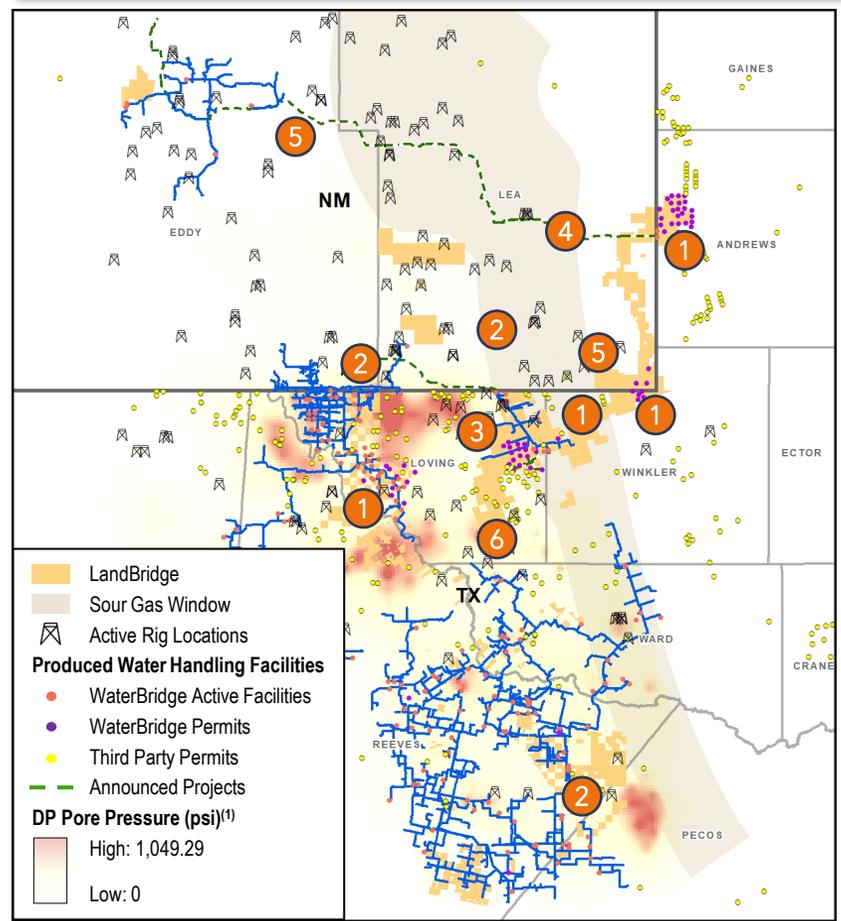
- WBI Handling Facilities

DB Pore Pressure (psi)⁽²⁾

- High: 1,049.29
- Low: 0

1) Kraken MVC is between bpx and WaterBridge, not LandBridge.
 2) The University of Texas Jackson School of Geoscience's Bureau of Economic Geology; Center for Injection and Seismicity Research, 2025.

Key Oil & Gas Attributes and LandBridge Surface



LandBridge Assets Are Strategically Placed to Support Oil & Gas Development

- 1 Strategically acquired surface provides access to low pore pressure areas of key disposal zones in Texas for a sustainable, long-term, out-of-basin solution
- 2 Acreage is adjacent to past and future oil & gas high-density development areas
- 3 Low pressure pore space position adjacent to stateline draws interest for long-term pore space reservation agreements with oil & gas companies like Devon
- 4 Acreage adjacent to sour gas window provides produced water handling options to unlock future development and the resulting royalty throughputs
- 5 Large, contiguous acreage positions allow seamless access for large-scale infrastructure projects for water midstream companies like WaterBridge
- 6 Recent 1918 Ranch acquisition unlocks new customer demand for largely undeveloped pore space in southern Loving County

1 Delaware Oil & Gas Thesis Remains Unchanged

E&P Access to Underutilized Pore Space is Critical for Flow Assurance



LANDBRIDGE

THE PROBLEM

Interstate Surface Dynamics Created a Structural Bottleneck

Regulatory Environment

Uncertain New Mexico regulatory environment drove produced water handling into Texas. **2025 permitted SWDs in New Mexico totaled 8 vs 168 SWDs in Texas⁽¹⁾**

Poor Well Spacing and Overconcentration

Poor well spacing and associated **overconcentration along the state line has led to high pore pressures**

Texas Railroad Commission Response

Texas Railroad Commission responds with new permitting guidelines in June 2025, **introducing and expanding restrictions on the location and operations of water handling facilities**

Capacity Decline

Operational capacity in the Stateline AOI is expected to decline ~51% by 2035⁽²⁾, reflecting accelerated capacity loss due to asset concentration and reservoir over-pressuring

OUR ADVANTAGE

The LandBridge Solution

Access to Ample Pore Space

LB sits on largely underutilized, low-pressure pore space on the Texas side of the state divide with a **total capacity of 7.3+ mmbpd, including active and potential pore space capacity**

Permitted Capacity & Potential Future Capacity

WBI has **1.9 mmbpd of additional permitted capacity** on LB land for future development, with 2.5+ mmbpd under development

Strong Regulatory Track Record

WBI captured **39% of all Delaware Basin permits in 1H 2025**, enabled by preferential access to LB acreage⁽³⁾

Strategic Partnership

Strategic partnership with WaterBridge allows WBI network to move water **from high-pressure zones to underutilized, out-of-basin pore space** on LB's Central Basin Platform

COMMERCIAL PROOF

Infrastructure Gravitating Toward LandBridge Acreage

Speedway Pipeline

Announced project connecting New Mexico counties to **~1 mmbpd of out-of-basin pore space** on LB acreage

Devon 10-Year MVC

Devon **reserving 300 mbpd of pore space for the transport of at least 175 mbpd of produced water** from New Mexico to LB acreage in Texas

BPX Energy

10-year MVC with WaterBridge: 450 mbpd of initial capacity (expandable to 600k) completed July 2025, with disposal on LB acreage in Reeves County, TX

E&P Outsourcing

E&Ps are increasingly **outsourcing water management to integrated networks, which includes accessing underutilized pore space for disposal**

High Value Pore Space Offering

Delaware Basin expected to be **pore space constrained by 2028** without access to underdeveloped pore space

1) Per EDMS data from the Railroad Commission of Texas and Permitting and Case search within the Oil Conservation Division of New Mexico.

2) B3 Insights, Pickering Energy Partners analysis as of 2025.

3) New Mexico Oil Conservation Division and B3 Insights and Pickering Energy Partners analysis, YTD 2025 as of June 2025.



2. Power and Digital Infrastructure

② Digital Infrastructure Fundamentals and Macro Drivers

Macro Backdrop

Digital Infrastructure Fundamentals

■ Exponential Demand Growth

- Data center capacity is anticipated to double by 2030, driven by AI workloads and cloud adoption⁽¹⁾

■ Significant Investment

- AI and related infrastructure accounted for more than 90% of US GDP growth in H1 2025 – a macro-level signal⁽²⁾

■ Hyperscaler Commitment

- Big Tech capex is forecasted to exceed \$600B in 2026, reflecting durable, long-duration capital deployment⁽³⁾

■ Power Scarcity Premium

- Sites with cheap power and land scale command a structural pricing advantage in a supply-constrained market

“The relationship between AI and energy is profoundly synergistic. AI development is inherently power-hungry; its computational demands will only escalate, with discussions underway for data centers demanding 1 to 5, even up to 10 gigawatts of power – facilities costing tens of billions in hardware alone.”

– Dr. Eric Schmidt, Former Google CEO
U.S. Congress, April 2025

200 GW, up ~2x

Expected 2030 DC Capacity⁽¹⁾

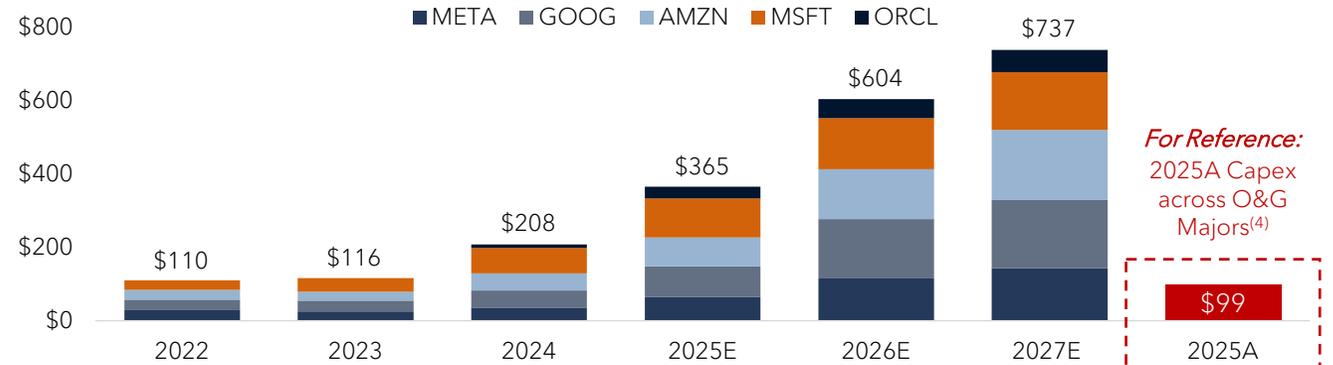
14% CAGR

DC capacity growth through 2030⁽¹⁾

\$600B

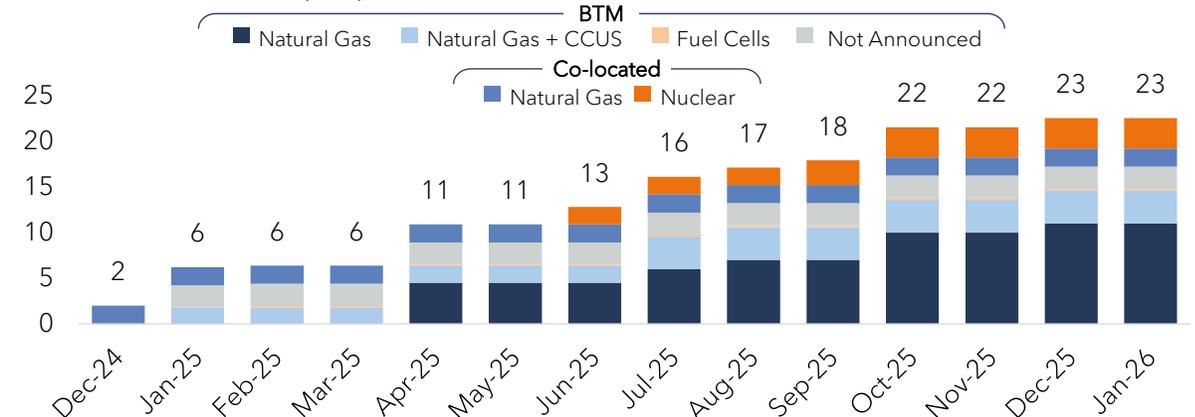
Capital Investment in 2026E⁽³⁾

Hyperscaler Historical Capex & Consensus Capex Forecasts⁽³⁾ (\$Bn)



Total Historical Power Generation (Behind-the-Meter + Co-located)

Cumulative Generation (GW)



1) JLL Research, "2026 Global Data Center Outlook," January 2026.

2) The New York Times, "The A.I. Boom Is Driving the Economy. What Happens if It Falts?", November 2025.

3) Barclays Research, Global Outlook 2026. Amazon comprises Barclays AWS estimates/forecasts. MSFT (June 30 fiscal year) and ORCL (May 31 fiscal year) are shifted to better align with the calendar year.

4) Includes 2025A capex as reported by ExxonMobil, Chevron, Shell, BP and TotalEnergies.

② Opposition Grows as Historical Markets Reach Resource Saturation and Rising Costs

Historical concentration and locations of data centers have generated public hostility to growth

Negative backlash to Data Centers around resource competition and quality of life concerns have risen

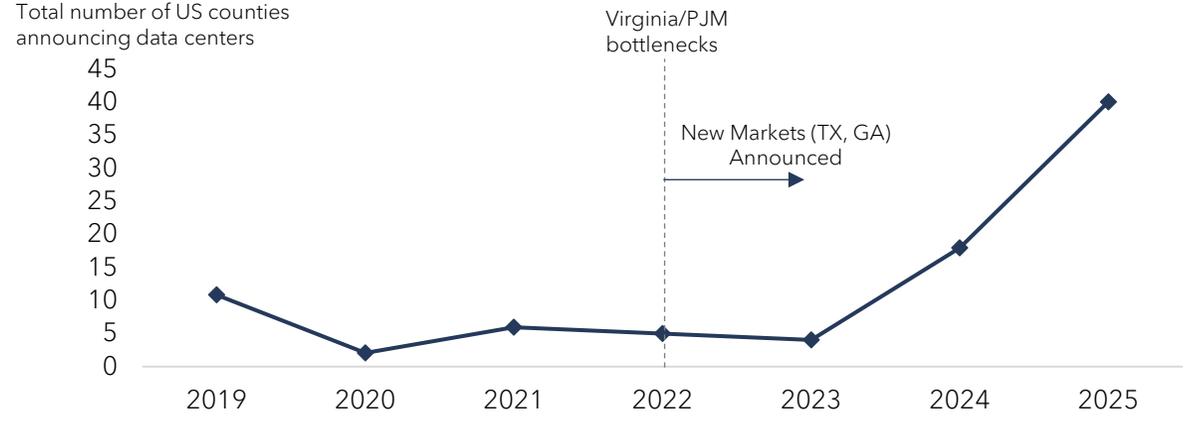
 Grid & Electricity

 Water Resource Competition

 Noise & Traffic Disruption

 Weaponized Opposition

Data center announcements in new US markets have risen following challenges in historical growth geographies⁽¹⁾



DCD
Three year data center moratorium considered in New York State
February 09, 2026 By: Jason Ma

HEATMAP
Amid Rising Local Pushback, U.S. Data Center Cancellations Surged in 2025

DATA CENTER WATCH
\$64 billion of data center projects have been blocked or delayed

FOOD & WATER WATCH
Breaking News: Our New Campaign to Stop Data Centers!

S&P Global
Data center opposition gains momentum as power demand spikes
By Garret Hering and Kirsten Errick

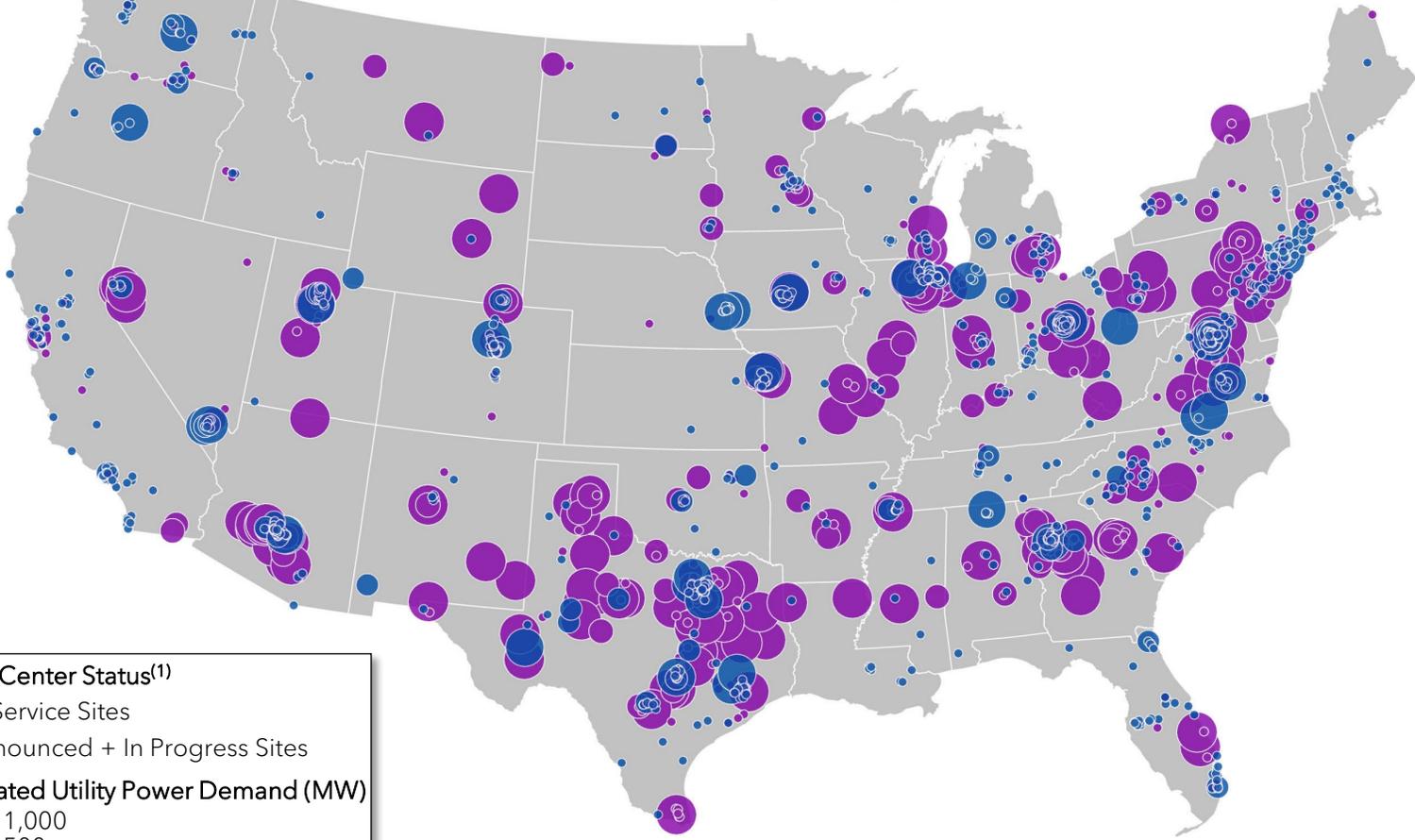
Virginia Data Center Reform Coalition

PEOPLE OVER PROFITS
STOP DATA CENTERS
CLEAN AIR CLEAN WATER
DATA DRIVEN DESTRUCTION

② Historical Lower 48 Data Center Density Shifts

Grid Power Limitations Have Driven Growth in New Data Center Markets

*Data Center development is gravitating towards areas of the country where there is **more abundant power and grid stability potential***



Data Center Status⁽¹⁾

- In-Service Sites
- Announced + In Progress Sites

Estimated Utility Power Demand (MW)

- 1,000
- 500
- 100

Key Takeaways

Historical Concentration

Clustered in metros like N. Virginia, Dallas, Phoenix, Chicago – driven by proximity to end users and latency

The New Geography

New demand regions – West Texas, rural Georgia, central Ohio, Wyoming – where abundant power, land, and grid capacity exist

Why the Shift?

Grid power limitations. Developers seeking alternative locations with access to natural gas, renewables, and potential behind-the-meter power solutions

LB Positioning

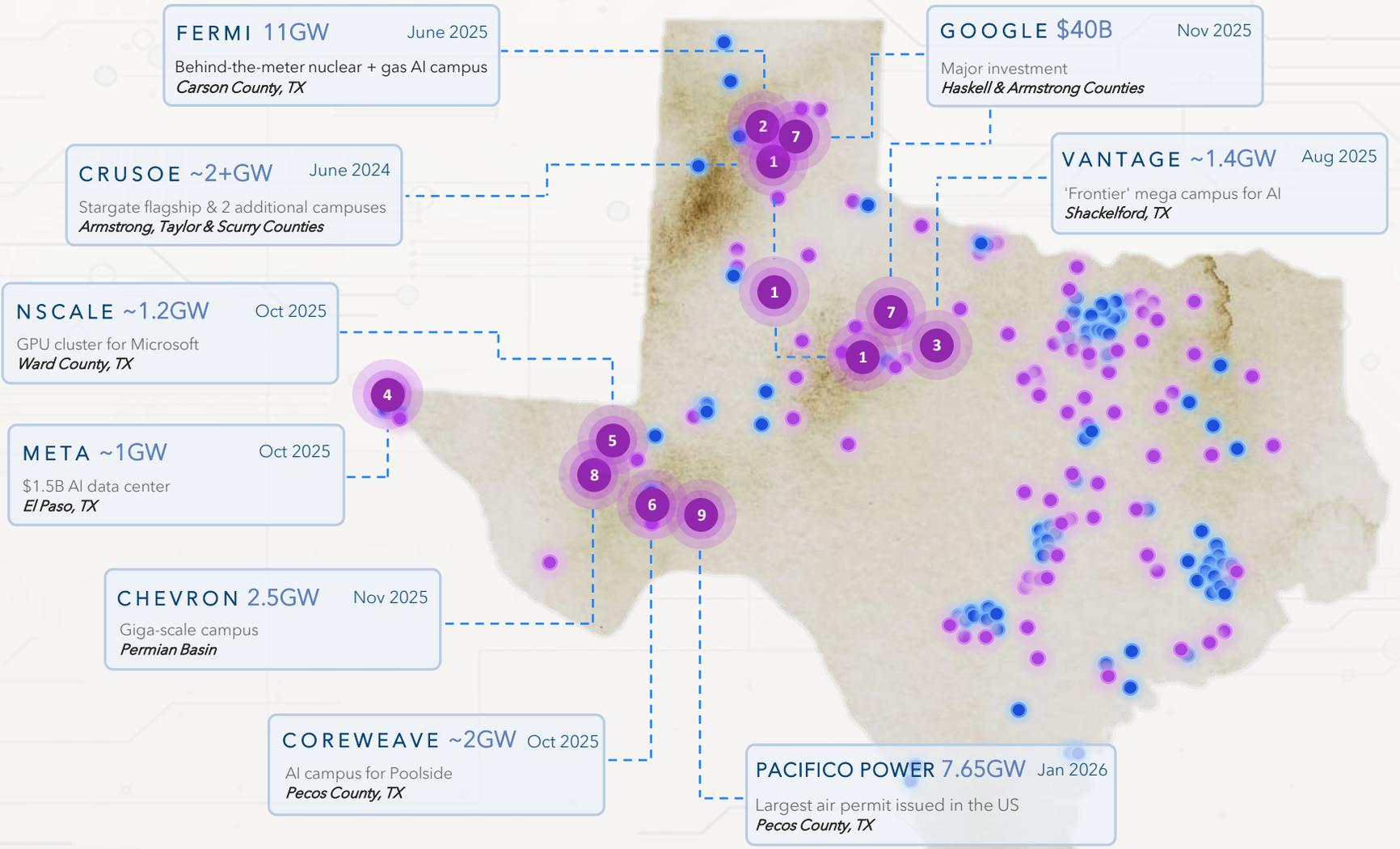
LandBridge's Delaware Basin acreage sits at the epicenter of West Texas data center buildout – with large-scale, contiguous acreage enabling direct access to power, water, and fiber

② Recent Data Center Announcements Confirm West Texas Value Proposition

West Texas is Primed to Accommodate Growing Data Center Demand as a Leader in Power Availability⁽¹⁾

- ### Key Market Enablers
- ✓ Vast, contiguous surface
 - ✓ Attractive Natural Gas dynamics
 - ✓ Significant water availability
 - ✓ Favorable grid outlook
 - ✓ Favorable permitting timeline
 - ✓ Business-friendly legislation
 - ✓ Significant labor population

- Notable Recent West Texas Data Center Announcements
- Data Center Announcements since 2024
- Existing Operational Data Centers



Sources: Enverus, data and analytics derived from Enverus PRISM®. Public Company announcements and disclosures since January 2024. All locations shown above are approximate.

1) Goldman Sachs Global Investment Research, "Where Will Data Centers Go?", September 2025. State-level competitiveness scores are weighted averages of the following four z-scores: (1) Data-intensive GDP downstream to data centers, (2) Data center capacity in 2025, (3) Peak summer effective spare capacity, and (4) Long-distance power transmission infrastructure. See Appendix.

② Where the Future Gets Built: LandBridge Data Center Suitability

Contiguous Acreage

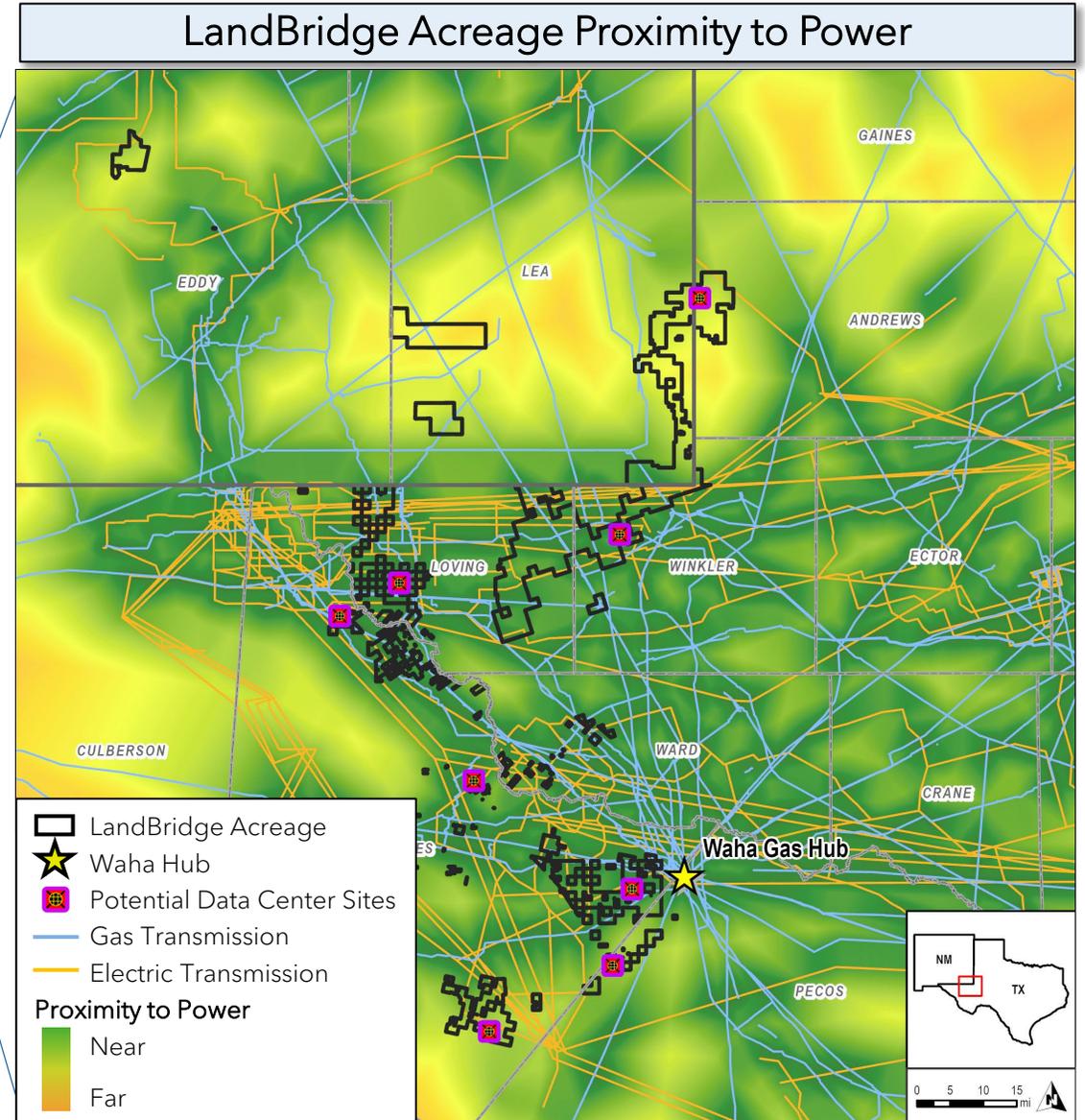
Of the Permian Basin's 36 million acres, only ~60% is comprised of large, contiguous assemblages; however, not all of these are capable of supporting hyperscale industrial or digital infrastructure development⁽¹⁾

Proximity to Power & Water

LandBridge acreage combines large contiguous scale with immediate proximity to high voltage transmission infrastructure, large diameter natural gas supply and robust aquifer positions with access to WaterBridge infrastructure

LandBridge Potential Sites

LandBridge has identified at least 25,000 acres on its acreage with these and other enabling characteristics, implying >18 GW of data center capacity⁽²⁾



1) Enverus U.S. Parcel Dataset, derived from county appraisal district cadastral GIS records and courthouse land records. Accessed March 2026. Large, contiguous assemblages represent contiguous tracts of at least 1,280 acres held by a single entity.
 2) Assumes typical hyperscale density of 75 to 150 MW per 100 acres depending on configuration.

② LandBridge Can Satisfy Significant Water Demand Across Its Footprint

LandBridge has unparalleled access to water resources that can meet intense water demand from data center, energy, and industrial development

~13.4M Acre-Feet⁽¹⁾

LandBridge Estimated Groundwater

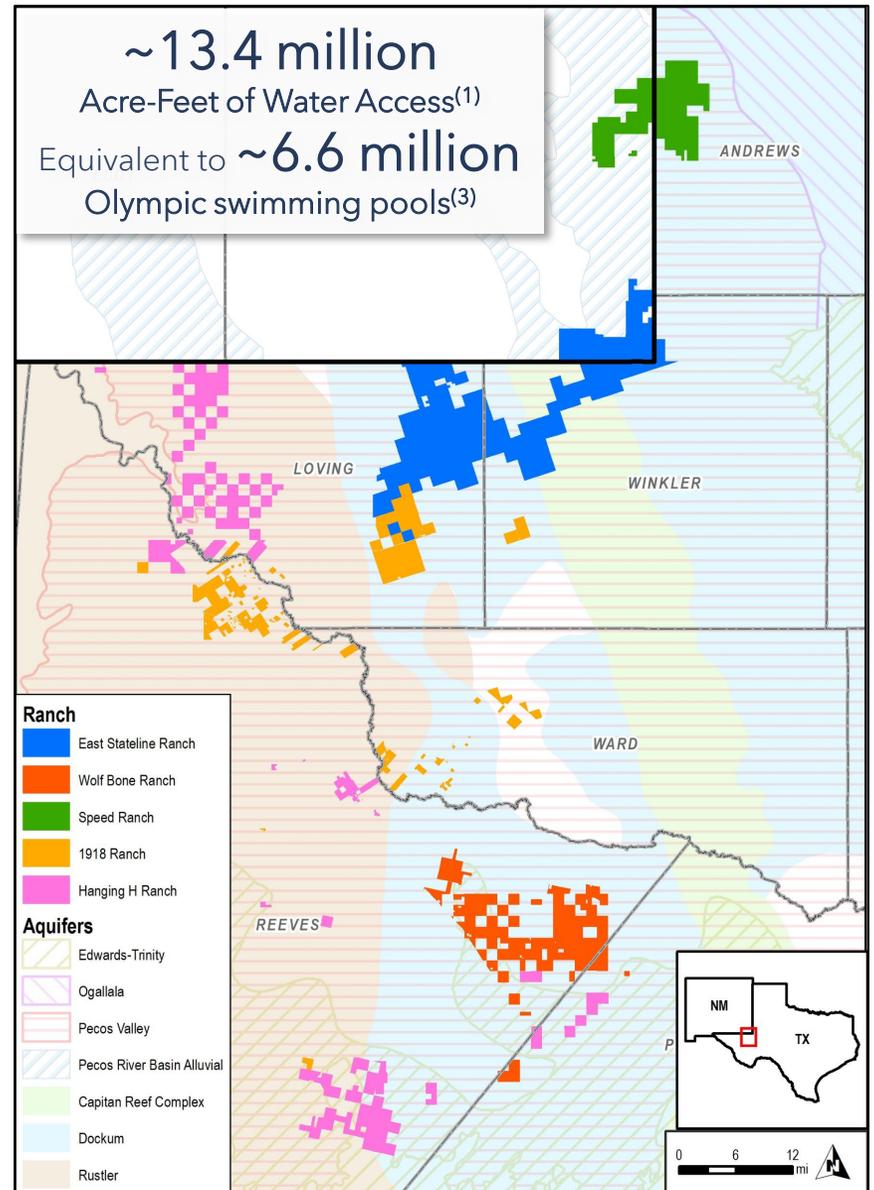
1 GW data centers
can use >100,000
bpd⁽²⁾

2,850+ years

@ 100K bbl/day

LandBridge Estimated Groundwater in Place (Thousand Acre-Feet)

Aquifer	Hanging H	Frying Pan	Wolf Bone	Speed	1918 (Loving)	Total
Pecos Valley Alluvium	1,121	3,250	1,617	203	62	6,253
Dockum	-	-	-	2,195	223	2,418
Rustler	-	-	3,250	-	843	4,093
Capitan	-	674	-	-	-	674
Total	1,121	3,924	4,867	2,398	1,128	13,438



Source: INTERA, estimates reflect independently verified recoverable volumes using conservative depletion assumptions. Actual available supply may exceed stated figures.

1) 1 acre-foot equals 325,851 U.S. gallons, or approximately 7,758 barrels (based on 42 gallons per barrel).

2) Per the Environmental and Energy Study Institute.

3) Assumes an Olympic swimming pool contains 660,000 U.S. gallons of water.

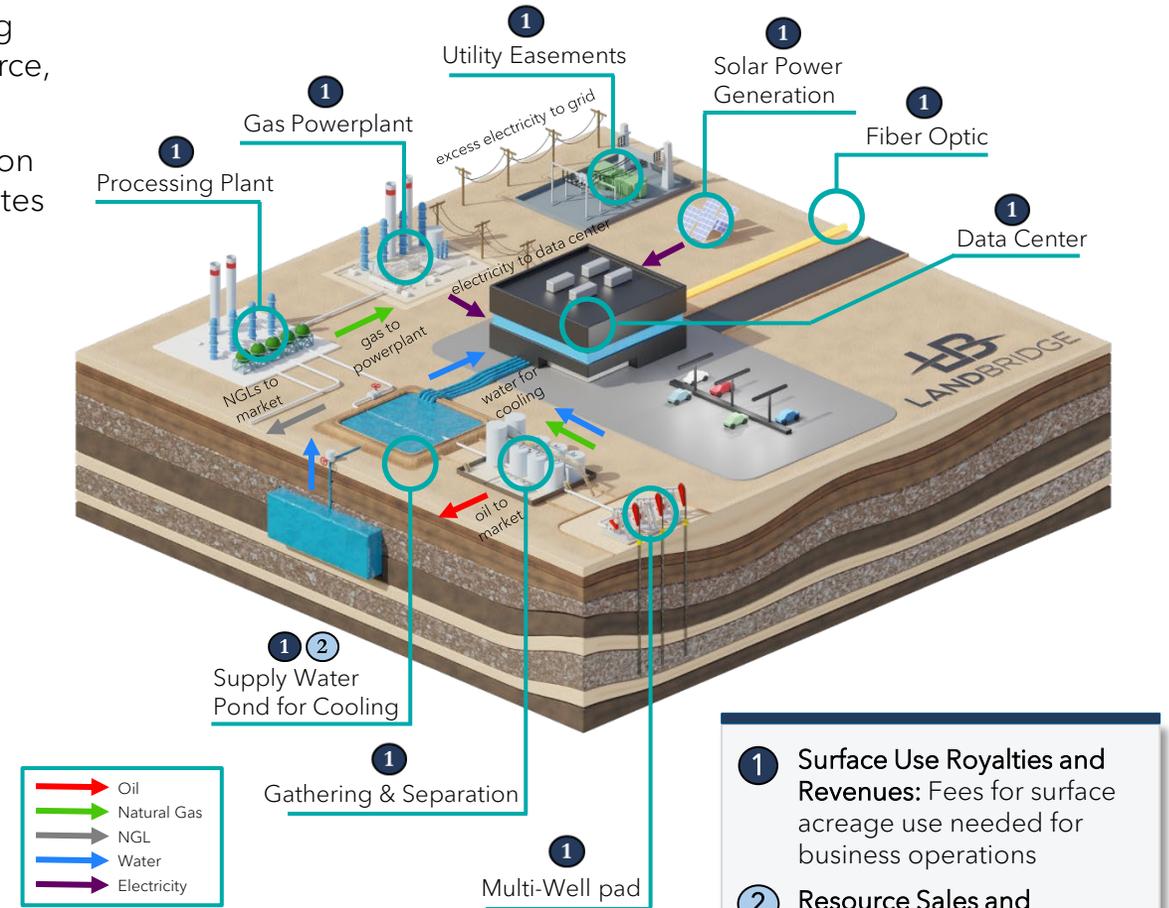
2 Digital Infrastructure Revenue Streams Defined

LandBridge Brings a Comprehensive Approach to Facilitating Data Center Projects

- Integrated data center projects require multiple supporting parties including operators, power providers, fiber optic installation, water providers, labor force, and natural gas providers
- LandBridge aggregates what hyperscale projects need: reliable long-duration water access, multi-GW power optionality, and large, contiguous, low-cost sites

Data Center Related Revenue Streams to LandBridge

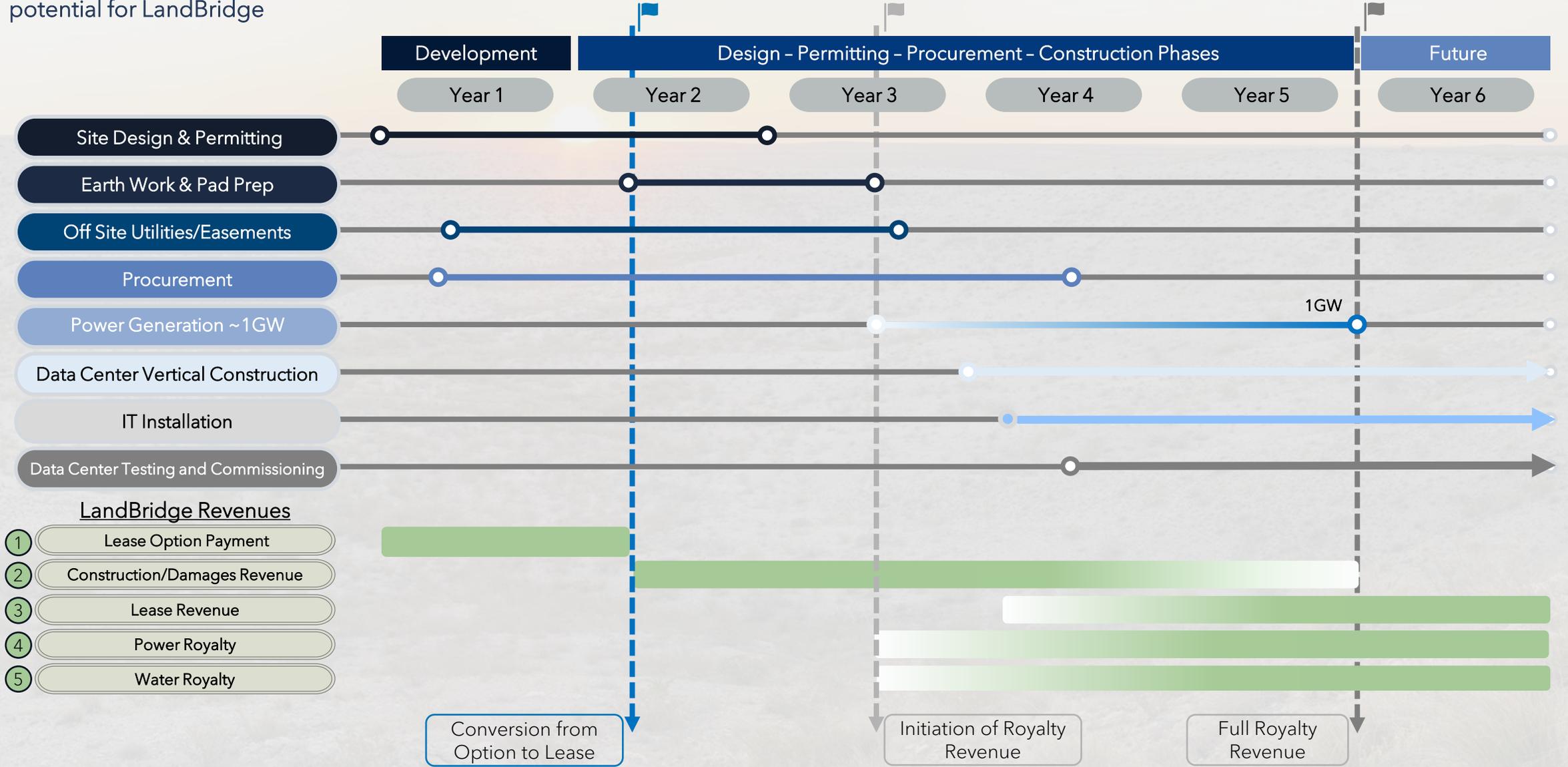
- 1 Lease Option Payment
- 2 Construction/Damages Revenue
- 3 Lease Revenue
- 4 Power Royalty
- 5 Water Royalty



- 1 **Surface Use Royalties and Revenues:** Fees for surface acreage use needed for business operations
- 2 **Resource Sales and Royalties:** Fees from the sale of supply water from LB land

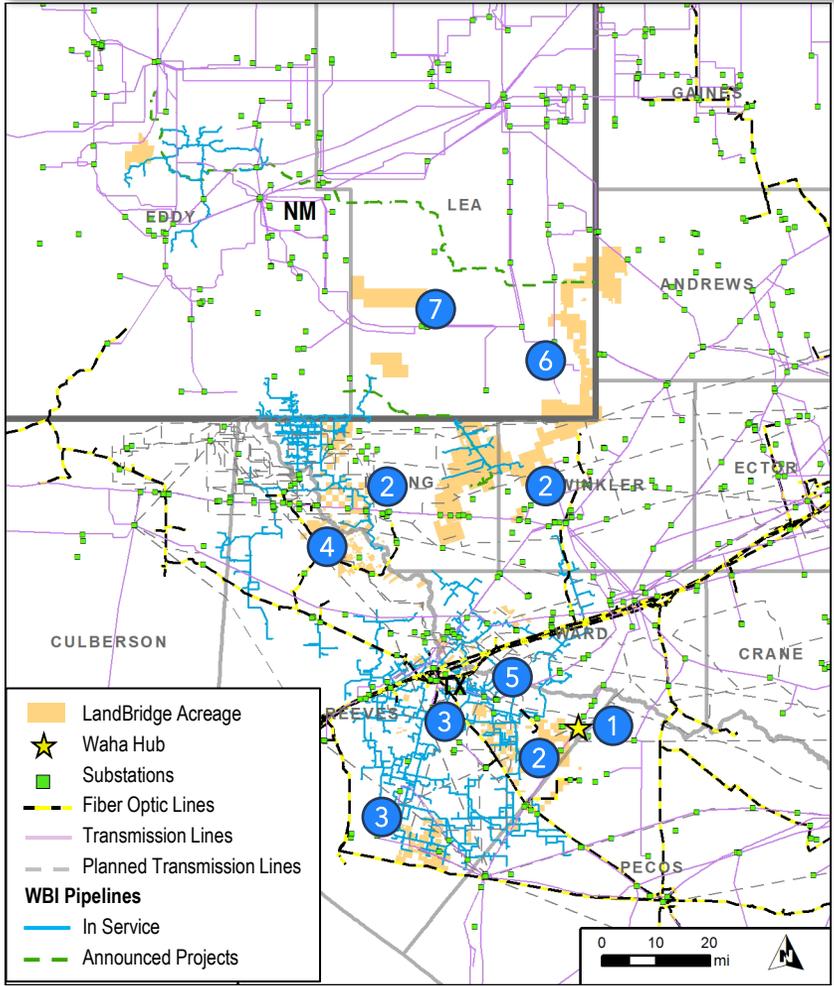
② Illustrative Integrated Data Center Project Timeline

Data Center Projects require high levels of due diligence in the pre-development and development phase, but provide a long tail of revenue potential for LandBridge



② Strategically Positioned to Support Power and Digital Infrastructure Growth

Key Power and Digital Infrastructure Attributes on LandBridge Surface



LandBridge Assets Are Strategically Located to Support Power and Digital Infrastructure Development

- 1 Southern acreage position's proximity to Waha Hub allows hyperscalers to take advantage of profitable supply/demand fundamentals for West Texas natural gas
- 2 LandBridge's large contiguous surface tracts and accompanying access to significant water resources attract digital infrastructure and power developers
- 3 Partnership with WaterBridge and proximity to produced water infrastructure provides access to supply, recycling, and disposal solutions for cooling needs
- 4 Proximity and connectivity to grid throughout acreage attracts solar, wind, bitcoin mining, and BESS developers
- 5 Proximity to current and planned fiber optic infrastructure reduces latency, lowers fiber build out costs, and increases reliability for data center projects
- 6 Solar generation potential exceeding 6 kWh/m²/day on prime LandBridge locations with generally flat terrain attracts solar developers⁽¹⁾
- 7 Average annual wind speeds of 6-7 meters/second, flat terrain, and limited obstructions on LandBridge's New Mexico surface attract wind developers⁽¹⁾

2 Power & Digital Infrastructure Activity Continues to Accelerate

West Texas is emerging as key market for power and digital infrastructure projects



THE PROBLEM

Availability of grid connected sites is increasingly limited

Large, Contiguous Sites are Increasingly Scarce
AI campuses require 800+ contiguous acres. Sites are increasingly constrained by environmental, residential, or land use constraints

Power is the Primary Bottleneck
U.S. utilities struggle to add capacity; for every month of delay in the completion of a 60MW data center, a developer incurs \$14.2M in revenue loss, cost overruns and contractual penalties⁽¹⁾

Water is a Critical Determinant of Site Viability
Campuses often require significant access to water, creating competition for potable supply and infrastructure

Regulatory and Stakeholder Driven Uncertainty
Increasing delays due to zoning, permits, and organized resistance extend permitting beyond 36 to 48 months and increase cancellation risk

OUR ADVANTAGE

The LandBridge Solution

Gas Access Complements Transmission Upgrades
Core acreage adjacent to the Waha Hub, providing access to cost advantaged gas for BTM generation

Unified Control of Contiguous, GW-Scale Acreage
LandBridge owns large contiguous tracts capable of supporting over 18 GW of potential power generation across >25,000 acres

Established Industrial Precedent
Texas' business-friendly regulatory framework provides clear and predictable permitting pathways for hyperscaler campuses, along with access to O&G workforce and industrial contractor base

Long-Term, Diversified Water Supply at Scale
Access to >13.4M acre-feet of groundwater represents 1,000+ years of GW scale demand.⁽²⁾ Produced water reuse initiatives further derisk long term supply

COMMERCIAL PROOF

Industry Adoption Trends Validate the LandBridge Platform

Growing Adoption of Gas and BTM Generation
Natural gas utilization for data centers increased 2,400% in the past two years, from 4 GW to 97 GW of capacity⁽³⁾

Texas Emerging as Key Data Center Market
Texas to become the world's largest data center market by 2030, growing from ~19% of total 2025 U.S. capacity under construction⁽⁴⁾

Capacity and Scale Over Legacy Markets
NRG Option for grid-connected 1.1 GW CCGT facility in Reeves County; air permits and interconnection requests filed

Integrated Platform Derisks Water Value Chain
Early-stage supply discussions highlight need for integrated supply, transport, treatment, and disposal due to regulatory and technical complexity

Gas at Scale: Permian Ripe for Hyperscale Demand
58 GW of new proposed natural gas generation in Texas during 2025, ~40 GW tied to data centers⁽⁵⁾

1) Topp-Mugglestone, Jonas. "Preventing Multimillion Dollar Data Centre Losses Through Reporting." STL Partners, March 2025.

2) INTERA, estimates reflect independently verified recoverable volumes using conservative depletion assumptions.

3) Wired, "Data Centers Are Driving a US Gas Boom." January 2026.

4) JLL, "North America Data Center Report Year-end 2025," February 2026.

5) The Texas Tribune, "In the West Texas oil patch, companies plan gas power plants to run new data centers." February 2026.



3. Broader Industrial Complex and Serviceable Adjacencies

3 Broader Industrial Activity Provides Meaningful Upside Potential

LandBridge facilitates development for a large and growing number of high-quality counterparties

Current Customers



Current and Future Industries

Resource Extraction

- ✓ Sand mines & other critical mineral mines
- ✓ Caliche for construction, infrastructure, and more
- ✓ Water for industrial uses (mining, municipal)

Broader Industrial

- ✓ Landfills & other waste processing facilities
- ✓ Effluent wastewater treatment & desalination
- ✓ Highway frontage and right-of-way uses

Workforce Housing, Transmission & More

- ✓ Workforce housing
- ✓ Transmission tower and line leases
- ✓ Rocket testing & local space industry partner

3 Beneficial Reuse Growth Potential

LandBridge is uniquely positioned to benefit from both near- and long-term data center growth through its substantial brackish and produced water resources and strong partnerships with leading industry players



Renderings show plans for 2.2GW Project Jupiter, a data center complex planned for Doña Ana County (Courtesy of STACK Infrastructure).

Fresh / Brackish Water

13.4 MM Acre-Feet⁽¹⁾

- Represents estimated groundwater available to LandBridge⁽¹⁾
- LandBridge has direct access to key aquifers, spanning both fresh and brackish horizons
- Freshwater offers lower complexity and cost

Treated Produced Water

>13 MMbpd PW⁽²⁾

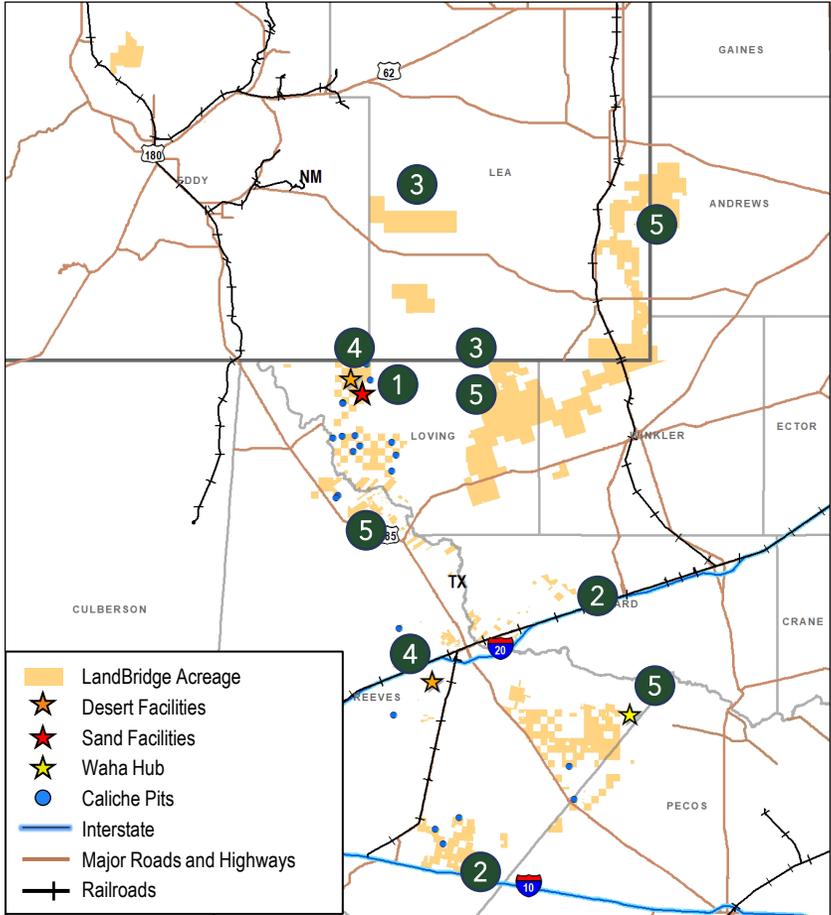
- Over 13 MMbpd of produced water generated in the Delaware Basin in 2025, with projections for >18 MMbpd by 2035⁽²⁾
- WaterBridge's existing midstream water network provides immediate access to large, consistent produced-water volumes within the basin.

Dimension	Freshwater	Treated Produced Water
Availability	✓ Readily accessible via existing aquifer positions	✓ Abundant and accessible volumes through core business
Permitting & Regulation	✓ Established TCEQ Framework	✓ New legislation (SB 7, HB 49) creating favorable pathway
Treatment Requirements	✓ Minimal, depending on salinity and dissolved solids	⚠ High, requires desalination and removal of hydrocarbons, salts, and metals
Infrastructure Integration	✓ Straightforward tie-in to existing pipelines or wells	⚠ Requires specialized collection, treatment, and blending systems
Strategic Value	✓ Near-term reliability; enables immediate data center development	✓ Long-term basin-aligned stewardship and differentiation advantage

1) INTERA, estimates reflect independently verified recoverable volumes using conservative depletion assumptions. Actual available supply water may exceed stated figures.
 2) Enverus, data and analytics derived from Enverus PRISM®.

3 Strategically Positioned to Benefit from Broader Industrial Growth

Key Broader Industrial Attributes vs. LandBridge Assets



LandBridge Assets Are Strategically Placed to Benefit from Broader Industrial Development

- 1 Caliche and sand sales support broader construction needs in West Texas
- 2 LandBridge's access to major interstate corridors and oil and gas development are attractive for support industries like housing, gas stations, etc.
- 3 Permian footprint is positioned to capitalize on produced water beneficial reuse as industrial and agricultural demand for treated water grows across the region
- 4 Supports Desert Environmental waste management as industrial activity and regulatory pressure drives demand for disposal solutions across the region
- 5 Proximity to gas infrastructure allows bitcoin miners to take advantage of profitable supply/demand fundamentals for West Texas natural gas

3 Broader Industrial Complex Gravitates Toward West Texas

Serviceable Adjacencies from Core Growth Industries are Enabled by LandBridge Acreage



LANDBRIDGE

INDUSTRIAL CONTEXT

Recurring Revenue Streams Beyond Core Focal Points

Demand for Frac Sand and Caliche Extraction

Modern horizontal well fracs consume **millions pounds of sand per well**; multi-well pads require **thousands cubic yards of caliche** for stabilization and road base

Water Needs for Industrial & Municipal Use

Industrial: Hydraulic fracturing, mining, drilling, agricultural, construction, environmental mgmt.

Municipal: drinking, sanitation, fire protection

Heavy Industry & Logistics Demands

Industrial users of all types require **extensive contiguous acres with highway access** for storage yards, parking lots, warehousing and distribution, as well as substantial imports & exports by railway

Traditional Real Estate Revenue Streams

Workforce housing, offices, retail, and gas stations

OUR ADVANTAGE

The LandBridge Solution

Localized, Contiguous Surface Control

Delivered cost highly sensitive to haul distance, so proximate acreage yields pricing advantage. Surface control enables market capture tied to ongoing construction and pad buildout

Unparalleled Water Resources Across Basin

~13.4 million acre-feet of water access spread across LandBridge footprint to take advantage of needs in different areas¹⁾

Parcels Abutting Midstream Infrastructure

Large-scale contiguous acreage positioned near **production and transmission hubs and high-diameter, high-volume pipeline corridors**, reducing right of way complexity and interconnect risk

Highway & Railway Frontage for Scaled Use

Large, contiguous parcels with **highway & railway frontage and scale with minimal residential conflict** reduces entitlement risk and enables phasing and diversity of development

COMMERCIAL PROOF

Current Customer Operations & Developments in Process

Steady & Growing Sand Mine Operations

EOG sand mine: long-term hub for EOG Delaware Basin needs; includes water for processing / washing
Other mines: 1 additional operating, 1 under construction, and 2 on-ranch Atlas depots/loadouts

Diversified Customer-Demand for Our Water

~222,000 bpd royalty & sales volumes in 2025 across 150+ customers, up from ~115,000 bpd in 2022

Stable, Robust Caliche Growth

35% & 44% volume and revenue CAGR since 2022, respectively; stable demand from oil & gas, and other industrial and construction uses in Delaware

Existing Landfills & Waste Facilities

2 landfills and 2 solids reclamation facilities in operation that are proximally located to areas of dense activity, driving incremental royalty revenue

Other Leases & Real Estate Use

Numerous leases of all types for storage yards, offices, houses, RV parks, parking and grazing



PowerBridge: Perspective on LandBridge Competitive Advantages

Fireside Chat: Energy and Digital Infrastructure Convergence in Growth Markets



Deep Dive on Business Model and Strategic Goals

>315,000 Acres

Significant underutilized pore space

- As underutilized pore space continues to become scarcer, LandBridge stands out as a premier Permian Basin option

7.3+ mmbpd

Existing and potential produced water handling capacity on LandBridge Surface

- Each additional 1 mmbpd can generate between ~\$40 - \$60 million in annual revenue

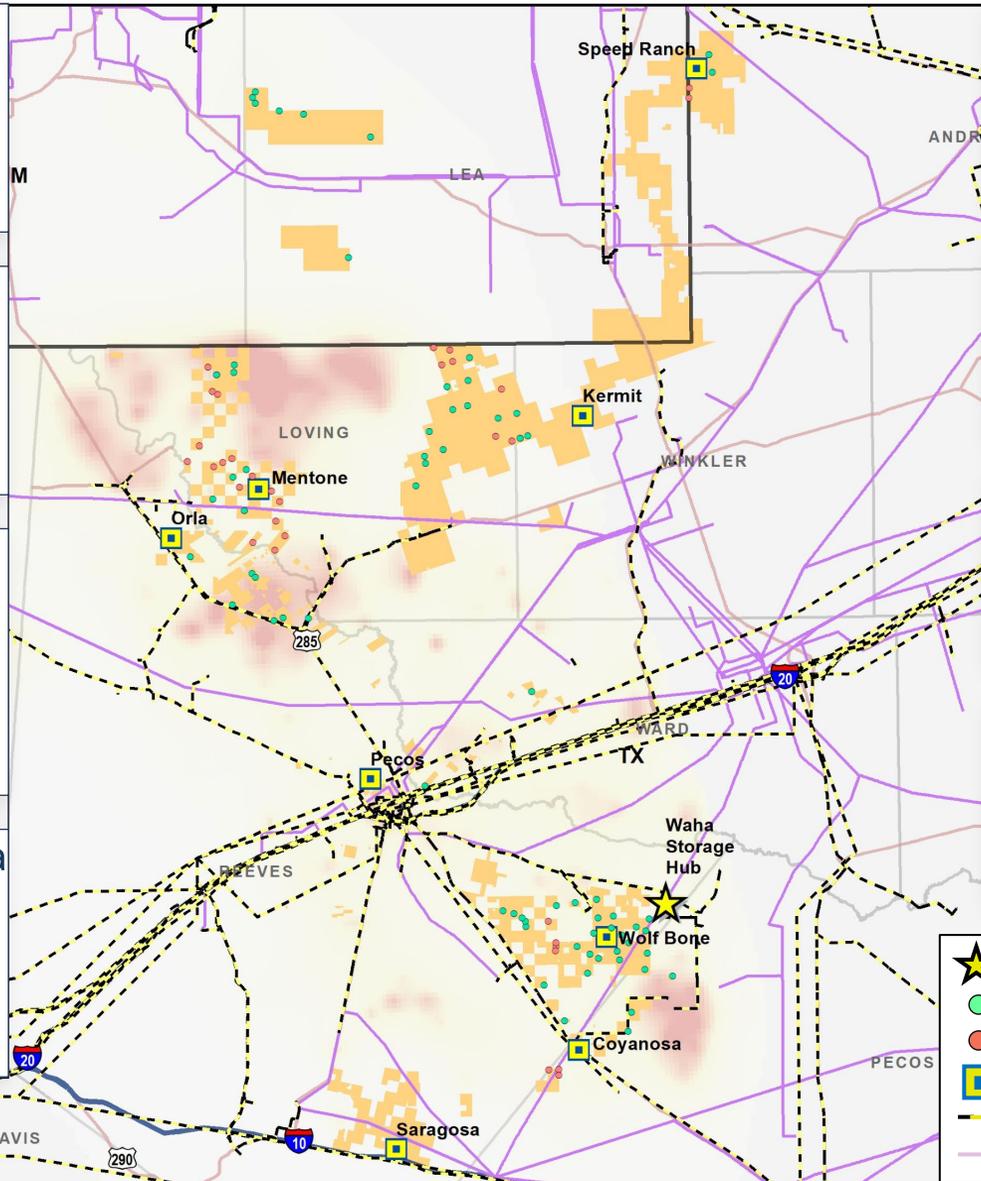
1.5+ mmbpd 2025 average

Produced Water Royalty volumes on LB Surface

- LandBridge's acreage plays a central role in supporting produced water handling across the Delaware Basin, with 4.7 mmbpd of total permitted capacity

Multiple Identified Potential Data Center Locations

- Power and water availability, proximity to WAHA, fiber lines, transmission lines, etc., coupled with large contiguous acreage positions, creates several premier locations



~\$5.8 billion Market Cap⁽¹⁾

- ~\$6.3 billion enterprise value, as of 3/13/2026

~63% Adjusted EBITDA CAGR⁽²⁾ (FY 22 - FY 25)

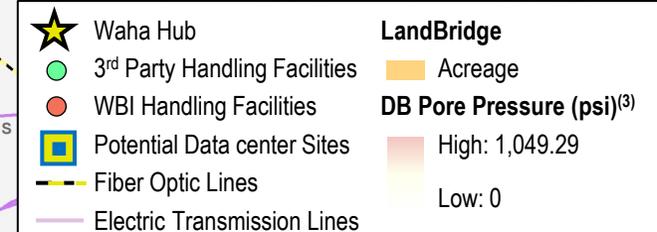
- Significant organic and inorganic growth while maintaining strong margins and a sustainable balance sheet

~344% TSR since IPO⁽¹⁾

- Continuing to generate meaningful returns for investors
- S&P 500 TSR during the same time period was ~21%⁽¹⁾

Quarterly \$0.12 per share dividend

- 20% dividend growth announced in Q1 2026



Note: Map representation as of March 2026.

1) FactSet and share price data as of March 13, 2026.

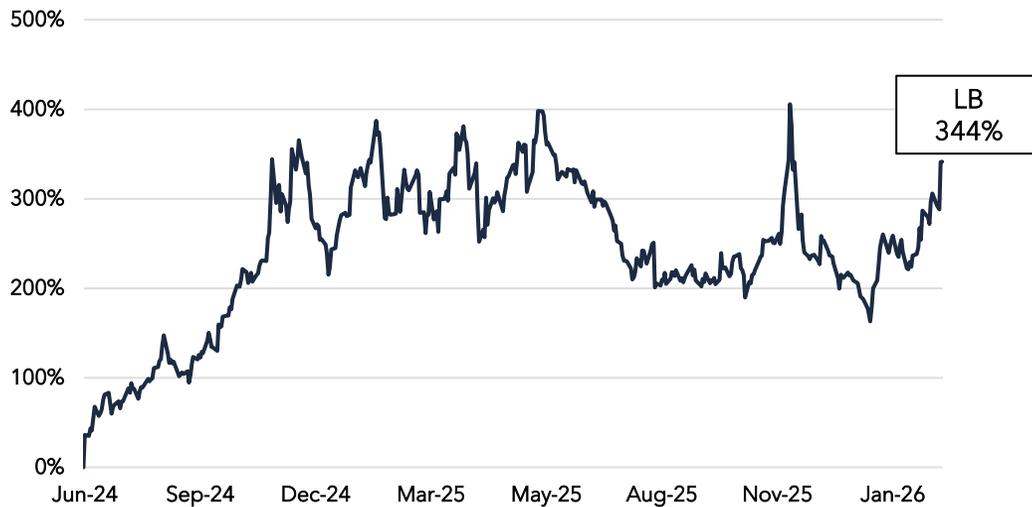
2) Represents a Non-GAAP financial measure. For a reconciliation to the most directly comparable GAAP measure, see the appendix to this presentation.

3) The University of Texas Jackson School of Geoscience's Bureau of Economic Geology; Center for Injection and Seismicity Research, 2025.

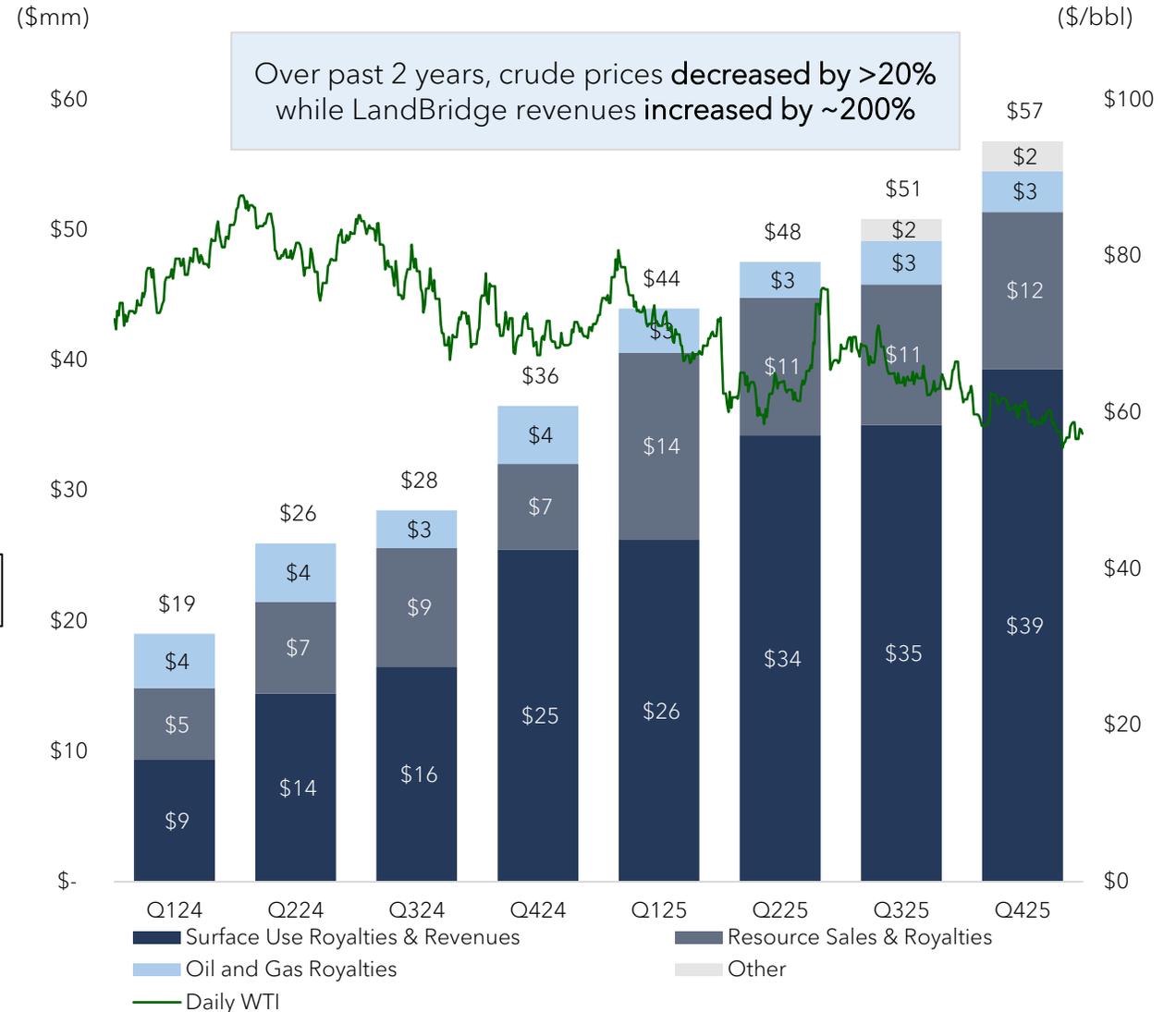
Strong Track Record of Growth Across Commodity Price Cycles

- LandBridge has consistently grown revenues despite commodity price volatility
- ~91% fixed fee revenue and <10% of revenues are directly related to oil & gas prices
- LandBridge achieves resilient growth through its predominantly fee-based revenue streams, disciplined M&A, and long-term contract structures

Total Shareholder Return



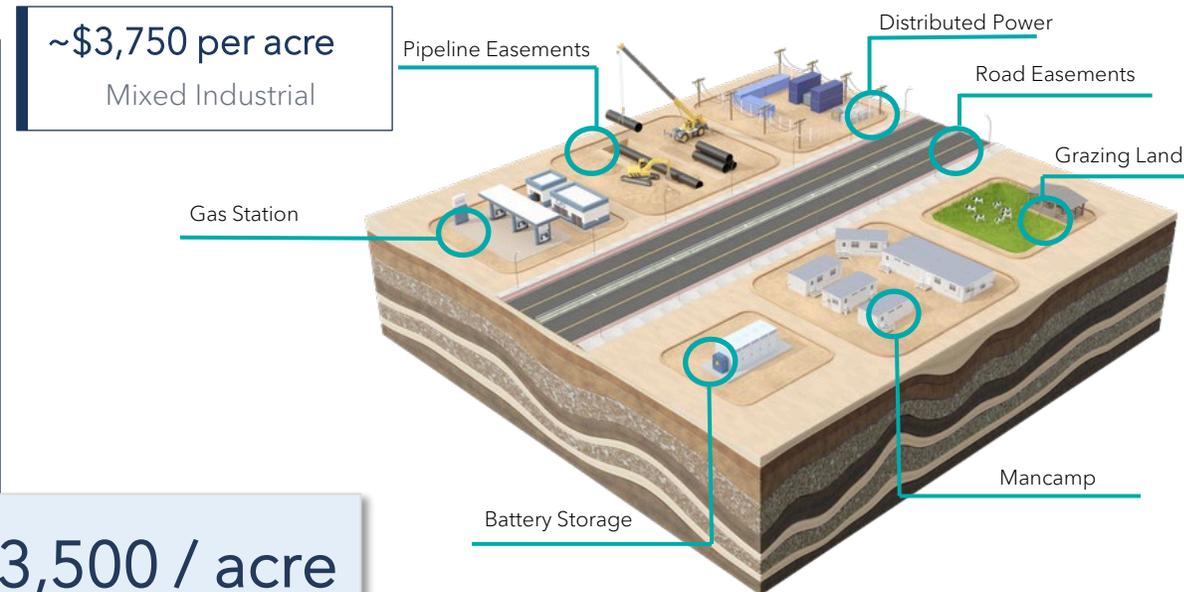
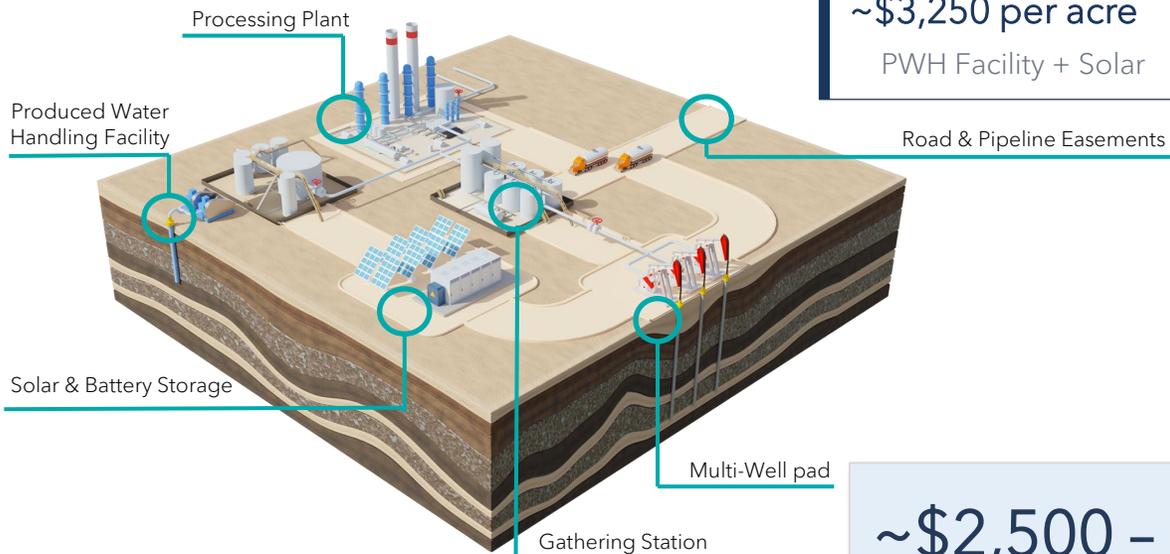
Historical LandBridge Revenue vs. Crude Prices



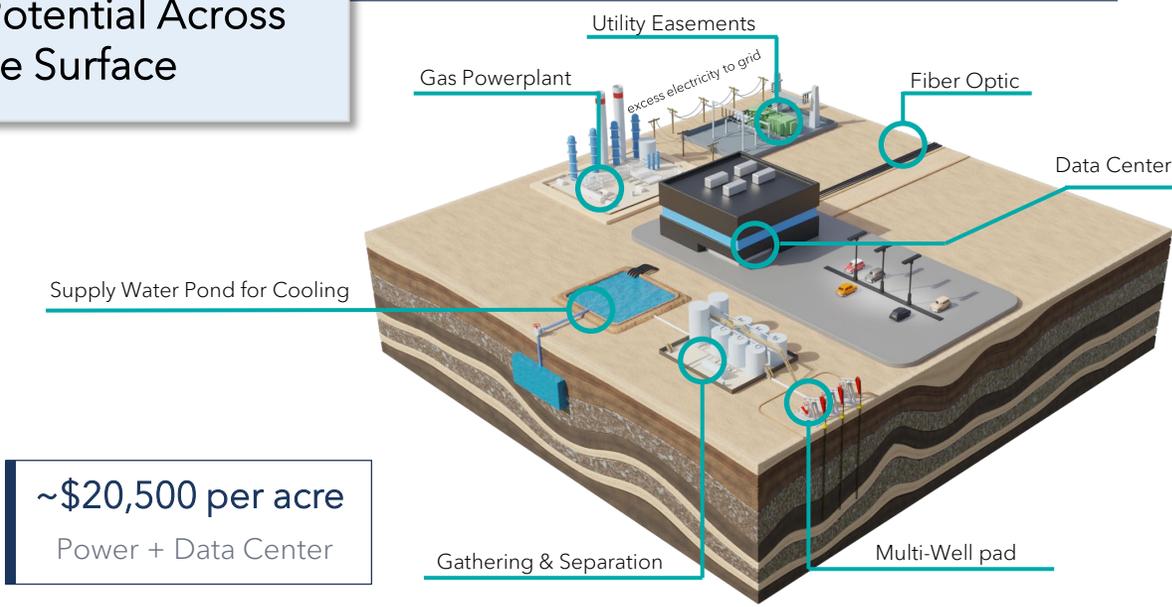
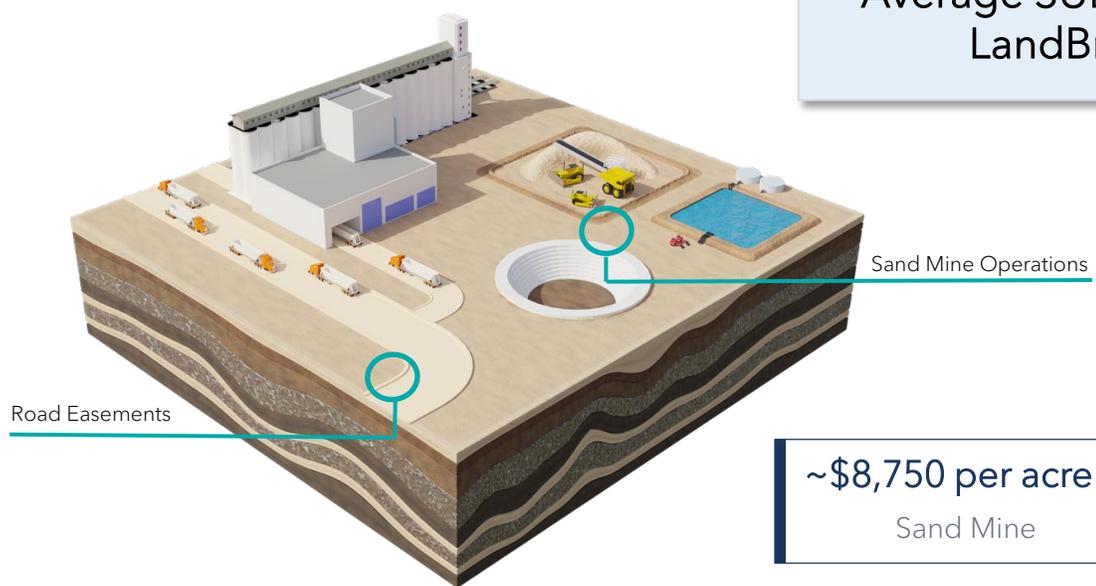
Potential Paths to Maximum Value Creation on Surface



Illustrative 640 acre use cases



~\$2,500 - \$3,500 / acre
Average SUEE Potential Across
LandBridge Surface

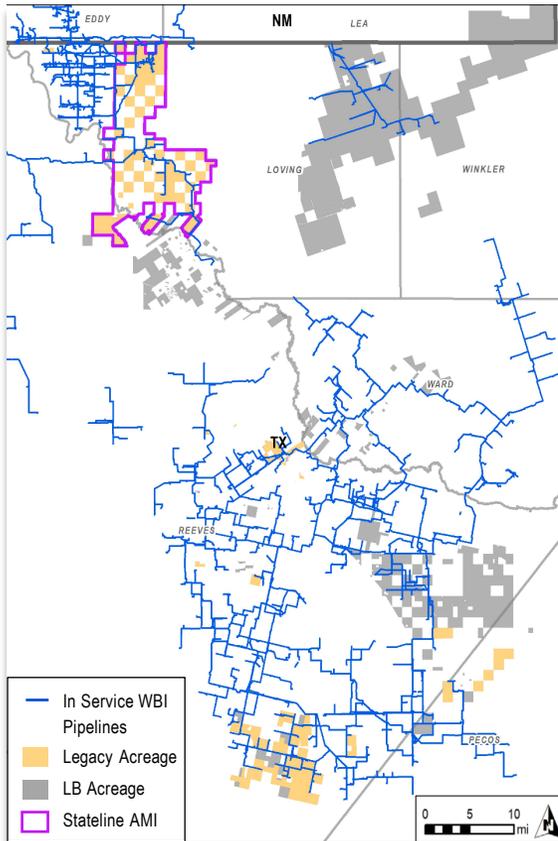


Organic Growth: LandBridge's Proven Approach to Active Land Management

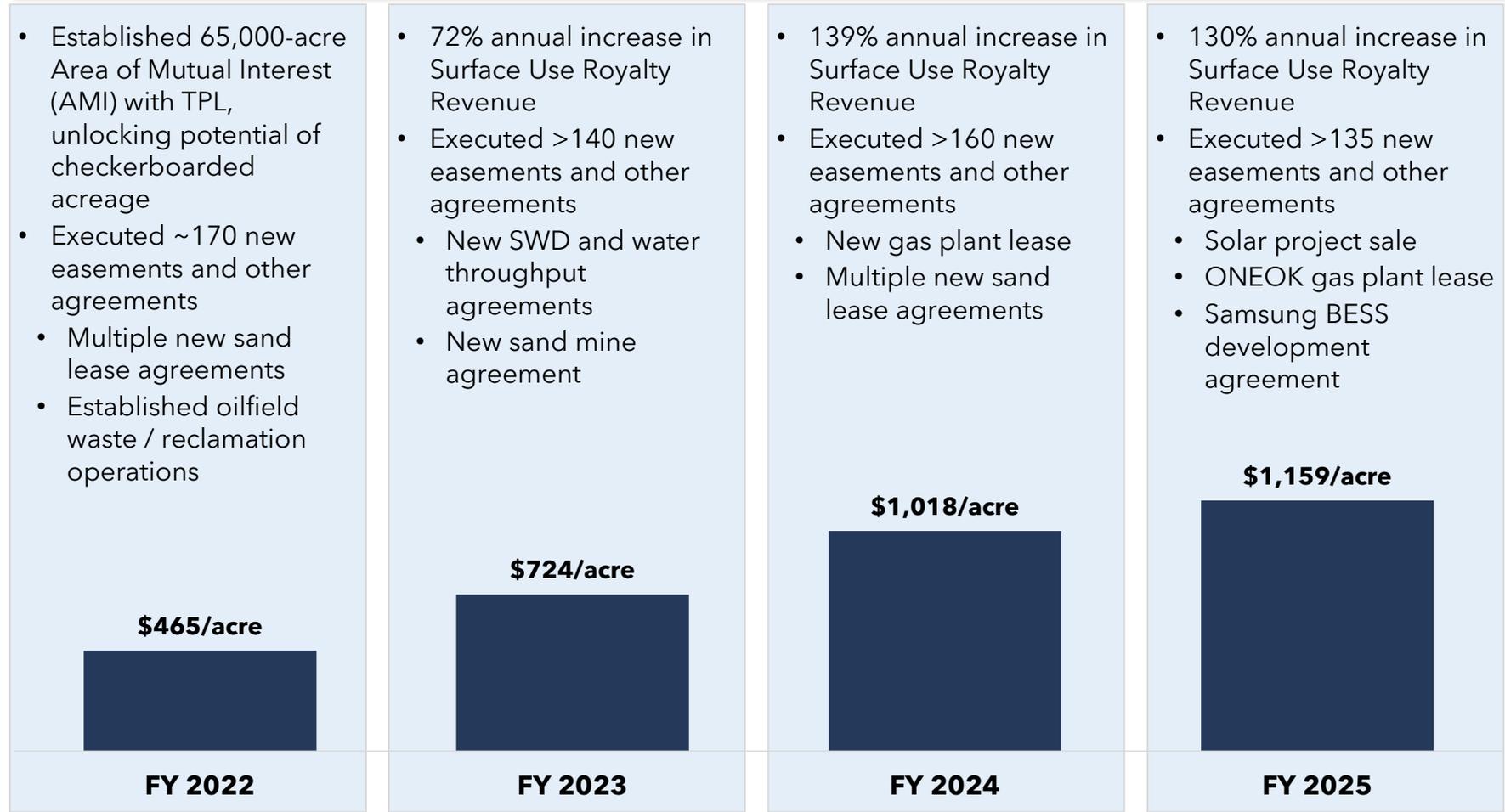
The effectiveness of our active land management strategy is demonstrated through SUEE growth across our Legacy Surface Position

Legacy Acreage Map

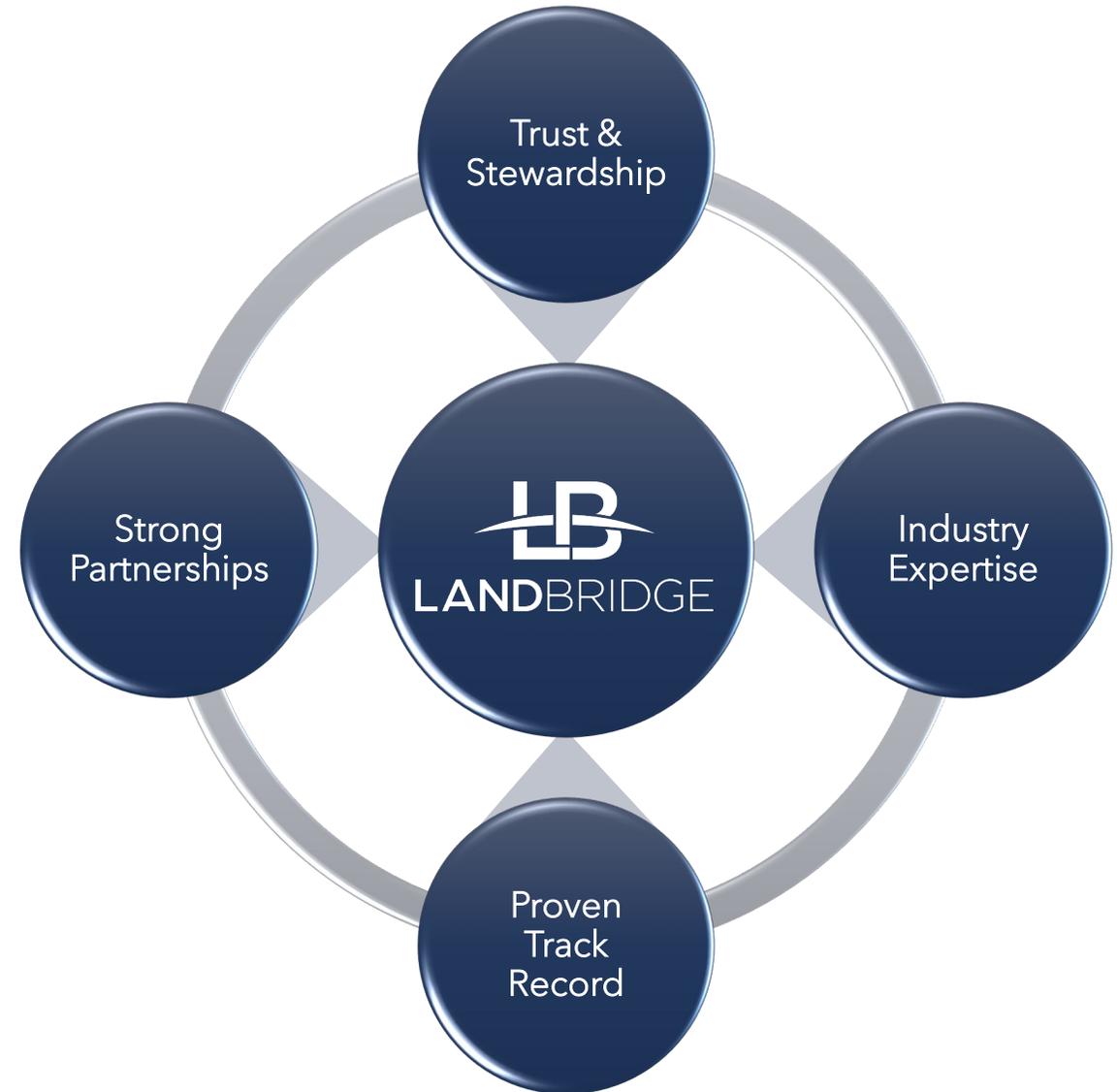
Legacy acreage represents 2021 transaction of ~72,000 acres in Loving and Reeves counties, Texas



Legacy Acreage-Specific Commercial Drivers and SUEE over Time



- ✓ **Deep Roots in West Texas** - LandBridge management have lived and worked in West Texas for many decades and are well connected with landowner families and local communities
- ✓ **Trusted Operator and Good Land Steward** - Through its management of WaterBridge, LandBridge management has long cultivated regional landowner relationships by being a good steward of land while operating infrastructure assets
- ✓ **De-emphasis of Mineral Ownership** - LandBridge remains focused on the ownership of the surface to drive revenue expansion and thus mineral acquisition is not a critical acquisition criteria
- ✓ **Driving O&G Development to Surface and Mineral Owner Benefits** - LandBridge remains focused on pursuing commercial opportunities that maximize SUEE on our surface, and as a byproduct often drives increased O&G mineral development for landowners
- ✓ **Significant In-House Expertise** - LandBridge and WaterBridge have actively sought out and acquired top talent and expertise from the oil & gas and power & digital infrastructure industries, which helps facilitate extensive due diligence efforts in assessing acquisition opportunities
- ✓ **Consideration Mix Optionality** - LandBridge is able to provide LandBridge stock as part of the consideration to sellers wishing to partake in the long-term equity story and allows selling landowners to remain invested in the land that has contributed to family legacies



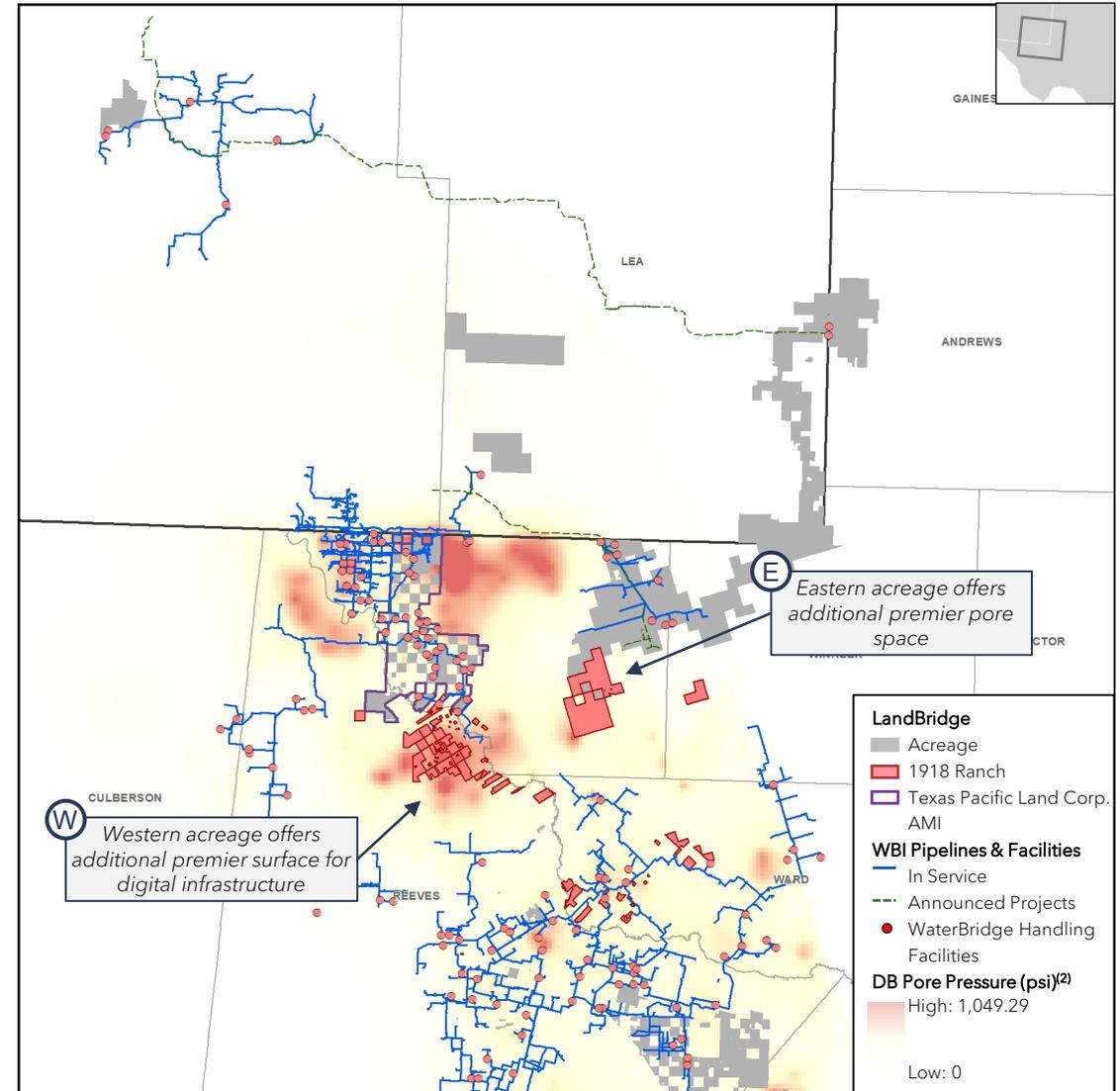
1918 Ranch Acquisition Criteria & Underwriting

1. *Relationships - Critical to evaluate existing and forge new relationships with landowners*
 - ✓ Deep respect and tenured relationships with sellers enabled 'off-market' process and allowed direct negotiations with seller

2. *Attractive Value - Prioritize opportunities that enhance the value of existing customer infrastructure and exhibit characteristics critical to enabling oil & gas, digital infrastructure, and the broader industrial complex*
 - ✓ Bolt-on acreage expands our contiguous footprint and unlocks incremental opportunities for infrastructure development across the LandBridge platform

3. *Strategic Attractiveness within the Permian - Is land proximate to current and expected future development activity?*
 - ✓ Eastern contiguous acreage: Greatly expands underutilized pore space
 - ✓ Western contiguous acreage: Attractive for power and digital infrastructure opportunities given proximity to current & planned transmission infrastructure

4. *Ability to Grow New Revenue Streams - Evaluate returns based on future opportunity set (probability-weighted)*
 - ✓ Line-of-sight into oil & gas development provides high confidence in ability to grow revenues
 - ✓ Strong conviction on commercialization of power and digital infrastructure



Note: Map representations as of March 2026.

- 1) Includes Speedway Pipeline Project and anticipated WaterBridge infrastructure buildout to support Devon pore space reservation agreement.
- 2) The University of Texas Jackson School of Geoscience's Bureau of Economic Geology; Center for Injection and Seismicity Research, 2025.



Opportunistically Pursue Value-Enhancing M&A

- Opportunity to acquire under-utilized and under-commercialized land in a fragmented market
- Disciplined underwriting standards
- Proven active land management strategy anticipated to create value above underwriting targets over time
- We only pursue opportunities within balance sheet standards



Return Capital to Shareholders

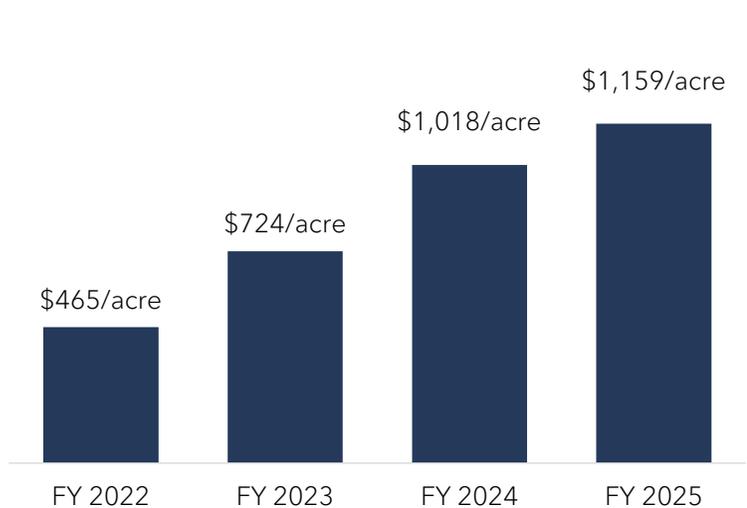
- Increased quarterly cash dividend by 20%, with a \$0.12 / share dividend to be paid in 1Q26
- Recently approved \$50 million share buyback program
- Maintain ability to repurchase shares alongside future sponsor secondary offerings, providing investors with an accretive transaction that enhances trading liquidity



Maintain Appropriate Capital Structure

- Enhanced balance sheet, improved cost of capital and increased liquidity through inaugural \$500 million senior notes offering and RCF refinancing in 4Q25
- Target long-term net leverage ratio between 2.0 - 2.5x
- Support financial flexibility and ability to pursue enhanced return of capital and value-accretive acquisitions over time

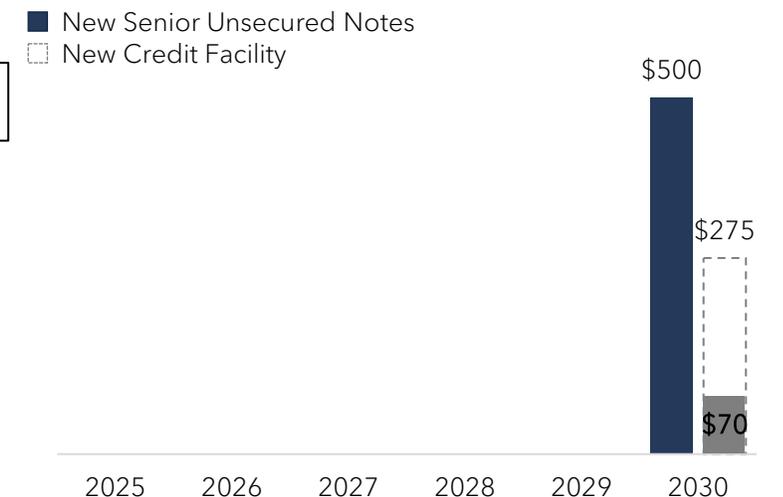
Legacy Acreage Surface Use Economic Efficiency (\$ revenue / acre)⁽¹⁾



Total Shareholder Return⁽²⁾

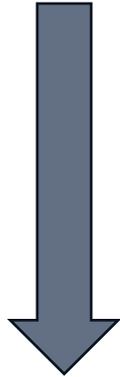


Debt Maturity Schedule (\$ in millions)



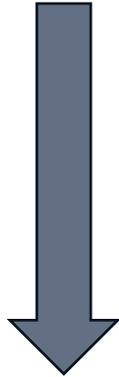
1) Legacy acreage represents 2021 formative transaction of approximately 72,000 acres.
 2) FactSet as of March 13, 2026.

What Could the Potential Impact of Compounding Growth Look Like?



- **Compounding SUEE:** Legacy acreage grew from \$465 → \$1,159/acre in 3 yrs. Apply approach across >315K+ acres over time to drive EBITDA without new capital
- **New verticals:** Data centers, BESS (350 MW w/ Samsung), power gen, etc. are high-SUEE activities that can be layered on existing acreage
- **~450 new agreements in 2025** indicates our ever-expanding commercial growth across surface, water, pore space, and transmission corridors

- Acquire at accretive multiples → apply active management playbook → **grow SUEE over time** (demonstrated by our past acquisitions)
- **Target 2.0-2.5x net leverage**, acquire at similar multiples to recent transactions with majority debt funding mix as balance sheet / leverage targets allow
- **Accretive flywheel:** Larger, contiguous positions simplify operations and negotiations for our customers (economics of scale for infrastructure developers)



Adjusted EBITDA

2025: \$177M
▲ ~4 - 6x

2035: ~\$750M - \$1.2B

~90% margin preserved at scale

Free Cash Flow

2025: \$122M
▲ ~4 - 6x

2035: ~\$500M - \$800M

Low capex → ~60%-70% FCF margin

LandBridge Historical Growth

	Adj. EBITDA ⁽³⁾	Free Cash Flow ⁽³⁾
2023	~52%	~192%
2024	~55%	~33%
2025	~83%	~83%

Cumulative FCF

10-Year Total returned or reinvested
~\$3.0 - \$4.0B
Dividends + buybacks + M&A

FCF per Share

2025: ~\$1.60⁽³⁾
▲ compounding annually
~\$6.00 - \$9.00⁽⁴⁾
High cash flow → financial flexibility

Note: Illustrative example only. Not a forecast or projection of future performance. Actual results may differ materially. Investors should not place undue reliance on these illustrative figures.

1) Surface use economic efficiency is calculated as "Total revenues" less "Oil and gas royalties" from our consolidated statements of operations divided by the weighted average surface acres owned during the period.

2) Hypothetical mathematical example above assumes: A) \$25 million acquired annually at EBITDA multiples comparable to recent transactions, B) illustrative SUEE metrics rely on assumed acres acquired using \$ per acre metrics comparable to recent transactions.

3) Represents a Non-GAAP financial measure. For a reconciliation to the most directly comparable GAAP measure, see the appendix to this presentation.

4) Illustrative example for discussion purposes only and does not represent management forecasts or guidance; FCF per share calculated as free cash flow over weighted average share count.



Closing Remarks

LandBridge's Long-Term Value Creation Framework

Continued Execution on Fundamental Thesis and Strategic Vision



High Margin, High Growth



Targeting **15% Organic EBITDA CAGR over time**, driven by ongoing customer and revenue diversification, with meaningful upside potential from M&A



Minimal capital expenditures and sustained **~60-70% FCF Margin** enables free cash flow per share growth as the business continues to scale

Balanced Capital Allocation



Disciplined underwriting of accretive M&A opportunities provides an engine for continued growth



Moderate dividend growth as the business continues to grow

\$50mm approved share buyback program allows for flexible, value-accretive repurchases

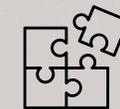


2.0x - 2.5x long-term leverage target ensures sustained balance sheet health

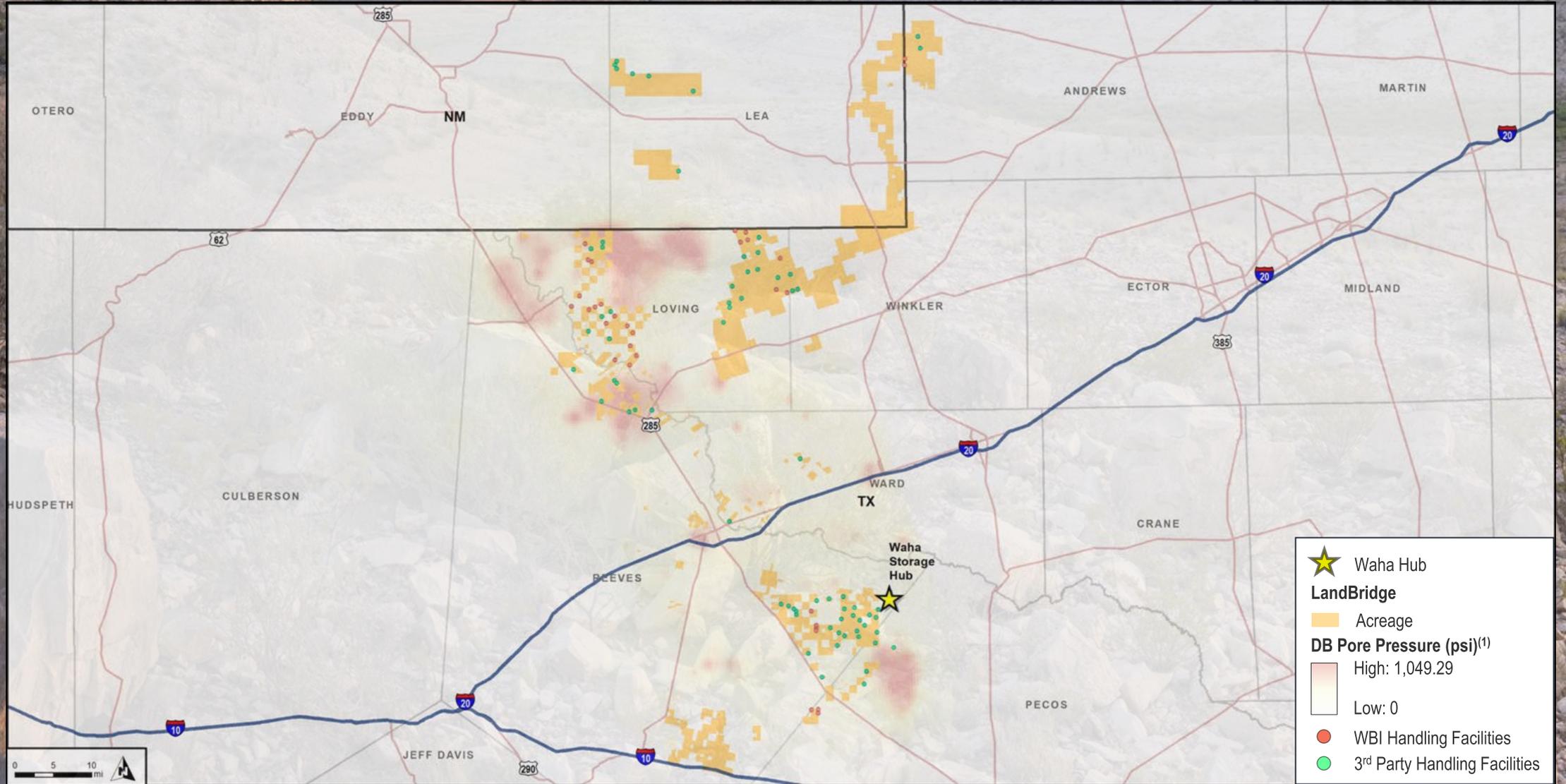
Value Creation



Synergistic relationship with WaterBridge drives a sustained level of activity on LandBridge's surface and leverages deep industry ties to foster new commercial opportunities



With the continued execution of new commercial opportunities, acreage potential of **~\$3,000/acre Surface Use Economic Efficiency** is attainable





Appendix

Figure	Definition
Adj. EBITDA / Adj. EBITDA Margin / Covenant EBITDA	<p>We define Adjusted EBITDA as net income (loss) before interest; taxes; depreciation, amortization, depletion and accretion; share-based compensation; non-recurring transaction-related expenses and other non-cash or non-recurring expenses. We define Adjusted EBITDA Margin as Adjusted EBITDA divided by total revenues. We define Covenant EBITDA as Adjusted EBITDA plus or minus material project adjustments or pro forma adjustments included in our covenant calculations. Material project adjustments allow a percentage (based on the then-current completion percentage of such material project) of an amount determined by the Company and approved by the administrative agent under the revolving credit facility as the projected consolidated EBITDA attributable to such material project for the first 12-month period following the scheduled commercial operation date of such material project. Pro forma adjustments are adjustments with respect to any inclusion of impact to EBITDA from an asset acquisition or exclusion of impact to EBITDA from an asset divestiture. LandBridge excludes the items listed above from net income (loss) in arriving at Adjusted EBITDA, Adjusted EBITDA Margin and Covenant EBITDA because these amounts can vary substantially from company to company within LandBridge's industry depending upon accounting methods, book values of assets, capital structures and the method by which the assets were acquired.</p>
Free Cash Flow / Free Cash Flow Margin	<p>We define Free Cash Flow as cash flow from operating activities less investment in capital expenditures. We define Free Cash Flow Margin as Free Cash Flow divided by total revenues. Free Cash Flow and Free Cash Flow Margin are utilized to assess our ability to repay our indebtedness, return capital to our shareholders and fund potential acquisitions without access to external sources of financing for such purposes. We believe Free Cash Flow and Free Cash Flow Margin are useful metrics for investors because they allow for an effective evaluation of both our operating and financial performance, as well as the capital intensity of our business, and subsequently the ability of our operations to generate cash flow that is available to distribute to our shareholders, reduce leverage or support acquisition activities.</p>
Net Debt	<p>We define Net Debt as total debt less available cash. Net Debt is an important component in the calculation of the Ratio of Net Debt to Covenant EBITDA. We believe that Net Debt is a meaningful non-GAAP financial measure useful to investors because it is used to assess our overall financial flexibility, capital structure and leverage. Furthermore, we believe that the Ratio of Net Debt to Covenant EBITDA is a useful metric for investors as it monitors the sustainability of our debt levels and our ability to take on additional debt against Covenant EBITDA, which is used as an operating performance measure.</p>
Net Leverage	<p>We define Net Leverage as Net Debt divided by Covenant EBITDA. We believe that Net Leverage is a useful metric for investors as it monitors the sustainability of our debt levels and our ability to take on additional debt against Covenant EBITDA, which is used as an operating performance measure.</p>

Adjusted EBITDA and Adjusted EBITDA Margin

	Year Ended December 31,			
	2025	2024	2023	2022
	(in thousands) (unaudited)			
Net income (loss)	\$ 72,399	\$ (41,479)	\$ 63,172	\$ (6,361)
Adjustments:				
Depreciation, depletion, amortization and accretion	11,470	8,875	8,762	6,720
Interest expense, net	32,706	23,335	7,016	3,108
Income tax expense	9,066	1,875	370	164
EBITDA	125,641	(7,394)	79,320	3,631
Adjustments:				
Share-based compensation - Incentive Units ⁽¹⁾	36,508	91,307	(17,230)	36,360
Share-based compensation - RSUs	8,811	4,028	-	-
Transaction-related expenses ⁽²⁾	5,955	1,266	598	1,175
Non-recurring ⁽³⁾	-	7,825	-	-
Other	256	37	116	46
Adjusted EBITDA	\$ 177,171	\$ 97,069	\$ 62,804	\$ 41,212
Net income (loss) margin	36%	(38%)	87%	(12%)
Adjusted EBITDA Margin	89%	88%	86%	80%

Free Cash Flow and Free Cash Flow Margin

	Year Ended December 31,			
	2025	2024	2023	2022
	(in thousands) (unaudited)			
Net cash provided by operating activities	\$ 126,273	\$ 67,636	\$ 53,042	\$ 20,500
Net cash used in investing activities	(233,074)	(724,352)	(2,772)	(11,672)
Cash (used in) provided by operating and investing activities	(106,801)	(656,716)	50,270	8,828
Adjustments:				
Acquisitions	229,048	723,367	-	8,381
Proceeds from disposal of assets	(210)	-	(11)	-
Free Cash Flow	\$ 122,037	\$ 66,651	\$ 50,259	\$ 17,209
Operating cash flow margin ⁽⁴⁾	63%	62%	73%	40%
Free Cash Flow Margin	61%	61%	69%	33%

1) Share-based compensation - Incentive Units for the year ended December 31, 2025, consist of time-based awards of profits interests in LandBridge Holdings LLC. Share-based compensation - Incentive Units for the year ended December 31, 2024, consists of \$18.7 million of time-based awards of profits interests in LandBridge Holdings LLC, and \$72.6 million of time-based awards of profits interests in WaterBridge NDB LLC. Share-based compensation - Incentive Units for the years ended December 31, 2023, and December 31, 2022, consists only of time-based awards of profits interests in WaterBridge NDB LLC.

2) Transaction-related expenses consist of non-capitalizable costs associated with completed or attempted acquisitions, debt amendments and extinguishments, equity or ownership structure transactions, IPO-related charges and other transaction-related costs.

3) Non-recurring expenses consist primarily of \$5.0 million in IPO-related employee bonuses and \$2.6 million related to a contract termination payment.

4) Operating cash flow margin is calculated by dividing net cash provided by operating activities by total revenue.

Non-GAAP Financial Measures Cont'd



Adjusted EBITDA to Covenant EBITDA

	Year Ended December 31, 2025
	(in thousands) (unaudited)
LTM Adjusted EBITDA	\$ 177,171
Covenant EBITDA Adjustments: ⁽¹⁾	
Plus: Covenant Addbacks	\$ 81
Plus: Material Project EBITDA Adjustments	12,352
Covenant EBITDA, Including Material Project and Pro Forma Adjustments	<u>\$ 189,604</u>

Diluted Weighted Average Shares

	Year Ended December 31, 2025
Basic weighted average Class A shares outstanding	24,815,703
Dilutive Class B shares outstanding	51,726,532
Diluted weighted average shares outstanding	<u>76,542,235</u>

Total Debt to Net Debt; Net Leverage Ratios

	Year Ended December 31, 2025
	(in thousands) (unaudited)
Balance Sheet data (at end of period):	
Total Debt	\$ 570,726
Less: Cash & Cash equivalents	(30,741)
Net Debt	\$ 539,985
Net Covenant Debt (Cash Offset Cap) ⁽²⁾	<u>539,985</u>
(/) Covenant EBITDA	\$ 189,604
Credit Metrics Using Covenant EBITDA:	
Total Debt / Covenant EBITDA	3.0x
Net Debt / Covenant EBITDA	2.8x
Net Covenant Debt / Covenant EBITDA	<u>2.8x</u>

1) Covenant addbacks, material project adjustments, or pro forma adjustments included in our credit facility covenant calculations: Material Project Adjustments related to the 1918 Ranch acquisition prior to acquisition close in Q4 2025, our Q4 2024 acquisitions prior to each acquisitions close date, and our East Stateline Ranch acquisition prior to acquisition close in Q2 2024. Covenant addbacks are related to various miscellaneous non-recurring or non-cash expenses that were not added back for SEC reporting purposes but are allowed under our credit agreement.

2) Cash offset increased from \$10mm under the prior credit agreement (terminated Nov-2025) to \$50mm under the current agreement effective Nov-2025.

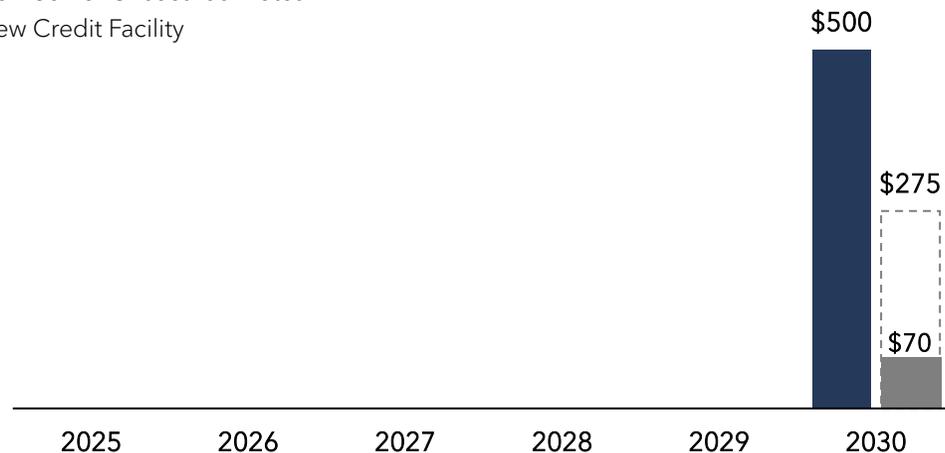
Current Debt Maturities and Capitalization Table

Summary

- Lowered cost of capital, increased liquidity, and extended debt maturities through inaugural senior notes offering and new RCF closing
 - New \$500 million aggregate principal amount of 6.25% senior unsecured notes due 2030 at par
 - New \$275 million revolving credit facility (matures June 2030)
- Credit ratings of BB- and BB were assigned by S&P and Fitch ratings agencies, respectively, in connection to the notes offering
- Long-term net leverage ratio target remains at 2.0 - 2.5x

Debt Maturity Schedule

- New Senior Unsecured Notes
- New Credit Facility



Capitalization Table⁽¹⁾

<i>all \$ in millions</i>	12/31/2025
Revolving Credit Facility Due 2030	\$70
6.25% Senior Unsecured Notes Due 2030	\$500
Other ⁽²⁾	\$1
Total Debt	\$571
(-) Cash and Cash Equivalents	\$31
Net Debt⁽³⁾	\$540
Shares Outstanding (MM)	77
Market Capitalization ⁽⁴⁾	\$5,766
Enterprise Value⁽⁴⁾	\$6,295
Net Debt / 2025 Covenant EBITDA⁽³⁾	2.8x
Revolving Credit Facility Borrowing Base	\$275
(-) Revolving Credit Facility Borrowings	\$70
Cash and Cash Equivalents	\$31
Liquidity	\$236

1) Senior unsecured notes reflect the aggregate principal amount and are not adjusted for unamortized debt issuance costs and discounts.

2) Includes insurance and asset financing notes.

3) Net Debt and Covenant EBITDA are Non-GAAP financial measures; for a reconciliation to the most directly comparable GAAP measure, see the appendix to this presentation.

4) Share price as of March 13, 2026.

1 Board of Directors

7 insiders, including CEO + 4 Independent directors

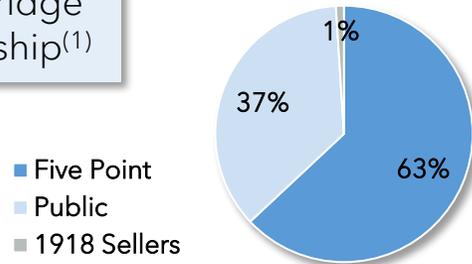
2 Audit Committee

- 3 independent directors
- Related Persons Transactions Policy delegates review and approval of all related party transactions involving LB and any affiliate to the Audit Committee or, if the Board determines, to a Conflicts Committee comprised of independent, disinterested directors

3 Conflicts Committee

- Consists of 2-3 independent directors
- Ad hoc committee formed by the Board on an as-needed basis to review significant related party transactions between LB and an affiliate, including WaterBridge or any other Five Point portfolio company

LandBridge Ownership⁽¹⁾



LandBridge Utilizes an Established, Well-Tested Corporate Governance Process for Related Party Transactions

Data Center Growth is Inextricably Linked to Power Generation Potential

Developers Require Alternative Power to Solely Grid Power

As data center development continues and power consumption requirements increase, grid power supply has become the primary bottleneck:

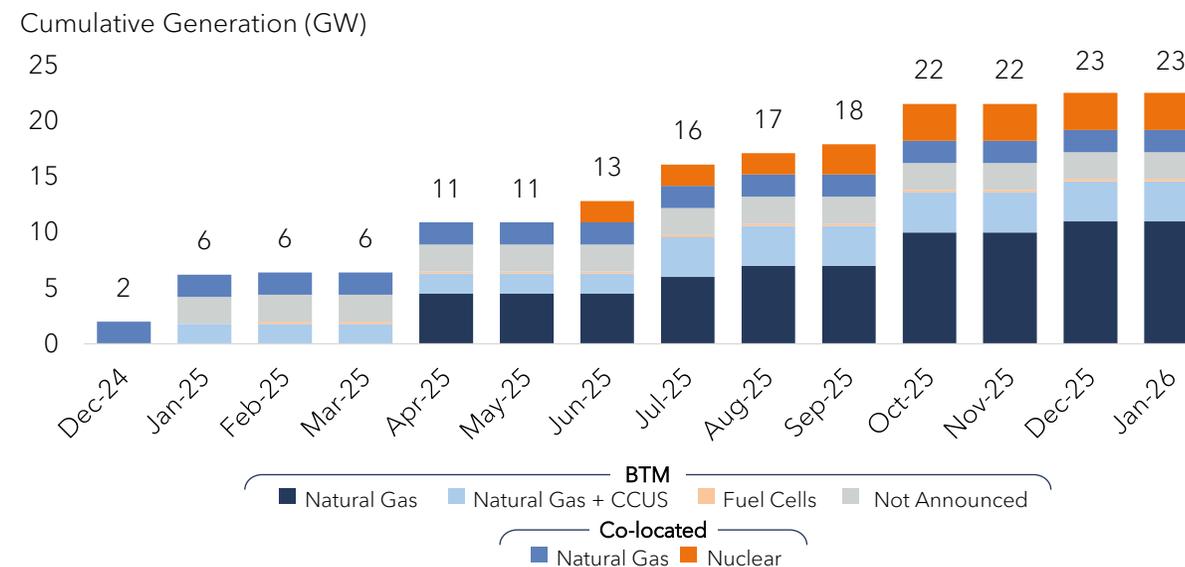
- The US Department of Energy (DOE) forecasts that US data centers will account for 6.7-12% of total US electricity demand by 2028⁽¹⁾
- Public utilities are often not designed or capitalized to build out for private use at this scale

As a result, future growth has shifted to new regions and alternative power solutions inclusive of behind-the-meter and co-location

- Behind-the-Meter (BTM) and co-located solutions provide power certainty amid rising energy demands and slow grid capacity growth



Total Historical Power Generation (Behind-the-Meter + Co-located)⁽²⁾ - - -



Why Behind-the-Meter?

- ✓ Load and power source share a meter, reducing grid dependency
- ✓ Ideal for optionality, cost management and resilience
- ✗ BTM cannot be the primary solution as **grid access is still essential for redundancy and peak demand**

1) US Department of Energy: 2024 United States Data Center Energy Usage Report.
 2) Enverus Energy Edge 2026 (Uncovering Elite Investment Opportunities in Energy).

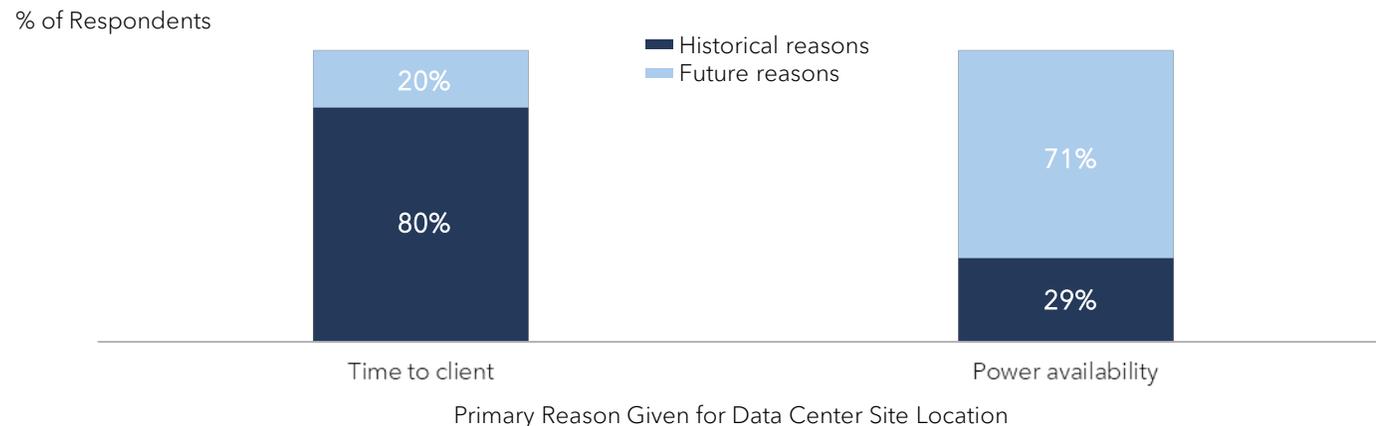
West Texas Market Enablers Driving Competition with Historical Markets

Texas Compares Favorably Across Two Key Factors Driving Data Center Location Decisions

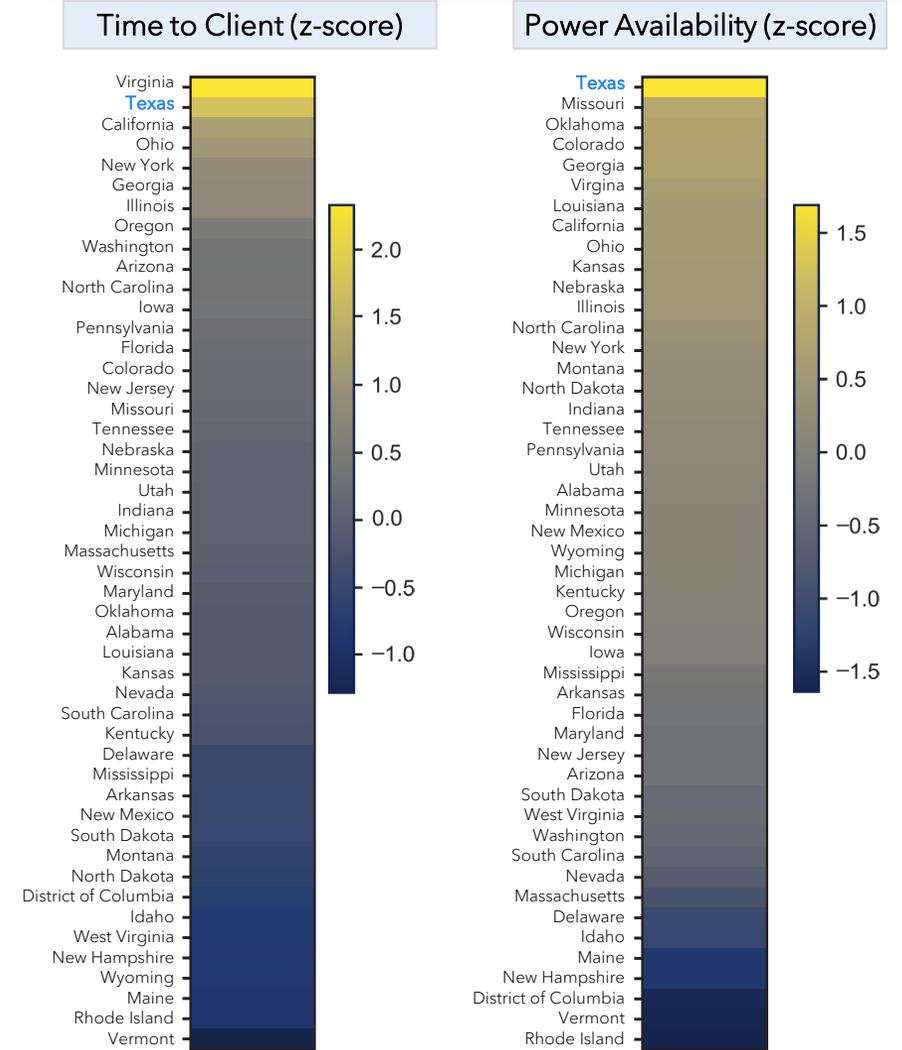
West Texas leads in power availability and delivers additional key market enablers:

- ✓ Vast, contiguous surface
- ✓ Attractive Natural Gas macro dynamics for BTM power opportunities
- ✓ Significant fresh and produced water availability
- ✓ Favorable grid outlook, with future growth supported by the *Permian Basin Reliability Plan* approved in October 2025
- ✓ Favorable permitting timeline
- ✓ Business-friendly legislation
- ✓ Significant labor population due to established oil & gas technical and field operations

Power Availability is listed as emerging primary driver of data center location decisions⁽¹⁾:



Data Center Competitiveness by State⁽¹⁾

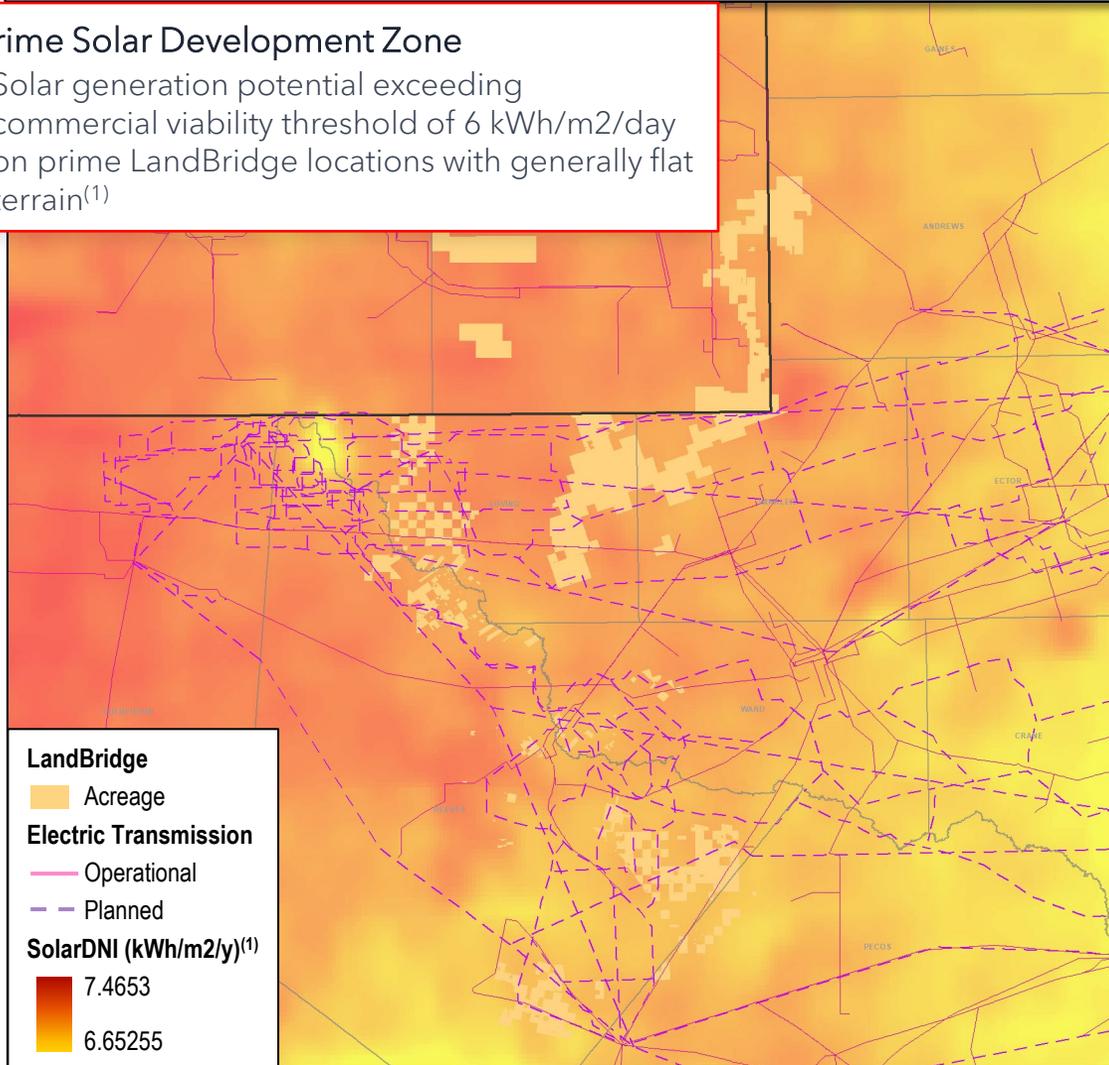


¹⁾ Goldman Sachs Global Investment Research, "Where Will Data Centers Go?", September 2025. State-level competitiveness scores are weighted averages of the following four z-scores: (1) Data-intensive GDP downstream to data centers, (2) Data center capacity in 2025, (3) Peak summer effective spare capacity, and (4) Long-distance power transmission infrastructure.

Texas Solar Irradiance & Generation Potential

Prime Solar Development Zone

Solar generation potential exceeding commercial viability threshold of 6 kWh/m²/day on prime LandBridge locations with generally flat terrain⁽¹⁾



Texas Wind Resource & Generation Potential

Optimal Wind Energy Corridor

Average annual wind speeds of 6-7 meters/second, flat terrain, and limited obstructions on LandBridge's New Mexico surface⁽¹⁾

